



Mildura Rural City Council

# **Council Budget** 2014 to 2015

# Contents

<b>Mayor's introduction</b>	<b>1</b>
<b>Budget summary</b>	<b>2</b>
<b>Budget processes</b>	<b>8</b>
<b>Overview</b>	<b>10</b>
1. Linkage to the Council Plan	10
2. Services, initiatives and service performance indicators	13
3. Budget influences	29
<b>Budget analysis</b>	<b>32</b>
4. Analysis of operating budget	32
5. Analysis of budgeted cash position	40
6. Analysis of capital budget	44
7. Analysis of budgeted financial position	50
<b>Long-term strategies</b>	<b>54</b>
8. Strategic resource plan and financial performance indicators	54
9. Rating information	58
10. Other strategies	61
<b>Appendices</b>	<b>62</b>
Appendix A: Budgeted Statements	63
Appendix B: Rates and charges	70
Appendix C: Capital works program	78
Appendix D: Budgeted operating income statement	89
Appendix E: Fees and charges schedule	91

## Mayor's introduction

I am pleased to present Mildura Rural City Council's 2014/15 Draft Budget for community information and consideration.

As a local government organisation Council delivers more than 100 different services, facilities and infrastructure for people who live, work and visit our region. The work Council does is vital to ensure our regional city continues to grow, attract new business and investment.

Council's 2014/15 Budget is \$110.6 million, which includes a \$37.4 million capital works program to improve infrastructure and facilities around the region.

Highlights of the planned capital works program include:

- \$11.5 million for Stage One of the Mildura Riverfront Precinct Redevelopment
- \$10.5 million to upgrade our extensive network of sealed and unsealed roads, footpaths, kerb and channel, school crossings and walking tracks
- \$4.3 million for drainage infrastructure
- \$6.5 million investment on buildings, local parks and recreation facilities

Everything Council does costs money, and it is our great challenge to strike a balance between providing what the community expects and wants with what we can afford.

Over the past twelve months, Council has commenced a major review of its operations in a bid to reduce costs where we can. We've looked at how our resources are allocated and are working to deliver our services as efficiently and effectively as possible.

I am pleased to report that this process has already resulted in significant cuts to our operational costs, and ultimately enabled us limit the overall rate rise to a proposed 4.5% in 2014/15.

Our financial strategy combines careful constraints in operating expenditure while making provisions to renew, upgrade or repair our extensive network of ageing infrastructure.

No budget process is easy however I am confident we have developed a financially responsible plan for the year ahead.

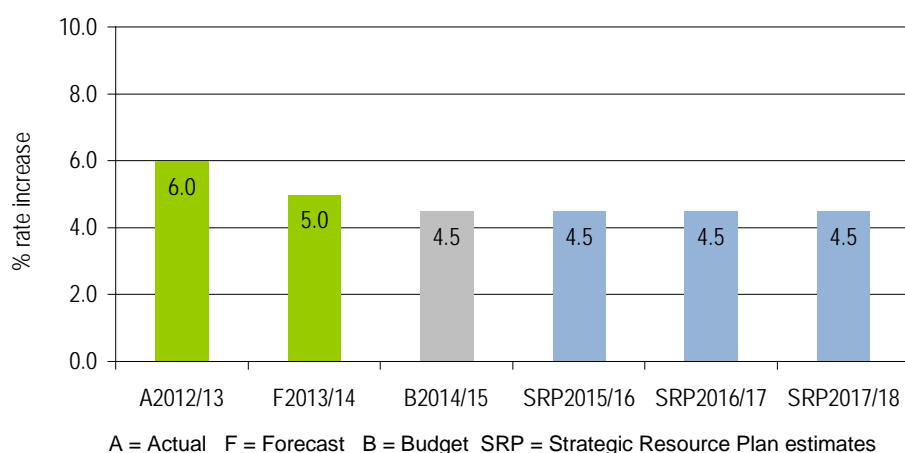
This Budget will enable Council to continue delivering a vast range of services and community programs, improve assets and infrastructure while keeping rates as low as possible.

**Cr Glenn Milne**  
**Mayor**

# Budget summary

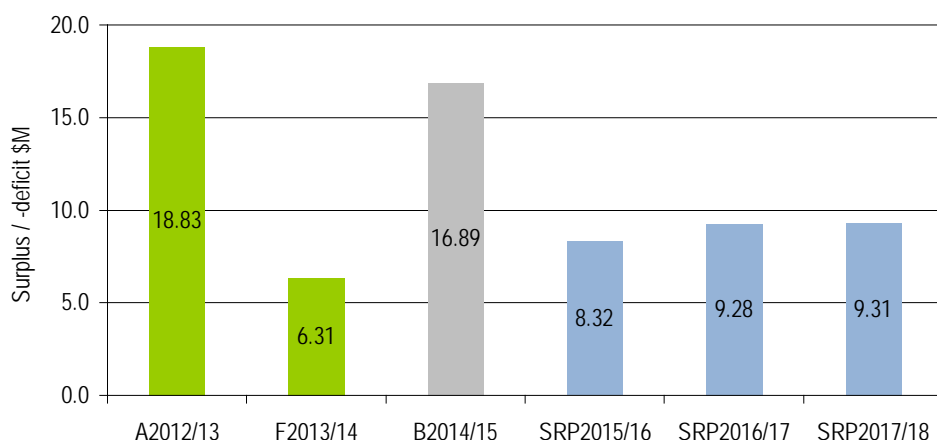
Mildura Rural City Council has prepared a Budget for the 2014/15 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

## 1. Rates



It is proposed that general rates increase by 4.5% for the 2014/15 year, raising total rates of \$59.14 million, including \$0.50 million generated from supplementary rates. The 4.5% increase will go toward maintaining service levels and meeting the cost of a number of external influences affecting the operating budget. This rate increase is below the level foreshadowed in Council's Strategic Resource Plan adopted in the previous year. (The rate increase for the 2013/14 year was 5.0%).

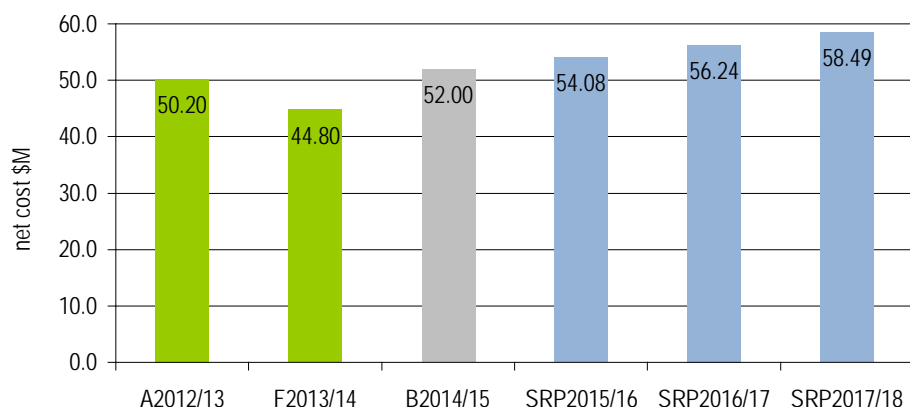
## 2. Operating result



The expected operating result for the 2014/15 year is a surplus of \$16.89 million, which is an increase of \$10.58 million over 2013/14. The improved operating result is due mainly to external funding for the Mildura Riverfront Precinct Redevelopment. The adjusted underlying

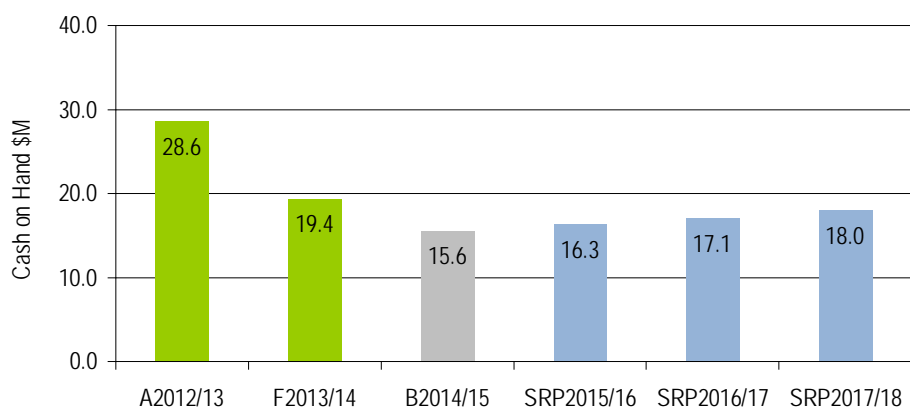
result, which excludes items such as non-recurrent capital grants and non-cash contributions is surplus of \$0.96 million, which is an increase of \$6.90 million over 2013/14 due to the forward payment of the Victorian Grants Commission funding that year. (The forecast operating result for the 2013/14 year is a surplus of \$6.31 million)

### 3. Services



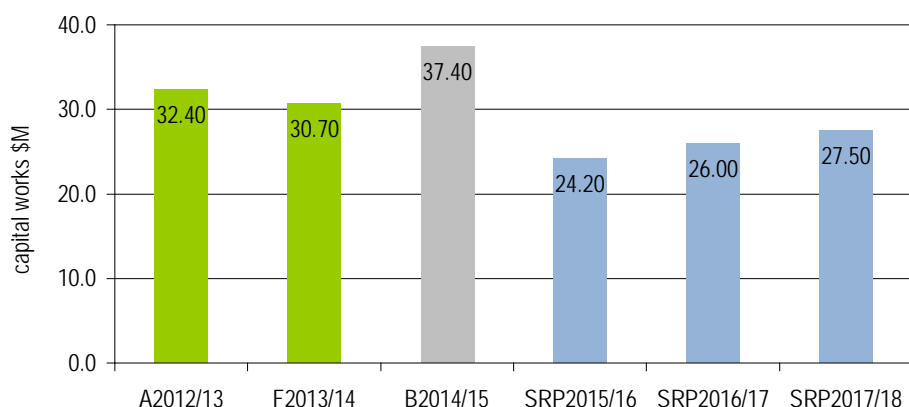
The net cost of services delivered to the community for the 2014/15 year is expected to be \$52.00 million which is an increase of \$7.20 million over 2013/14. As above, this difference is largely due to the forward payment of the Victorian Grants Commission funding.

### 4. Cash and investments



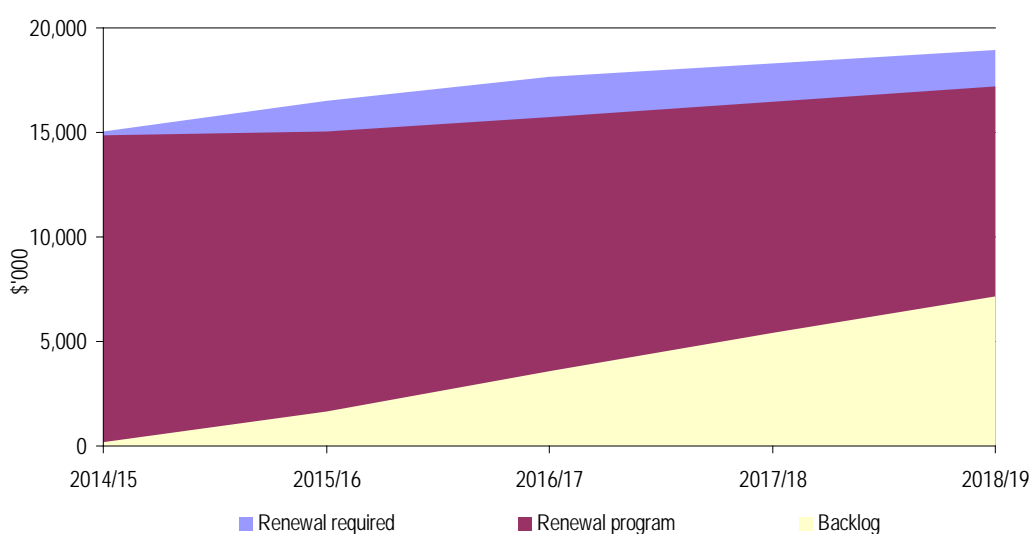
Cash and investments are expected to decrease by \$3.84 million during the year to \$15.57 million as at 30 June 2015. This is due mainly to the carried forward component of the 2013/14 capital works program. The reduction in cash and investments is in line with Council's Strategic Resource Plan. (Cash and investments are forecast to be \$19.41 million as at 30 June 2014).

## 5. Capital works



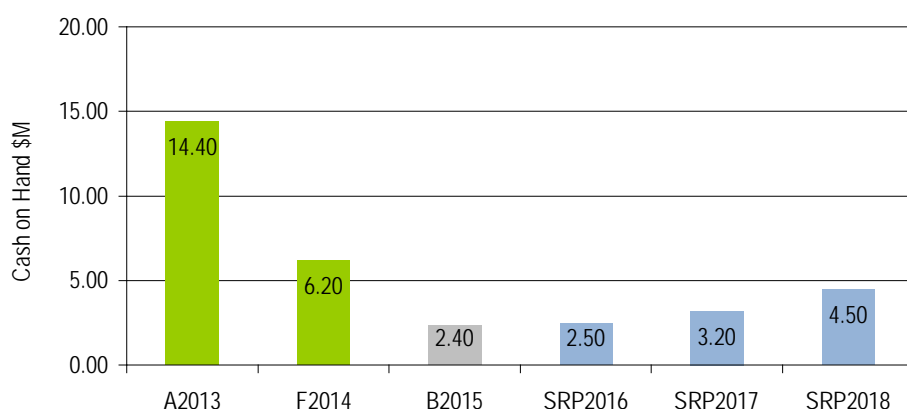
The capital works program for the 2014/15 year is expected to be \$37.40 million of which \$2.94 million relates to projects which have commenced and will be carried forward from the 2013/14 year. The carried forward component is fully funded from the 2013/14 budget. Of the \$37.40 million of capital funding required, \$17.24 million will come from external grants with the balance of \$20.16 million from Council cash and \$1.00 million of borrowings. The Council cash amount comprises asset sales (\$0.50 million), contributions (\$0.54 million), cash held at the start of the year (\$2.22 million) and cash generated through operations in the 2014/15 financial year (\$15.104 million). The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. This year's program includes construction of the Mildura Riverfront Precinct Redevelopment. (Capital works is forecast to be \$30.70 million for the 2013/14 year).

The graph below sets out the required and actual asset renewal over the life of the current Strategic Resource Plan and the renewal backlog.



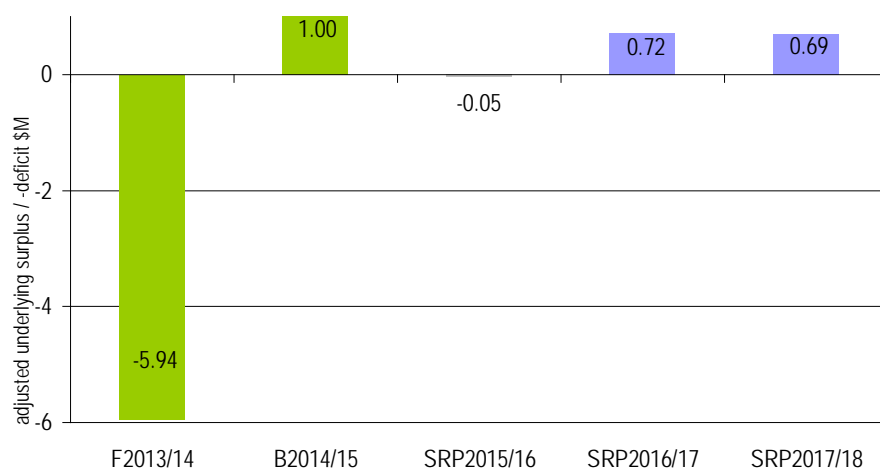
The asset renewal program has been increased to \$15.06 million in the 2014/15 year, an increase of \$0.20 million on the 2013/14 year.

## 6. Financial position



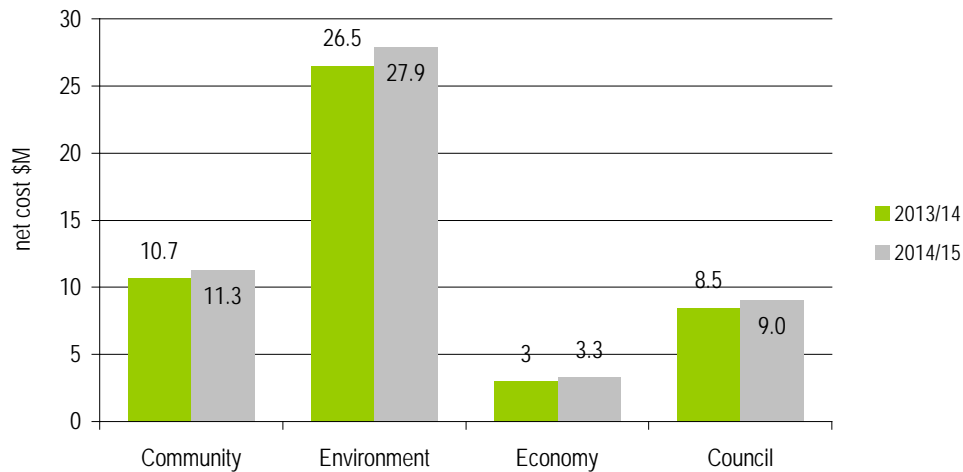
The financial position is expected to improve with net assets (net worth) to increase by \$22.21 million to \$659.07 million although net current assets (working capital) will reduce by \$3.85 million to \$2.37 million as at 30 June 2015. This is mainly due to carried forward capital works that have been commenced but have not been completed from the 2013/14 capital program. (Total equity is forecast to be \$636.85 million as at 30 June 2014).

## 7. Financial sustainability



A high level Strategic Resource Plan for the years 2014/15 to 2017/18 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows a surplus in the 2014/15 year. The 2013/14 year shows a deficit due to a timing difference with the forward payment of 50% of the Victorian Grants Commission into 2012/13 year.

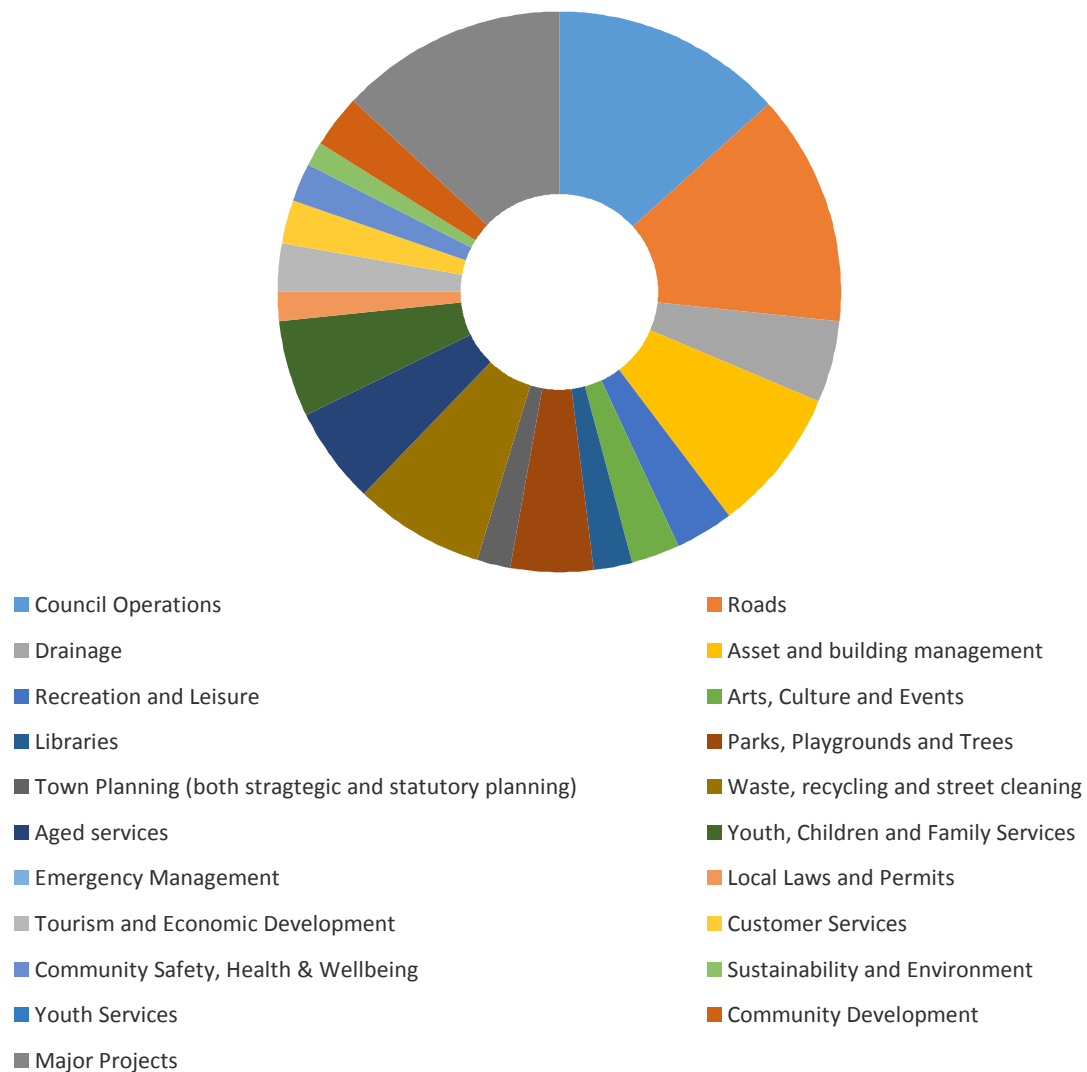
## 8. Strategic objectives



The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2014/15 year.



## 9. Council expenditure allocations



Council's budget funds more than 100 different services, facilities, projects and programs and the chart above shows how these are funded in this year's budget.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

## Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2014/15 budget, which is included in this report, is for the year 1 July 2014 to 30 June 2015 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2015 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, officers firstly review and update Council's long term financial projections. The preparation of the budget, within this broader context, begins with officers preparing the operating and capital components of the annual budget during January and February. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during March and April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in May for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its internet web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption.

The key dates for the budget process are summarised below:

Budget process	Timing
1. Officers update Council's long term financial projections	Dec/Jan
2. Officers prepare operating and capital budgets	Jan/Feb
3. Councillors consider draft budgets at informal briefings	Mar/Apr
4. Proposed budget submitted to Council for approval	May
5. Public notice advising intention to adopt budget	May
6. Budget available for public inspection and comment	May
7. Public submission process undertaken	May/Jun
8. Submissions period closes (28 days)	Jun
9. Submissions considered by Council/Committee	Jun
10. Budget and submissions presented to Council for adoption	Jun
11. Copy of adopted budget submitted to the Minister	Jul
12. Revised budget where a material change has arisen	Sep-Jun



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

## 1.2 Our purpose

### Our vision

Making this the most liveable, people friendly community in Australia

### Our purpose

Promote the social, economic, environmental and cultural wellbeing, now and for the future through effective governance and community engagement.

### Our principles

<b>Leadership</b>	By providing clear direction through strategies and plans Council will achieve agreed outcomes for the community
<b>Customers</b>	Council is here to provide services to the whole municipality and therefore our community should have a say in what we do and how we do it
<b>Systems Thinking</b>	Council recognises that achieving excellent outcomes for our community is done through all parts of the organisation working together effectively and with other levels of government and the wider community
<b>People</b>	By involving and developing people Council enhances commitment, performance and working relationships to improve organisational outcomes
<b>Continuous Improvement</b>	To remain relevant and capable of producing excellent results our organisation needs to continually learn and adapt
<b>Information and Knowledge</b>	Council will make the best quality decisions when effort is spent to collect and present all objective relevant data and information
<b>Variation</b>	By addressing the underlying factors that cause our processes to deliver inconsistent or unpredictable outcomes (variation) Councils customers will receive the highest standards of service
<b>Corporate and Social Responsibility</b>	Council will manage its operations to comply with the law and ethical standards and to produce an overall positive impact on our community

**Sustainable Results**

To deliver sustainable results Council must have a culture that promotes accountability through all levels of the organisation

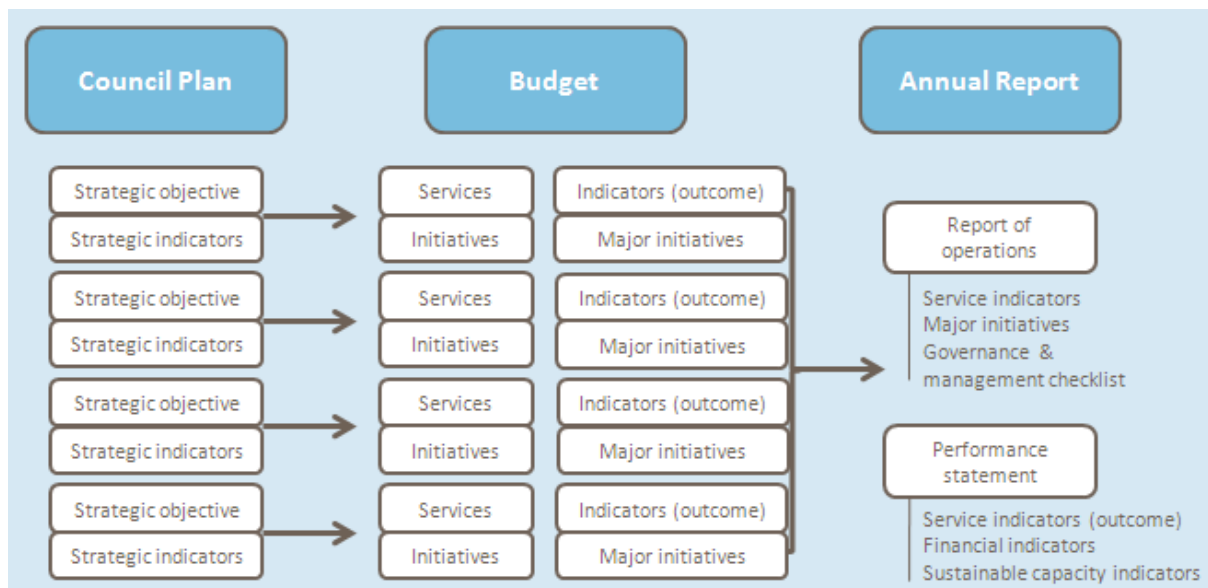
### 1.3 Strategic objectives

Council delivers activities and initiatives under 34 major service categories. Each contributes to the achievement of one of the four Strategic Objectives as set out in the Council Plan for the 2013-17 years. The following table lists the four Strategic Objectives as described in the Council Plan.

<b>1. Community</b>	Creating a safe and supportive place to live, where diversity and lifestyle opportunities are encouraged; and participating in arts, culture, sport and recreation enhances wellbeing
<b>2. Community and economic development</b>	Initiating, developing and managing healthy, sustainable natural and built environments
<b>3. Community participation</b>	Creating growth and prosperity
<b>4. Resource management</b>	Managing resources effectively and efficiently to provide services that are relevant, of a high standard and respond to identified community needs

## 2. Services, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2014/15 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also includes a number of initiatives, major initiatives and service performance outcome indicators. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the Budget and the Council Plan, along with the link to reporting in the Annual Report, is shown below.



Source: Department of Transport, Planning and Local Infrastructure

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold** in the below sections.

## 2.1 Strategic Objective 1: Community

To achieve our objective of **Community**, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Business area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Aged and Disability Services	This service provides a range of <b>home and community care</b> services for the aged and people with a disability including home care, personal care, respite care, home maintenance and planned activity groups.	6,424 (4,363) <b>2,061</b>
Community Health	This service provides family oriented support services including universal and enhanced <b>maternal and child health</b> and immunisation.	1,596 (881) <b>715</b>
Early Years	Provides family day care, centre based child care and other Early Years planning and programs such as Best Start and supported Playgroups	2,478 (1,964) <b>514</b>
Youth Services	This service provides youth oriented services including education programs, personal development programs, and health & safety programs.	1,041 (792) <b>249</b>
Healthy Together	This service combines a wide range of programs and services, which provide the opportunity for the community to participate in a variety of cultural, health, education, and leisure activities, which contribute to the general well being of the community.  This program aims to support people where they live, learn, work and play, to enable the healthy choice around the food they eat and the physical activity they do.	861 (861) <b>0</b>
Environmental Health	This service protects the community's health and well-being by coordination of regulatory services of premises for <b>food safety</b> , accommodation, hair and beauty, skin penetration businesses, tobacco retailers and smoke free	637 (315) <b>322</b>



Business area	Description of services provided	Expenditure (Revenue)
		<b>Net Cost \$'000</b>
	legislation, and wastewater disposal. The service also works to rectify any public health concerns relating to unreasonable noise emissions, air quality issues and smells etc.	
Arts and Culture	This service provides arts and culture activities throughout the municipality. With the delivery of visual and performing arts programs and services at Mildura Arts Centre across Gallery and Heritage, Community Cultural Development, Marketing and Development (including Customer Service/Box Office Ticketing, Café and Theatre) and Technical Services. The presentation of an entrepreneur program in both the visual and performing arts through funding from Arts Victoria, as well as the venue hires of the theatre auditorium, foyer spaces for local, commercial organisation. This includes overseeing Mildura's most important heritage building Rio Vista Historic House, as well as Mildura Station Homestead and venue hires of woolshed and cottage.	2,487 <u>(1,055)</u> <b>1,432</b>
Libraries	This service provides public <b>libraries</b> at four locations plus the mobile library service to eight remote locations. It provides a customer focused service that caters for the cultural, educational and recreational needs of residents and visitors. The service also provides a focal point for the community where they can meet, relax and enjoy the facilities, programs and services offered.	2,220 <u>(430)</u> <b>1,790</b>
Recreation and Sport	This service includes management of recreation facilities (wet and dry) including <b>aquatic facilities</b> , facility redevelopment, provision of grant funding for grass roots participation	1,702 <u>(163)</u> <b>1,539</b>
Community Development	This service has the responsibility to support and develop community initiatives listed in individualised, township based community plans and to strengthen local community's capacity to drive its own growth, economic, social and physical development. The service is a conduit between Council services and the wider community.	2,405 <u>(133)</u> <b>2,272</b>

Business area	Description of services provided	Expenditure (Revenue)  Net Cost \$'000
Social Development and Projects	This service has the responsibility to frame and respond to the challenges of social inclusion across a broad range of areas. It is the responsibility of this service to ensure that issues of a social policy nature are responded to appropriately by Council. The area also manages a broad range of specific project based initiatives including Advancing Country Towns, Aboriginal Employment Program, Northern Mallee Community Partnership and Community Safety.	431 <u>(287)</u> 144
Animal Management/ Local Laws	This service provides staff at school crossings throughout the municipality to ensure that all pedestrians, but mainly school aged children, are able to cross the road safely. It maintains and improves the health and safety of people, animals and the environment in Council by providing <b>animal management</b> services including a cat trapping program, a dog and cat collection service, a lost and found notification service, a pound service, a registration and administration service, an after hours service and an emergency service. It also provides education, regulation and enforcement of the General Local Law and relevant State legislation.	1,271 <u>(1,030)</u> 241

### Initiatives

1. New programs will be developed to help with child obesity including a community youth jogging program, a volunteer's support network and educational support for new residents to participate relevant activities.
2. New programs will be developed and implemented through Early Childhood and Workplace settings include, healthy canteens and catering and lunchtime walking groups.
3. Implementation of lactation consultant as part of the Maternal & Child Health service to encourage breastfeeding within the municipality.
4. New library programs will be developed to reflect the cultural diversity of Council, its ageing population, local heritage and to develop adult and children's literacy. Further development of e-books and e-audio books collections.
5. Delivery of the FREEZA program and Youth Ambassador program.

6. Rio Vista Historic House will undergo important conservation works to the ground and first floor ceilings with funding from Regional Development Victoria.
7. Extension of the Aboriginal Employment program.
8. Review the Red Cliffs, Nangiloc/Colignan and Irymple community plans.

### Major Initiatives

1. Implementation of Municipal Public Health and Wellbeing Plan 2013-2017 aimed at improving the health and well being of our communities across a number of areas.
2. Implement the Library Service Strategic Plan 2013–2018, which contains actions such as extending radio frequency identification device technology to all libraries, community access to local history information, implementing e-resources, developing a functional website and programs to support literacy.
3. Establishment of the Flo connect building centre for disadvantaged youth education in partnership with the Victorian Education Department.
4. Implementation of Aquatic Facilities Redevelopment Strategy 2013 - 2018 across the municipality.
5. Development of a new Arts and Culture Strategy that will guide program development and further arts and culture opportunities in the community.

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Home and Community Care	Participation	Participation in HACC service  (Percentage of the municipal target population that receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100
		Participation in HACC service by CALD people  (Percentage of the municipal target population in relation to CALD people that receive a HACC service)	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in MCH key ages and stages visits (Percentage of children attending the MCH key ages and stages visits)	[Number of actual MCH visits / Number of expected MCH visits] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (The number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food Safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100

## 2.2 Strategic Objective 2: Environment

To achieve our objective of **Environment**, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Business area	Description of services provided	Expenditure (Revenue)
		<b>Net Cost \$'000</b>
Engineering Services	This service undertakes design, tendering, contract and project management and supervision of various infrastructure works within Council's capital works program. The service also approves and supervises private development activities such as subdivisions and infrastructure associated with unit developments.	1,715 (46) <b>1,669</b>
Asset Management	This service prepares long term maintenance management programs for Council's infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These assets include road and drainage networks, municipal buildings, pavilions and other recreational equipment and outdoor spaces.	2,132 (29) <b>2,103</b>
Works and Infrastructure Services	This service inspects and maintains Council's main civil infrastructure assets in a sustainable and prioritised manner to a defined service level.  These include <b>roads</b> , laneways, car parks, footpaths, shared/bike paths and Council's drainage network.  The service also includes delivery of civil capital works projects, plus inspection and maintenance of VicRoads arterial roads located within the municipality.	7,007 (1,560) <b>5,447</b>
Statutory Planning	This <b>statutory planning</b> service processes all planning applications, provides advice and makes decisions about development proposals which	1,144 (391)

Business area	Description of services provided	Expenditure (Revenue)  Net Cost \$'000
	require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal where necessary. It monitors the Council's Planning Scheme as well as preparing major policy documents shaping the future of the City. It also prepares and processes amendments to the Council Planning Scheme and carries out research on demographic, urban development, economic and social issues affecting Council.	753
Building Maintenance	This service is responsible for the maintenance, management and strategic planning for Councils building, land and property leases and licenses.	4,870 (387) 4,483
Parks Services	This service is divided into several operational units including tree pruning, planting, removal, planning and street tree strategies. Provides for the management of conservation and parkland areas, and other areas of environmental significance.	4,473 (27) 4,446
Waste Management	This service provides <b>waste collection</b> and waste management services including kerbside garbage and recycling collection, the operation of 3 landfills and 8 rural transfer stations, litter bin collection, street sweeping, bin maintenance, and event bins.	7,757 (821) 6,936
Building and Enforcement	This service provides statutory building services to the Council community including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	625 (359) 266

Business area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Environmental Sustainability	This service develops, coordinates and implements environmental policy, plans, strategies and initiatives and works with other services to improve Council's environmental performance. Reducing energy and water usage within Council operations protecting and enhancing Council managed natural areas and roadsides and educating the community are key priority areas for Environmental Sustainability.	734 <u>(108)</u> <b>626</b>
Strategic Planning	Strategic Planning monitors Council's Planning Scheme as well as consulting and preparing major policy documents shaping the future of the City. It also prepares and processes amendments to the Council Planning Scheme and carries out research on demographic, urban development, economic and social issues affecting Council.	864 <u>(10)</u> <b>854</b>
Program Development	This service is responsible for coordinating, planning and implementing major projects and developing and implementing project management processes across Council.	280 <u>0</u> <b>280</b>

### Initiatives

1. Inspection of the underground drainage network by CCTV camera technology to identify faults, blockages and failures for subsequent remediation and repair.
2. Coordination and administration of State Government funding to local community groups to undertake roadside weed and rabbit control.
3. Continue to investigate the viability of a kerbside organics service.
4. Development of the Mildura Eco Village in conjunction with the Sunraysia Sustainability Network and with a significant funding contribution from the State Government
5. Implement Energy Management Plan 2012-2017 aimed at reducing Council's energy consumption by 30% by 2017.

### Major Initiatives

1. The extension of Councils Road to Recovery program for a further 4 years will see additional \$6.8 million dollars in government funding to be spent on renewal and delivery of capital road projects within the municipality.

2. The “Lighting the Regions” project has brought together 16 regional Councils in Victoria as part of a joint project to replace 80 Watt mercury vapour streetlights with modern energy efficient technology - LED street lighting.
3. Development of the Mildura Riverfront Precinct Redevelopment with State and federal grants of \$18.0 million.
4. Review Urban Tree Strategy to ensure our trees and streetscapes are maintained and enhanced now and for future generations.
5. Develop a long-term strategy for the management of waste across the municipality.
6. Implement the recommendations from the Mildura Housing and Settlement Strategy.

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT  (Percentage of planning application decisions subject to review by VCAT and that were upheld in favour of the Council)	[Number of VCAT decisions that upheld Council's decision in relation to a planning application / Number of decisions in relation to planning applications subject to review by VCAT] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill  (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100



Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

## 2.3 Strategic Objective 3: Economy

To achieve our objective of **Economy**, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Business area	Description of services provided	Expenditure (Revenue)  Net Cost \$'000
Economic Development	<p>The <b>economic development</b> service assists the organisation to:</p> <ul style="list-style-type: none"> <li>Facilitate growth within MRCC by working with industry and business to grow/sustain existing business and develop new investment opportunities</li> <li>Encourage and form strategic alliances with key stakeholders in industry and Government to help build a vibrant and sustainable community</li> <li>Mutual commitment to work in partnership with Mildura Development Corporation to maximise economic development within the MRCC Region through specialised projects and initiatives.</li> </ul>	<p>1,231</p> <p><u>0</u></p> <p><b>1,231</b></p>

Business area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Tourism and Events	The Visitor Information Centre (VIC) & business conferencing and events services are responsible for assistance and facilitation of business and tourism enquiries, booking of accommodation, events and conferencing. Services are specialised and tailored to meet customer and client needs.	2,325 <u>(259)</u> <b>2,066</b>

### Initiatives

1. Achieve re-accreditation for the Visitor Information Centre with Australian Tourism Accreditation Program.
2. Establishment of pop up VIC services kiosk(s) at events.
3. Up-dated National Parks Display - including touch screen technology.
4. Participate in the Regional Victoria Living Expo as an annual event sponsored by State Government that provides regional councils an opportunity to promote their city as a place to visit and live to Melbournians.

### Major Initiatives

1. The completion of the business case and investment prospectus for the Mildura motorsports precinct will provide our community with an opportunity to market private investment potential of this project to private investors.
2. The implementation of the animal shelter introductory space will provide socioeconomic benefits to our community such as rehabilitation, training, education and employment opportunities. This project is a partnership between Council, SuniTAFE and Sunraysia Animal Rescue Group.
3. Implementation of the Visitor Information Strategy 2013-2016.
4. Continue to fund Mildura Tourism and Mildura Development Corporation to implement their strategic plans and to achieve outcomes for the municipality.

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year less the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x100

## 2.4 Strategic Objective 4: Council

To achieve our objective of **Council**, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Business areas	Description of services provided	Expenditure (Revenue)  Net Cost \$'000
Chief Executive Office	This area of <b>governance</b> includes the Mayor, Councillors, Chief Executive Officer and associated support which cannot be easily attributed to the direct service provision areas.	1,469 <u>0</u> <b>1,469</b>
Organisational Development	This service provides Council with strategic and operational organisation development support. The service develops and implements strategies, policies and procedures through the provision of human resource, industrial relations and occupational health and safety services. The service also assists	2,002 <u>(225)</u> <b>1,777</b>

Business areas	Description of services provided	Expenditure (Revenue)  Net Cost \$'000
	managers to determine and progress toward future structures, capability and cultures in their service units. Also includes the payment of salaries and wages to Council employees.	
Marketing and Communications	This service works with all areas of the organisation to ensure the community is informed about and involved in Council decisions, services, projects and facilities. Key tasks include media liaison, online communications, website management, publication development, graphic design, advertising and marketing.	793 <u>(0)</u> <b>793</b>
Customer Service	Customer Service is the first point of contact the public has with Council and acts as the interface between the organisation and the community. This service provides face-to-face service in three Council Service Centres, call centre operations, processes customer requests and payments and issues permits and receipts. Customer Service staff also provide internal administrative support to the whole organisation.	1,119 <u>(23)</u> <b>1,096</b>
Financial Services	This service predominantly provides financial based services to both internal and external customers including the management of Council's finances, raising and collection of rates and charges and valuation of properties throughout the municipality.	1,232 <u>(116)</u> <b>1,116</b>
Information Systems	This service enables and supports the information and communication technology (ICT) needs of all of Council. This encompasses all mobile and fixed voice, data and software applications across all sites and field operations to all staff enabling the timely and efficient delivery of services to the community.	3,972 <u>0</u> <b>3,972</b>
Risk and Emergency Management	This area provides insurance, business risk management and business continuity services. It also provides leadership in emergency management through planning for disaster emergencies and coordinating emergency services and support	1,252 <u>(114)</u> <b>1,138</b>

Business areas	Description of services provided	Expenditure (Revenue)  Net Cost \$'000
	agencies in their planning and response to emergencies.	
Governance	This service provides a range of governance and statutory services. Services include legislative compliance, maintenance of public registers and coordination of Council meetings, coordination of legal services, property and leasing matters.	1,158 <u>(247)</u> <b>911</b>
Procurement and Fleet	This service purchases and maintains Council vehicles, plant and equipment to meet functionality and safety needs and to maximise the performance and minimise operational cost of the fleet. In addition it also provides procurement and contracting of services.	4,285 <u>(7,103)</u> <b>(2,818)</b>

### Initiatives

1. Redevelopment of Council website.
2. Improve Information and Communications Technology disaster recovery and emergency response capability.
3. Undertake annual internal audit program.
4. Continue to implement recent Revenue Review recommendations.

### Major Initiatives

1. Rollout of public Wi-Fi about to commence mid 2014 at selected locations with the assistance of Regional Development Victoria grant funding.
2. Implement Occupational Health and Wellbeing Strategy 2013-2017.
3. Implement Customer Service Strategy 2012-2015 aimed at providing a high standard of customer service and making Council accessible to all.
4. Implement Integrated Marketing and Communications Plan 2013-2017 to ensure we are communicating effectively with the community.
5. Implement Community Engagement Strategy 2014-2018 to ensure we are engaging effectively with the community and responding to community input and feedback.
6. Continue to undertake Organisational Sustainability Review to ensure the long-term affordability of delivering appropriate levels of service to the municipality.

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

## 2.5 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2014/15 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 8) and sustainable capacity, which are not included in this budget report. The full set of prescribed performance indicators are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

## 2.6 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	(Revenue) \$'000
Community	11,279	23,553	(12,274)
Environment	27,863	31,601	(3,738)
Economy	3,297	3,556	(259)
Council	9,454	17,282	(7,828)
<b>Total services and initiatives</b>	<b>51,893</b>	<b>75,992</b>	<b>(24,099)</b>
Other non-attributable	5,465		
<b>Deficit before funding sources</b>	<b>57,358</b>		
<b>Funding sources:</b>			
Rates & charges	59,140		
Capital grants	15,104		
<b>Total funding sources</b>	<b>74,244</b>		
<b>Surplus for the year</b>	<b>16,886</b>		

### 3. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

#### 3.1 Snapshot of Mildura Rural City Council

Mildura Rural City Council is located in the north west of the state of Victoria. The municipality covers an area of 22,087 square kilometres and comprises the former City of Mildura and the former shires of Mildura and Walpeup.

In 2011, the preliminary estimated resident population of the municipality was 54,377 people. (*Source: Australian Bureau of Statistics, Estimated Resident Population*).

#### Budget implications

As a result of the City's demographic profile there are a number of budget implications in the short and long term as follows:

- Mildura Rural City Council encompasses almost 10% of the state. The vast area increases service delivery costs when compared to metropolitan Councils and resourcing ratios are higher as a result, because services need to be accessible to all as far as practicable.
- The city is substantially developed and is experiencing only a small increase in property numbers. The budget implications arise in Council having to provide replacement of infrastructure such as drainage. These costs cannot be passed on to the developer and are paid for from rates. The rates received from new dwellings do not offset the significant infrastructure costs.

#### 3.2 External influences

- Local Government Cost Index increases of 3.5% per annum, as per Council's Strategic Resource Plan.
- Australian Average Weekly Earnings (AWE) growth for Public Sector full-time adults, ordinary time earnings in the 12 months to May 2013 was 4.5% (ABS release 15 August 2013). Council must renegotiate a new Collective Agreement during 2015 year and it will become operation in the 2016 year.
- Receipt of significant capital works funding of \$11.550 million for the construction of the Mildura Riverfront Precinct Redevelopment.
- Increases in the levy payable to the state government upon disposal of waste into landfill, resulting in additional waste tipping costs. In 2008/09 the domestic levy charge was \$7.00 per tonne and the commercial levy charge was \$13.00 per tonne. In 2014/15, the domestic levy charge is \$29.30 per tonne and the commercial levy charge is \$51.30 per tonne. (2013/14 charges were \$26.60 per tonne and \$46.60 per tonne respectively). This has added to Council's costs.

- The Federal Government introduced the *Clean Energy Legislation (Carbon Tax Repeal) Bill 2013* and related bills to the House of Representatives on the 13th of November 2013, with the intention to abolish the carbon price from 1 July 2014.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.

### **3.3 Internal influences**

As well as external influences, there are also a number of internal influences which have had an impact on the preparation of the 2014/15 Budget. These matters have arisen from events occurring in the 2013/14 year, resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2014/15 year. These matters and their financial impact are set out below:

- Significant increase in depreciation expense has meant our asset renewal requirements have increase by \$1.453 million in 2014/15.
- Introduction of a Municipal Charge in the 2014/15 annual budget to cover the administration costs of council. This is discussed further in section 9 - Rating information.
- Biennial payment from the Valuer-General for the property valuations database of \$0.380 million.
- Wage increase of 2.3% as opposed to the public sector average of 4.5% per annum resulting in savings of \$0.871 million.
- Ongoing savings of \$0.150 million per annum as a result of renegotiation of Council's cleaning contract.
- Reviews of Council's services have found on going costs savings which will reduce the impact on rates into the future.

### **3.4 Budget principles**

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with Local Government Cost Index or market levels.
- Grants to be based on confirmed funding levels.
- New revenue sources to be identified where possible.
- Service levels are not to be increased from 2013/14 levels with the aim to use less resources with an emphasis on innovation and efficiency.
- Contract labour to be minimised.



- Real savings in expenditure and increases in revenue identified in 2013/14 to be preserved.

### **3.5 Long term strategies**

The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include a Strategic Resource Plan for 2014/15 to 2017/18 (section 8.), Rating Information (section 9.) and Other Long Term Strategies (section 10.).

# Budget analysis

## 4. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2014/15 year.

### 4.1 Budgeted income statement

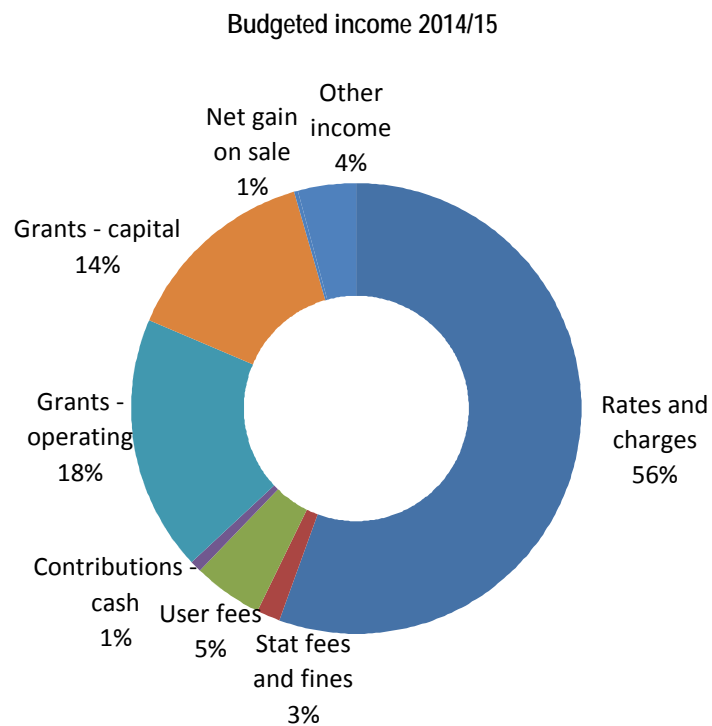
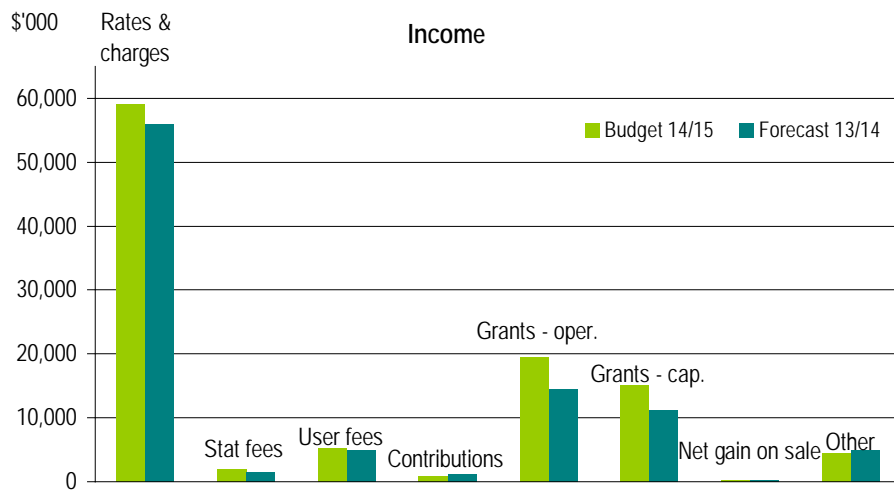
	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Total income	4.2	94,305	106,615	12,310
Total expenses	4.3	(87,992)	(89,729)	(1,737)
<b>Surplus (deficit) for the year</b>		<b>6,313</b>	<b>16,886</b>	<b>10,573</b>
Grants – capital	4.2.6	(11,096)	(15,104)	(4,008)
Capital contributions - other sources	4.2.4	(1,159)	(787)	372
<b>Adjusted underlying surplus (deficit)</b>		<b>(5,942)</b>	<b>995</b>	<b>6,937</b>

#### 4.1.1 Adjusted underlying surplus (\$6.937 million increase)

The adjusted underlying result is the net surplus or deficit for the year adjusted for capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2014/15 year is a surplus of \$0.995 million which is an increase of \$6.937 million from the 2013/14 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

### 4.2 Income

Income Types	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Rates and charges	4.2.1	55,877	59,140	3,263
Statutory fees and fines	4.2.2	1,505	1,915	410
User fees	4.2.3	5,035	5,340	305
Contributions - cash	4.2.4	1,217	867	(350)
Grants - operating	4.2.5	14,458	19,553	5,095
Grants - capital	4.2.6	11,096	15,104	4,008
Net gain on sale of assets	4.2.7	238	250	12
Other income	4.2.8	4,879	4,446	(433)
<b>Total income</b>		<b>94,305</b>	<b>106,615</b>	<b>12,310</b>



#### 4.2.1 Rates and charges (\$3.263 million increase)

It is proposed that general rate income be increased by \$3.263 million to \$59.140 million in the 2014/15 year including forecast supplementary rate income. Section 9. "Rating Information" includes a more detailed analysis of the rates and charges to be levied for 2014/15. Information on rates and charges specifically required by the Regulations is included in Appendix B.

#### **4.2.2 Statutory fees and fines (\$0.410 million increase)**

Statutory fees relate to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements. Fees will be amended in line with any increase should one be determined by the state government over the course of the 2014/15 year.

Statutory fees are forecast to increase by 27.2% or \$0.410 million compared to 2013/14. The projected increase is due primarily to the biennial payment from the Valuer-General for the property valuations database of \$0.380 million.

A detailed listing of statutory fees is included in Appendix E.

#### **4.2.3 User fees (\$0.305 million increase)**

User charges relate to the recovery of service delivery costs through the charging of fees to users of Council's services. These include separate rating schemes, use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed Local Government Cost Index or market levels.

User charges are projected to increase by 6.1% or \$0.305 million over 2013/14. The main area's contributing to the increase is Council's Bitumen Services Private Works and Mildura Arts Centre.

A detailed listing of fees and charges is included in Appendix E.

#### **4.2.4 Contributions - cash (\$0.350 million decrease)**

Contributions relate to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development.

Contributions are projected to decrease by \$0.350 million or 28.8% compared to 2013/14 due mainly to the completion of a number of projects in 2013/14 where sporting clubs and organisations contributed to the funding of these projects.

#### **4.2.5 Grants - operating (\$5.095 million increase)**

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services. Overall, the level of operating grants has increased by 35.2% or \$5.095 million compared to 2013/14. Significant movements in grant funding are summarised below:

<b>Grant Funding Types</b>	<b>Forecast Actual 2013/14 \$'000</b>	<b>Budget 2014/15 \$'000</b>	<b>Variance \$'000</b>
Asset Services	28	29	1
Building & Environmental Services	23	-	(23)
Community Care Services	3,797	4,293	496
Community Futures	858	595	(263)
Community Grants	1,037	326	(711)
Corporate Administration	130	5	(125)
Development Services	97	98	1
Financial Management	1,000	-	(1,000)
Leisure & Cultural Services	977	1,025	48
Organisational Development	10	-	(10)
Works & Infrastructure Services	142	128	(14)
Victorian Grants Commission	6,359	13,054	6,695
<b>Total Grants Operating</b>	<b>14,458</b>	<b>19,553</b>	<b>5,095</b>

The most significant increase to funding is in relation to Victorian Grants Commission (VGC), where half of the Council's 2013/14 allocation was brought forward to June 2013. This was merely a timing difference and overall Council has budgeted for a net increase in the 2014/15 grant allocation from VGC, which is in line with the Consumer Price Index of 2.5%.

Operating grants are further classified in the Financial Statements in Appendix A according to whether they are received each year (recurrent) or received on a once-off or short term basis (non-recurrent).

#### **4.2.6 Grants - capital (\$4.008 million increase)**

Capital grants include all monies received from State and Federal for the purposes of funding the capital works program. Overall the level of capital grants has increased by 36.1% or \$4.008 million compared to 2013/14 due to the Mildura Riverfront Precinct Redevelopment funding. Section 6. "Analysis of Capital Budget" includes a more detailed analysis of the grants and contributions expected to be received during the 2014/15 year. Capital grants are further classified in the Financial Statements in Appendix A according to whether they are received each year (recurrent) or received on a once-off or short term basis (non-recurrent).

#### **4.2.7 Net gain on sale of assets (\$0.012 million increase)**

Proceeds from the sale of Council assets are forecast to be \$0.500 million for 2014/15 and relate mainly to the planned cyclical replacement of part of the plant and vehicle fleet. The written down value of assets sold is forecast to be \$0.250 million.

#### 4.2.8 Other income (\$0.433 million decrease)

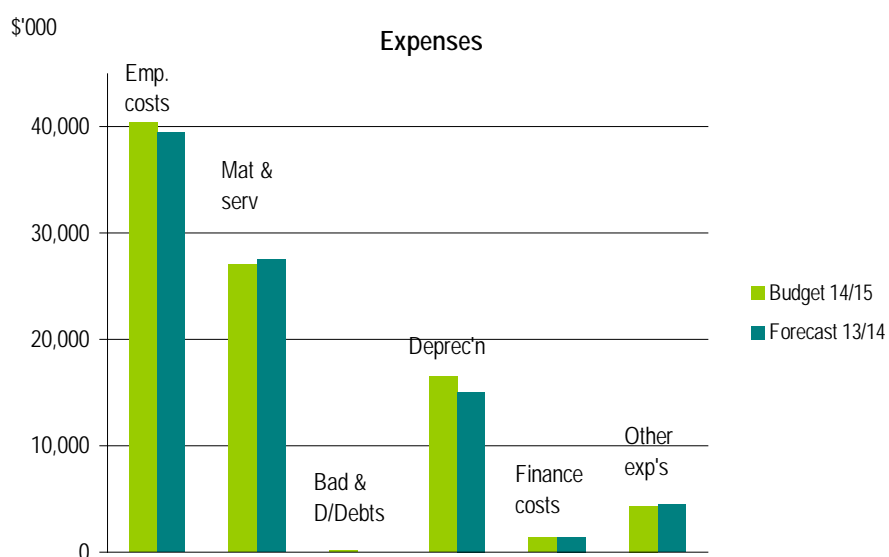
Other income relates to a range of items such as reimbursements, and other miscellaneous income items. It also includes interest revenue on investments and rate arrears.

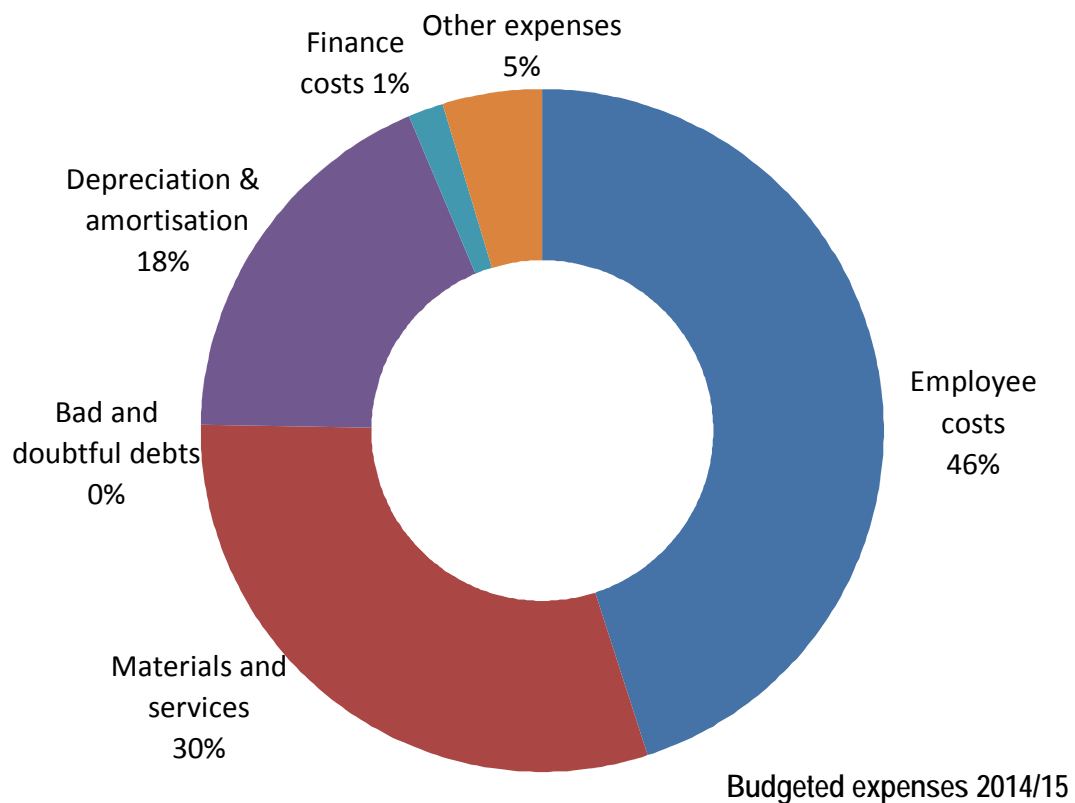
Other income is forecast to decrease by 8.9% or \$0.433 million compared to 2013/14.

Interest on investments is forecast to decline by 15.2% or \$0.146 million compared to 2013/14. This is mainly due to a reduction in both interest rates and Council's available cash reserves during 2014/15 to fund major infrastructure projects.

### 4.3 Expenses

Expense Types	Ref	Forecast	Budget	Variance
		Actual 2013/14 \$'000	2014/15 \$'000	\$'000
Employee costs	4.3.1	39,458	40,362	904
Materials and services	4.3.2	27,521	27,077	(444)
Bad and doubtful debts	4.3.3	-	160	160
Depreciation and amortisation	4.3.4	15,051	16,504	1,453
Finance costs	4.3.5	1,484	1,341	(143)
Other expenses	4.3.6	4,478	4,285	(193)
<b>Total expenses</b>		<b>87,992</b>	<b>89,729</b>	<b>1,737</b>





#### 4.3.1 Employee costs (\$0.904 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to increase by only 2.3% or \$0.904 million compared to 2013/14. This is well down on the Australian public sector average of 4.5%, representing a saving to Council of \$0.871 million. The savings relate to the following:

- There have been no increases in staff numbers except those that relate to fully grant funded positions.
- Renegotiation of Council's Enterprise Bargaining Agreement (EBA) has saved Council \$0.200 in 2014/15.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2014/15 \$'000	Permanent Full Time \$'000	Comprises	
			Permanent Part Time \$'000	Casual \$'000
Asset Services	1,557	1,448	109	-
Building & Environmental	5,701	5,416	285	-
CEO & Government	699	657	42	-
Community Care Services	9,144	3,932	5,174	38
Community Futures	3,139	2,565	565	9
Community GM	411	411	-	-
Corporate Administration	3,481	3,133	348	-
Corporate GM	303	303	-	-
Development GM	574	574	-	-
Development Services	2,622	2,071	499	52
Financial Services	2,756	2,508	248	-
Information Systems	1,568	1,427	141	-
Leisure & Cultural Services	3,480	3,097	383	-
Organisational Development	1,478	1,423	55	-
Works & Infrastructure Services	3,449	3,449	-	-
<b>Total</b>	<b>40,362</b>	<b>32,414</b>	<b>7,849</b>	<b>99</b>

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Permanent Full Time	Comprises	
			Permanent Part Time	Casual
Asset Services	21.6	20	1.6	-
Building and Environmental Services	67.8	64	3.8	-
Chief Executive Officer	3.6	3	0.6	-
Community GM	3	3	-	-
Community Care Services	116.7	51.4	64.5	0.8
Community Futures	37.9	30	7.8	0.1
Corporate GM	2	2	-	-
Corporate Administration	30.2	27	3.2	-
Development GM	4	4	-	-
Development Services	42.2	31	9.8	1.4
Financial Services	24.3	22	2.3	-
Information Systems	14.8	13	1.8	-
Leisure and Cultural Services	43.7	37	6.7	-
Organisational Development	14.7	13.7	1	-
Works & Infrastructure Services	71	71	-	-
<b>Total</b>	<b>497.5</b>	<b>392.1</b>	<b>103.1</b>	<b>2.3</b>



The most significant increases in employee costs by service unit are summarised below:

Department	ServiceUnit	Forecast	Budget 2014/15 \$'000	Variance \$'000
		Actual 2013/14 \$'000		
Leisure and cultural services	Libraries	1,787	1,916	129
	Youth engagement	265	416	151
Community care	Maternal and child	1,236	1,348	112
	Home care	4,247	4,361	114
Building and environmental	Landfill and garbage collection	1,923	2,053	130

#### **4.3.2 Materials and services (\$0.444 million decrease)**

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are forecast to decrease by 1.6% or \$0.444 million compared to 2013/14.

Savings are in part due to Council's cleaning contract which is forecast to decrease by \$0.150 million compared to 2013/14. Also Council's clean energy and power saving measures have helped reduced Councils forecast electricity costs.

#### **4.3.3 Bad and doubtful debts (\$0.160 million increase)**

Bad and doubtful debts is forecast to be \$0.160 million for 2014/15.

#### **4.3.4 Depreciation and amortisation (\$1.453 million increase)**

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$1.453 million for 2014/15 is due mainly to the completion of the 2014/15 capital works program and the full year effect of depreciation on the 2013/14 capital works program. Refer to section 6. 'Analysis of Capital Budget' for a more detailed analysis of Council's capital works program for the 2014/15 year.

#### **4.3.5 Finance costs (\$0.143 million decrease)**

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The reduction in borrowing costs results from the planned reduction in borrowings due to repayment of principal in accordance with loan agreements.

#### **4.3.6 Other expenses (\$0.193 million decrease)**

Other expenses relate to a range of unclassified items including contributions to community groups, advertising, insurances, motor vehicle registrations and other miscellaneous expenditure items. Other expenses are forecast to decrease by 4.3% or \$0.193 million compared to 2013/14. This is mainly due to Council's review of its services in conjunction with other costs savings.

## 5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2014/15 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

## 5.1 Budgeted cash flow statement

	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
<b>Cash flows from operating activities</b>	5.1.1			
<i>Receipts</i>				
Rates and charges		55,682	58,939	3,257
User fees and fines		6,790	7,520	730
Grants - operating		15,181	20,531	5,350
Grants - capital		11,651	15,859	4,208
Interest		958	812	(146)
Other receipts		6,363	5,212	(1,151)
		<b>96,625</b>	<b>108,873</b>	<b>12,248</b>
<i>Payments</i>				
Employee costs		(38,851)	(39,731)	(880)
Other payments		(34,794)	(34,115)	679
		<b>(73,645)</b>	<b>(73,846)</b>	<b>(201)</b>
<b>Net cash provided by operating activities</b>		<b>22,980</b>	<b>35,027</b>	<b>12,047</b>
<b>Cash flows from investing activities</b>	5.1.2			
Proceeds from sales of property, infrastructure, plant & equip		680	500	(180)
Repayment of loans and advances		-	91	91
Payments for property, infrastructure, plant and equipment		(30,702)	(37,409)	(6,707)
<b>Net cash used in investing activities</b>		<b>(30,022)</b>	<b>(36,818)</b>	<b>(6,796)</b>
<b>Cash flows from financing activities</b>	5.1.3			
Finance costs		(1,484)	(1,341)	143
Movement in Financial Assets		5,000	3,000	(2,000)
Proceeds from borrowings		1,000	1,000	-
Repayment of borrowings		(1,964)	(1,701)	263
<b>Net cash used in financing activities</b>		<b>2,552</b>	<b>958</b>	<b>(1,594)</b>
<b>Net decrease in cash and cash equivalents</b>		<b>(4,490)</b>	<b>(833)</b>	<b>3,657</b>
Cash and cash equivalents at the beg of the year		11,967	7,477	(4,490)
<b>Cash and cash equivalents at end of the year</b>	5.1.4	<b>7,477</b>	<b>6,644</b>	<b>(833)</b>

### 5.1.1 Operating activities (\$12.047 million increase)

The increase in cash inflows from operating activities is due to a \$4.208 million increase in capital grants to fund the Mildura Riverfront Precinct Redevelopment and \$5.350 million increase in operating grants. The most significant increase in operating grant funding relates to the Victorian Grants Commission (VGC), where half of the Council's 2013/14 allocation was brought forward to June 2013. Council rates and charges will increase by \$3.257 million which is in line with the rate increase of 4.5%.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
<b>Surplus (deficit) for the year</b>	<b>6,313</b>	<b>16,886</b>	<b>10,573</b>
Depreciation	15,051	16,504	1,453
Loss (gain) on sale of assets	(238)	(250)	(12)
Net cash movement in current assets and liabilities	1,854	1,887	33
<b>Cash flows available from operating activities</b>	<b>22,980</b>	<b>35,027</b>	<b>12,047</b>

### 5.1.2 Investing activities (\$6.796 million increase)

The large increase in payments for investing activities represents the planned increase in capital works expenditure, disclosed in section 6 of this budget report. Proceeds from sale of assets are forecast to decrease by \$0.180 million compared to 2013/14.

### 5.1.3 Financing activities (\$1.594 million decrease)

For 2014/15 the total of principal repayments will be \$1.701 million and finance charges are \$1.341 million.

### 5.1.4 Cash and cash equivalents at end of the year (\$0.833 million decrease)

Overall, total cash and investments is forecast to decrease by \$0.833 million to \$6.644 million as at 30 June 2015, reflecting Council's strategy of using excess cash and investments to enhance existing and create new infrastructure. This is consistent with Council's Strategic Resource Plan (see Section 8).

## 5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2014 it will have cash and investments of \$15.575 million, which has been restricted as shown in the following table.

	Ref	Forecast Actual 2014 \$'000	Budget 2015 \$'000	Variance \$'000
<b>Total cash and investments</b>		<b>19,408</b>	<b>15,575</b>	<b>(3,833)</b>
Restricted cash and investments				
- Statutory reserves	5.2.1	(1,969)	(1,516)	453
- Cash held to carry forward capital works	5.2.2	(2,940)	-	2,940
<b>Unrestricted cash and investments</b>	5.2.3	<b>14,499</b>	<b>14,059</b>	<b>(440)</b>

### **5.2.1 Statutory reserves (\$1.516 million)**

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes. Statutory reserves are forecast to decrease by \$0.453 million due to developer contributed projects in the 2014/15 capital works program.

### **5.2.2 Cash held to fund carry forward capital works (\$ Nil)**

An amount of \$2.940 million is forecast to be held at 30 June 2014 to fund capital works budgeted but not completed in the 2013/14 financial year. There is no amount shown as cash held to fund carry forward works at 30 June 2015, as it is expected that the capital works budget in the 2014/15 financial year will be fully completed.

### **5.2.3 Unrestricted cash and investments (\$14.059 million)**

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

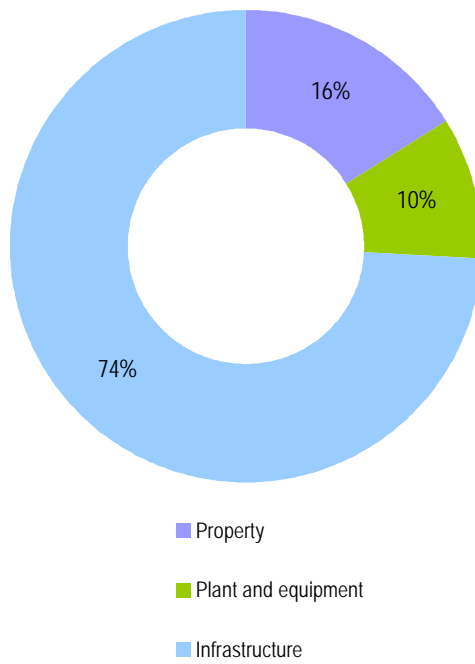
## 6. Analysis of capital budget

This section analyses the planned capital works expenditure budget for the 2014/15 year and the sources of funding for the capital budget.

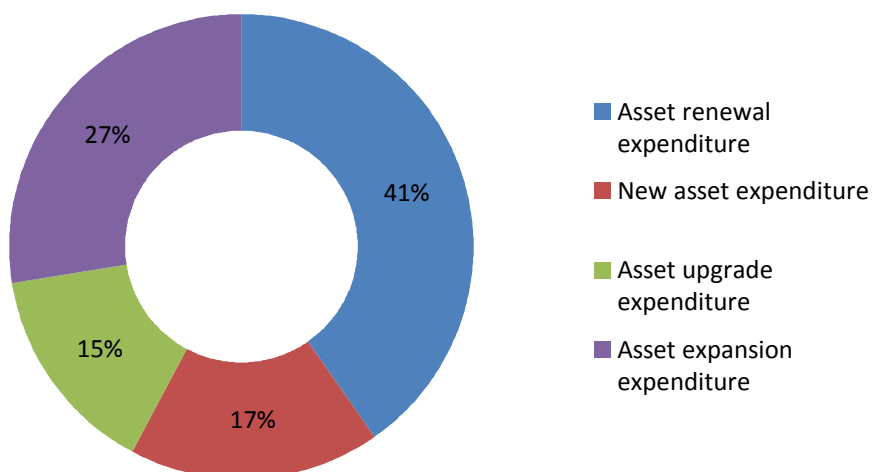
### 6.1 Capital works

Capital Works Areas	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
<b>Works carried forward</b>	6.1.1			
<b>Property</b>				
Buildings		1,333	455	(878)
Land		220	220	-
Total property		1,553	675	(878)
<b>Plant and equipment</b>				
Plant, machinery and equipment		449	-	(449)
Fixtures, fittings and furniture		14	-	(14)
Computers and telecommunications		232	-	(232)
Total plant and equipment		695	-	(695)
<b>Infrastructure</b>				
Roads		1,545	-	(1,545)
Footpaths and cycleways		224	-	(224)
Drainage		1,330	-	(1,330)
Waste Management		505	-	(505)
Rec, leisure and community facilities		209	195	(14)
Parks, open space and streetscapes		1,753	2,070	317
Off street car parks		322	-	(322)
Other infrastructure		139	-	(139)
Total infrastructure		6,027	2,265	(3,762)
<b>Total works carried forward</b>		<b>8,275</b>	<b>2,940</b>	<b>(5,335)</b>
<b>New works</b>				
<b>Property</b>	6.1.2			
Buildings		3,499	4,087	588
Land		823	1,265	442
Total property		4,322	5,352	1,030
<b>Plant and equipment</b>	6.1.3			
Plant, machinery and equipment		3,646	2,459	(1,187)
Fixtures, fittings and furniture		130	244	114
Computers and telecommunications		621	647	26
Library books and art works		424	310	(114)
Total plant and equipment		4,821	3,660	(1,161)
<b>Infrastructure</b>	6.1.4			
Roads		8,451	9,991	1,540
Bridges		62	12	(50)
Footpaths and cycleways		277	468	191
Drainage		1,891	4,325	2,434
Waste Management		477	515	38
Rec, leisure and community facilities		291	540	249
Parks, open space and streetscapes		1,418	9,502	8,084
Off street car parks		121	104	(17)
Other infrastructure		296	-	(296)
Total infrastructure		13,284	25,457	12,173
<b>Total new works</b>		<b>22,427</b>	<b>34,469</b>	<b>12,042</b>
<b>Total capital works expenditure</b>		<b>30,702</b>	<b>37,409</b>	<b>6,707</b>
<b>Represented by:</b>				
Asset renewal expenditure	6.1.5	14,861	15,064	203
New asset expenditure	6.1.5	1,308	6,509	5,201
Asset upgrade expenditure	6.1.5	6,145	5,564	(581)
Asset expansion expenditure	6.1.5	8,388	10,272	1,884
<b>Total capital works expenditure</b>		<b>30,702</b>	<b>37,409</b>	<b>6,707</b>

**Budgeted capital works 2014/15**



**Budgeted capital works 2014/15**



### **6.1.1 Carried forward works (\$2.940 million)**

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2013/14 year it is forecast that \$2.940 million of capital works will be incomplete and be carried forward into the 2014/15 year. The more significant projects include the Mildura Riverfront Precinct Redevelopment (\$1.695 million), Blandowski Walk (\$0.375 million), drainage land acquisition (\$0.220 million), Mildura eco living park house project (\$0.195 million) and aquatic facilities redevelopment (\$0.260 million).

### **6.1.2 Property (\$5.532 million)**

The property class comprises land, buildings and building improvements including community facilities, municipal offices, sports facilities, pools and pavilions.

For the 2014/15 year, \$5.352 million will be expended on purchasing of land, building and building improvement projects. The more significant projects include land acquisition, pre school upgrades at Kathleen Kelly and Ouyen pre schools, Mildura Arts Centre theatre forestage and back of house goods lifts (subject to grant approval), installation of solar power cells to the Alfred Deakin Centre and aquatic facilities redevelopment projects including new filter for Red Cliffs swimming pool.

### **6.1.3 Plant and equipment (\$3.660 million)**

Plant and equipment includes plant, machinery and equipment, information technology equipment, telecommunications systems and equipment, library books and artwork acquisitions.

For the 2014/15 year, \$3.660 million will be expended on plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$2.459 million), upgrade and replacement of information technology equipment (\$0.647 million) and library and art material purchases (\$0.310 million).

### **6.1.4 Infrastructure (\$25.457 million)**

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

For the 2014/15 year, \$9.991 million will be expended on road projects. The more significant projects include federally funded Roads to Recovery projects (\$1.769 million), VicRoads Blackspot Safety Projects (\$0.345 million) subject to grant approval, road resealing (\$1.650 million), gravel resheeting (\$0.900 million), road and rehabilitation works (\$0.804 million), road upgrade and widening projects (\$0.618 million), road safety projects (\$0.173 million) subject to grant approval and Mildura Riverfront Precinct Redevelopment (\$2.792 million).

\$0.467 million will also be spent on various footpath, kerb and channel works within the municipality.



\$4.325 million will be expended on drainage projects. The more significant of these include expansion of the Seventh street drainage system to the Etiwanda wetlands, stage 1 of the Benetook spurline system, final construction and commissioning of Irymple drainage works at Koorlong Avenue and Fifteenth Street, and the replacement of significant portions of failed infrastructure.

\$0.540 million will be expended on recreation, leisure and community facilities. The more significant projects include the construction of netball change rooms/toilets facilities (grant approved) at Quandong Park, soccer pitch lighting upgrade (grant approved) at the old aerodrome ovals and rectification of the Mansell Reserve netball courts.

\$0.515 million will be expended on waste management projects. The more significant projects include final stage of Mildura Landfill Stormwater Management System and rehabilitation works at the Ouyen and Murrayville landfill sites.

\$9.502 million will be expended on parks, open space and streetscapes, including \$8.758 million for the Mildura Riverfront Precinct Redevelopment and \$0.570 million on projects stemming from Council's tracks and tails strategy (subject to grant approval).

\$0.104 million will be expended on off street car park projects, including stages 1 and 2 of the Mildura recreation reserve car parks redevelopment.

#### **6.1.5 Asset renewal (\$15.064 million), new assets (\$6.509 million), upgrade (\$5.564 million) and expansion (\$10.272 million)**

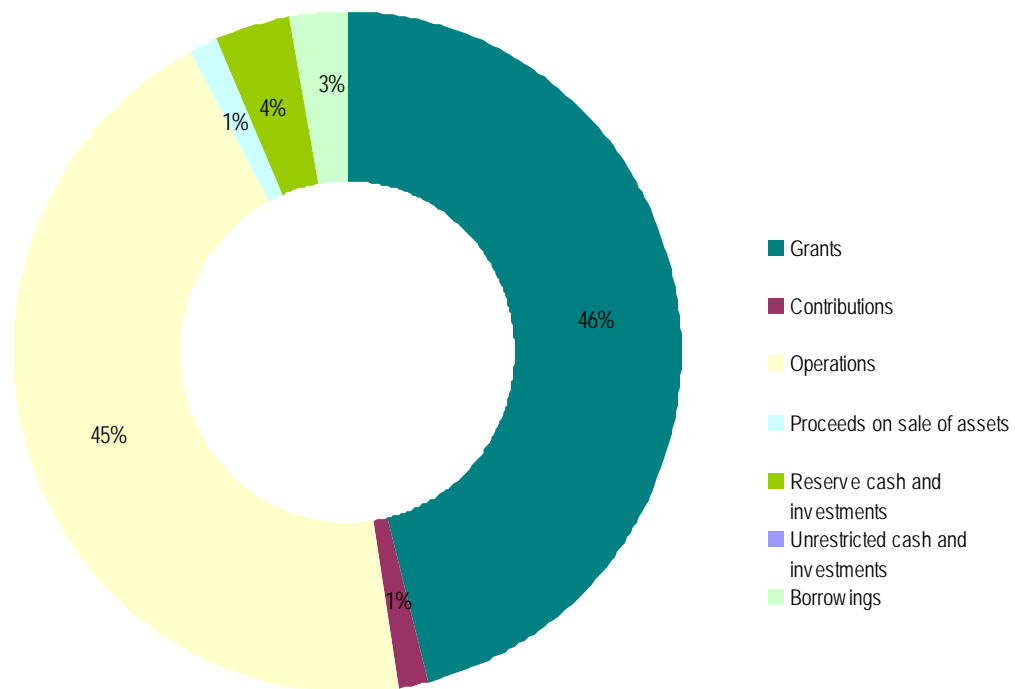
A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets, the more significant projects include the Mildura Riverfront Precinct Redevelopment, construction of stage 1 Benetook Avenue spurline drainage project, information technology equipment replacement and acquisition of land. The remaining capital expenditure represents renewals and expansion/upgrades of existing assets.

## 6.2 Funding sources

Sources of funding	Ref	Forecast Actual 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
<b>Works carried forward</b>				
<b>Current year funding</b>				
Grants		3,721	2,137	(1,584)
Council cash				
- operations		3,964	803	(3,161)
- reserve cash and investments		590	-	(590)
<b>Total works carried forward</b>	6.2.1	<b>8,275</b>	<b>2,940</b>	<b>(5,335)</b>
<b>New works</b>				
<b>Current year funding</b>				
Grants	6.2.2	7,029	15,104	8,075
Contributions		266	537	271
Borrowings		1,000	1,000	-
Council cash				
- operations	6.2.3	12,302	15,910	3,608
- proceeds on sale of assets	6.2.4	680	500	(180)
- reserve cash and investments	6.2.5	1,150	1,418	268
<b>Total new works</b>		<b>22,427</b>	<b>34,469</b>	<b>12,042</b>
<b>Total funding sources</b>		<b>30,702</b>	<b>37,409</b>	<b>6,707</b>

Budgeted total funding sources 2014/15



Source: Appendix A

### **6.2.1 Carried forward works (\$2.940 million)**

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2013/14 year it is forecast that \$2.940 million of capital works will be incomplete and be carried forward into the 2014/15 year. Significant funding includes grants for redevelopment works associated with the Mildura Riverfront Precinct Redevelopment (\$1.695 million) and Blandowski Walk (\$0.375 million).

### **6.2.2 Grants (\$15.104 million)**

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for the Mildura Riverfront Precinct Redevelopment (\$11.550 million), Roads to Recovery projects (\$1.769 million), VicRoads Black spot safety program (\$0.22 million) subject to grant approval, Local Government infrastructure funding (\$0.500 million), funding for the upgrade of the Kathleen Kelly pre school (\$0.255 million) subject to grant approval, Quandong Park netball change rooms/toilet facilities (\$0.100 million) grant approved and Aerodrome Ovals soccer pitch lighting upgrade (\$0.094 million) grant approved.

### **6.2.3 Council cash - operations (\$15.910 million)**

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$15.910 million will be generated from operations to fund the 2014/15 capital works program. This amount is included within the cash generated from operating activities of \$35.027 million as set out in section 5. 'Analysis of Budgeted Cash Position' adjusted for capital grants of \$15.104 million and borrowings of \$1.000 million.

### **6.2.4 Council cash - proceeds from sale of assets (\$0.500 million)**

Proceeds from sale of assets include motor vehicle sales in accordance with Council's fleet renewal policy of \$0.500 million.

### **6.2.5 Council cash - reserve cash and investments (\$1.418 million)**

Council has cash reserves, which it is currently using to fund its annual capital works program. The reserves include monies set aside for specific purposes such as waste management redevelopment and rehabilitation and developer contributions reserves. For 2014/15 \$1.418 million will be used to fund part of the new capital works program including the final stage of Mildura Landfill Depot redevelopment and stormwater management works, and road and drainage developer contribution scheme projects.

## 7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2013/14 and 2014/15. It also considers a number of key performance indicators.

### 7.1 Budgeted balance sheet

	Ref	Forecast Actual 2014 \$'000	Budget 2015 \$'000	Variance \$'000
<b>Current assets</b>	7.1.1			
Cash and cash equivalents		7,477	6,644	(833)
Trade and other receivables		5,756	5,797	41
Financial assets		11,931	8,931	(3,000)
Inventories		782	813	31
Other assets		319	332	13
<b>Total current assets</b>		<b>26,265</b>	<b>22,517</b>	<b>(3,748)</b>
<b>Non-current assets</b>	7.1.1			
Trade and other receivables		2,500	2,409	(91)
Investment in subsidiary		30,087	30,413	326
Property, infrastructure, plant and equipment		621,677	647,332	25,655
Intangible Assets		3,239	3,239	-
<b>Total non-current assets</b>		<b>657,503</b>	<b>683,393</b>	<b>25,890</b>
<b>Total assets</b>		<b>683,768</b>	<b>705,910</b>	<b>22,142</b>
<b>Current liabilities</b>	7.1.2			
Trade and other payables		7,160	7,160	-
Trust funds and deposits		1,794	1,794	-
Interest-bearing loans and borrowings		1,964	1,701	263
Provisions		9,132	9,497	(365)
<b>Total current liabilities</b>		<b>20,050</b>	<b>20,152</b>	<b>(102)</b>
<b>Non-current liabilities</b>	7.1.2			
Interest-bearing loans and borrowings		20,205	19,767	438
Provisions		6,659	6,925	(266)
<b>Total non-current liabilities</b>		<b>26,864</b>	<b>26,692</b>	<b>172</b>
<b>Total liabilities</b>		<b>46,914</b>	<b>46,844</b>	<b>70</b>
<b>Net assets</b>		<b>636,854</b>	<b>659,066</b>	<b>22,212</b>
<b>Equity</b>	7.1.4			
Accumulated surplus		273,553	290,924	17,371
Asset revaluation reserve		339,604	344,604	5,000
Other reserves		23,697	23,538	(159)
<b>Total equity</b>		<b>636,854</b>	<b>659,066</b>	<b>22,212</b>

Source: Appendix A

### **7.1.1 Current Assets (\$3.748 million decrease) and Non-Current Assets (\$25.890 million increase)**

Cash and cash equivalents include cash and investments, such as cash held in the bank, in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$3.748 million during the year due to completion of carried forward capital works from the 2013/14 capital works program.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the budget. Long term debtors (non current) relating to loans to community organisations will reduce by \$0.091 million in accordance with agreed repayment terms.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Financial assets, consisting of Council's short-term investments are not expected to change significantly in the 2014/15 year.

Property, infrastructure, plant and equipment are the largest components of Council's worth and represent the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$37.409 million of new assets), depreciation of assets (\$16.504 million) and the sales through sale of property, plant and equipment (\$0.500 million).

### **7.1.2 Current Liabilities (\$0.102 million increase) and Non-Current Liabilities (\$0.172 million decrease)**

Trade and other payables are those whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2013/14 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of employee entitlements, despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to repay loan principal of \$1.701 million over the year.

### 7.1.3 Working Capital (\$3.397 million decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

		Forecast		
		Actual	Budget	Variance
		2014	2015	
		\$'000	\$'000	\$'000
Current assets	7.1.1	26,265	22,517	3,748
Current liabilities	7.1.2	20,050	20,152	(102)
Working capital	7.1.3	6,215	2,365	3,850
Restricted cash and investment current assets				
- Statutory reserves		(1,969)	(1,516)	(453)
Unrestricted working capital*		4,246	849	3,397

\* Unrestricted working capital may also be committed to completion of carry forward capital works. Refer to table 6.2 for funding of capital works carried forward out of prior years.

### 7.1.4 Equity (\$22.212 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus is the value of all net assets less reserves that have accumulated over time. The increase in accumulated surplus of \$17.371 million results directly from the surplus for the year.

## 7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2015 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- Trade creditors to remain consistent with 2013/14 levels.
- Other debtors and creditors to remain consistent with 2013/14 levels.
- Proceeds from the sale of plant in 2014/15 of \$0.500 million will be received in full in the 2014/15 year.

- Employee entitlements to be increased by the Collective Agreement outcome, offset by the impact of more active management of leave entitlements of staff.
- Repayment of loan principal to be \$1.701 million.
- Total capital expenditure to be \$37.409 million.

# Long-term strategies

## 8. Strategic resource plan and financial performance indicators

This section includes an extract of the adopted Strategic Resource Plan to provide information on the long term financial projections of the Council.

### 8.1 Plan development

The Act requires a Strategic Resource Plan to be prepared describing both financial and non-financial resources (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan.

Council has prepared a Strategic Resource Plan (SRP) for the four years 2014/15 to 2017/18 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Not to increase existing service levels
- Continue to fund asset renewal expenditure
- Maintain a capital expenditure program at an affordable level
- Achieve a balanced budget on a cash basis.

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

### 8.2 Financial resources

The following table summarises the key financial results for the next four years as set out in the SRP for years 2014/15 to 2017/18. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.



Indicator	Forecast	Budget	Strategic Resource Plan			Trend
	Actual		Projections			
	2013/14	2014/15	2015/16	2016/17	2017/18	+/-
	\$'000	\$'000	\$'000	\$'000	\$'000	
Surplus/(deficit) for the year	6,313	16,886	8,321	9,276	9,313	o
Adjusted underlying result	(5,942)	995	(49)	716	688	o
Cash and investments balance	19,408	15,575	16,341	17,148	18,001	+
Cash flows from operations	22,980	35,027	27,547	29,015	29,633	o
Capital works expenditure	30,702	37,409	24,240	25,974	27,460	+

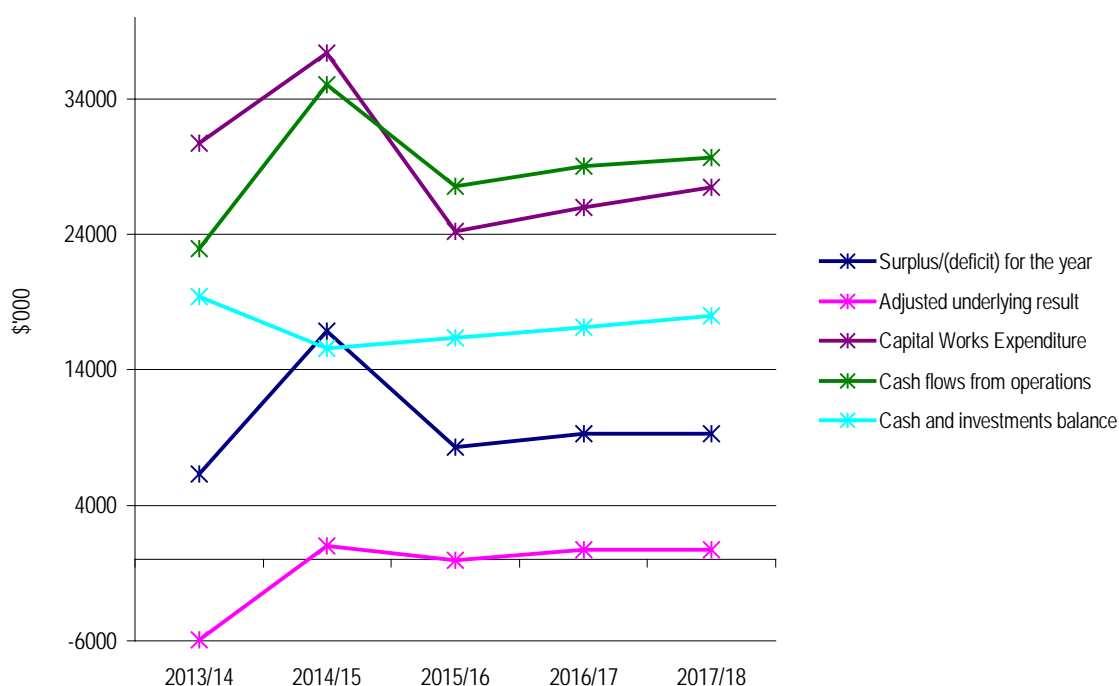
*Key to Forecast Trend:*

+ Forecasts improvement in Council's financial performance/financial position indicator

o Forecasts that Council's financial performance/financial position indicator will be steady

- Forecasts deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the SRP are as follows:

- **Financial sustainability (section 5)** - Cash and investments are forecast to increase marginally over the four year period from \$15.575 million to \$18.001 million, which indicates a balanced budget on a cash basis in each year.
- **Rating levels (section 9)** – Modest rate increases are forecast over the four years at an average of 4.5%, below that expected of comparable councils.
- **Borrowing strategy (section 10)** – Borrowings are forecast to reduce from \$21.468 million to \$16.511 million over the four year period. This includes new borrowings of \$1.000 million in 2014/15.

### 8.3 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance that should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast Actual 2013/14	Budget 2014/15	Strategic Resource Plan Projections			Trend
2015/16 2016/17 2017/18 +/o/-								
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-7.2%	1.1%	-0.1%	0.7%	0.7%	o
Liquidity								
Working Capital	Current assets / current liabilities	2	131.0%	111.7%	112.1%	115.0%	121.6%	+
Unrestricted cash	Unrestricted cash / current liabilities		24.9%	26.5%	27.2%	28.7%	31.4%	+
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	39.7%	36.3%	31.5%	27.0%	24.1%	+
Loans and borrowings	Interest and principal repayments / rate revenue		6.2%	5.1%	5.3%	4.6%	3.0%	+
Indebtedness	Non-current liabilities / own source revenue		28.8%	27.5%	27.5%	26.3%	24.7%	+
Asset renewal	Asset renewal expenditure / depreciation	4	88.0%	91.3%	89.0%	89.9%	90.8%	o
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5	68.1%	65.2%	66.0%	66.3%	67.1%	-
Rates effort	Rate revenue / property values (CIV)		0.8%	0.9%	0.9%	0.9%	0.9%	o
Efficiency								
Expenditure level	Total expenditure / no. of assessments		\$3,155	\$ 3,199	\$3,308	\$3,405	\$3,506	+
Revenue level	Residential rate revenue / No. of residential assessments		\$1,654	\$ 1,781	\$1,842	\$1,920	\$2,001	-
Workforce turnover	No. of resignations & terminations / average no. of staff		7.6%	10.1%	9.1%	9.1%	9.1%	o

**Key to Forecast Trend:**

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes to indicators

1. **Adjusted underlying result** – An indicator of the sustainable operating result is required to enable Council to continue to provide core services and meet its objectives. Council expects a steady performance over the period indicating that we are achieving balanced budgets and not putting undue pressure on our cash reserves.
2. **Working Capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease in 2014/15 due to a run down in cash reserves to fund carried forward capital works. The trend in later years is to remain steady at an acceptable level.
3. **Debt compared to rates** - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.
4. **Asset renewal** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.
5. **Rates concentration** - Reflects the extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

## 8.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. A summary of Council's anticipated human resources requirements for the 2014/15 year is shown below and further detail is included in section 4.3.1 of this budget. A statement of Human Resources is included in Appendix A.

Indicator	Forecast Actual	Budget	Strategic Resource Plan		
	2013/14		Projections		
		2014/15	2015/16	2016/17	2017/18
Employee costs (\$'000)					
- Operating	39,458	40362	42,279	44,182	46,170
- Capital	1,283	1147	1,193	1,241	1,290
Total	40,741	41509	43,472	45,423	47,460
Employee numbers (EFT)	497	497	497	497	497

## 9. Rating information

This section considers the Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations.

The objective of a rating strategy is to ensure financial sustainability for Council while achieving the following tax design principles:

- **Equity:** including both horizontal and vertical equity in the basis of rating. Horizontal equity means that those in the same position (ie with the same property value) should be treated the same. Vertical equity demands that higher property values should attract a higher level of rates.
- **Efficiency:** ensuring that the rates should not unduly interfere with the efficient operation of the economy. The rates should be consistent with the major policy objectives of Council.
- **Simplicity:** of administrative ease (and therefore lower costs) as well as to ensure the rating system is understood by ratepayers. The latter ensures that the rating system is transparent and capable of being questioned and challenged by ratepayers.

### Strategy Review

The rating strategy review has been a significant component of a broader revenue review that commenced in September 2012. Stage 1 of the revenue review resulted in the removal of the drainage differential from the Mildura Rural City Council (Council) rating structure for the 2013-14 financial year on the basis that maintenance of drainage infrastructure is a core function and should be funded by the general rate.

Stage 2 included external consultants (MacroPlanDimasi) undertaking an engagement process with relevant stakeholders across the municipality and provided an opportunity for any resident or ratepayer to participate. After reviewing the feedback obtained through this process, and undertaking benchmarking with relevant councils, they presented options and recommendations to Council for consideration.

The Draft Rating Strategy 2014-2019 was released to the public mid-April containing the following key recommendations:

- The basis of valuation for rating purposes continue to be Capital Improved Value
- A municipal charge be introduced at \$100 per assessment
- A farming differential rate is introduced at 95% of the residential rate
- The business differential rate is increased from 116% of the residential rate to 120% of the residential rate
- The Langtree Mall and City Heart differentials are removed in favour of establishing a special rate in 2015-16, and as part of that process, the boundaries to which the special rate is applied be reviewed

- The current annual waste management charge placed upon rural properties where there is no service available be abandoned and an annual waste management charge is applied in future to vacant land where both a kerbside collection is available and street sweeping exists within immediate proximity to the property

Council resolved at its special Council meeting of 13 May 2014 to adopt all key recommendations.

All properties located within the defined City Heart will now be subject to the City Heart differential rate only.

## **9.1 Rating context**

In developing the Strategic Resource Plan (referred to in Section 8), rates and charges were identified as an important source of revenue, accounting for 64.63% of the total revenue received by Council annually, excluding capital grant funding. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Victorian community.

However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly recent changes in property valuations and subsequently rates for some properties in the municipality. To ensure that deliberations about future rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other similar sized Councils.

## **9.2 Current year rate increase**

It is predicted that the 2014/15 financial year operating position will be impacted by both external and internal budget influences. This includes increases in the levy payable to the state government upon disposal of waste into landfill, increases in annual asset renewal costs on our asset base and a cost increase of 3.5% in line with the Local Government Costs Index. It will therefore be necessary to achieve future revenue growth whilst containing costs in order to achieve an acceptable level of working capital.

In order to achieve these objectives whilst maintaining service levels and a robust capital expenditure program, general rates will increase by 4.5% in 2014/15 compared to 5% in 2013/14. This is below the forecast in Council's Strategic Resource Plan in 2013/14.

The following table sets out future proposed increases in rates and charges and the total rates to be raised, based on the forecast financial position of Council as at 30 June 2014.

Year	General Rate Increase %	Total Rates Raised \$'000
2013/14	5.00	55,877
2014/15	4.50	59,140
2015/16	4.50	61,788
2016/17	4.50	65,046
2017/18	4.50	68,476

### 9.3 Rating structure

Council has established a rating structure, which is comprised of two key elements. These are:

- property values, which form the central basis of rating under *the Local Government Act 1989*
- a 'user pays' component to reflect usage of certain services provided by Council.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used; that is, whether the property is used for business or non-business purposes. This distinction is based on the concept that business should pay a fair and equitable contribution to rates, taking into account the benefits those businesses derive from the local community.

Having reviewed the various valuation bases for determining the property value component of rates, Council made a decision to apply Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis, but Council does review its rating structure every five years.

The existing rating structure comprises four differential rates. These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. Under the *Cultural and Recreational Lands Act 1963*, provision is made for a Council to grant a rating concession to any "recreational lands" which meet the test of being "rateable land" under the Act. Council also has a Waste Management Charge, which encompasses a kerbside collection charge and a recycling charge as allowed under the Act.

## 10. Other strategies

This section sets out summaries of the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings, infrastructure and service delivery.

### 10.1 Borrowings

In developing the Strategic Resource Plan (SRP) (see Section 8), borrowings were identified as an important funding source for capital works programs. Council's long-term borrowing strategy focuses on reaching a debt position that provides future flexibility to use loan funds, without unduly exposing Council to a high debt burden.

For the 2014/15 year, Council will be taking out borrowings of \$1.000 million. This was forecast originally to be borrowed in 2013/14 to partially fund capital works but has been carried over into 2014/15. The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2015.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2013/14	1,000	1,964	1484	22,169
2014/15	1,000	1,701	1,341	21,468
2015/16	0	2,019	1230	19,449
2016/17	0	1,869	1101	17,580
2017/18	0	1,069	1017	16,511

The table below shows information on borrowings specifically required by the Regulations.

	2013/14 \$	2014/15 \$
Total amount borrowed as at 30 June of the prior year	23,133,000	<b>22,169,000</b>
Total amount to be borrowed	1,000,000	<b>1,000,000</b>
Total amount projected to be redeemed	(1,964,000)	<b>(1,701,000)</b>
Total amount proposed to be borrowed as at 30 June	22,169,000	<b>21,468,000</b>

## Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 10 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that while the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information	Page
A	Budgeted Statements	63
B	Rates and charges	70
C	Capital works program	78
D	Budgeted operating income statement	89
E	Fees and charges schedule	91



## Appendix A: Budgeted Statements

This appendix presents information in regards to the Budgeted Financial Statements and Statement of Human Resources. The budget information for the years 2014/15 to 2017/18 has been extracted from the Strategic Resource Plan.

At the end of each financial year Council is required to include the Financial Statements in its Annual Report a comparison of actual income and expenditure compared with the income and expenditure in the financial statements in the Budget,

The appendix includes the following budgeted information:

- Budgeted Comprehensive Income Statement
- Budgeted Balance Sheet
- Budgeted Statement of Changes in Equity
- Budgeted Statement of Cash Flows
- Budgeted Statement of Capital Works
- Budgeted Statement of Human Resources.

## Budgeted Comprehensive Income Statement

For the four years ending 30 June 2018

	Forecast	Budget	Strategic Resource Plan		
	Actual 2013/14	2014/15	Projections		
	\$'000	\$'000	2015/16	2016/17	2017/18
			\$'000	\$'000	\$'000
<b>Income</b>					
Rates and charges	55,877	59,140	61,788	65,046	68,476
Statutory fees and fines	1,505	1,915	1,959	2,004	2,050
User fees	5,035	5,340	5,127	5,706	5,506
Contributions - cash	1,217	867	882	900	919
Grants - Operating (recurrent)	12,814	19,382	19,828	20,284	20,751
Grants - Operating (non-recurrent)	1,644	171	175	179	183
Grants - Capital (recurrent)	1,769	2,015	2,061	2,108	2,156
Grants - Capital (non-recurrent)	9,327	13,089	5,509	5,636	5,636
Net gain on disposal of property, infrastructure, plant and equipment	238	250	256	262	268
Other Income	4,879	4,446	4,466	4,576	4,689
<b>Total Income</b>	<b>94,305</b>	<b>106,615</b>	<b>102,051</b>	<b>106,701</b>	<b>110,634</b>
<b>Expenses</b>					
Employee benefits	39,458	40,362	42,279	44,182	46,170
Materials and services	27,521	27,077	27,921	29,038	30,200
Bad and doubtful debts	-	160	166	173	180
Depreciation and amortisation	15,051	16,504	17,678	18,296	18,934
Finance costs	1,484	1,341	1,230	1,101	1,017
Other expenses	4,478	4,285	4,456	4,635	4,820
<b>Total Expenses</b>	<b>87,992</b>	<b>89,729</b>	<b>93,730</b>	<b>97,425</b>	<b>101,321</b>
<b>Surplus (Deficit)</b>	<b>6,313</b>	<b>16,886</b>	<b>8,321</b>	<b>9,276</b>	<b>9,313</b>
<b>Other comprehensive income</b>					
Net asset revaluation increment / (decrement)	5,000	5,000		5,000	5,000
Share of net profits/(losses) of associates and joint ventures accounted for by the equity method	1,416	326	335	345	356
<b>Total Comprehensive result</b>	<b>12,729</b>	<b>22,212</b>	<b>13,656</b>	<b>14,621</b>	<b>14,669</b>

## Budgeted Balance Sheet

For the four years ending 30 June

	Forecast Actual 2013/14	Budget 2014/15	Strategic Resource Plan Projections		
	\$'000	\$'000	2015/16	2016/17	2017/18
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	7,477	6,644	7,410	8,217	9,070
Trade and other receivables	5,756	5,797	5,834	5,865	5,890
Financial assets	11,931	8,931	8,931	8,931	8,931
Inventories	782	813	846	880	915
Other assets	319	332	345	359	373
<b>Total current assets</b>	<b>26,265</b>	<b>22,517</b>	<b>23,366</b>	<b>24,252</b>	<b>25,179</b>
<b>Non-current assets</b>					
Trade and other receivables	2,500	2,409	2,217	2,013	1,796
Investment in subsidiary	30,087	30,413	30,748	31,093	31,449
Property, infrastructure, plant & equipment	621,677	647,332	658,634	671,042	684,287
Intangible assets	3,239	3,239	3,239	3,239	3,239
<b>Total non-current assets</b>	<b>657,503</b>	<b>683,393</b>	<b>694,838</b>	<b>707,387</b>	<b>720,771</b>
<b>Total assets</b>	<b>683,768</b>	<b>705,910</b>	<b>718,204</b>	<b>731,639</b>	<b>745,950</b>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	7,160	7,160	7,160	7,160	7,160
Trust funds and deposits	1,794	1,794	1,794	1,794	1,794
Provisions	9,132	9,497	9,877	10,272	10,683
Interest-bearing loans and borrowings	1,964	1,701	2,019	1,869	1,069
<b>Total current liabilities</b>	<b>20,050</b>	<b>20,152</b>	<b>20,850</b>	<b>21,095</b>	<b>20,706</b>
<b>Non-current liabilities</b>					
Interest bearing liabilities	20,205	19,767	17,430	15,711	15,442
Provisions	6,659	6,925	7,202	7,490	7,790
<b>Total non-current liabilities</b>	<b>26,864</b>	<b>26,692</b>	<b>24,632</b>	<b>23,201</b>	<b>23,232</b>
<b>Total liabilities</b>	<b>46,914</b>	<b>46,844</b>	<b>45,482</b>	<b>44,296</b>	<b>43,938</b>
<b>Net assets</b>	<b>636,854</b>	<b>659,066</b>	<b>672,722</b>	<b>687,343</b>	<b>702,012</b>
<b>Equity</b>					
Accumulated surplus	273,553	290,924	298,809	307,648	316,525
Reserves	363,301	368,142	373,913	379,695	385,487
<b>Total equity</b>	<b>636,854</b>	<b>659,066</b>	<b>672,722</b>	<b>687,343</b>	<b>702,012</b>

## Budgeted Statement of Changes in Equity

For the four years ending 30 June

	Total	Accumulated	Revaluation	Other
	\$'000	Surplus	Reserve	Reserves
2015	\$'000	\$'000	\$'000	\$'000
Balance at beginning of the financial year	636,854	273,553	339,604	23,697
Comprehensive result	17,212	16,886	-	326
Net Asset Revaluation increament (decrement)	5,000	-	5,000	-
Transfer to reserves	-	(1,083)	-	1,083
transfer from reserves	-	1,568	-	(1,568)
<b>Balance at end of the financial year</b>	<b>659,066</b>	<b>290,924</b>	<b>344,604</b>	<b>23,538</b>

	Total	Accumulated	Revaluation	Other
	\$'000	Surplus	Reserve	Reserves
2016	\$'000	\$'000	\$'000	\$'000
Balance at beginning of the financial year	659,066	290,924	344,604	23,538
Comprehensive result	8,656	8321	-	335
Net Asset Revaluation increament (decrement)	5,000	-	5,000	-
Transfer to reserves	-	(1,093)	-	1,093
transfer from reserves	-	657	-	(657)
<b>Balance at end of the financial year</b>	<b>672,722</b>	<b>298,809</b>	<b>349,604</b>	<b>24,309</b>

	Total	Accumulated	Revaluation	Other
	\$'000	Surplus	Reserve	Reserves
2017	\$'000	\$'000	\$'000	\$'000
Balance at beginning of the financial year	672,722	298,809	349,604	24,309
Comprehensive result	9,621	9,276	-	345
Net Asset Revaluation increament (decrement)	5,000	-	5,000	-
Transfer to reserves	-	(1,103)	-	1,103
transfer from reserves	-	666	-	(666)
<b>Balance at end of the financial year</b>	<b>687,343</b>	<b>307,648</b>	<b>354,604</b>	<b>25,091</b>

	Total	Accumulated	Revaluation	Other
	\$'000	Surplus	Reserve	Reserves
2018	\$'000	\$'000	\$'000	\$'000
Balance at beginning of the financial year	687,343	307,648	354,604	25,091
Comprehensive result	9,669	9,313	-	356
Net Asset Revaluation increament (decrement)	5,000	-	5,000	-
Transfer to reserves	-	(1,113)	-	1,113
transfer from reserves	-	677	-	(677)
<b>Balance at end of the financial year</b>	<b>702,012</b>	<b>316,525</b>	<b>359,604</b>	<b>25,883</b>

## Budgeted Statement of Cash Flows

For the four years ending 30 June 2018

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflow)	Inflows (Outflow)
<b>Cash flows from operating activities</b>					
Rates and charges	55,682	58,939	61,585	64,842	68,271
Statutory fees and fines	1,505	1,915	1,959	2,004	2,050
User fees	5,285	5,605	5,382	5,990	5,780
Contributions	1,217	867	882	900	919
Grants - operating	15,181	20,531	21,003	21,486	21,981
Grants - capital	11,651	15,859	7,949	8,131	8,182
Interest	958	812	748	773	799
Other receipts	3,921	3,634	3,718	3,803	3,890
Net GST refund / payment	1,225	711	1,159	1,211	1,310
Employee costs	(38,851)	(39,731)	(41,622)	(43,499)	(45,459)
Materials and consumables	(24,224)	(24,153)	(24,856)	(25,851)	(26,884)
External contracts	(3,514)	(3,340)	(3,474)	(3,613)	(3,757)
Utilities	(2,578)	(2,337)	(2,430)	(2,528)	(2,629)
Other payments	(4,478)	(4,285)	(4,456)	(4,635)	(4,820)
<b>Net cash provided by operating activities</b>	<b>22,980</b>	<b>35,027</b>	<b>27,547</b>	<b>29,015</b>	<b>29,633</b>
<b>Cash flows from investing activities</b>					
Payments for property, plant and equipment	(30,702)	(37,409)	(24,240)	(25,974)	(27,460)
Proceeds from sale of property, plant and equipment	680	500	516	532	549
Repayment of loans and advances	-	91	192	204	217
<b>Net cash used in investing activities</b>	<b>(30,022)</b>	<b>(36,818)</b>	<b>(23,532)</b>	<b>(25,238)</b>	<b>(26,694)</b>
<b>Cash flows from financing activities</b>					
Proceeds from borrowings	1,000	1,000	-	-	-
Loan borrowing repayments	(1,964)	(1,701)	(2,019)	(1,869)	(1,069)
Finance costs	(1,484)	(1,341)	(1,230)	(1,101)	(1,017)
Movement in financial assets	5,000	3,000	-	-	-
<b>Net cash provided by (used in) financing activities</b>	<b>2,552</b>	<b>958</b>	<b>(3,249)</b>	<b>(2,970)</b>	<b>(2,086)</b>
<b>Net (decrease) increase in cash &amp; cash equivalents</b>	<b>(4,490)</b>	<b>(833)</b>	<b>766</b>	<b>807</b>	<b>853</b>
Cash and cash equivalents at beginning of the financial	11,967	7,477	6,644	7,410	8,217
<b>Cash and cash equivalents at end of the financial year</b>	<b>7,477</b>	<b>6,644</b>	<b>7,410</b>	<b>8,217</b>	<b>9,070</b>

## Budgeted Statement of Capital Works

For the four years ending 30 June 2018

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
<b>Property</b>					
Land	1,043	1,485	-	-	-
Total land	1,043	1,485	-	-	-
Buildings	4,832	4,542	3,905	4,185	4,919
Total buildings	4,832	4,542	3,905	4,185	4,919
<b>Total property</b>	<b>5,875</b>	<b>6,027</b>	<b>3,905</b>	<b>4,185</b>	<b>4,919</b>
<b>Plant and equipment</b>					
Plant, machinery and equipment	4,095	2,459	2,545	2,634	2,726
Fixtures, fittings and furniture	144	244	158	169	179
Computers and telecommunications	853	647	670	693	717
Library books	424	310	201	215	227
<b>Total plant and equipment</b>	<b>5,516</b>	<b>3,660</b>	<b>3,574</b>	<b>3,711</b>	<b>3,850</b>
<b>Infrastructure</b>					
Roads	9,996	9,991	10,340	10,702	11,077
Bridges	62	12	8	9	10
Footpaths and cycleways	501	468	303	325	344
Drainage	3,221	4,325	2,802	3,003	3,175
Recreational, leisure and community facilities	982	515	1,309	1,355	1,402
Waste management	500	735	334	358	378
Parks, open space and streetscapes	3,171	11,572	1,498	2,050	2,122
Off street car parks	443	104	67	172	76
Other infrastructure	435	-	100	104	107
<b>Total infrastructure</b>	<b>19,311</b>	<b>27,722</b>	<b>16,761</b>	<b>18,078</b>	<b>18,690</b>
<b>Total capital works expenditure</b>	<b>30,702</b>	<b>37,409</b>	<b>24,240</b>	<b>25,974</b>	<b>27,459</b>
<b>Represented by:</b>					
Asset renewal expenditure	14,861	15,064	15,741	16,449	17,189
New asset expenditure	1,308	6,509	1,489	1,541	1,595
Asset upgrade expenditure	6,145	5,564	3,638	3,877	4,457
Asset expansion expenditure	8,388	10,272	3,372	4,107	4,219
<b>Total capital works expenditure</b>	<b>30,702</b>	<b>37,409</b>	<b>24,240</b>	<b>25,974</b>	<b>27,460</b>

## Budgeted Statement of Human Resources

For the four years ending 30 June 2018

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
<b>Staff expenditure</b>					
Employee costs - operating	39,458	40,362	42,279	44,182	46,170
Employee costs - capital	1,283	1,147	1,193	1,241	1,290
<b>Total staff expenditure</b>	<b>40,741</b>	<b>41,509</b>	<b>43,472</b>	<b>45,423</b>	<b>47,460</b>
	<b>EFT</b>	<b>EFT</b>	<b>EFT</b>	<b>EFT</b>	<b>EFT</b>
<b>Staff numbers</b>					
Employees	496.5	496.5	496.5	496.5	496.5
<b>Total staff numbers</b>	<b>496.5</b>	<b>496.5</b>	<b>496.5</b>	<b>496.5</b>	<b>496.5</b>

## Appendix B: Rates and charges

This appendix, which is pending Council adoption of the Rating Strategy, will present information about rates and charges that the Act and the Regulations require to be disclosed in the Council's annual budget.

### 1. Rates and charges

#### 1.1 The proposed rate in the dollar for each type of rate to be levied

Type of Property	2013/14 cents/\$CIV	2014/15 cents/\$CIV
Residential Differential Rate	0.7035	<b>0.6757</b>
Farm Land Differential Rate	0.7035	<b>0.6419</b>
Business Differential Rate	0.8168	<b>0.8108</b>
Mildura City Heart Differential Rate	1.0320	<b>1.102</b>
Langtree Mall Differential Rate	1.3148	-
Cultural and Recreational	0.07035	<b>0.06757</b>

#### 1.2 The estimated amount to be raised by each type of rate to be levied

Type of Property	2013/14 \$	2014/15 \$
Residential Differential Rate	37,392,694	<b>29,292,192</b>
Farm Land Differential Rate	-	<b>7,538,122</b>
Business Differential Rate	8,554,191	<b>9,344,746</b>
Mildura City Heart Differential Rate	1,711,892	<b>2,304,502</b>
Langtree Mall Differential Rate	469,173	-
Cultural and Recreational	17,454	<b>16,777</b>

#### 1.3 The estimated total amount to be raised by rates

	2013/14 \$	2014/15 \$
Total rates to be raised	48,145,404	<b>48,496,339</b>



**1.4 The proposed percentage change for each type of rate to be levied, compared to that of the previous financial year**

Type of Property	2013/14 % Change	2014/15 % Change
Residential Differential Rate	5.0	-3.95
Farm Land Differential Rate	5.0	-8.76
Business Differential Rate	5.0	-0.73
Mildura City Heart Differential Rate	5.0	6.78
Langtree Mall Differential Rate	5.0	-100.00
Cultural and Recreational	5.0	-3.95

**1.5 The number of assessments for each type of rate to be levied, compared to the previous year**

Type of Property	2013/14	2014/15
Residential Differential Rate	27,800	22,056
Farm Land Differential Rate	-	3,466
Business Differential Rate	2,324	1,963
Mildura City Heart Differential Rate	381	374
Langtree Mall Differential Rate	61	-
Cultural and Recreational	94	93

**1.6 The basis of valuation to be used is the Capital Improved Value (CIV)**

**1.7 The estimated total value of land in respect of which each type of rate is to be levied, compared with the previous year**

Type of Property	2013/14 \$	2014/15 \$
Residential Differential Rate	5,317,751,600	4,335,086,600
Farm Land Differential Rate	-	1,174,345,000
Business Differential Rate	1,047,281,000	1,152,534,000
Mildura City Heart Differential Rate	165,881,000	209,120,000
Langtree Mall Differential Rate	35,684,000	-
Cultural and Recreational	24,810,500	24,828,500

**1.8 The proposed unit amount to be levied for each type of charge under section 162 of the Act**

Type of Charge	Per Rateable Property	Per Rateable Property
	2013/14	2014/15
	\$	\$
Municipal	159	165
Kerbside collection	102	106
Recycling	25	26
<b>Total</b>	<b>286</b>	<b>297</b>

**1.9 The estimated amounts to be raised for each type of charge to be levied, compared to the previous year**

Type of Charge	2013/14	2014/15
	\$	\$
Municipal	4,141,521	4,154,721
Kerbside collection	2,492,472	2,670,090
Recycling	598,400	654,049
<b>Total</b>	<b>7,232,393</b>	<b>7,478,860</b>

**1.10 The proposed municipal charge amount to be levied for each rateable property under section 159 of the Act**

Type of Charge	Per Rateable Property	Per Rateable Property
	2013/14	2014/15
	\$	\$
Municipal Charge	-	100.00

**1.11 The estimated amount of municipal charge to be raised by each type of property to be levied**

Type of Property	2013/14	2014/15
	\$	\$
Residential	-	2,205,600
Farm Land	-	216,600
Business	-	196,300
Mildura City Heart	-	37,400
Cultural and Recreational	-	9,300

**1.12 The estimated total amount to be raised by municipal charges**

	2013/14	2014/15
	\$	\$
Total municipal charges to be raised	-	2,665,200

**1.13 The estimated total amount to be raised by rates and charges**

	2013/14	2014/15
	\$	\$
Rates and charges	55,377,797	58,640,399
Supplementary rates	500,000	500,000
<b>Total</b>	<b>55,877,797</b>	<b>59,140,399</b>

**1.14 There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:**

- The making of supplementary valuations
- The variation of returned levels of value (eg valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes business land and vice versa.

## **2. Differential rates**

### **2.1 Rates to be levied**

The rate and amount of rates payable in relation to land in each category of differential are:

- A Residential Differential rate of 0.6757% (0.6757 cents in the dollar of CIV) for all rateable residential properties.
- A Farm Land Differential rate of 0.6419% (0.6419 cents in the dollar of CIV) for all rateable farming properties.
- A Business Differential rate of 0.8108% (0.8108 cents in the dollar of CIV) for all rateable business properties not located within the defined Mildura City Heart.
- A Mildura City Heart Differential rate of 1.102% (1.102 cents in the dollar of CIV) for all rateable business properties located within the defined Mildura City Heart.
- A Cultural and Recreational Concessional rate of 0.06757% (0.06757 cents in the dollar of CIV) for all rateable cultural and recreational properties.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

### **2.2 Business land**

Business land is any land which is:

- occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- unoccupied but zoned commercial or industrial under the Mildura Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health and community services
- provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning is applicable to the determination of vacant land, which will be subject to the rate applicable to business land. The vacant land affected by this rate is that which is zoned commercial and/or industrial under the Mildura Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2014/15 financial year.

### **2.3 Residential land**

Residential land is any land, which is:

- occupied for the principal purpose of physically accommodating persons; or
- unoccupied but zoned residential under the Mildura Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health and community services
- provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land, which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Mildura Planning Scheme. The classification of land which is improved that is determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2014/15 financial year.

## **2.4 Farm land**

Farm land is any land, which is:

- occupied for the principle purpose of carrying out activities of primary production on land defined as 'farm land' under the *Valuation of Land Act 1960*. This is land not less than two hectares in area, used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, fish-farming, tree-farming, bee-keeping, viticulture, horticulture, fruit-growing or the growing of crops of any kind or for any combination of those activities, and that has a significant and substantial commercial purpose or character, seeks to make a profit on a continuous or repetitive basis from its activities and that is making a profit, or has reasonable prospect of making a profit, if it continues to operate in the way that it is operating; or
- unoccupied but zoned farming under the Mildura Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health and community services
- provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land, which will be subject to the rate applicable to farm land. The vacant land affected by this rate is that which is zoned farming under the Mildura Planning Scheme. The classification of land which is improved that is determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2014/15 financial year.

## **Appendix C: Capital works program**

This appendix presents a listing of the capital works projects that will be undertaken for the 2014/15 year.

The capital works projects are grouped by class and include the following:

- New works for 2014/15
- Works carried forward from the 2013/14 year.



## Capital works program

For the year ending 30 June 2015

### 1. New works

Capital Works Area	Summary of funding sources				
	Project		Council		
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrow's \$'000
<b>PROPERTY</b>					
<b>LAND</b>					
<b>New asset expenditure</b>					
Drainage Basin	265	-	-	265	-
Sporting reserves	1,000	-	-	-	1,000
Total asset new expenditure	1,265	-	-	265	1,000
<b>TOTAL LAND IMPROVEMENTS</b>	<b>1,265</b>	<b>-</b>	<b>-</b>	<b>265</b>	<b>1,000</b>
<b>BUILDINGS</b>					
<b>New asset expenditure</b>					
Specific buildings	50	-	-	50	-
Total asset new expenditure	50	-	-	50	-
<b>Asset renewal expenditure</b>					
Arts Centre	40	20	-	20	-
Caravan park	33	-	-	33	-
Minor	10	-	-	10	-
Parks and natural development	20	-	-	20	-
Riverfront precinct	48	-	-	48	-
Specific buildings	907	128	10	769	-
Swimming pools	301	256	-	45	-
Total asset renewal expenditure	1,359	404	10	945	-
<b>Asset upgrade expenditure</b>					
Arts Centre	170	-	-	170	-
Caravan park	11	-	-	11	-
Parks and natural development	20	-	-	20	-
Riverfront precinct	432	-	-	432	-
Specific buildings	447	64	5	378	-
Swimming pools	266	169	-	97	-
Total asset upgrade expenditure	1,346	233	5	1,108	-
<b>Asset expansion expenditure</b>					
Arts Centre	375	220	-	155	-
Riverfront precinct	480	-	-	480	-
Specific buildings	156	63	5	88	-
Solar initiatives	203	-	-	203	-
Swimming pools	118	75	-	43	-
Total asset expansion expenditure	1,332	358	5	969	-
<b>TOTAL BUILDINGS</b>	<b>4,087</b>	<b>995</b>	<b>20</b>	<b>3,072</b>	<b>-</b>
<b>TOTAL PROPERTY</b>	<b>5,352</b>	<b>995</b>	<b>20</b>	<b>3,337</b>	<b>1,000</b>

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrow's \$'000
<b>PLANT AND EQUIPMENT</b>					
<b>PLANT, MACHINERY AND EQUIPMENT</b>					
<b>Asset new expenditure</b>					
Fleet replacement	14	-	-	14	-
Minor projects	5	-	-	5	-
Waste management	70	-	-	70	-
Total asset new expenditure	89	-	-	89	-
<b>Asset renewal expenditure</b>					
Fleet replacement	2,000	-	-	2,000	-
Waste management	20	-	-	20	-
Total asset renewal expenditure	2,020	-	-	2020	-
<b>Asset upgrade expenditure</b>					
Waste management	20	-	-	20	-
Total asset upgrade expenditure	20	-	-	20	-
<b>Asset expansion expenditure</b>					
Fleet replacement	330	-	-	330	-
Total asset expansion expenditure	330	-	-	330	-
<b>TOTAL PLANT, MACHINERY &amp; EQUIPMENT</b>	<b>2,459</b>	<b>-</b>	<b>-</b>	<b>2,459</b>	<b>-</b>
<b>FIXTURES, FITTINGS AND FURNITURE</b>					
<b>Asset renewal expenditure</b>					
Arts centre upgrades	20	-	-	20	-
Furniture and equipment acquisition	20	-	-	20	-
Minor	3	-	-	3	-
Specific buildings	11	-	-	11	-
Swimming Pools	100	-	-	100	-
Total asset renewal expenditure	154	-	-	154	-
<b>Asset upgrade expenditure</b>					
Furniture and equipment acquisition	75	-	-	75	-
Total asset upgrade expenditure	75	-	-	75	-
<b>Asset expansion expenditure</b>					
Furniture and equipment acquisition	15	-	-	15	-
Total asset expansion expenditure	15	-	-	15	-
<b>TOTAL FIXTURES, FITTINGS AND FURNITURE</b>	<b>244</b>	<b>-</b>	<b>-</b>	<b>244</b>	<b>-</b>
<b>COMPUTERS AND TELECOMMUNICATIONS</b>					
<b>New asset expenditure</b>					
IT Hardware / Software	174	-	-	174	-
Total asset new expenditure	174	-	-	174	-
<b>Asset renewal expenditure</b>					
IT Hardware / Software	395	-	-	395	-
Total asset renewal expenditure	395	-	-	395	-
<b>Asset upgrade expenditure</b>					
IT Hardware / Software	33	-	-	33	-
Total asset upgrade expenditure	33	-	-	33	-
<b>Asset expansion expenditure</b>					
IT Hardware / Software	45	-	-	45	-
Total asset expansion expenditure	45	-	-	45	-
<b>TOTAL COMPUTERS AND TELECOMMUNICATIONS</b>	<b>647</b>	<b>-</b>	<b>-</b>	<b>647</b>	<b>-</b>

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrow's \$'000
<b>LIBRARY BOOKS AND ART WORKS</b>					
<b>Asset new expenditure</b>					
Art works	30	-	-	30	-
Total asset new expenditure	30	-	-	30	-
<b>Asset renewal expenditure</b>					
Art works	30	-	-	30	-
Books: Product purchases	250	-	-	250	-
Total asset renewal expenditure	280	-	-	280	-
<b>TOTAL LIBRARY BOOKS AND ARTWORKS</b>	<b>310</b>	<b>-</b>	<b>-</b>	<b>310</b>	<b>-</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>3,660</b>	<b>-</b>	<b>-</b>	<b>3,660</b>	<b>-</b>

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrow's \$'000
<b>INFRASTRUCTURE</b>					
<b>ROADS</b>					
<b>New asset expenditure</b>					
Bus stop works	32	-	-	32	-
Road safety works	24	-	-	24	-
Total asset new expenditure	56	-	-	56	-
<b>Asset renewal expenditure</b>					
Asphalt program	388	-	-	388	-
Australian level crossing assessment model program	27	-	-	27	-
Blackspot program (Vicroads)	172	109	-	63	-
Caravan park upgrade	78	-	-	78	-
Gravel resheeting program	900	-	-	900	-
Intersections improvement program	78	-	-	78	-
Minor	4	2	-	2	-
Resealing program	1,650	-	-	1,650	-
Riverfront precinct	558	558	-	-	-
Road rehabilitation program	644	-	-	644	-
Road safety works	20	-	-	20	-
Road upgrade and widening	309	-	-	309	-
Roads to recovery - reconstruction	536	536	-	-	-
Roads to recovery - reseals	673	673	-	-	-
Roads to recovery - resheets	427	427	-	-	-
School crossing	10	-	-	10	-
Street lighting	15	-	-	15	-
Total asset renewal expenditure	6,489	2,305	-	4,184	-
<b>Asset upgrade expenditure</b>					
Asphalt program	104	-	-	104	-
Australian Level Crossing Assessment Model Program	26	-	-	26	-
Blackspot Program (Vicroads)	103	66	-	37	-
Disabled Access Improvements Program	78	-	-	78	-
Disabled Access Improvements Program (Vicroads)	22	22	-	-	-
Intersections Improvement Program	20	-	-	20	-
Road rehabilitation program	160	-	-	160	-
Road safety works	38	-	-	38	-
Road upgrade and widening	245	-	-	245	-
Roads to recovery - reconstruction	134	134	-	-	-
School crossing	10	-	-	10	-
Street lighting	15	-	-	15	-
Total asset upgrade expenditure	955	222	-	733	-

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrow's \$'000
<b>Asset expansion expenditure</b>					
Asphalt program	27	-	-	27	-
Blackspot Program (Vicroads)	69	44	-	25	-
Minor	6	3	-	3	-
Riverfront precinct	2234	2234	-	-	-
Road safety works	91	25	-	66	-
Road upgrade and widening	64	-	-	64	-
Total asset expansion expenditure	2491	2306	-	185	-
<b>TOTAL ROADS</b>	<b>9,991</b>	<b>4,833</b>	<b>-</b>	<b>5,158</b>	<b>-</b>
<b>BRIDGES</b>					
<b>Asset renewal expenditure</b>					
Pedestrian Bridge Renewal Program	12	-	-	12	-
Total asset renewal expenditure	12	-	-	12	-
<b>TOTAL BRIDGES</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>12</b>	<b>-</b>
<b>FOOTPATHS AND CYCLEWAYS</b>					
<b>Asset renewal expenditure</b>					
Footpath & Kerb and Channel Program	333	-	-	333	-
Total asset renewal expenditure	333	-	-	333	-
<b>Asset expansion expenditure</b>					
Footpath & Kerb and Channel Program	134	-	-	134	-
Total asset expansion expenditure	134	-	-	134	-
<b>TOTAL FOOTPATHS AND CYCLEWAYS</b>	<b>467</b>	<b>-</b>	<b>-</b>	<b>467</b>	<b>-</b>
<b>DRAINAGE</b>					
<b>New asset expenditure</b>					
Stormwater extension	474	-	-	474	-
Total asset new expenditure	474	-	-	474	-
<b>Asset renewal expenditure</b>					
Stormwater extension	860	-	-	860	-
Total asset renewal expenditure	860	-	-	860	-
<b>Asset upgrade expenditure</b>					
Stormwater extension	215	-	-	215	-
Drainage Basin Risk Mitigation	20	-	-	20	-
Total asset upgrade expenditure	235	-	-	235	-
<b>Asset expansion expenditure</b>					
Stormwater extension	2454	-	-	2454	-
Capital works design	56	-	-	56	-
Asset condition inspection	246	-	-	246	-
Total asset expansion expenditure	2756	-	-	2756	-
<b>TOTAL DRAINAGE</b>	<b>4,325</b>	<b>-</b>	<b>-</b>	<b>4,325</b>	<b>-</b>

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrow's \$'000
<b>RECREATIONAL, LEISURE AND COMMUNITY FACILITIES</b>					
<b>New asset expenditure</b>					
Sporting reserves	20	-	-	20	-
Total asset new expenditure	20	-	-	20	-
<b>Renewal asset expenditure</b>					
Parks and natural development	25	-	-	25	-
Parks irrigation	30	-	-	30	-
Recreation facilities	39	20	9	10	-
Sporting reserves	65	-	-	65	-
Total asset renewal expenditure	159	20	9	130	-
<b>Asset upgrade expenditure</b>					
Parks irrigation	15	-	-	15	-
Recreation facilities	156	80	38	38	-
Sporting reserves	190	94	31	65	-
Total asset upgrade expenditure	361	174	69	118	-
<b>TOTAL RECREATIONAL, LEISURE &amp; COMMUNITY FACILITIES</b>	<b>540</b>	<b>194</b>	<b>78</b>	<b>268</b>	<b>-</b>
<b>WASTE MANAGEMENT</b>					
<b>Asset renewal expenditure</b>					
Waste management	133	-	-	133	-
Total asset renewal expenditure	133	-	-	133	-
<b>Asset upgrade expenditure</b>					
Waste management	382	-	-	382	-
Total asset upgrade expenditure	382	-	-	382	-
<b>TOTAL WASTE MANAGEMENT</b>	<b>515</b>	<b>-</b>	<b>-</b>	<b>515</b>	<b>-</b>
<b>PARKS, OPEN SPACE AND STREETSCAPES</b>					
<b>New asset expenditure</b>					
Riverfront precinct	3065	3065	-	-	-
Total asset new expenditure	3,065	3,065	-	-	-
<b>Asset renewal expenditure</b>					
Caravan park	7	-	-	7	-
Mildura CBD development works	15	-	-	15	-
Parks and natural development	65	-	-	65	-
Recreation facilities	135	68	-	67	-
Riverfront precinct	1839	1839	-	-	-
Specific buildings	12	-	-	12	-
Total asset renewal expenditure	2,073	1,907	-	166	-
<b>Asset upgrade expenditure</b>					
Parks and natural development	37	-	-	37	-
Recreation facilities	167	67	-	100	-
Riverfront precinct	1489	1489	-	-	-
Sporting reserves	39	-	19	20	-
Total asset upgrade expenditure	1,732	1,556	19	157	-
<b>Asset expansion expenditure</b>					
Recreation facilities	268	90	-	178	-
Riverfront precinct	2365	2365	-	-	-
Total asset expansion expenditure	2,633	2,455	-	178	-
<b>TOTAL PARKS, OPEN SPACE &amp; STREETSCAPES</b>	<b>9,503</b>	<b>8,983</b>	<b>19</b>	<b>501</b>	<b>-</b>

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrow's \$'000
<b>OFF STREET CAR PARKS</b>					
<b>Asset renewal expenditure</b>					
Car parks	73	-	-	73	-
Total asset renewal expenditure	73	-	-	73	-
<b>Asset upgrade expenditure</b>					
Car parks	31	-	-	31	-
Total asset upgrade expenditure	31	-	-	31	-
<b>TOTAL OFF STREET CAP PARKS</b>	<b>104</b>	<b>-</b>	<b>-</b>	<b>104</b>	<b>-</b>
 <b>TOTAL INFRASTRUCTURE</b>	 <b>25,457</b>	 14,010	 97	 11,350	 -
 <b>TOTAL NEW CAPITAL WORKS 2014/15</b>	 <b>34,469</b>	 15,005	 117	 18,347	 1,000
 <b>REPRESENTED BY:</b>					
Asset renewal expenditure	14,340	4,636	19	9,685	-
New asset expenditure	5,223	3,065	-	1,158	1,000
Asset upgrade expenditure	5,170	2,185	93	2,892	-
Asset expansion expenditure	9,736	5,119	5	4,612	-

## 2. Works carried forward from the 2013/14 year

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contrib's \$'000	Cash \$'000	Borrow's \$'000
<b>PROPERTY</b>					
<b>LAND</b>					
<b>New asset expenditure</b>					
Drainage basin	220	-	-	220	-
Total asset new expenditure	220	-	-	220	-
<b>TOTAL LAND</b>	<b>220</b>	<b>-</b>	<b>-</b>	<b>220</b>	<b>-</b>
<b>BUILDINGS</b>					
<b>New asset expenditure</b>					
Environmental Management Initiatives	98	73	-	25	-
Total asset new expenditure	98	73	-	25	-
<b>Asset renewal expenditure</b>					
Environmental Management Initiatives	49	36	-	13	-
Swimming Pool Upgrade Program	260	-	-	260	-
Total asset renewal expenditure	309	36	-	273	-
<b>Asset upgrade expenditure</b>					
Environmental Management Initiatives	48	36	-	12	-
Total asset upgrade expenditure	48	36	-	12	-
<b>TOTAL BUILDINGS</b>	<b>455</b>	<b>145</b>	<b>-</b>	<b>310</b>	<b>-</b>
<b>TOTAL PROPERTY</b>	<b>675</b>	<b>145</b>	<b>-</b>	<b>530</b>	<b>-</b>



Capital Works Area	Summary of funding sources				
	Project Cost \$'000	Grants \$'000	Council		
			Contrib's \$'000	Cash \$'000	Borrow's \$'000
<b>PLANT AND EQUIPMENT</b>	-	-	-	-	-
<b>INFRASTRUCTURE</b>					
<b>RECREATIONAL, LEISURE AND COMMUNITY FACILITIES</b>					
<b>Asset renewal expenditure</b>					
Sporting Reserves Master Plan	59	-	-	59	-
Total Asset renewal expenditure	59	-	-	59	-
<b>Asset upgrade expenditure</b>					
Sporting Reserves Master Plan	58	-	-	58	-
Total Asset renewal expenditure	58	-	-	58	-
<b>Asset expansion expenditure</b>					
Sporting Reserves Master Plan	78	-	-	78	-
Total Asset upgrade expenditure	78	-	-	78	-
<b>TOTAL RECREATIONAL, LEISURE &amp; COMMUNITY FACILITIES</b>	195	-	-	195	-
<b>PARKS, OPEN SPACE AND STREETSCAPES</b>					
<b>New asset expenditure</b>					
Mildura Riverfront Precinct Redevelopment	593	593	-	-	-
Environmental Management Initiatives	375	-	-	375	-
Total asset new expenditure	968	593	-	375	-
<b>Asset renewal expenditure</b>					
Mildura Riverfront Precinct Redevelopment	356	356	-	-	-
Total Asset renewal expenditure	356	356	-	-	-
<b>Asset upgrade expenditure</b>					
Mildura Riverfront Precinct Redevelopment	288	288	-	-	-
Total Asset upgrade expenditure	288	288	-	-	-
<b>Asset expansion expenditure</b>					
Mildura Riverfront Precinct Redevelopment	458	458	-	-	-
Total asset expansion expenditure	458	458	-	-	-
<b>TOTAL PARKS, OPEN SPACE &amp; STREETSCAPES</b>	2070	1695	-	375	-
<b>TOTAL INFRASTRUCTURE</b>	2,265	1,695	-	570	-
<b>TOTAL CARRIED FORWARD WORKS 2013/14</b>	2,940	1,840	-	1,100	-
<b>REPRESENTED BY:</b>					
Asset renewal expenditure	724	392	-	332	-
New asset expenditure	1,286	666	-	620	-
Asset upgrade expenditure	394	324	-	70	-
Asset expansion expenditure	536	458	-	78	-

### 3. Summary

Capital Works Area	Summary of funding sources				
	Project	Council			
	Cost \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrow's \$'000
Asset renewal expenditure	15,064	5,028	19	10,017	-
New asset expenditure	6,509	3,731	-	1,778	1,000
Asset upgrade expenditure	5,564	2,509	93	2,962	-
Asset expansion expenditure	10,272	5,577	5	4,690	-
<b>TOTAL CAPITAL WORKS</b>	<b>37,409</b>	<b>16,845</b>	<b>117</b>	<b>19,447</b>	<b>1,000</b>

## **Appendix D: Budgeted operating income statement**

This appendix presents information in regards to the Budgeted Operating Income Statement for the years 2014/15 to 2017/18 has been extracted from the Strategic Resource Plan.

The appendix includes the following budgeted information:

- Budgeted operating income statement

## Budgeted Operating Income Statement

For the four years ending 30 June 2018

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>					
Rates and charges	55,877	59,140	61,788	65,046	68,476
Statutory fees and fines	1,505	1,915	1,959	2,004	2,050
User fees	5,035	5,340	5,127	5,706	5,506
Contributions - cash	296	330	338	346	354
Grants - Operating (recurrent)	12,814	19,382	19,828	20,284	20,751
Grants - Operating (non-recurrent)	1,644	171	175	179	183
Other Income	4,879	4,446	4,466	4,576	4,689
<b>Total Income</b>	<b>82,050</b>	<b>90,724</b>	<b>93,681</b>	<b>98,141</b>	<b>102,009</b>
<b>Expenses</b>					
Employee benefits	39,458	40,362	42,279	44,182	46,170
Materials and services	27,521	27,077	27,921	29,038	30,200
Bad and doubtful debts	-	160	166	173	180
Depreciation and amortisation	15,051	16,504	17,678	18,296	18,934
Finance costs	1,484	1,341	1,230	1,101	1,017
Other expenses	4,478	4,285	4,456	4,635	4,820
<b>Total Expenses</b>	<b>87,992</b>	<b>89,729</b>	<b>93,730</b>	<b>97,425</b>	<b>101,321</b>
<b>Surplus (Deficit) from operations</b>	<b>(5,942)</b>	<b>995</b>	<b>(49)</b>	<b>716</b>	<b>688</b>
<b>Capital funding</b>					
Grants - capital (non-recurrent)	9,327	13,089	5,509	5,636	5,636
Grants - capital (recurrent)	1,769	2,015	2,061	2,108	2,156
Net gain on disposal of property, infrastructure, plant and equipment	238	250	256	262	268
Contributions - cash (capital)	921	537	544	554	565
<b>Surplus (Deficit)</b>	<b>6,313</b>	<b>16,886</b>	<b>8,321</b>	<b>9,276</b>	<b>9,313</b>
<b>Other comprehensive income</b>					
Net asset revaluation increment / (decrement)	5,000	5,000	5,000	5,000	5,000
Share of net profits/(losses) of associates and joint ventures accounted for by the equity	1,416	326	335	345	356
<b>Total Comprehensive result</b>	<b>12,729</b>	<b>22,212</b>	<b>13,656</b>	<b>14,621</b>	<b>14,669</b>

## Appendix E: Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2014/15 year.

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
<b>Asset Services</b>					
<b>Engineering Services</b>					
<b>Assets</b>					
Road Opening Permit - (Application Fee)		\$67.00	\$64.50	each	
Road Opening Permit - Miscell. Charge - Driveway Inspection Fee (per driveway)		\$92.00	\$89.00	each	
Consent for stormwater drainage (State Gov)	YES	\$59.68	\$55.55	each	
Copying - Plan Copier (A2) 1-99 copies		\$7.00	\$6.40	each	
Over Dimension & High Mas Permit		\$127.00	\$127.00	each	
Plan Copying - A0 (1-99 copies)		\$30.00	\$25.00	each	
Plan Copying - A1 (1-99 copies)		\$15.00	\$12.90	each	
Street Directory - Street Number Plans (A1 Sheet) each		\$37.00	\$34.40	each	
Colour Printing - Laser Printer (A3)		\$5.50	\$4.90	each	
Printing - Laser Printer A4 -(Line-Full colours)		\$3.50	\$2.90	each	
Street Directory Books (A4)		\$30.00	\$29.00	each	
Street Directory - Street Number Book (A3)		\$79.10	\$79.10	each	
Street Directory & Number Book (on CD)		\$45.10	\$45.10	each	
Street Directory - Street Number Plans Set (Mda, Iry, RC & Merb)		\$56.80	\$56.80	each	
Printing - Inkjet Plotter (A0 - Line/Plan not full colour)		\$30.90	\$30.90	each	
Printing - Inkjet Plotter (A2 - Line/Plan not full colour)		\$19.80	\$19.80	each	
Printing - Inkjet Plotter (A1 - line/Plan not full colour)		\$29.70	\$29.70	each	
Permit to Occupy Road reserve		\$64.00	\$64.00	each	
Engineering Assessment Fees (Manager)		\$331.00	\$331.00	per hour	
Engineering Assessment Fees (Team Leader Design)		\$199.00	\$199.00	per hour	
Engineering Assessment Fees (Team Leaders/ Co-ordinator)		\$263.00	\$263.00	per hour	
Engineering Assessment Fees (Engineers)		\$139.00	\$139.00	per hour	
Engineering Assessment Fees (Technical Officer)		\$114.00	\$114.00	per hour	
<b>Building &amp; Environmental</b>					
<b>Caravan Parks Operations</b>					
<b>Operational</b>					
Bunkhouse - Adult per night		\$12.00	\$12.00	per night	
Bunkhouse - Child per night		\$8.00	\$8.00	per night	
Weekly Rate (1-27 days), Powered sites 2 persons		\$63.00	\$63.00	weekly	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Daily Rate (1-7 days), Unpowered sites 2 person		\$10.00	\$10.00	per night	
Daily Rate (1-7 days), powered sites 2 persons		\$11.00	\$11.00	per night	
Daily Rate (1-7 days), each Additional Child Age 3-12)		\$6.00	\$6.00	per night	
Weekly rate (1-27 Days) , each Additional Child Age 3-12		\$21.00	\$21.00	weekly	
Weekly Rate 28+ Days, each Additional Person Age 12+		\$32.00	\$32.00	weekly	
Weekly Rate 28+ Days, Powered sites 2 persons		\$63.00	\$63.00	weekly	
Weekly Rate 28+ days, each Additional Child Age 3-12		\$21.00	\$21.00	weekly	
Weekly Rate 28+ Days, Unpowered sites 2 people		\$52.00	\$52.00	weekly	
Weekly Rate (1-27 Days) , each Additional Person Age 12+		\$32.00	\$32.00	weekly	
Weekly Rate (1-27 Days), Unpowered sites 2 people		\$52.00	\$52.00	weekly	
Daily Rate (1-7 Days), each Additional Person Age 12+		\$7.00	\$7.00	per night	
Vendor Yard Dues		\$1.00	\$1.00	per head	
Agent Charges		\$47.00	\$47.00	per sale per agent	
Daily Rate, Powered sites, per site		\$11.00	\$11.00	per night	
Use of showers only, per person		\$4.00	\$4.00	per head	
Weekly Rate (1-27 days), each Additional Child Age 3-12		\$21.00	\$21.00	weekly	
Weekly Rate 28+ Days, each Additional Child Age 3-12		\$21.00	\$21.00	weekly	
Weekly Rate 28+ days, Powered sites 2 persons		\$63.00	\$63.00	weekly	
Weekly Rate 28+ Days, Unpowered sites 2 persons		\$52.00	\$52.00	weekly	
Daily Rate (1-7 Days), Powered sites 2 persons		\$11.00	\$11.00	per night	
Daily Rate (1-7 Days), each Additional Person Age 12+		\$3.00	\$3.00	per night	
Weekly Rate (1-27 Days), Unpowered sites 2 persons		\$52.00	\$52.00	weekly	
Weekly Rate (1-27 Days), Powered sites 2 persons		\$63.00	\$63.00	weekly	
Weekly Rate 28+ Days, each Additional Person, Age 12+		\$32.00	\$32.00	weekly	
Daily Rate (1-7 Days), each Additional Child Age 3-12		\$3.00	\$3.00	per night	
Weekly Rate (1-27 days), each Additional Person Age 12+		\$32.00	\$32.00	weekly	
Daily Rate (1-7 Days), Unpowered sites 2 persons		\$10.00	\$10.00	per night	
Use of showers only, per person		\$4.00	\$4.00	per head	
<b>Waste Management</b>					
<b>Private Works</b>					
Garbage Collection - Special Event Bins 240 Litre - (Includes delivery and one (1) emptying)		\$12.60	\$12.20	each	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Garbage Collection - Special Event Waste Bins 240 Litre - Extra Emptying		\$3.60	\$3.50	each	
Garbage Collection - Street Sweeping (Apart from Council sweeping)		\$138.75	\$134.05	per hour	
Recycling Collection - Special Event Recycling Bins 240lt - Extra Emptying		\$3.60	\$3.50	each	
<b>Litter</b>					
Garbage Collection - Replacement Recycling Bin		\$91.60	\$88.50	each	
Garbage Collection - Replacement of Garbage Bin		\$54.85	\$53.00	each	
<b>Mildura Landfill</b>					
Mildura Landfill - Charge by volume - Car / Utility / Trailer Fee		\$40.45	\$37.90	m3	
Tandem Trailer Approx 2m3		\$80.80	\$75.80	m3	
Mattress		\$21.35	\$19.50	each	
Tandem Trailer Approx 1.5m3		\$60.55	\$56.90	m3	
Mildura Landfill - Charge by volume - Commercial Plastic / Wire / Styrene		\$0.00	\$61.50	m3	
Mildura Landfill - Charge by volume - minimum fee (0.5m3)		\$20.20	\$18.95	half cubic meter	
Mildura Landfill - Charge by weight - Commercial / Industrial Waste		\$101.90	\$95.60	tonne	
Mildura Landfill - Charge per unit - Large truck tyre		\$18.15	\$17.70	per tyre	
Mildura Landfill - Charge per unit - Car and motorbike tyres		\$5.55	\$5.40	per tyre	
Mildura Landfill - Charge by weight - Separated, Clean Steel / Wire		\$14.15	\$13.80	tonne	
Mildura Landfill - Charge by weight - Asbestos		\$103.30	\$101.60	tonne	
Mildura Landfill - Charge per unit - Small truck tyre		\$9.70	\$9.50	per tyre	
Mildura Landfill - Charge per unit - Super Single Tyre		\$41.15	\$40.15	per tyre	
Mildura Landfill - Charge per unit - Earthmoving or Tractor tyre		\$84.75	\$82.70	per tyre	
Concrete - Truck loads		\$29.15	\$28.43	tonne	
Low Level Contaminated Soil		\$120.95	\$119.85	tonne	
Concrete - Trailer Load		\$14.35	\$14.00	m3	
Recyclables - Commercial		\$13.40	\$12.90	m3	
Mildura Landfill - Charge by volume - Clean Steel / Wire		\$5.45	\$13.85	m3	
Mildura Landfill - Charge per unit - Bicycle Tyres		\$1.00	\$0.90	per tyre or tyre and tube	
Mildura Landfill - Charge by Weight - GPT Commercial (first 12 months of lease)		\$99.25	\$95.58	tonne	
Televisions/Computer Screens		\$0.00	\$0.00	each	
Electronic (E-Waste) (Other than Televisions/Computer Screens)		\$18.65	\$18.20	each	
Domestic Waste Bag		\$5.35	\$5.35	each	
Loader Use		\$139.65	\$136.25	per hour	
120L Mobile Garbage Bin		\$7.60	\$0.00	each	
240L Mobile Garbage Bin		\$15.20	\$0.00	each	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Commercial Waste Trailer - 0.5m3		\$32.15	\$0.00	m3	
Commercial Waste Trailer - 1.0m3		\$65.05	\$0.00	m3	
Commercial Waste Trailer - 1.5m3		\$96.45	\$0.00	m3	
Commercial Waste Trailer - 2.0m3		\$128.80	\$0.00	m3	
<b>Parks &amp; Gardens Management</b>					
<b>Operational</b>					
Athletics Track Line Marking (Schools)		\$42.10	\$42.10	per use	
<b>Community Care Services</b>					
<b>Family Day Care</b>					
<b>Operational</b>					
FDC Admin Levy		\$0.35	\$0.30	per hour of care	
<b>Play Along</b>					
<b>Operational</b>					
Hourly fee for occasional care		\$10.00	\$9.60	per hour	
Long Day Care		\$320.00	\$263.00	per week	
Long Day Care		\$68.00	\$65.00	per day	
<b>Maternal &amp; Child Health</b>					
<b>Immunisations</b>					
Immunisation - Chicken Pox (Varilrix) Adult 2 doses		\$135.00	\$130.00	each	
Immunisation - Request for Information		\$19.00	\$18.00	each	
Immunisation - Adult Hepatitis A Single Dose		\$91.50	\$88.00	each	
Immunisation - Adult Hepatitis A & B (Twinrix)		\$225.00	\$217.00	each	
Immunisation - Fluvax Business visit		\$30.00	\$22.50	each	
Immunisation - Paediatric Hepatitis B Single Dose		\$23.00	\$22.00	each	
Immunisation - Chicken Pox (Varilrix)		\$68.00	\$65.00	each	
Immunisation - Adult Hepatitis A complete course		\$183.00	\$177.00	each	
Immunisation- Paediatric Hepatitis B Vaccine Complete Course		\$69.00	\$49.50	each	
Immunisation - Hepatitis B single dose Adult		\$25.00	\$23.00	each	
Immunisation - Adult Hepatitis B vaccine complete course		\$75.00	\$67.00	each	
Immunisation - Adult Diphtheria. Tetanus & Pertussis (Boostrix)		\$40.00	\$38.00	each	
Immunisation Mantoux test		\$55.00	\$52.50	each	
Immunisation - fluvax clinic		\$25.00	\$0.00	each	
Immunisation - Fluvax Nursing Home		\$200.00	\$0.00	each	
<b>Aged Care Business Services</b>					



Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
<b>Aged Care Business Services</b>					
<b>Business Home Care</b>					
Business Home Care		\$42.90	\$41.14	hourly rate	
<b>Business Personal Care</b>					
Business Personal Care		\$42.90	\$41.14	per hour	
Business Personal Care (outside normal spread of hours and Public Holidays)		\$57.00	\$55.00	per hour	
<b>Business Respite</b>					
Business Respite		\$42.90	\$41.14	per hour	
Business Respite (outside normal spread of hours and Public Holidays)		\$57.00	\$55.00	per hour	
<b>Business Property Maintenance</b>					
Business Property Maintenance		\$47.30	\$45.98	per hour	
<b>Business Social Support</b>					
Gentle Exercises	YES	\$5.50	\$5.20	per session	
Bus	YES	\$5.50	\$5.20	per session	
Swimming	YES	\$5.50	\$5.20	per session	
<b>Home Care</b>					
<b>Home Care</b>					
Medium Category	YES	\$15.20	\$14.70	per hour	
Low Category	YES	\$6.00	\$6.00	per hour	
High Category	YES	\$31.80	\$30.70	per hour	
<b>Personal Care</b>					
High Category	YES	\$34.00	\$32.80	per hour	
Low Category	YES	\$4.40	\$4.20	per hour	
Medium Category	YES	\$9.00	\$8.70	per hour	
<b>Home Maintenance</b>					
High Category	YES	\$46.00	\$44.40	per hour	
Low Category	YES	\$11.50	\$11.20	per hour	
Medium Category	YES	\$17.80	\$17.20	per hour	
<b>Respite Care</b>					
Low Category		\$3.20	\$3.20	per hour	
Medium Category		\$4.70	\$4.50	per hour	
High Category		\$32.60	\$31.50	per hour	
<b>Home Care Programs</b>					
<b>Planned Activity Group (Social Support)</b>					
Gentle Exercises	YES	\$5.50	\$5.20	per session	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Bus	YES	\$5.20	\$5.20	per session	
Swimming	YES	\$5.20	\$5.20	per session	
<b>HACC Response</b>					
HACC Response – Call Out Day Service		\$42.90	\$41.18	per hour	
HACC Response – Set Up Visit		\$78.00	\$78.00	per hour	
HACC Response – Review by telephone		\$42.90	\$41.18	per hour	
HACC Response – Review in person		\$78.00	\$78.00	per hour	
HACC Response – Kilometer		\$1.15	\$1.10	each	
HACC Response – Training		\$42.90	\$41.18	per hour	
<b>Environmental Health Services</b>					
<b>Food Surveillance</b>					
Food Premises Class 1 – New Registration		\$315.00	\$295.00	each	
Food Premises Class 2 - New Registration		\$335.00	\$315.00	each	
Food Premises Class 1 – Annual Renewal of Registration		\$265.00	\$255.00	Per year	
Food Premises Class 2 – Community Group New Registration		\$155.00	\$150.00	each	
Food Premises Class 3 – New Registration		\$280.00	\$260.00	each	
Food Premises Class 3 – Community Group New Registration		\$135.00	\$130.00	each	
Food Premises Class 1 Transfer of Registration		\$265.00	\$245.00	each	
Food Premises Class 1, 2 & 3 – More than 5 persons employed		\$22.00	\$21.00	per person	
Food Premises Class 2 - Annual Renewal of Registration		\$305.00	\$285.00	Per year	
Food Premises Class 1 - Urgent Transfer of Registration		\$385.00	\$360.00	each	
Food Premises Class 2 – Transfer of Registration		\$280.00	\$260.00	each	
Food Premises Class 2 – Community Group Annual Renewal of Registration		\$135.00	\$130.00	Per year	
Food Premises Class 2 – Urgent Transfer of Registration		\$395.00	\$370.00	each	
Food Premises Class 2 – Community Group Transfer of Registration		\$130.00	\$125.00	each	
Food Premises Class 2 – Community Group Urgent Transfer of Registration		\$175.00	\$170.00	each	
Food Premises Class 3 – Transfer of Registration		\$170.00	\$160.00	each	
Food Premises Class 3 – Urgent Transfer of Registration		\$210.00	\$195.00	each	
Food Premises Class 3 – Community Group Transfer of Registration		\$85.00	\$80.00	each	
Food Premises Class 3 – Community Group Urgent Transfer of Registration		\$105.00	\$100.00	each	
Food Premises Class 1 Additional Inspections		\$125.00	\$115.00	each	
Food Premises Class 2 Additional Inspections		\$130.00	\$120.00	each	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Food Premises Class 2 Community Group Additional Inspections		\$65.00	\$60.00	each	
Food Premises Class 3 Annual Renewal of Registration		\$220.00	\$210.00	Per year	
Food Premises Class 3 Additional Inspections		\$85.00	\$75.00	each	
Food Premises Class 3 Community Group Additional Inspections		\$45.00	\$40.00	each	
Food Premises Temporary Events / Festivals 1 Day		\$55.00	\$0.00	each	
Food Premises Temporary Events / Festivals 2-3 Days		\$130.00	\$120.00	each	
Food Premises Class 3 Community Group Renewal Annual Registration		\$110.00	\$105.00	Per year	
Food Premises Temporary Events / Festivals >3 Days		\$145.00	\$135.00	per day	
Food Premises – Certificate of Registration Replacement		\$65.00	\$60.00	each	
Food Premises – Analysis Certificate Extract		\$65.00	\$60.00	each	
Food Premises – Food Sampling Cost of Retest		\$175.00	\$165.00	each	
Food Premises – Class 4 Annual Notification Fee		\$55.00	\$50.00	Per year	
Food Premises – Administration Cost Cancellation of Registration		\$60.00	\$50.00	each	
Food Premises – Class 4 Administration Cost New & Transfers		\$55.00	\$50.00	each	
Food Premises - Class 2 More than One Mobile Vehicle No Fixed Premises		\$305.00	\$285.00	each	
Food Premises Class 1,2,3 & 4 Premise pre inspection request		\$55.00	\$0.00	each	
Food Premises Community Group Temporary Events / Festivals Day		\$25.00	\$0.00	each	
Food Premises- Class 1, 2, 3, & 4 Renewal Late Fee 50% of Renewal Fee		\$155.00	\$0.00	each	
<b>Waste Water Treatment</b>					
Septic Tank Permit or Package Treatment extra inspections		\$50.00	\$45.00	each	
Septic Tank Permit – Package Treatment		\$335.00	\$315.00	each	
Septic Tank Permit – Alterations		\$165.00	\$145.00	each	
Septic Tank Permit – Installation		\$250.00	\$230.00	each	
Septic Tank – Septic Plan Search		\$45.00	\$40.00	each	
Septic Tank Permit – Package Treatment Alteration		\$165.00	\$145.00	each	
Septic Tanks – Building Report & Consent		\$45.00	\$40.00	each	
<b>Accommodation Standards</b>					
Caravan Park – Urgent Transfer of Registration	YES	\$130.00	\$120.00	each	
Prescribed Accommodation – Urgent Transfer of Registration		\$245.00	\$230.00	each	
Prescribed Accommodation – Transfer of Registration		\$175.00	\$165.00	each	
Prescribed Accommodation – Registration of new premises		\$205.00	\$195.00	each	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Caravan Parks – Transfer of Registration	YES	\$65.00	\$55.00	each	
Caravan Parks – Annual Renewal of Registration Due 2017	YES	\$210.00	\$210.00	each	
Caravan Parks – Short and Long Term Sites	YES	\$210.00	\$210.00	per site	
Caravan Parks – Registration of new premises	YES	\$200.00	\$190.00	per site	
Prescribed Accommodation – Small (0-20 rooms/guests) New		\$205.00	\$195.00	each	
Prescribed Accommodation – Small (0-20 rooms/guests) Transfer		\$175.00	\$165.00	each	
Prescribed Accommodation – Small (0-20 rooms/guests) Transfer Urgent		\$245.00	\$230.00	each	
Prescribed Accommodation – Small (0-20 rooms/guests) Renewal		\$185.00	\$175.00	each	
Prescribed Accommodation – Medium (21-40 rooms/guests) New		\$205.00	\$195.00	each	
Prescribed Accommodation – Medium (21-40 rooms/guests) Transfer		\$175.00	\$165.00	each	
Prescribed Accommodation – Medium (21-40 rooms/guests) Transfer Urgent		\$245.00	\$230.00	each	
Prescribed Accommodation – Medium (21-40 rooms/guests) Renewal		\$185.00	\$175.00	each	
Prescribed Accommodation – Large (> 41 rooms/guests) New		\$205.00	\$195.00	each	
Prescribed Accommodation – Large (> 41 rooms/guests) Transfer		\$175.00	\$165.00	each	
Prescribed Accommodation – Large (> 41 Rooms/guests) Transfer Urgent		\$245.00	\$230.00	each	
Prescribed Accommodation – Large (> 41 Rooms/guests) Renewal		\$185.00	\$175.00	each	
Prescribed Accommodation Premises Renewal Late Fee 50% of Renewal Fee		\$95.00	\$90.00	each	
Prescribed Accommodation – Renewal of Registration Late Fee		\$95.00	\$90.00	each	
Prescribed Accommodation – Additional Inspection		\$125.00	\$115.00	each	
Prescribed Accommodation – Premise pre inspection request		\$55.00	\$0.00	each	
<b>Communicable Diseases</b>					
PH&WA Hair,Beauty, Skin Pen & Tattooing – Single Procedure Urgent Transfer of Registration		\$240.00	\$225.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing – Multiple Procedure Urgent Transfer of Registration		\$270.00	\$255.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing – Single Procedure - Registration of new premises		\$210.00	\$195.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing – Single Procedure Renewal of Registration		\$195.00	\$175.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing – Single Procedure - Transfer of Registration		\$180.00	\$165.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing – Multiple Procedure - Transfer of Registration		\$260.00	\$245.00	each	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
PH&WA Hair,Beauty, Skin Pen & Tattooing – Multiple Procedure Renewal of Registration		\$285.00	\$265.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing – Multiple Procedure - Registration of new premises		\$310.00	\$290.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing – Certificate Replacement & Register Extracts		\$65.00	\$60.00	each	
Director of Housing Declarations – Cancellation on Title		\$200.00	\$180.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Single Procedure Additional Inspections		\$125.00	\$115.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Multiple Procedure Additional Inspections		\$170.00	\$160.00	each	
PH&WA Hair & Beauty – Mobile Procedure Renewal of Registration		\$195.00	\$175.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Premise pre inspection request		\$55.00	\$0.00	each	
PH&WA Premises Renewal Late Fee 50% of Renewal Fee		\$120.00	\$0.00	each	
<b>Community Futures</b>					
<b>Theatre</b>					
<b>Theatre Touring</b>					
Ticketing: Box Office Commission for Touring shows		\$2.00	\$1.80	per ticket	
Ticketing: Box Office Commission for Local and Community Groups.		\$2.00	\$1.40	per ticket	A 3% handling charge on the gross total of credit card and EFTPOS sales applies
Venue Hire: Theatre per performance - Local Groups / Community Groups / Mildura Rural City Council		\$498.00	\$452.00	per day	Access from 10am to midnight. Includes FOH Manager for the first 4 hours, thereafter charged at \$55.00 per hour.
Ticketing Services: External - Box Office Commission (Commercial)		\$3.80	\$3.20	per ticket	A 3% handling charge on the gross total of credit card and EFTPOS sales applies
Ticketing Services: External – Box Office Commission (Local/Community Group)		\$2.00	\$1.40	per ticket	A 3% handling charge on the gross total of credit card and EFTPOS sales applies

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
<b>Theatre Commercial</b>					
Ticketing Services: Site Administration Charge (Commercial & External Ticketing)		\$110.00	\$110.00	each	Minimum fee. Additional charges may apply.
Piano - Steinway & Sons Model D Concert Grand (Auditorium Only)		\$150.00	\$0.00	each	Auditorium Only. Fee subject to the rate at which the service is supplied regarding tuning. This fee is waived for Local/Community Groups.
Rehearsals		\$80.00	\$66.00	per hour	Occupancy 'full lights' as operated from Control room includes supervisor/technician.
Staffing: Technician		\$55.00	\$43.00	per hour	Minimum 3 hours. Public Holiday staffing: standard rate plus 50% loading. A technician is required to be in attendance at all times whenever the theatre is occupied for reasons of Occupational Health and Safety.
Piano - Yamaha Grand Piano (Foyer)		\$75.00	\$74.00	per day	Fee subject to the rate at which the service is supplied regarding tuning and transport.
Marquee / Tents - Mildura Arts Centre Lawns		\$135.00	\$135.00	per day	Refundable bond of \$300, Public Liability Insurance Required.
Ticketing Services: Ticket Printing of allocation Auditorium (Schools use only)		\$0.60	\$0.25	per ticket	
Functions and Meetings (Mildura Arts Centre Foyer)		\$110.00	\$98.00	per hour	Includes a supervisor. After hours, and subject to no. of people may require an additional MAC Staff Member on duty, to be negotiated. Additional charge for Public Liability Insurance.
Staffing: Fire Warden/ Follow Spot Operator / Mechanist		\$45.00	\$41.00	per hour	Minimum 3 hours. Public Holiday staffing: standard rate plus 50% loading.
Staffing: Front of House Manager (FOHM)		\$55.00	\$52.00	per hour	Public holiday staffing: standard rate plus 50%
Any other services/equipment required		\$0.00	\$0.00	each	On request.
Extra Cleaning (or between performances)		\$45.00	\$75.00	per hour	Minimum 3 hours. Public Holiday staffing: standard rate plus 50% loading. Additional charges will be made for damage or excess cleaning.
Security (After Hours/ Supervision)		\$0.00	\$0.00	per hour	Fee subject to the rate at which the service is supplied. To be negotiated directly with Mildura Arts Centre.

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Venue Hire: Conferences / Conventions - Theatre		\$650.00	\$589.00	per day	Maximum 8 hours. Access from 10am to midnight. Includes FOH Manager for the first 4 hours, thereafter charged at \$55.00 per hour.
Additional Performance on the same day.		\$130.00	\$66.00	per hour	
Marketing: Feature Article in Weekly E-news		\$165.00	\$0.00	each	Pre-bookings essential to secure feature.
Layover (Dead Day)		\$100.00	\$58.00	per day	This is when a company has occupancy of the theatre and the facility cannot be hired to other companies.
Ticketing Services: Box Office Commission (Commercial)		\$3.80	\$3.20	per ticket	Handling Fee: 3% on total percentage of credit card and EFTPOS sales.
Staffing: Box Office / Door Person / Ushers / Merchandise Seller		\$45.00	\$41.00	per person, per hour	Minimum 3 hours. Public Holiday staffing: standard rate plus 50% loading. A Box Office Attendant is required per performance.
Commission: Merchandise and Sales.		\$0.10	\$0.10	each	10% Commission.
Venue Hire: Theatre perperformance. (Commercial)		\$1,300.00	\$978.00	per day	Access from 10am to midnight. Includes FOH Manager for the first 4 hours, thereafter charged at \$55.00 per hour.
Marketing Package		\$250.00	\$0.00	each	Includes poster/DL distribution, e-newsletter distributed monthly, venue screens, social media and website presence (www.milduraartscentre.com.au)
Marketing: Advertising campaigns		\$0.00	\$0.00	each	on application.
Marketing: Mail out (printing & posting)		\$2.00	\$1.40	each	per envelope.

#### Gallery

##### Operational

Mildura Arts Centre Permanent Collection: Image request.		\$0.00	\$0.00	each	Fee determined according to declaration of use. Subject to terms and conditions.
Commission: Merchandise and Sales.		\$0.10	\$0.10	each	10% Commission.

#### Heritage

##### Old Mildura Homestead Administration

Rio Vista Historic House -Verandah or Lawns		\$100.00	\$68.00	per two hours.	Minimum of 2 hours. Additional charge for Public Liability Insurance.
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Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Rio Vista Historic House: Wedding Photographs (Internal)		\$204.00	\$204.00	per hour	Charge per hour includes hire and supervisor. Additional charge for Public Liability Insurance.
Rose Garden/Grounds - Ceremony or Wedding Photographs		\$100.00	\$0.00	per two hours.	per two hours. Additional charge for Public Liability Insurance
WOOLSHED: Week Day Rate (Monday - Thursday)		\$240.00	\$240.00	per day	Plus refundable bond of \$300. Additional charge for Public Liability Insurance.
Whole of Site Hire (Event/Festival)		\$1,032.00	\$0.00	per day	Plus refundable bond of \$300. Public Liability Insurance Required
WOOLSHED: Weekend Rate (Friday to Sunday)		\$400.00	\$400.00	weekend rate.	Plus refundable bond of \$300. Additional charge for Public Liability Insurance.
COTTAGE - Daily Rate		\$212.00	\$212.00	per day	Plus refundable bond of \$300. Additional charge for Public Liability Insurance.
Marquee / Tents - Mildura Station Homestead Grounds		\$400.00	\$400.00	per day	Plus refundable bond of \$300. Additional charge for Public Liability Insurance.
Security Alarm Call out		\$60.00	\$59.00	each	
Penalty charge for late vacation of Woolshed (by 10:30am)		\$36.00	\$36.00	per hour	Minimum of 2 hours, after that, per hour charge
Penalty charge for unsatisfactory Cleaning of venue		\$45.00	\$75.00	per hour	Minimum of 2 hours, after that, per hour charge
Cottage - Meetings Only (Community)		\$29.00	\$0.00	each	up to 4 hours per session (Community Rate only). Public Liability Insurance required.

#### Strategic Planning

##### Amendments

Amendments - Stage 1	YES	\$798.00	\$798.00	each	
Amendments - Stage 2	YES	\$798.00	\$798.00	each	
Amendments - Stage 3	YES	\$524.00	\$524.00	each	
Amendments - Stage 4	YES	\$798.00	\$798.00	each	

#### Corporate Administration

##### Governance

##### Operational

Freedom of Information request - Search fee	YES	\$20.00	\$20.00	per hour or part of an hour	
Freedom of Information Request	YES	\$25.70	\$25.70	each	



Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Freedom of Information request - Supervision charge	YES	\$5.00	\$5.00	per quarter hour or part quarter hour	
<b>Customer Relations</b>					
<b>Customer Service</b>					
Hire of Committee Room, Deakin Ave (external users) - Full Day		\$130.00	\$130.00	Full Day	
Hire of Committee Room, Deakin Ave (external users) - Half Day		\$66.00	\$66.00	per half day	
<b>Rates Administration</b>					
<b>General Rate</b>					
11 - Waste Management Service Fee - Domestic (Recycling Area) 120 Litre		\$297.76	\$285.76	each	
12 - Waste Management Service Fee - Domestic Mallee - 240 Litre		\$297.76	\$285.76	each	
13 - Waste Management Service Fee - Domestic Rural Area (Non Collection Area)		\$165.14	\$158.79	each	
16 - Waste Management Service Fee - Commercial Industrial - 120 Litre		\$217.94	\$209.56	each	
18 - Waste Management Service Fee - Commercial Industrial Rural Area (Non Collection Area)		\$181.65	\$174.67	each	
17 - Waste Management Service Fee -Commercial Industrial Mallee - 240 Litre		\$326.91	\$314.34	each	
14 - Waste Management Service Fee - Commercial - 2nd 240L		\$108.97	\$104.78	each	
15 - Waste Management Service Fee - Commercial Industrial - 240 Litre		\$326.91	\$314.34	each	
<b>Revenue</b>					
<b>Operational</b>					
Land Information Certificates	YES	\$20.00	\$20.00	each	
General Database Extraction Requests		\$76.00	\$74.00	per hour	
Land Information Certificate - Urgent		\$51.00	\$49.00	each	
Street Number Change		\$62.00	\$60.00	each	
Transaction History Document		\$24.00	\$23.00	each	
<b>Information Centre</b>					
<b>Operational</b>					
Cancellation Fee (Accommodation/Tours)		\$22.00	\$0.00	each	
<b>Benetook Room</b>					
Benetook Room - Business Hire		\$375.00	\$0.00	Full Day	
Benetook Room - Business Hire		\$190.00	\$0.00	per half day	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Benetook Room - Community Hire		\$200.00	\$0.00	Full Day	
Benetook Room - Community Hire		\$100.00	\$0.00	per half day	
Benetook Room A - Business Hire		\$250.00	\$0.00	Full Day	
Benetook Room A - Business Hire		\$125.00	\$0.00	per half day	
Benetook Room A - Community Hire		\$130.00	\$0.00	Full Day	
Benetook Room A - Community Hire		\$65.00	\$0.00	per half day	
Benetook Room B - Business Hire		\$125.00	\$0.00	Full Day	
Benetook Room B - Business Hire		\$65.00	\$0.00	per half day	
Benetook Room B - Community Hire		\$75.00	\$0.00	Full Day	
Benetook Room B - Community Hire		\$40.00	\$0.00	per half day	
Benetook Room - Tea/Coffee/Biscuits		\$3.00	\$0.00	per head	
Benetook Room - Linen table cloths		\$5.00	\$0.00	each	
Benetook Room - Function set-up (Table cloths, crockery, cutlery, glassware)		\$2.50	\$0.00	per head	
Equipment - Data Projector		\$47.00	\$45.00	per day	
Equipment - Data Projector		\$26.00	\$25.00	per half day	

#### Gift Shop

#### Development Services

##### Statutory Planning

##### Operational

Fast track planning certificates		\$78.00	\$74.00	each	
Planning Certificate Regular (Reg 11)	YES	\$18.20	\$18.20	each	
Advertising 1-10 Prop - Planning Applications - Administration		\$109.00	\$103.00	each	
Advertising 11-100 Prop- Planning Applications - Administration		\$175.00	\$166.00	each	
Advertising 100+ Prop - Planning Applications - Administration		\$241.00	\$228.00	each	
Advertising - Planning Applications - Certified Mail		\$5.50	\$5.00	each	
Advertising - Planning Applications - Sign on Site		\$82.00	\$78.00	per sign	
Extension of time to permits		\$212.00	\$200.00	each	
Certificates of Compliance (Reg 10)	YES	\$147.00	\$147.00	each	
Class 1 Application for permit under s47	YES	\$502.00	\$502.00	each	
Class 10 Application for permit under s47	YES	\$8,064.00	\$8,064.00	each	
Class 11 Application for permit under s47	YES	\$16,130.00	\$16,130.00	each	
Class 12 Application for permit under s47	YES	\$386.00	\$386.00	each	
Class 13 Application for permit under s47	YES	\$386.00	\$386.00	each	
Class 14 Application for permit under s47	YES	\$386.00	\$386.00	each	
Class 15 Application for permit under s47	YES	\$781.00	\$781.00	each	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Class 16 Application for permit under s47	YES	\$249.00	\$249.00	each	
Fee for search and/or copy of planning permit/endorsed plan < 10 yrs		\$77.00	\$73.00	each	
Class 17 Application for permit under s47	YES	\$541.00	\$541.00	each	
Class 18 Application for permit under s47	YES	\$404.00	\$404.00	each	
Class 2 Application for permit under s47	YES	\$239.00	\$239.00	each	
Miscellaneous Charges - Liquor Licence Applicant Information Requests		\$55.00	\$52.00	each	
Class 3 Application for permit under s47	YES	\$490.00	\$490.00	each	
Class 4 Application for permit under s47	YES	\$102.00	\$102.00	each	
Tree planting in subdivisions		\$74.00	\$70.00	each	Parks Fee Subject to Change
Class 5 Application for permit under s47	YES	\$604.00	\$604.00	each	
Class 6 Application for permit under s47	YES	\$707.00	\$707.00	each	
Class 7 Application for permit under s47	YES	\$815.00	\$815.00	each	
Class 8 Application for permit under s47	YES	\$1,153.00	\$1,153.00	each	
Class 9 Application for permit under s47	YES	\$4,837.00	\$4,837.00	each	
Section 8A(1)	YES	\$102.00	\$102.00	each	
Section 8B(2)	YES	\$102.00	\$102.00	each	
Satisfaction Matters (Reg 12)	YES	\$102.00	\$102.00	each	
Class 1 Application for amendment s72	YES	\$502.00	\$502.00	each	
Class 2 Application for amendment s72	YES	\$502.00	\$502.00	each	
Class 3 Application for amendment s72	YES	\$239.00	\$239.00	each	
Class 4 Application for amendment s72	YES	\$490.00	\$490.00	each	
Class 5 Application for amendment s72	YES	\$102.00	\$102.00	each	
Class 6 Application for amendment s72	YES	\$604.00	\$604.00	each	
Class 7 Application for amendment s72	YES	\$707.00	\$707.00	each	
Class 8 Application for amendment s72	YES	\$815.00	\$815.00	each	
Class 9 Application for amendment s72	YES	\$386.00	\$386.00	each	
Application for secondary consent		\$116.00	\$110.00	each	
Removal of S173 Agreement (Including titles office charges)	YES	\$340.00	\$340.00	each	
Demolition report and consent 29a	YES	\$55.55	\$55.55	each	
Fee for search and/or copy of planning permit/endorsed plan > 10yrs		\$164.00	\$155.00	each	
Planning Advice Response to Standard Request		\$130.00	\$123.00	each	
Subdivision - Certification	YES	\$100.00	\$100.00	each	
Subdivision - Certification per lot	YES	\$20.00	\$20.00	each	
Subdivision - Recertification	YES	\$100.00	\$100.00	each	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
<b>Building Services</b>					
<b>Building Permits</b>					
Certificate of Compliance reg 1507		\$197.00	\$177.00	each	
Report & Consent (State Gov)	YES	\$232.93	\$232.93	each	
Domestic fences not brick, not a swimming pool barrier		\$119.00	\$112.00	each	
Extension of time to permits		\$161.00	\$151.00	each	
Inspection for after permit lapse (To finalise permit)		\$161.00	\$151.00	per inspection	
Building Permit Lodgement Fee all classes of buildings (State Gov)	YES	\$34.85	\$34.85	each	
Domestic Building Works Value \$0 - \$2,500		\$350.00	\$330.00	each	
Domestic Building Works Value \$2,501 - \$5,000		\$426.00	\$401.00	each	
Domestic Building Works Value \$5,001 - \$20,000		\$521.00	\$491.00	each	
Domestic Building Works Value \$20,001- \$40,000		\$762.00	\$718.00	each	
Domestic Building Works Value \$40,001 - \$80,000		\$1,073.00	\$1,012.00	each	
Domestic Building Works Value \$80,001 - \$150,000		\$1,365.00	\$1,287.00	each	
Domestic Building Works Value \$150,001 - \$500,000		\$0.00	\$0.00	each	
Domestic Building Works Value \$500,001 +		\$0.00	\$0.00	each	(Fee = Cost / 119 + 200)
Commercial Building Works Value up to \$10,000		\$485.00	\$457.00	each	
Commercial Building Works Value \$10,001 - \$20,000		\$947.00	\$893.00	each	
Commercial Building Works Value \$20,001 - \$50,000		\$1,355.00	\$1,274.00	each	
Commercial Building Works Value \$50,001 - \$100,000		\$2,306.00	\$2,175.00	each	
Commercial Building Works Value \$100,001 - \$200,000		\$2,843.00	\$2,682.00	each	
Commercial Building Works Value \$200,001 - \$500,000		\$4,280.00	\$4,037.00	each	
Commercial Building Works Value \$500,001 - \$2,000,000		\$5,806.00	\$5,477.00	each	
Commercial Building Works \$2,000,001+ (fee = cost / 1000 / 3 + 7425)		\$0.00	\$0.00	each	(Fee = Cost / 1000 / 3 + 7425)
Asset Protection (Security Deposit Refundable)		\$300.00	\$300.00	each	Bond
Asset Protection (Security Deposit Refundable)		\$670.00	\$670.00	each	Bond
Hoarding Permit - (Weekly Fee)		\$80.00	\$75.00	per week	Hoarding permit weekly fee for minor Works
Hoarding Permit - (Application Fee)		\$160.00	\$150.00	each	Hoarding permit application fee for minor works
<b>Asset Protection</b>					
Asset Protection Permit Application Fee		\$161.00	\$151.00	each	
Asset Protection additional inspection Fee		\$76.00	\$71.00	each	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
<b>POPE - Permit Fee</b>					
Places of Public Entertainment (POPE) population 0 - 3000		\$536.00	\$505.00	each	
Place of public entertainment (POPE) population over 5001		\$697.00	\$657.00	each	
Place of Public Entertainment (POPE) population 3001 - 5000		\$950.00	\$864.00	each	
Siting of a prescribed temporary structure Section 57		\$197.00	\$0.00	each	
<b>Building Enquiries</b>					
Building Search for Plans (under 10 years)		\$81.00	\$76.00	each	
Building Certificate (Fast Track 24 hours)		\$115.00	\$108.00	each	
Asset Protection (Security Deposit Commercial Refundable)		\$1,000.00	\$1,000.00	each	Min fee
Building Search for Plans (10 to 25 years)		\$163.00	\$153.00	each	
Building Search for Plans (more than 25 years)		\$330.00	\$311.00	each	
Reg 327 fees for the provision of information (State Gov)	YES	\$46.45	\$46.45	each	
<b>Traffic &amp; Local Laws</b>					
<b>Traffic Supervision</b>					
Traffic Control & Local Laws - Parking Infringement Notices	YES	\$70.00	\$70.00	each	
Parking Infringement Notice	YES	\$85.00	\$85.00	each	
Parking Infringement Notice	YES	\$141.00	\$141.00	each	
Parking Infringement Late Fee	YES	\$22.60	\$22.60	each	
<b>Local Laws Administration</b>					
Other Fees - Animal Control dangerous dog signs		\$33.00	\$32.00	each	
Other Fees - Animal Control dangerous dog collars		\$46.00	\$45.00	each	
Temporary work zones		\$164.00	\$155.00	each	
Access to Langtree Mall		\$164.00	\$155.00	each	
T.S.A Signs per day hire		\$164.00	\$155.00	each	
Goods on Display 1.5m2		\$150.00	\$142.00	each	
Animal Release - Other (Sheep, Goats & Rams)		\$116.00	\$109.00	each	
Animal Release - (Dog, Cat)		\$116.00	\$109.00	each	
Impounded Items - Impounded signs / trolleys		\$164.00	\$155.00	each	
Impounded Items - Impounded Toy Vehicles (skateboards / rollerblades / bicycles)		\$77.00	\$73.00	each	
Impounded Items - Impounded vehicles		\$211.00	\$199.00	each	
Other Fees - Animal Permits to keep more dogs/cats/other		\$153.00	\$144.00	each	
Trade / Media Permits		\$164.00	\$155.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Replacement Tags		\$0.00	\$0.00	each	
Animal Control Regulation - Stock wandering at large (Local Laws)	YES	\$100.00	\$100.00	each	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Animal Control Regulation - Dog unregistered	YES	\$244.00	\$244.00	each	
Animal Control Regulation - Dog wandering at large (night time)	YES	\$244.00	\$244.00	each	
Animal Control Regulation - Dog wandering at large (day time)	YES	\$183.00	\$183.00	each	
Other Fees - Animal Business Registration		\$157.00	\$148.00	each	
Other Fees - Animal Certificate of Registration (Dog/Cat)		\$26.00	\$25.00	each	
Animal Release - Other (Horse, Cattle)		\$116.00	\$109.00	each	
Consumption of Liquor		\$77.00	\$73.00	each	
Camping on Controlled Land / Camping on Private Land		\$77.00	\$73.00	each	
Collection on Roads		\$77.00	\$73.00	each	
Recreational Vehicles		\$165.00	\$155.00	each	
Advertising Signs ("A Frame)		\$150.00	\$142.00	each	
Keeping of Bees / Bee Hives		\$155.00	\$144.00	each	
Outdoor Dining Facility (per table and chairs)		\$150.00	\$142.00	each	
Street parties		\$77.00	\$73.00	each	
Road Closure Applications		\$150.00	\$142.00	each	
Copies of Local Law		\$45.00	\$42.00	each	
Road Side Trading - Mildura		\$3,365.00	\$3,249.00	each	
Road Side Trading - other		\$500.00	\$468.00	each	
Bulk rubbish containers on a carriageway		\$80.00	\$73.00	each	
Animal Control Minor Attack	YES	\$299.00	\$299.00	each	
Animal Control Animal Nuisance (Barking)	YES	\$119.00	\$119.00	each	
Animal Control Not Wearing a Tag	YES	\$59.00	\$59.00	each	
Animal Control Non Muzzled Grey Hound	YES	\$179.00	\$179.00	each	
<b>Dog Control</b>					
Animal Control - Animal Registrations (Dog & Cat) - Desexed		\$35.00	\$34.00	each	
Animal Control - Animal Registrations (Dog & Cat) Animal over 10 years		\$35.00	\$34.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Pensioner Entire (RENEWAL)		\$54.00	\$52.00	each	
Animal Control - Animal Registration (Dog & Cat) - Entire (Renewal)		\$106.00	\$103.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Reduced Fee		\$35.00	\$34.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Pensioner Desexed		\$19.00	\$18.00	each	
Animal Control- Animal Registration (Dog & Cat) Entire (NEW)		\$106.00	\$103.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Pensioner Entire (NEW)		\$54.00	\$52.00	each	
Animal Control - Animal Registrations (Dog & Cat) Animal over 10 years Pensioner		\$19.00	\$18.00	each	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
<b>Fire Prevention</b>					
Fire Control - Administration Fee		\$279.00	\$270.00	each	
Permit to Burn		\$31.00	\$30.00	each	
<b>Financial Management</b>					
<b>MRCC Financial Management</b>					
<b>Operational</b>					
Dishonoured Direct Debit Administration Fee		\$30.00	\$30.00	each	
Dishonoured Cheque Administration Fee		\$30.00	\$30.00	each	
<b>Leisure &amp; Cultural Services</b>					
<b>Recreation Services</b>					
<b>Red Cliffs Civic Centre</b>					
Commercial Hire Fee - Red Cliffs Civic Centre - Full Day (more than 4 hours)		\$342.00	\$330.00	per use	
Commercial Hire Fee - Red Cliffs RSL - Full Day (more than 4 hours)		\$342.00	\$330.00	per use	
Community Hire Fee (non-for-profit organisations) - Red Cliffs Civic Centre - Full Day (more than 4 hours)		\$105.00	\$101.00	per use	
Community Hire Fee (non-for-profit organisations) - Red Cliffs RSL - Full Day (more than 4 hours)		\$105.00	\$101.00	per use	
Facilities Red Cliffs Civic Centre - Commercial Hire		\$342.00	\$330.00	per use	
Facilities Red Cliffs RSL - Commercial Hire		\$342.00	\$330.00	per use	
Facilities (Red Cliffs Civic Centre - Meetings (up to 4 hours)		\$30.00	\$29.00	per use - up to 4 hours	
Facilities (Red Cliffs RSL - Meetings (up to 4 hours)		\$30.00	\$29.00	per use - up to 4 hours	
<b>Property &amp; Equipment Hire</b>					
Mobile Toilet - Servicing Fee		\$72.00	\$69.00	per use	
<b>Irymple CLC</b>					
Irymple Community Leisure Centre - Stadium - Junior Competition		\$25.90	\$25.00	per hour	
Irymple Community Leisure Centre - Stadium - Junior Training		\$21.70	\$21.00	per hour	
Irymple Community Leisure Centre - Stadium - Senior Competition		\$36.20	\$35.00	per hour	
Irymple Community Leisure Centre - Stadium - Senior Training		\$30.00	\$29.00	per hour	
Irymple Community Leisure Centre - Upper & Lower Function Rooms - Martial Arts		\$21.70	\$21.00	per use	
Playgroups Irymple Community Leisure Centre		\$11.40	\$11.00	per use	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Commercial Hire Fee - Irymple Leisure Centre - Full Day (more than 4 hours)		\$342.00	\$330.00	per use	
Community Hire Fee (non-for-profit organisations) - Irymple Leisure Centre - Full Day (more than 4 hours)		\$105.00	\$101.00	per use	
Facilities Irymple Centre - Commercial Hire		\$342.00	\$330.00	per use	
Facilities (Irymple Leisure Centre - Meetings (up to 4 hours)		\$30.00	\$29.00	per use - up to 4 hours	
<b>Old Aero Ovals Pavillion</b>					
Community Hire Fee - Kiosk - Old Aerodrome Sporting Complex		\$10.90	\$10.50	per day	
Commercial Hire Fee - Old Aerodrome Sporting Complex - Full Day (more than 4 hours)		\$342.00	\$330.00	per use	
Community Hire Fee (non-for-profit organisations) - Old Aerodrome Sporting Complex - Full Day (more than 4 hours)		\$105.00	\$101.00	per use	
Facilities Old Aerodrome Sporting Complex - Commercial Hire		\$342.00	\$330.00	per use	
Facilities (Old Aerodrome Sporting Complex - Meetings (up to 4 hours)		\$30.00	\$29.00	per use - up to 4 hours	
Parks & Reserves - Commercial Hire Fee - (Full Day) Old Aerodrome Sporting Complex		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - (Half Day (up to 4 hours) Old Aerodrome Sporting Complex		\$342.00	\$330.00	per use - up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Old Aerodrome Sporting Complex		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - (Half Day (up to 4 hours) Old Aerodrome Sporting Complex		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Old Aerodrome Sporting Complex		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Old Aerodrome Sporting Complex		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Old Aerodrome Sporting Complex		\$694.00	\$670.00	Per year	
<b>Unspecified Reserves</b>					
Riverbend Caravan Park and Riverfront Reserve - Commercial Recreation Activities		\$65.20	\$63.00	per 4 hour session	
Parks & Reserves - Commercial Hire Fee - (Full Day) Unspecified Reserve		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Unspecified Reserve		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Unspecified Reserve		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Unspecified Reserve		\$43.00	\$41.00	Up to 4 hours	



Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Seasonal and Annual Service Agreements Base Fee - Unspecified Reserve		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) - Unspecified Reserve		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) - Unspecified Reserve		\$694.00	\$670.00	Per year	
<b>Mildura Rec Reserve</b>					
Mildura Recreation Reserve Kiosks - Community Hire Fee - Full day hire		\$35.00	\$35.00	per day	
Mildura Recreation Reserve Kiosks - Commercial Hire Fee - Full day hire		\$132.00	\$132.00	per day	
Change rooms Commercial Hire Fee - Full day hire Mildura Recreation Reserve		\$35.00	\$35.00	per day	
Community Hire Fee - Kiosk - Mildura Recreation Reserve		\$10.50	\$10.50	per day	
Parks & Reserves - Commercial Hire Fee - (Full Day) Mildura Recreation Reserve		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Mildura Recreation Reserve		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Mildura Recreation Reserve		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Mildura Recreation Reserve		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Mildura Recreation Reserve		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Mildura Recreation Reserve		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Mildura Recreation Reserve		\$694.00	\$670.00	Per year	
Light Tokens (1 token = 30 minutes)		\$6.05	\$6.05	each	
<b>Aero Ovals</b>					
Change rooms Commercial Hire Fee - Full day hire Old Aerodrome Sporting Complex		\$36.20	\$35.00	per day	
Parks & Reserves - Commercial Hire Fee - (Full Day) Old Aerodrome Sporting Complex		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - (Half Day (up to 4 hours) Old Aerodrome Sporting Complex		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Old Aerodrome Sporting Complex		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - (Half Day (up to 4 hours) Old Aerodrome Sporting Complex		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Old Aerodrome Sporting Complex		\$19.20	\$18.50	per hour	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Old Aerodrome Sporting Complex		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Old Aerodrome Sporting Complex		\$694.00	\$670.00	Per year	
<b>Mansell Reserve</b>					
Parks & Reserves - Commercial Hire Fee - (Full Day) Mansell Reserve		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Mansell Reserve		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Mansell Reserve		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Mansell Reserve		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Mansell Reserve		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Mansell Reserve		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Mansell Reserve		\$694.00	\$670.00	Per year	
<b>Henshilwood Park</b>					
Parks & Reserves - Commercial Hire Fee - (Full Day) Henshilwood Reserve		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Henshilwood Reserve		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Henshilwood Reserve		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Henshilwood Reserve		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Henshilwood Reserve		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Henshilwood Reserve		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Henshilwood Reserve		\$694.00	\$670.00	Per year	
<b>Lake Cullulleraine</b>					
Parks & Reserves - Commercial Hire Fee - (Full Day) Lake Cullulleraine/ Johansen Reserve		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Lake Cullulleraine/ Johansen Reserve		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Lake Cullulleraine/ Johansen Reserve		\$83.00	\$80.00	per day	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Lake Cullulleraine/ Johansen Reserve		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Lake Cullulleraine/ Johansen Reserve		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Lake Cullulleraine/ Johansen Reserve		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Lake Cullulleraine/ Johansen Reserve		\$694.00	\$670.00	Per year	
<b>Nichols Point Reserve</b>					
Parks & Reserves - Commercial Hire Fee - (Full Day) Nichols Point Reserve		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Nichols Point Reserve		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Nichols Point Reserve		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Nichols Point Reserve		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Nichols Point Reserve		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Nichols Point Reserve		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Nichols Point Reserve		\$694.00	\$670.00	Per year	
<b>Chaffey Park</b>					
Parks & Reserves - Commercial Hire Fee - (Full Day) Chaffey Park		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Chaffey Park		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Chaffey Park		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Chaffey Park		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Chaffey Park		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Chaffey Park		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Chaffey Park		\$694.00	\$670.00	Per year	
<b>Cardross Recreation Reserve</b>					
Parks & Reserves - Commercial Hire Fee - (Full Day) Cardross Recreation Reserve		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Cardross Recreation Reserve		\$342.00	\$330.00	Up to 4 hours	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Parks & Reserves - Community Hire Fee - (Full Day) Cardross Recreation Reserve		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Cardross Recreation Reserve		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Cardross Recreation Reserve		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Cardross Recreation Reserve		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Cardross Recreation Reserve		\$694.00	\$670.00	Per year	
<b>Quandong Park</b>					
Parks & Reserves - Commercial Hire Fee - (Full Day) Quandong Park		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Quandong Park		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Quandong Park		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Quandong Park		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Quandong Park		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Quandong Park		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Quandong Park		\$694.00	\$670.00	Per year	
<b>Kenny Park</b>					
Parks & Reserves - Commercial Hire Fee - (Full Day) Kenny Park Reserve		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - (Full Day) Kenny Park Reserve		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Kenny Park Reserve		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Kenny Park Reserve		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Kenny Park Reserve		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Kenny Park Reserve		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Kenny Park Reserve		\$694.00	\$670.00	Per year	
<b>Nangiloc Reserve</b>					
Parks & Reserves - Commercial Hire Fee - (Full Day) Nangiloc Reserve		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Nangiloc Reserve		\$342.00	\$330.00	Up to 4 hours	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Parks & Reserves - Community Hire Fee - (Full Day) Nangiloc Reserve		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Nangiloc Reserve		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Nangiloc Reserve		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Nangiloc Reserve		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Nangiloc Reserve		\$694.00	\$670.00	Per year	
<b>Ornamental Lakes</b>					
Nowingi Place - Commercial Hire - Event Day		\$1,420.00	\$1,370.00	per day	
Nowingi Place - Commercial Hire - Bump In/Bump Out		\$710.00	\$685.00	per day	
Nowingi Place - Commercial Hire - Rehearsal		\$1,420.00	\$1,371.00	per day	
Nowingi Place - Community Hire (Not for profit) - Bump In/Bump Out		\$178.00	\$172.00	per day	
Nowingi Place - Community Hire (Not for profit) - Event Day		\$356.00	\$344.00	per day	
Nowingi Place - Community Hire (Not for profit) - Rehearsal		\$356.00	\$344.00	per day	
Parks & Reserves - Commercial Hire Fee - (Full Day) Ornamental Lakes Park		\$342.00	\$330.00	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Ornamental Lakes Park		\$342.00	\$330.00	Up to 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Ornamental Lakes Park		\$83.00	\$80.00	per day	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Ornamental Lakes Park		\$43.00	\$41.50	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Ornamental Lakes Park		\$19.20	\$18.50	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Ornamental Lakes Park		\$379.00	\$366.00	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Ornamental Lakes Park		\$694.00	\$670.00	Per year	
<b>Merbein Community Hub</b>					
Community/Commercial group meetings		\$30.00	\$29.00	Up to 4 hours	
Fundraisers or presentations		\$105.00	\$101.00	per day	
Commercial/Private functions		\$342.00	\$329.00	per day	
Playgroups		\$11.40	\$11.00	per use	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
<b>Library Services</b>					
<b>Operational</b>					
Photocopying - A3		\$ .40	\$ .40	per A3 page	
Print Outs - Colour		\$1.00	\$1.00	per A4 page	
Print outs - Black & White		\$ .20	\$ .20	per A4 page	
Ear buds/Headphones		\$2.20	\$2.20	each	
Lanyards		\$1.20	\$1.10	each	
CD rewritable		\$2.30	\$2.30	each	
Photocopying - A4		\$ .20	\$ .20	per A4 page	
Visitors' Security Deposits		\$35.00	\$35.00	per individual	A refundable fee for visitors to join the Library Service on a short term basis.
Meeting Room Hire		\$30.00	\$28.50	per half day	
Meeting Room Hire		\$ .00	\$17.50	per hour	
Lost Membership Card (replacement)		\$3.00	\$2.90	each	
Over due items		\$ .25	\$ .25	per item, per day	
Visitors' Security Deposits		\$70.00	\$70.00	per family (4 members)	A refundable fee for visitors to join the Library Service on a short term basis.
Inter - Library Loans		\$13.00	\$13.05	each	
Lost / damaged items		\$9.00	\$8.50	each	
Playaway Battery Cover		\$1.30	\$1.30	each	
ILL/Magazine slashes		\$11.45	\$11.45	each	
Book sales - Hardcover		\$2.00	\$2.00	each	Sale of discarded library items.
Book Sales - Magazines		\$ .50	\$ .50	each	Sale of discarded library items.
Book Sales - Paperbacks		\$1.00	\$1.00	each	Sale of discarded library items.
Book sales - CD/DVD cases		\$ .50	\$ .50	each	Sale of discarded library items.
Mending/Recovering/Covering		\$12.45	\$12.45	each	
Audio Cassette Case Replacement		\$19.55	\$19.55	each	
Audio Cassette Replacement		\$13.55	\$13.55	each	
Audio CD Replacement		\$19.55	\$19.55	each	
Cover Reproduction - Audio/CD/Video/DVD		\$11.45	\$11.45	each	
Case Replacement - CD/DVD/Video		\$6.25	\$6.25	each	
Kit Bag Replacements		\$16.55	\$16.55	each	
Case replacement - CD/DVD/Video		\$11.45	\$11.45	each	
Audio CD Pocket Replacement		\$3.15	\$3.15	each	
Case Replacement - Audio CD		\$19.55	\$19.55	each	
Library Bags		\$3.20	\$3.20	each	
Fax Sending - First page		\$3.00	\$2.60	each	
Fax Sending - Each page after first page		\$1.50	\$1.80	each	

Description	Statutory Fee	2014-2015 Fee (incl GST)	2013-2014 Fee (incl GST)	Unit Of Measure	Next Year Supplementary Info
Internet Fee		\$1.00	\$1.00	per quarter hour or part quarter hour	
<b>Library Programs and Events</b>					
Co-ordinator fee		\$25.00	\$25.00	each	
Member fee		\$50.00	\$50.00	each	
Children's school holiday program		\$1.60	\$1.55	per child, per session	
<b>Swimming Pools</b>					
<b>Operational</b>					
Colignan - Casual Entry - Adult		\$2.40	\$2.30	per person	
Colignan - Casual Entry - Student / Pensioner		\$2.40	\$2.30	per person	
Colignan - Memberships - Family		\$60.20	\$58.15	per family	
Colignan - Memberships - Single		\$30.10	\$29.05	each	
Irymple, Merbein & Red Cliffs - Carnivals - Up to 4 hours		\$81.70	\$78.90	per carnival	
Irymple, Merbein & Red Cliffs - Carnivals additional hours		\$27.40	\$26.50	per hour	
Irymple, Merbein & Red Cliffs - Casual Entry		\$3.10	\$3.00	per adult	
Irymple, Merbein & Red Cliffs - Casual Entry - Children / Student		\$1.80	\$1.75	per person	
Irymple, Merbein & Red Cliffs - Casual Entry - Pensioner		\$1.80	\$1.75	per person	
Irymple, Merbein & Red Cliffs - Casual Entry Family		\$10.00	\$9.70	per family	
Irymple, Merbein & Red Cliffs - Four Day Pass - Adult		\$8.90	\$8.60	per person	
Irymple, Merbein & Red Cliffs - Four Day Pass - Children / Student		\$5.30	\$5.10	per person	
Irymple, Merbein & Red Cliffs - Four Day Pass - Pensioner		\$5.30	\$5.10	per person	
Irymple, Merbein & Red Cliffs - Season Tickets - Adult		\$63.80	\$61.60	per person	
Irymple, Merbein & Red Cliffs - Season Tickets - Children / Student		\$43.90	\$42.40	per person	
Irymple, Merbein & Red Cliffs - Season Tickets - Family		\$131.50	\$127.10	per ticket	
Irymple, Merbein & Red Cliffs - Season Tickets - Pensioner		\$41.40	\$40.00	per person	
Mildura Waves, Mildura Olympic - Aquatic Education - Adult Lessons		\$11.90	\$11.45	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Children's Lessons		\$11.90	\$11.45	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Casual		\$17.80	\$17.15	per person	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Level 1		\$11.90	\$11.45	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Level 4		\$75.50	\$72.90	per month	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Levels 2 & 3		\$70.60	\$68.20	per month	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Pre Squad		\$11.90	\$11.45	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Learn to dive classes		\$11.90	\$11.45	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Shrimp (babies)		\$8.60	\$8.30	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Aqua Mildura		\$7.60	\$7.35	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult 10 visit swim pass		\$57.20	\$55.30	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Sauna Only		\$6.70	\$6.50	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Spa Only		\$6.70	\$6.50	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Swim		\$6.20	\$6.00	per person	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Swim / Spa / Sauna		\$9.50	\$9.15	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Aqua Aerobics		\$11.40	\$11.00	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Birthday Party		\$7.00	\$6.80	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Catered Birthday Party		\$13.90	\$13.45	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Child 10- visit swim pass		\$29.80	\$28.75	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Child Swim		\$3.50	\$3.40	per person	
Mildura Waves, Mildura Olympic - Aquatic Entry - Concession swim		\$4.90	\$4.75	per person	
Mildura Waves, Mildura Olympic - Aquatic Entry - Family Swim		\$15.80	\$15.30	per family	
Mildura Waves, Mildura Olympic - Aquatic Entry - Locker		\$2.90	\$2.80	each	
Mildura Waves, Mildura Olympic - Creche		\$9.50	\$8.00	1 hour family member	
Mildura Waves, Mildura Olympic - Creche		\$9.70	\$8.80	1.5 hour non member	
Mildura Waves, Mildura Olympic - Creche		\$4.00	\$3.40	1 hour member	
Mildura Waves, Mildura Olympic - Creche		\$5.60	\$4.75	1.5 hour member	
Mildura Waves, Mildura Olympic - Creche		\$6.50	\$5.90	1 hour non member	
Mildura Waves, Mildura Olympic - Creche		\$15.50	\$14.05	1 hour family non member	
Mildura Waves, Mildura Olympic - Family Membership Option A		\$158.30	\$152.90	per family	
Mildura Waves, Mildura Olympic - Family Membership Option B		\$172.20	\$166.40	per family	



<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Mildura Waves, Mildura Olympic - Memberships - 1 month gold		\$119.70	\$115.65	each	
Mildura Waves, Mildura Olympic - Memberships - 1 Month Gold Teen		\$72.50	\$70.05	per month	
Mildura Waves, Mildura Olympic - Memberships - 12 month gold		\$858.05	\$858.05	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month Gold Student / Pensioner		\$742.60	\$717.50	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month Student / Pensioner		\$497.40	\$480.55	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month Swim Child		\$351.20	\$339.35	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month swim family		\$1,071.00	\$1,034.80	per family	
Mildura Waves, Mildura Olympic - Memberships- 12 month Teen Gold		\$565.50	\$546.40	each	
Mildura Waves, Mildura Olympic - Memberships - 6 Months Child Swim		\$192.60	\$186.05	per person	
Mildura Waves, Mildura Olympic - Memberships - 6 Months Family		\$550.00	\$531.90	per family	
Mildura Waves, Mildura Olympic - Memberships - 6 months Gold		\$543.00	\$524.60	per person	
Mildura Waves, Mildura Olympic - Memberships - 6 months Gold Student/Pensioner		\$454.70	\$439.35	per person	
Mildura Waves, Mildura Olympic - Memberships - 6 months Swim		\$326.20	\$315.15	per person	
Mildura Waves, Mildura Olympic - Memberships - 6 months Swim Student/Pensioner		\$271.00	\$261.80	per person	
Mildura Waves, Mildura Olympic - Memberships - 6 months Teen Gold		\$363.40	\$351.15	per person	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee		\$61.50	\$59.40	each	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee /Concession		\$53.00	\$51.15	each	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee Child Swim		\$34.70	\$33.55	each	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee Teen Gym		\$34.70	\$33.55	each	
Mildura Waves, Mildura Olympic - Memberships - Aerobic Plus - Group Fitness plus		\$62.40	\$60.30	each	
Mildura Waves, Mildura Olympic - Memberships - Aerobics Plus - Group fitness plus / concession		\$53.50	\$51.70	each	
Mildura Waves, Mildura Olympic - Memberships - Dry Programs - Gold Casual Gym		\$17.10	\$16.50	per visit	
Mildura Waves, Mildura Olympic - Memberships - Dry Programs - Group Fitness Class		\$11.40	\$11.00	per session	
Mildura Waves, Mildura Olympic - Memberships - Gold		\$67.60	\$65.30	each	
Mildura Waves, Mildura Olympic - Memberships - Gold 6 Months		\$79.60	\$76.90	per person	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Mildura Waves, Mildura Olympic - Memberships - Gold Student / Pensioner 6 Months		\$67.00	\$64.70	per person	
Mildura Waves, Mildura Olympic - Memberships - Gold Student/Pensioner		\$56.60	\$54.70	each	
Mildura Waves, Mildura Olympic - Memberships - Gym Plus		\$63.70	\$61.55	each	
Mildura Waves, Mildura Olympic - Memberships - Gym Plus / Concession		\$53.00	\$51.15	each	
Mildura Waves, Mildura Olympic - Memberships - Swim Adult		\$43.50	\$42.00	each	
Mildura Waves, Mildura Olympic - Memberships Swim Child		\$25.70	\$24.80	each	
Mildura Waves, Mildura Olympic - Memberships - Swim Family		\$84.00	\$81.10	each	
Mildura Waves, Mildura Olympic - Memberships - Swim Plus / Pensioner		\$36.50	\$35.30	each	
Mildura Waves, Mildura Olympic - Memberships - Teen Gold		\$43.50	\$42.00	each	
Mildura Waves, Mildura Olympic - Memberships - Teen Gold Six Months		\$54.90	\$53.00	per person	
Mildura Waves, Mildura Olympic - Memberships --12 month Swim Adult		\$591.00	\$571.00	each	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 25 meter pool		\$674.00	\$650.90	per day	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 25 meter pool		\$132.00	\$127.60	per hour	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 50 meter pool		\$674.00	\$650.90	per day	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 50m pool		\$132.00	\$127.60	per hour	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - Dive Pool		\$61.30	\$59.20	per hour	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - Dive pool		\$333.60	\$322.30	per day	
Mildura Waves, Mildura Olympic - Schools - Aquatic - Recreational Swim - over 20		\$2.90	\$2.75	per person	
Mildura Waves, Mildura Olympic - Schools Aquatic - Recreational Swim - Less than 20 children		\$3.20	\$3.10	per person	
Mildura Waves, Mildura Olympic - Schools Aquatic - School Run Lessons		\$3.20	\$3.10	per person	
Mildura Waves, Mildura Olympic - Schools Aquatic - School Run Lessons - Lane Hire		\$17.10	\$16.55	per hour	
Mildura Waves, Mildura Olympic - Schools Aquatic Lesson - Term 1 & 4 - Ratio 1:8		\$6.10	\$5.90	per 45 minute lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lesson - Term 2 & 3 ratio 1:10		\$4.00	\$3.85	per half hour lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Instructor/Lifeguard		\$36.00	\$34.75	per visit	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 2 & 3 - ration 1:8		\$5.80	\$5.60	per 45 minute lesson	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 1 & 4 - Ratio 1:10		\$5.40	\$5.20	per 45 minute lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 1 & 4 - Ratio 1:8		\$5.10	\$4.90	per half hour lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 2 & 3 - Ratio 1:10		\$5.10	\$4.90	per 45 minute lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 2 & 3 ratio 1:8		\$4.60	\$4.40	per half hour lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons Term 1 & 4 - Ratio 1:10		\$4.70	\$4.50	per half hour lesson	
Mildura Waves, Mildura Olympic - Schools Dry - Group fitness class		\$6.30	\$6.10	per person	
Mildura Waves, Mildura Olympic - Schools Dry - Gym		\$6.30	\$6.10	per person	
Mildura Waves, Mildura Olympic - Schools Dry - Gym and Swim		\$7.60	\$7.35	per person	
Mildura Waves, Mildura Olympics - SSI Friday Night 50m Carnival with LG		\$420.00	\$405.80	per carnival	
Murrayville - Casual Entry - Adult		\$3.00	\$3.00	per person	
Murrayville - Casual Entry - Pensioner		\$3.00	\$3.00	each	
Murrayville - Casual Entry - Student		\$2.00	\$2.00	each	
Murrayville - Memberships - Adult		\$42.50	\$42.50	each	
Murrayville - Memberships - Family		\$65.00	\$65.00	each	
Murrayville - Memberships - Student		\$25.50	\$25.50	each	
Ouyen - Casual Entry - Adult		\$2.80	\$2.65	per person	
Ouyen - Casual Entry - Children / Student		\$1.80	\$1.75	per person	
Ouyen - Casual Entry - Pensioner		\$1.80	\$1.75	per person	
Ouyen - Casual Entry - Family		\$10.00	\$9.70	per family	
Ouyen - Four Day Pass - Adult		\$9.00	\$8.65	per person	
Ouyen - Four Day Pass - Children / Student		\$5.30	\$5.10	per person	
Ouyen - Four Day Pass - Pensioner		\$5.30	\$5.10	per person	
Ouyen - Season Tickets - Adult		\$34.10	\$32.95	per person	
Ouyen - Season Tickets - Children / Student		\$34.10	\$32.95	per person	
Ouyen - Season Tickets - Family		\$68.30	\$65.95	per family	
Ouyen - Season Tickets - Pensioner		\$34.10	\$32.90	per person	
Underbool - Casual Entry - Adult		\$2.50	\$2.50	per person	
Underbool - Casual Entry - Child		\$2.00	\$2.00	per person	
Underbool - Casual Entry - Pensioner		\$2.50	\$2.50	per person	
Underbool - Casual Entry - Non members School and Vic Swim Class		\$2.00	\$2.00	per person	
Underbool - Memberships - Child/Student		\$30.00	\$30.00	per person	
Underbool - Memberships - Family		\$60.00	\$60.00	per family	
Underbool - Memberships - Pensioner		\$30.00	\$30.00	per person	

<b>Description</b>	<b>Statutory Fee</b>	<b>2014-2015 Fee (incl GST)</b>	<b>2013-2014 Fee (incl GST)</b>	<b>Unit Of Measure</b>	<b>Next Year Supplementary Info</b>
Underbool - Memberships - Adult		\$30.00	\$30.00	per person	
<b>Works &amp; Infrastructure Services</b>					
<b>Infrastructure Maintenance</b>					
<b>Road Openings</b>					
Footpath Under 10m (Reinstatement) - Kerb and Channel		\$266.00	\$260.00	m2	Minimum Charge \$429 GST Inclusive
Footpath Under 10m (Reinstatement) - Concrete		\$166.00	\$156.00	m2	Minimum Charge \$429 GST Inclusive
Road Surface Under 10m (Reinstatement) - Bituminous Concrete (Asphalt)		\$166.00	\$156.00	m2	Minimum Charge \$432 GST Inclusive
Footpath Under 10m (Reinstatement) - Vehicle Crossing Reinforced Concrete		\$199.00	\$188.00	m2	Minimum Charge \$440 GST Inclusive
Footpath Under 10m (Reinstatement) - Kerb and Channel		\$242.00	\$234.00	m2	Minimum Charge \$390 GST Free
Footpath Under 10m (Reinstatement) - Concrete		\$151.00	\$146.00	m2	Minimum Charge \$390 GST Free
Footpath Under 10m (Reinstatement) - Vehicle Crossing Reinforced Concrete		\$181.00	\$175.00	m2	Minimum Charge \$400 GST Free
Road Surface Under 10m (Reinstatement) - Bituminous Asphalt		\$151.00	\$146.00	m2	Minimum Charge \$393 GST Free