BUDGET
2013/14

Mildura Rural City Council

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Mayor's Introduction

I am pleased to present Mildura Rural City Council's 2013/14 Budget.

As a new Council, we have spent a considerable amount of time asking people what they want this community to be like in the next four years. We've travelled across the municipality to hear the goals, priorities and expectations of local residents who we are elected to represent.

The feedback and information we received is detailed in our Council Plan 2013/17 and will help inform key investment decisions.

Council's 2013/14 Budget is $110.3 million, which includes a $38.6 million capital works program to improve infrastructure and facilities around the region.

Highlights of the planned capital works program include:

- $11.3 million for Stage One of the Mildura Riverfront Precinct Redevelopment
- $8.2 million to upgrade our extensive network of sealed and unsealed roads, footpaths, kerb and channel, school crossings and walking tracks
- $2.1 million for drainage infrastructure
- $4.2 million investment in local parks and recreation facilities
- $383,000 to upgrade CCTV infrastructure in Mildura's CBD and install CCTV in Red Cliffs CBD.

Our financial strategy combines careful constraints in operating expenditure while making provisions to renew, upgrade or repair our $600 million network of ageing infrastructure spread over 22,000 square kilometres.

In a bid to balance the demand for services and infrastructure with the community's capacity to pay, we have proposed an overall rate increase of 5%.

The 2013/14 Budget also sees the removal of the Drainage Differential Rate. This differential rate was previously applied to approximately 79% of all rateable properties (or about 22,000 properties). It will be absorbed in to the general rate and paid by 100% of property owners.

Redistribution of the Drainage Differential Rate will offset the rate increase for those property owners who previously paid it, resulting in the real rate increase for residential properties being approximately 2.39%.

No budget process is easy. However, I am confident we have developed a financially responsible plan for the year ahead. This Budget will enable Council to continue delivering a vast range of services and community programs, and improve assets and infrastructure while keeping rates as low as possible.

Cr Glenn Milne
Mayor

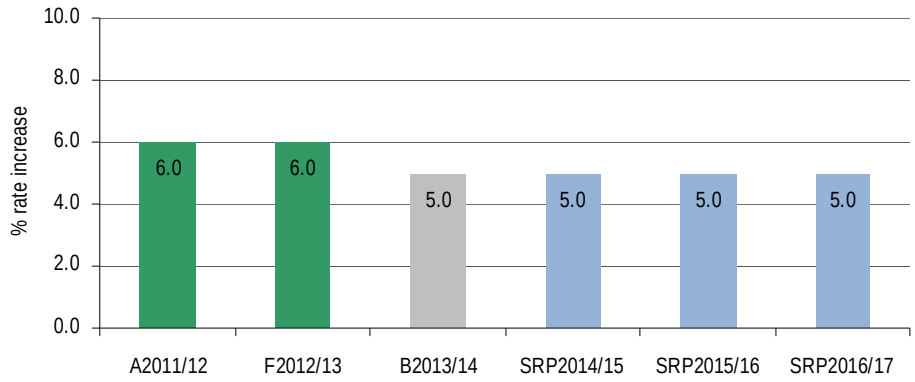
Budget summary

Mildura Rural City Council has prepared a budget for the 2013/14 financial year that seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, service levels, cash and investments, capital works, financial position, financial sustainability and key strategic activities of the Council.

Council's proposed total budget for the 2013/14 financial year is $110.3 million. This is a decrease of $2.3 million from the 2012/13 Budget. The includes a Capital Works program of $38.6 million, an increase of $0.1 million from 2012/13.

The proposed 2013/14 budget will allow Council to continue delivering more than 60 different important services and infrastructure for the community.

1. Rates

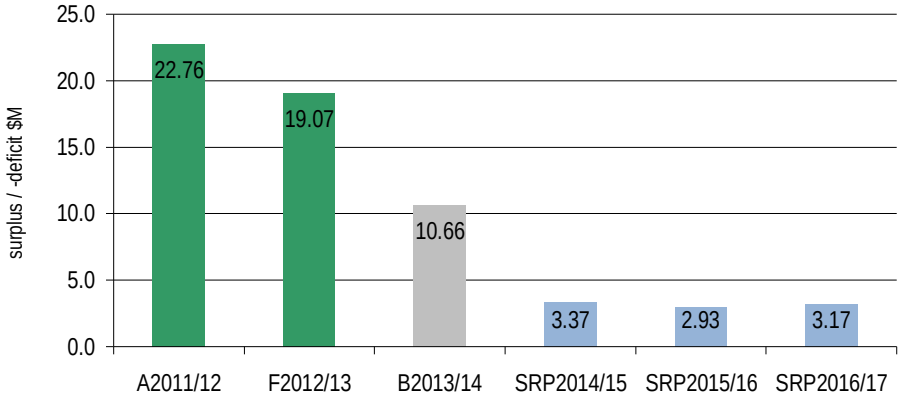


A = Actual F = Forecast B = Budget SRP = Strategic Resource Plan estimates

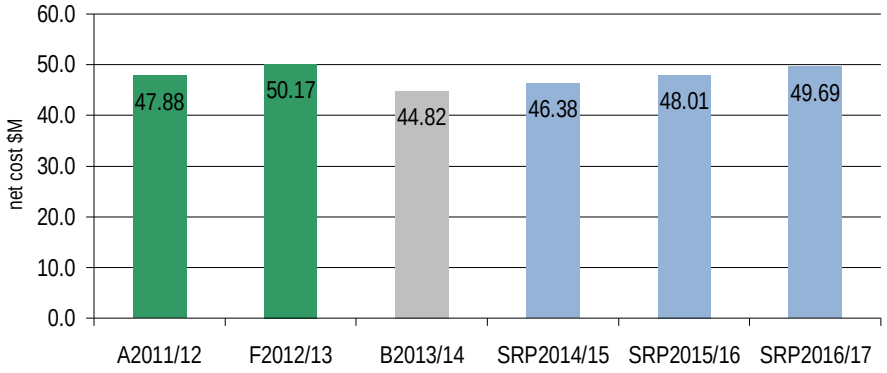
An increase of 5% is proposed for general rates for the 2013/14 year, resulting in total rates of $55.9 million, including $500,000 generated from supplementary rates. This 5% increase will go toward maintaining service levels and meeting the cost of a number of external influences affecting the operating budget. This rate increase is in line with Council's Rating Strategy. The rate increase for the 2012/13 year was 6%.

2. Operating result

The expected Net Surplus for the 2013/14 year is $10.7 million, which is a decrease in Net Surplus for the period of $8.4 million over 2012/13. This is due to the bringing forward into June 2013 of half of the Victorian Grants Commission (VGC) allocation for 2013/14. This also has impacted the underlying result, which excludes items such as capital grants and non-cash contributions, and as such it is a deficit of $5.7 million.

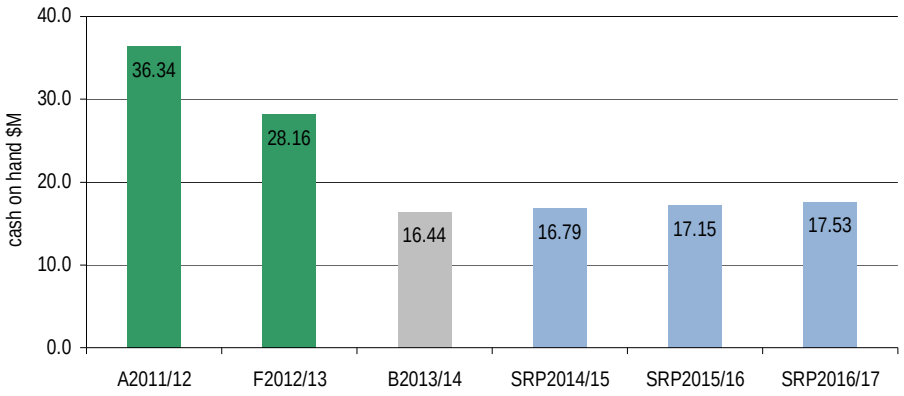


3. Services



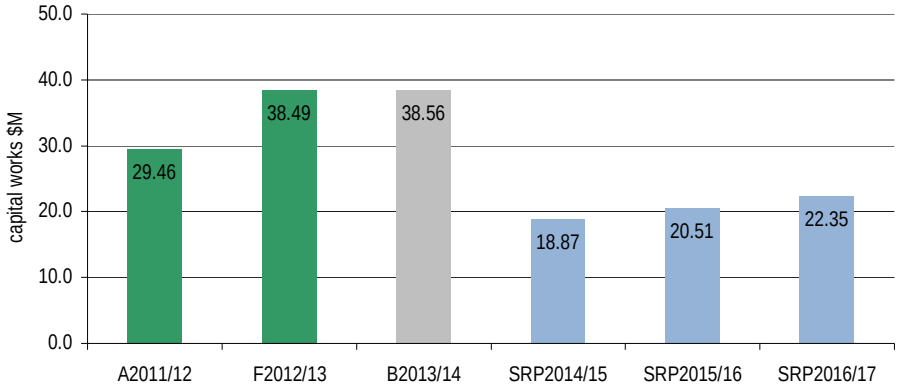
The net cost of services delivered to the community for the 2013/14 year is expected to be $44.82 million, which is a decrease of $5.35 million over 2012/13.

4. Cash and investments



Cash and investments are expected to decrease by $11.7 million during the year to $16.4 million as at 30 June 2014. This is due to the bringing forward into June 2013 of half of the Victorian Grants Commission (VGC) allocation for 2013/14 and the works carried forward component of the 2012/13 Capital Works Program. The reduction in cash and investments is in line with Council's Strategic Resource Plan. Cash and investments are forecast to be $28.2 million as at 30 June 2013.

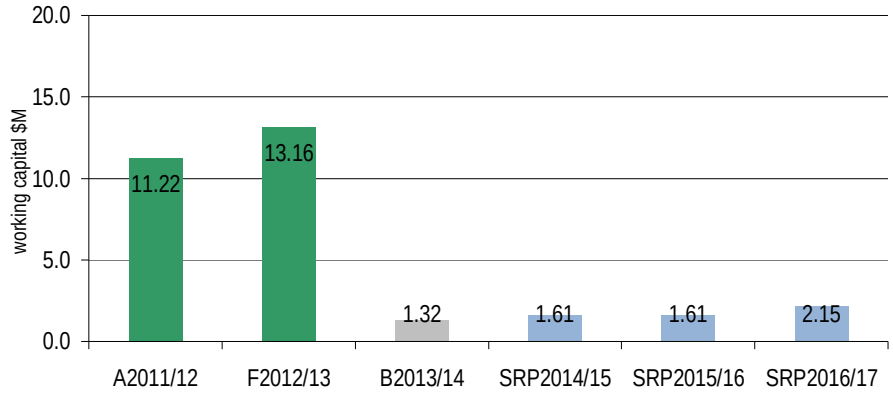
5. Capital works



The Capital Works Program for the 2013/14 year is expected to be $38.6 million, of which $4 million relates to works carried forward from the 2012/13 year. These works carried forward are fully funded from the 2012/13 Budget. The Capital Expenditure Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. This year's program includes a number of major projects such as Stage One of the Mildura Riverfront Redevelopment and the continuation of major drainage infrastructure upgrades. Capital works expenditure is forecast to be $38.5 million for the 2012/13 year.

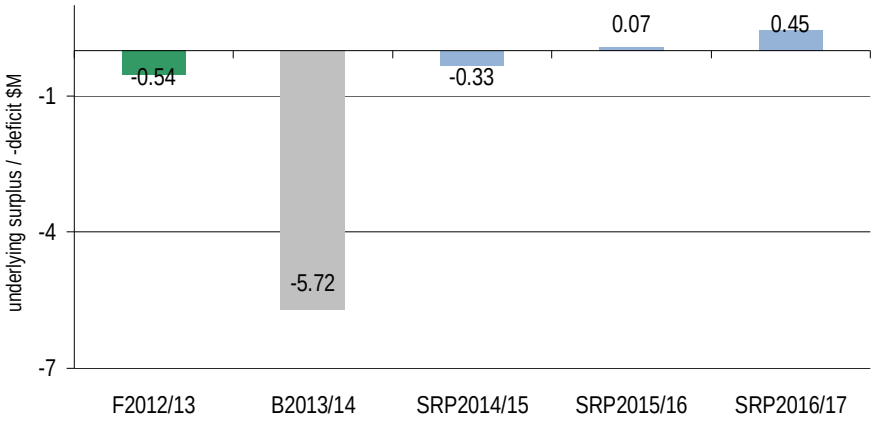
The Asset Renewal Program is $14.9 million in the 2013/14 year, which will ensure that existing Council assets are renewed to maintain current service levels.

6. Financial position



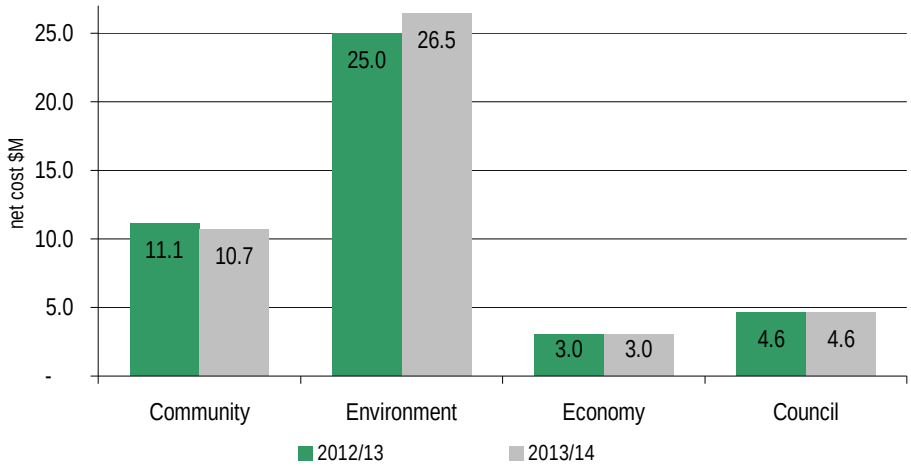
The financial position is expected to improve with net assets (net worth) to increase by $15.7 million to $619.8 million although net current assets (working capital) will reduce by $11.8 million. This is due to the bringing forward into June 2013 of half of the Victorian Grants Commission (VGC) allocation for 2013/14 and the works carried forward component of the 2012/13 Capital Works Program. Total equity is forecast to be $604.1 million as at 30 June 2013.

7. Financial sustainability



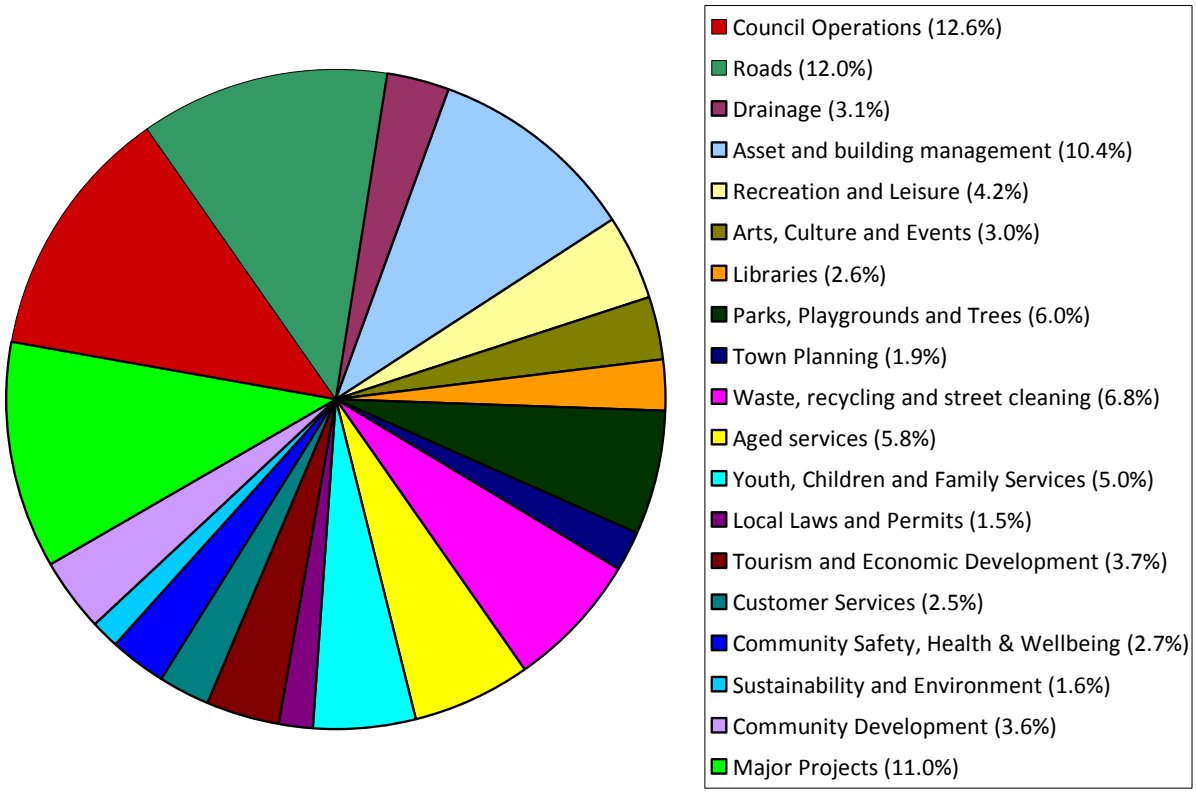
A high level Strategic Resource Plan for the years 2013/14 to 2016/17 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the plan is financial sustainability in the medium- to long-term, while still achieving the Council's strategic objectives, as specified in the Council Plan. The Plan projects that both Council's operating and underlying result, which is a measure of financial sustainability, will steadily increase from 2014/15. Capital revenue is excluded from the calculation of the underlying result.

8. Strategic objectives



The Annual Budget includes a range of activities and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2013/14 year.

9. Council expenditure allocations



Council's budget funds more than 60 different services, facilities, projects and programs to help make our community a great place to live and visit. The chart above shows how services and projects are funded in this year's budget.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

Mark Henderson
Chief Executive Officer

Budget processes

This section lists the budget processes Council must undertake in order to adopt the budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Finance and Reporting) Regulations 2004* (the Regulations).

Under the Act, Council is required to prepare and adopt an Annual Budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy, as well as a range of other information required by the Regulations that support the Act.

The 2013/14 Budget, which is included in this report, is for the year 1 July 2013 to 30 June 2014 and is prepared in accordance with the Act and Regulations. The budget includes standard statements; being a Budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2014 in accordance with the Act and Regulations, and consistent with the Annual Financial Statements that are prepared in accordance with Accounting Standards. The budget also includes detailed information about the rates and charges to be levied, the Capital Works Program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, officers firstly review and update Council's long-term financial projections. The preparation of the budget, within this longer term context, begins with officers preparing the operating and capital components of the Annual Budget during January and February. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in May for approval in principle. Council is then required to give public notice that it intends to adopt the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its website. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year.

The key dates for the budget process are summarised below:

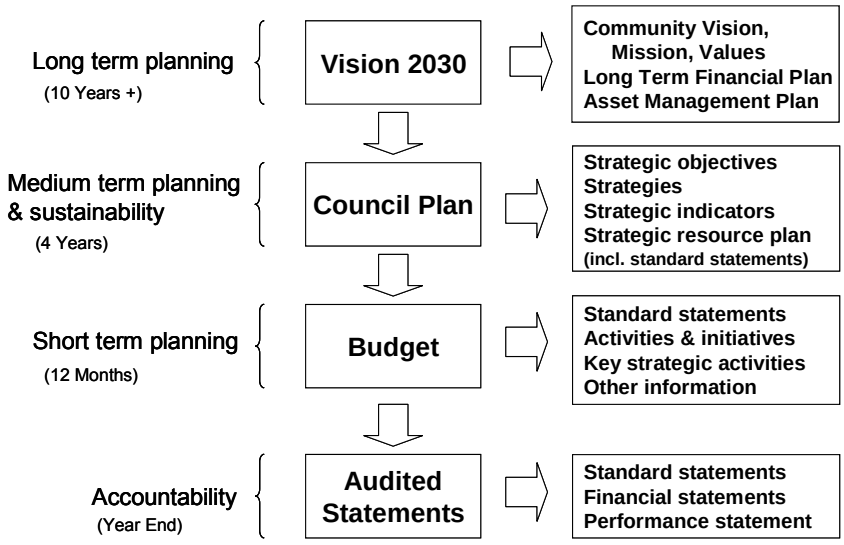
Budget process	Timing
1. Officers update Council's long-term financial projections	Dec/Feb
2. Officers prepare Operating and Capital budgets	Jan/Feb
3. Council considers draft budgets at informal briefings	Mar/Apr
4. Proposed budget submitted to Council for approval	May
5. Public notice advising intention to adopt budget	May
6. Budget available for public inspection and comment	May
7. Submissions period closes (28 days)	Jun
8. Submissions considered by Council	Jun
9. Budget and submissions presented to Council for adoption	Jun
10. Copy of adopted budget submitted to the Minister	Aug
11. Revised budget where a material change has arisen	Sep-Jun

1. Linkage to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long-term (Vision 2030), medium-term (Council Plan) and short-term (Annual Budget) and then holding itself accountable (Audited Statements).

1.1 Strategic planning framework

The Strategic Resource Plan, included in the Council Plan, summarises the financial and non-financial impacts of the objectives and strategies, and determines the sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the activities and initiatives included in the Annual Budget that contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year by February to ensure that there is sufficient time for officers to develop their Activities and Initiatives, and Key Strategic Activities in draft form prior to the commencement of the Annual Budget process in February. It also allows time for targets to be established during the Strategic Resource Planning process to guide the preparation of the Annual Budget.

1.2 Our purpose

Our vision: "To be the most liveable, people friendly community in Australia"

Business Excellence Principles

- Leadership
- Customers
- Systems Thinking

- People
- Continuous Improvement
- Information and Knowledge
- Variation
- Corporate and Social Responsibility
- Sustainable Results

These principles form part of our organisational culture, but most importantly, they outline the behaviours for Councillors and staff to display as they work for the community.

1.3 Strategic objective

The Council Plan 2013/17 sets out four Strategic Objectives that Council will pursue over the next four years. It also details actions and initiatives of 19 Key Result Areas (KRAs) that will be undertaken to achieve these Strategic Objectives. The 2013/14 Budget converts these actions and initiatives into financial terms to ensure that there are sufficient resources to achieve the desired deliverables.

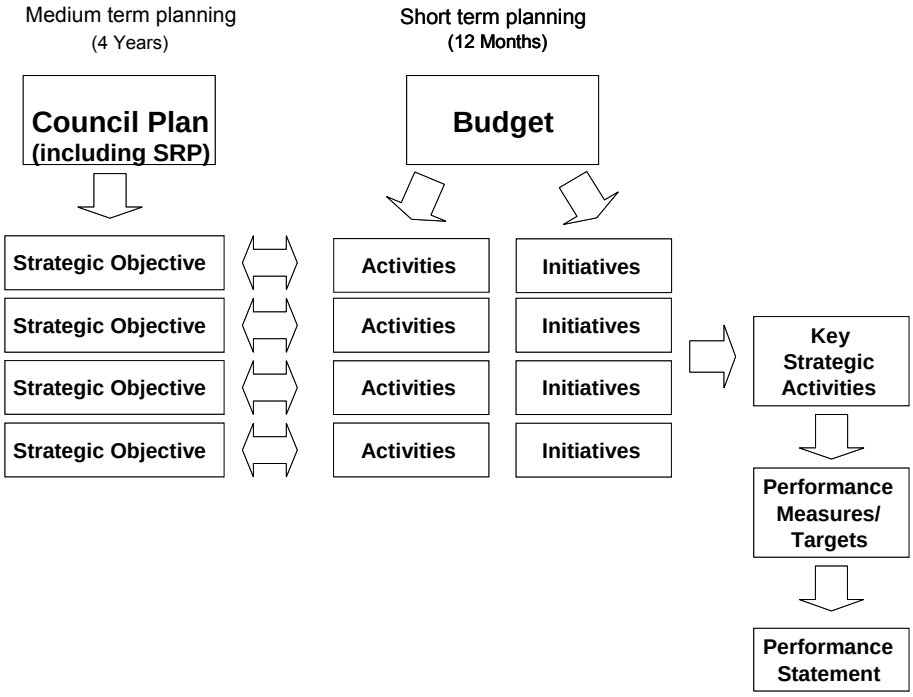
The following table lists the four Strategic Objectives and 19 Key Result Areas as detailed in the Council Plan.

Strategic Objective	Description
1. Community	Our community will be one that is a safe and supportive place to live, encouraging diversity and lifestyle opportunities for everyone; and recognises the essential role played by arts, culture, sport and recreation in enhancing well-being. The Key Result Areas include: 1.1 Community Safety 1.2 Community Development 1.3 Community Health & Well-being 1.4 Community Services 1.5 Arts and Cultural Heritage 1.6 Recreation and Sport
2. Environment	Our community will initiate, develop and manage a healthy, sustainable natural and built environment. The Key Result Areas include: 2.1 Environmental Sustainability 2.2 Waste 2.3 Parks 2.4 Infrastructure, Assets and Facilities

Strategic Objective	Description
	2.5 Strategic Land Use Development 2.6 Transport
3. Economy	Ours will be a community that creates growth and prosperity. The Key Result Areas include: 3.1 Economic Development 3.2 Tourism and Events
4. Council	Our Council will manage resources effectively and efficiently to provide services that are relevant, of a high standard and respond to identified community needs. The Key Result Areas include: 4.1 Leadership and Representation 4.2 Communication and Engagement 4.3 Customer Service 4.4 Financial Sustainability 4.5 Organisational Management

2. Activities, initiatives and key strategic activities

This section provides a description of the activities and initiatives to be funded in the budget for the 2013/14 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also includes a number of key strategic activities and performance targets and measures in relation to these. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the budget and the Council Plan is shown below.



2.1 Strategic Objective 1: Community

Our community will be one that is a safe and supportive place to live, encouraging diversity and lifestyle opportunities for everyone; and recognises the essential role played by arts, culture, sport and recreation in enhancing well-being.

The activities and initiatives for each Key Result Area and Key Strategic Activities are described below.

Activities

Activity	Description	Expenditure (Revenue) **Net Cost** **$'000**
Community Safety	Community safety and being well prepared for emergencies are important issues in our community. In response to this Council will develop the Community Safety Plan, review the Road Safety Strategic Plan and Municipal Fire Management Plan and implement the Emergency Management Plan and Domestic Animal Management Plan.	53 (-) **53**
Community Development	Council recognises that Community Development plays an important role in enhancing the social well-being of all residents. To support this Council will be undertaking the following Community Development initiatives; Reviewing the Community Access and Inclusion Plan, implementing the Cultural Diversity and Inclusion Strategy, and implementing and reviewing Community Plans.	1,652 (731) **921**
Community Health and Well-being	Council recognises the importance of providing for the Health & Well-being of the community. To support this, Council will develop and implement the Municipal Public Health and Well-being Plan.	641 (279) **362**
Community Services	Council is committed to providing equitable access to important Community Services such as those for the aged, disabled, youth and families with young children. To support this, Council will review the Early Years Plan, review and implement the Youth Agenda and implement the Healthy Ageing Strategy.	13,444 (9,042) **4,402**
Arts and Cultural Heritage	Council will provide a diverse range of Arts, Cultural and Heritage opportunities and experiences. To support this, Council will develop the Arts, Cultural and Heritage Strategy and review and implement the Library Service Strategic Plan.	2,135 (736) **1,399**
Recreation and Sport	Council promotes and encourages participation in Recreation and Sport through the provision of accessible recreation services and facilities. To support this, Council will implement the following strategies; Tracks and Trails Strategy, Mildura Major Reserves Master Plan, Aquatic Facilities Redevelopment Strategy, Indoor Sports Stadium Strategy, Public Open Space Strategy and Township Recreation Reserve Master Plans and the Master Plan for Mildura South Sporting Precinct.	4,519 (941) **3,578**

Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Review Road Safety Strategic Plan	Strategy adopted by Council	30 June 2014
Develop Municipal Public Health and Well-being Plan	Strategy adopted by Council	30 September 2013
Implementation of Healthy Together Mildura initiative	Percentage of medium to large workplaces registered with Victorian Prevention and Health Promotion Achievement Program (VPHPAP)	50%
	Percentage of schools and early childhood settings registered with Victorian Prevention and Health Promotion Achievement Program (VPHPAP)	100%
Review Early Years Plan	Strategy adopted by Council	30 June 2014
Review Library Service Strategic Plan	Strategy adopted by Council	31 December 2013
Develop Business Case for Indoor Sports Stadium	Business Case presented to Council	31 December 2013
Review Public Open Space Strategy	Strategy adopted by Council	31 March 2014
Complete technical review of aquatic facilities	Technical assessment presented to Council	30 September 2013

2.2 Strategic Objective 2: Environment

Our community will initiate, develop and manage a healthy, sustainable natural and built environment.

The activities and initiatives for each Key Result Area and Key Strategic Activities are described below.

Activities

Activity	Description	Expenditure (Revenue) **Net Cost** **$'000**
Environmental Sustainability	Council is committed to maintaining and enhancing a healthy and sustainable environment and conserving natural resources. To support this Council will implement the Environmental Sustainability Strategy, Stormwater Management Plan and Vegetation Strategy.	1,424 (68) **1,356**
Waste	Council will provide waste management services and will focus on minimising waste and litter. To support, this Council will review and implement the Waste Management Strategy and Litter Strategy.	7,536 (1,171) **6,365**
Parks	Council will provide services that will ensure our parks gardens, streetscapes, reserves and wetlands are clean, attractive and sustainable. To support this, Council will implement the Urban Tree Strategy and Sustainable Urban Landscape Strategy.	4,164 (27) **4,137**
Infrastructure, Assets and Facilities	Council will ensure that our municipality is well serviced by appropriate road and footpath networks, has an effective and well maintained drainage system and buildings and facilities that are well planned and maintained. To support this, Council will develop and implement an Asset Management Framework, implement the Drainage Strategy and complete the Annual Capital Works Program.	14,794 (2,573) **12,221**

Activity	Description	Expenditure (Revenue) **Net Cost** **$'000**
Strategic Land Use Development	Council will have a long-term land use vision, urban environments that are planned to be safe, sustainable and healthy and enhance and protect local character and heritage assets. To support this, Council will develop and implement a range of strategic land use projects, develop the Mildura Housing and Settlement Strategy and implement the Mildura Riverfront Development project.	3,961 (1,595) **2,366**
Transport	Council will ensure that the community is well serviced by appropriate road, rail and air transport services and infrastructure including public transport. Council will advocate to other levels of government on these issues.	1,178 (1,173) **5**

Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Develop Litter Strategy	Strategy adopted by Council	30 September 2013
Develop Mildura Housing and Settlement Strategy	Strategy adopted by Council	30 June 2014

2.3 Strategic Objective 3: Economy

Ours will be a community that creates growth and prosperity

The activities and initiatives for each Key Result Area and Key Strategic Activities are described below.

Activities

Activity	Description	Expenditure (Revenue) **Net Cost $'000**
Economic Development	Council will support and foster a vibrant, diverse and progressive economy, encourage investment attraction and job creation, connection to the global marketplace access to internet and telecommunication services. This will be facilitated by Mildura Development Corporation's Strategic Plan and the Digital Community Strategy.	1,196 (5) **1,191**
Tourism and Events	Community festivals and events are important contributors to our local economy. Council supports events and festivals for the benefit of residents, visitors and local businesses. To support this, Council will develop and implement a Visitor Information Strategy and Events Strategic Plan. Mildura Tourism will play a significant role through the development and implementation of their Mildura Tourism Strategic Plan.	2,061 (238) **1,823**

Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Develop Events Strategic Plan	Strategy adopted by Council	31 March 2014
Develop Visitor Information Strategy	Strategy adopted by Council	30 September 2013

2.4 Strategic Objective 4: Council

Our Council will manage resources effectively and efficiently to provide services that are relevant, of a high standard and respond to identified community needs.

The activities and initiatives for each Key Result Area and Key Strategic Activities are described below.

Activities

Activity	Description	Expenditure (Revenue) **Net Cost $'000**
Leadership and Representation	Council will effectively engage with the community and proactively respond to the community's interests and deliver results in line with the community's expectations. To demonstrate this, Council will implement the Council Plan 2013-2017 and develop and implement an Advocacy Plan.	1,014 (-) **1,014**
Communication and Engagement	Council is committed to effectively communicating and engaging with the community. To support this, Council will implement the Integrated Marketing and Communications Strategy and develop a Community Engagement Strategy.	827 (-) **827**
Customer Service	Council is committed to providing high levels of customer service and being accessible. To achieve this, Council will be implementing the Customer Service Strategy.	1,067 (23) **1,044**
Financial Sustainability	To ensure Council is financially sustainable and meeting the needs of the community in a financially responsible manner Council will review the 10 Year Strategic Financial Plan, undertake an organisational sustainability review, implement recommendations from the Revenue Review and undertake actions in the Procurement Excellence Strategy.	5,790 (7,044) **(1,254)**
Organisational Management	Council is committed to delivering a high level of performance, managing risk effectively and being a great place to work. To support this, Council will implement the Organisational Development Strategy, Knowledge Management Strategy, Information Systems Strategy, Risk Management Strategy, Business Continuity and Disaster Recovery Strategy and Occupational Health & Safety Strategy.	3,239 (233) **3,006**

Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Develop Advocacy Plan	Advocacy Plan developed	31 December 2013
	Community Satisfaction with Advocacy	≥ 55
Develop Community Engagement Strategy	Strategy adopted by Council	30 June 2014
Implement the External Customer Satisfaction Survey Program	External Customer Survey Program commenced with benchmarks set for relevant services	30 June 2014
Review differential rates	Review presented to Council	30 November 2013
Complete annual Internal Audit Program	100% of audits completed and reported to the Internal Audit Committee	30 June 2014

2.5 Performance statement

The Key Strategic Activities (KSA) detailed in the preceding pages are summarised again in Appendix D. The KSA, their performance measures, targets and results are audited at the end of the year and are included in the Performance Statement as required by section 132 of the Act. The Annual Report for 2013/14 will include the audited Performance Statement, which is presented to the Minister for Local Government and the local community.

2.6 Reconciliation with budgeted operating result

	Net Cost (Revenue) $'000	Expenditure $'000	Revenue $'000
Community	10,715	22,444	11,729
Environment	26,450	33,057	6,607
Economy	3,014	3,257	243
Council	4,637	11,937	7,300
Total activities & initiatives	**44,816**	**70,695**	**25,879**
Other non-attributable	15,672		
Deficit before funding sources	**60,488**		
Funding sources:			
Rates & charges	55,877		
Capital grants	15,266		
Total funding sources	**71,143**		
Surplus for the year	**10,655**		

3. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

3.1 Snapshot of Mildura Rural City Council

Mildura Rural City Council is located in the north west of the state of Victoria. The municipality covers an area of 22,087 square kilometres, and comprises the former City of Mildura and the former shires of Mildura and Walpeup.

In 2008, the preliminary estimated resident population of the municipality was 53,122 people. (Source: Australian Bureau of Statistics, Estimated Resident Population).

3.2 Budget influences

In preparing the 2013/14 Budget, a number of external influences have been taken into consideration because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Local Government Cost Index increases on goods and services of 4% per annum, as per Council's Strategic Resource Plan
- Bringing forward of half the 2013/14 Victorian Grants Commission allocation to June 2013
- Council has renegotiated a new Collective Agreement which commenced during the 2012/13 year and will encompass the full 2013/14 year.
- The 'Engineering Construction' and 'Non-Residential Building' Indices prepared by the Construction Forecasting Council are forecast at 2.4% and 3.8% respectively for 2013/14.
- Receipt of significant capital works funding of $10.080 million for the construction of Stage 1 of the Mildura Riverfront Redevelopment.
- Increases in the levy payable to the state government upon disposal of waste into landfill, resulting in additional waste tipping costs. In 2008/09 the domestic levy charge was $7.00 per tonne and the commercial levy charge was $13.00 per tonne. In 2013/14, the domestic levy charge is $26.6 per tonne and the commercial levy charge is $46.60 per tonne. (2012/13 charges were $24.20 per tonne and $42.40 per tonne respectively). This has added to Council's costs.
- The carbon price introduced by the state government on 1 July 2012 is forecast to increase by CPI (2.2%) from $23 per tonne to $23.50 per tonne. The price on carbon is estimated to add $1.30 million to Council's waste disposal, energy and general costs in 2013/14.
- A new fire services levy will apply to all private property owners – including persons and organisations who do not currently pay council rates, such as churches, charities, private schools and RSLs – from 1 July 2013. A number of Council properties will also be subject to this fire levy. Under new legislation, the Fire Services Property Levy Act 2012, introduced as a result of recommendations by the Victorian Bushfires Royal Commission (VBRC), the new Fire Services Property Levy (FSPL) will be collected by Council on behalf of the State government, to fund the operations of the MFB and CFA.

- The superannuation guarantee rate will gradually increase from 9% to 12% between 1 July 2013 and 1 July 2019 and will be 9.25% for the 2013/14 Budget. Also the age limit will be removed from the 1 July 2013, and Council will now be required to contribute superannuation guarantee payments for mature age employees 70 years and older.

3.3 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with Local Government Cost Index or market levels
- Grants to be based on confirmed funding levels
- New revenue sources to be identified where possible
- All new borrowing will be on a principal and interest basis for a 20-30 year term
- Service levels to be maintained at 2012/13 levels with the aim to use less resources with an emphasis on innovation and efficiency
- Contract labour to be minimised
- Real savings in expenditure and increases in revenue identified in 2012/13 to be preserved

3.4 Long-term strategies

The budget includes consideration of a number of long-term strategies to assist Council in preparing the budget in a proper financial management context. These include a Strategic Resource Plan for the years 2013/14 to 2016/17 (Section 8), Rating Information (Section 9) and Other Strategies (Section 10).

4. Analysis of operating budget

This section analyses the operating budget including Council's expected income and expenses for the 2013/14 year.

4.1 Budgeted income statement

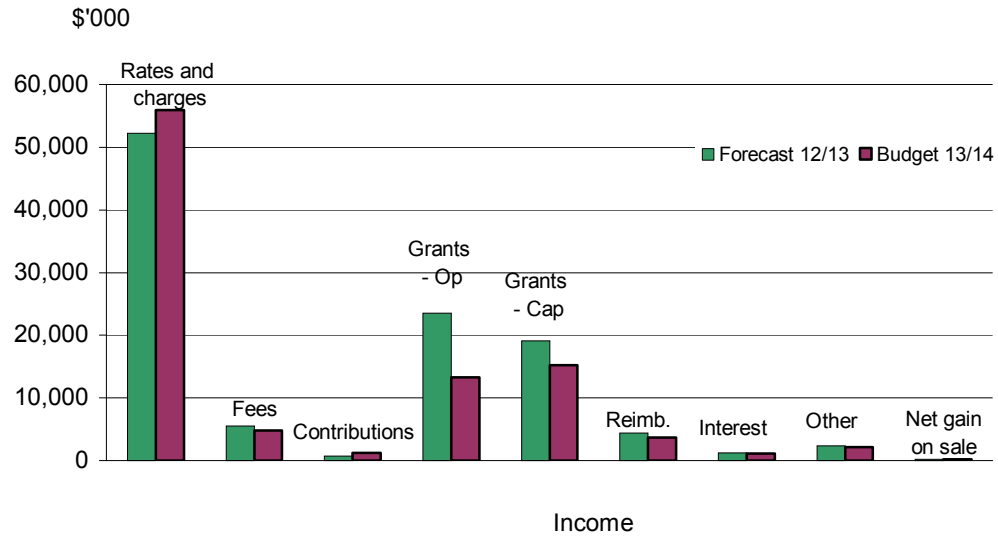
	Ref	Forecast Actual 2012/13 $'000	Budget 2013/14 $'000	Variance $'000
Total income	4.2	108,937	97,287	(11,650)
Total expenses	4.3	(90,107)	(86,870)	3,237
Net gain on disposal of property, infrastructure, plant and equipment		237	238	1
Surplus (deficit) for the year		**19,067**	**10,655**	(8,412)
Net gain on disposal of property, infrastructure, plant and equipment		(237)	(238)	(1)
Grants – capital	4.2.5	(19,070)	(15,266)	3,804
Developer contributions		(303)	(250)	53
Other contributions		-	(623)	(623)
Underlying surplus (deficit)		**(543)**	**(5,722)**	(5,179)

4.1.1 Underlying deficit ($5.179 million Increase)

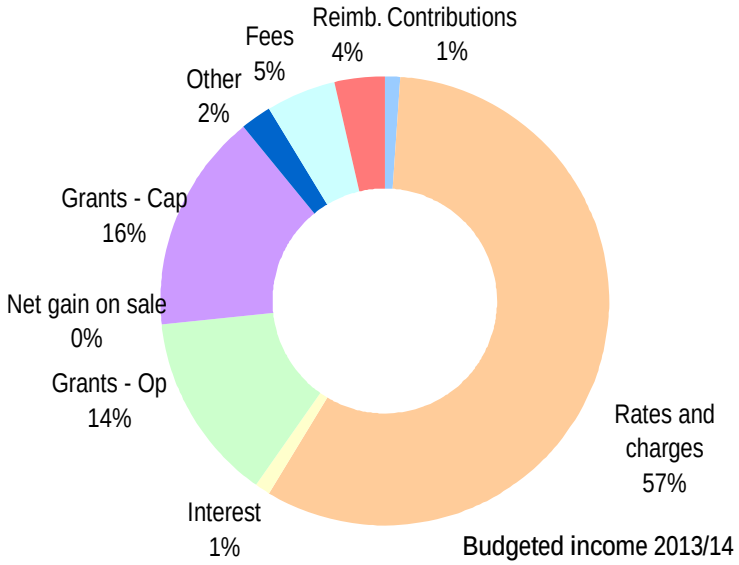
The underlying result is the net surplus or deficit for the year adjusted for capital grants, contributions of non-monetary assets and other once-off adjustments. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by non-recurring or once-off items of income and expenses which can often mask the operating result. The underlying result for the 2013/14 year is an underlying deficit of $5.722 million, which is a decrease of $5.179 million over the 2012/13 year. In calculating the underlying result, Council has excluded grants received for capital purposes as funding for the capital works program is once-off and usually non-recurrent. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

4.2 Income

Income Types	Ref	Forecast Actual 2012/13 $'000	Budget 2013/14 $'000	Variance $'000
Rates and charges	4.2.1	52,203	55,877	3,674
Fees, fines & user charges	4.2.2	5,475	4,834	(641)
Contributions	4.2.3	730	1,177	447
Grants - Operating	4.2.4	23,473	13,260	(10,213)
Grants - Capital	4.2.5	19,070	15,266	(3,804)
Reimbursements & Subsidies	4.2.6	4,434	3,631	(803)
Interest	4.2.7	1,238	1,078	(160)
Other income	4.2.9	2,314	2,164	(150)
Total income		**108,937**	**97,287**	(11,650)
Net gain on sale of assets	4.2.8	237	238	1



Source: Appendix A



Source: Appendix A

4.2.1 Rates and charges ($3.674 million increase)

It is proposed that general rate income be increased by $3.674 million over 2012/13 to $55.877 million. This includes a rate increase of 5% and forecast supplementary rates to be levied on new developments. Section 9 (Rating Information) includes a more detailed analysis of the rates and charges to be levied for 2013/14.

4.2.2 Fees, fines & user charges ($0.641 decrease)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements. Fees will be amended in line with any increase should one be determined by the state government over the course of the 2013/14 year.

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include separate property schemes, use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels.

Fees, fines and user charges are forecast to decrease by $0.641 million compared to 2012/13. The projected decrease is due primarily to the biennial payment from the Valuer-General for the property valuations database.

A detailed listing of fees and charges can be found in Appendix E, is available on Council's web site and can also be inspected at Council's Customer Service centres.

4.2.3 Contributions ($0.447 million increase)

Contributions relate primarily to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development.

Contributions are projected to increase by $0.447 million compared to 2012/13 due mainly to projects where sporting clubs and organisations are contributing to the funding of these projects.

4.2.4 Grants - operating ($10.213 million decrease)

Operating grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has decreased by 43.5% or $10.213 million compared to 2012/13. Significant movements in grant funding are summarised below:

Grant Funding Types	Forecast Actual 2012/13 $'000	Budget 2013/14 $'000	Variance $'000
Leisure & Cultural Services	1,231	949	(282)
Victorian Grants Commission	11,791	6,010	(5,781)
Engineering Services	28	28	-
Building & Environmental Services	68	23	(45)
Development Services	90	92	2
Corporate Administration	136	125	(11)
Community Grants	1,057	1,027	(30)
Community Futures	887	351	(536)
Community Care Services	3,985	3,655	(330)
Financial Management	4,200	1,000	(3,200)
Total Grants - Operating	**23,473**	**13,260**	(10,213)

The most significant decrease to funding is in relation to Victorian Grants Commission (VGC), where half of the Council's 2013/14 allocation has been brought forward to June 2013. This is merely a timing difference and overall we have budgeted for a net increase in the 2012/13 grant allocation from VGC, which is in line with the Consumer Price Index of 2.2%.

4.2.5 Grants - capital ($3.804 million decrease)

Capital grants include all monies received from state, federal and community sources for the purposes of funding the Capital Works Program. Overall the level of capital grants has decreased by 20% or $3.804 million compared to 2012/13. Section 6 (Analysis of Capital Budget) includes a more detailed analysis of the grants and contributions expected to be received during the 2013/14 year.

4.2.6 Reimbursements & Subsidies ($0.803 million decrease)

Reimbursements and subsidies relate to other miscellaneous income items. Reimbursement and subsidies income is forecast to decrease by 18.1% or $0.803 million compared to 2012/13. This is due to the completion of several Council operated programs during the 2012/13 year.

4.2.7 Interest ($0.160 million decrease)

Interest revenue includes interest on investments and rate arrears. Interest on investment is forecast to decrease by 12.9% or $0.160 million compared to 2012/13. This is a conservative estimate based on Council's Strategic Resource Plan and is highly dependent on the progress of Council's Capital Works Program and the timing of capital funding.

4.2.8 Net gain on sale of assets ($0.001 million increase)

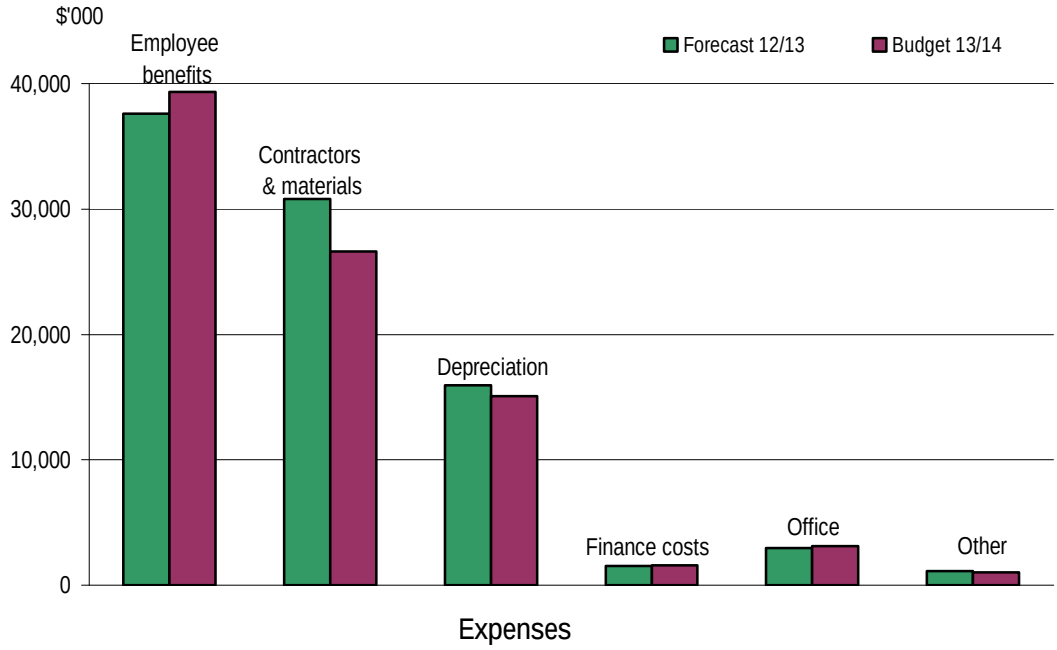
Proceeds from the sale of Council assets is forecast to be $0.680 million for 2013/14 and relates mainly to the planned cyclical replacement of part of the plant and vehicle fleet. The written down value of these assets is budgeted to be $0.442 million leaving a profit on sale of $0.238 million.

4.2.9 Other income ($0.150 million decrease)

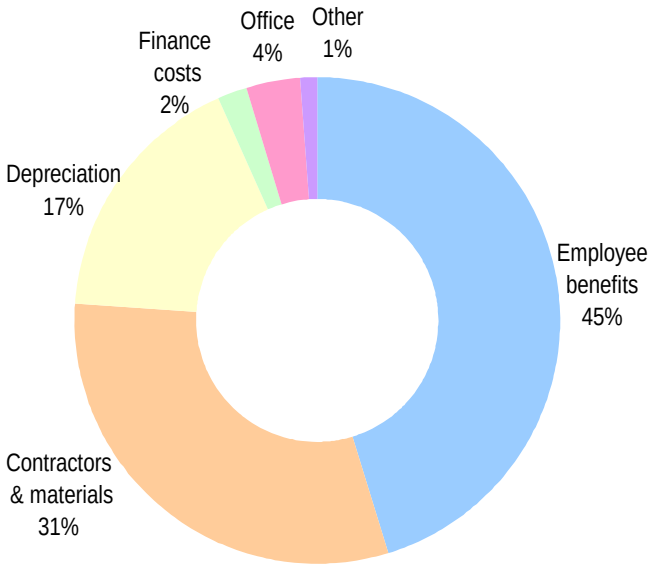
Other income relates to a range of items such as private works, cost recoups and other miscellaneous income items. Other income is forecast to decrease by 6.5% or $0.150 million compared to 2012/13, due primarily to a projected decrease in the level of bitumen services private works contracts.

4.3 Expenses

Expense Types	Ref	Forecast Actual 2012/13 $'000	Budget 2013/14 $'000	Variance $'000
Auditors remuneration	4.3.1	180	183	3
Employee benefits	4.3.2	37,575	39,319	1,744
Contractors & materials	4.3.3	30,799	26,619	(4,180)
Depreciation and amortisation	4.3.4	15,915	15,050	(865)
Finance costs	4.3.5	1,558	1,564	6
Office operations	4.3.6	2,948	3,105	157
Other expenses	4.3.7	1,132	1,030	(102)
Total expenses		**90,107**	**86,870**	(3,237)



Source: Appendix A



Budgeted expenses 2013/14

Source: Appendix A

4.3.1 Auditors remuneration ($0.003 million Increase)

Auditor's remuneration relates to all costs raised by the Auditor General's Office, and all internal audit functions undertaken by Council. No significant increase or decrease is expected in these costs for 2013/14.

4.3.2 Employee benefits ($1.744 million increase)

Employee benefits include all labour-related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc. The Strategic Resource Plan (Section 8) uses a parameter of 5.5% increase in employee costs as guidance for future years.

Employee costs are forecast to increase by 4.6% or $1.744 million compared to 2012/13. This is below the expected 5.5% increase despite being influenced by the repayment of the Vision Super's Defined Benefits Superannuation Call made in 2012/13.

In summary, average staff numbers (based on monthly averages) during the budget period are reflected in the following table. Any additional staff will be resourced through externally funded programs.

Type of employment	Budget 2012/13 EFT's	Budget 2013/14 EFT's	Variance $'000
Permanent	506	502	(4)
Casual	2	2	-
Total	**508**	**504**	(4)

4.3.3 Contractors & materials ($4.180 million decrease)

Contractors and materials include the purchase of consumables, payments to contractors for the provision of services and utility costs. Contractors and materials were inflated in 2012/13 Budget forecast by the grant funded payments made to the Mildura Airport Pty Ltd. Excluding those payments contractors and materials increased by $0.002 million for the 2013/14 year.

4.3.4 Depreciation and amortisation ($0.865 million decrease)

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment, including infrastructure assets such as roads and drains. The decrease of $0.865 million for 2013/14 is due to increasing the effective lives of some of our asset classes. This has resulted in depreciation expense decrease in the 2013/14 year. Refer to section 6, 'Analysis of Capital Budget', for a more detailed analysis of Council's Capital Works Program for the 2013/14 year.

4.3.5 Finance costs ($0.006 million increase)

Finance costs relate to interest charged by financial institutions on funds borrowed. There is no significant increase or decrease in Finance costs.

4.3.6 Office operations ($0.157 million increase)

Office expenses include such things as software maintenance and licensing agreements, insurance, printing, stationery and postage. Office operations are forecast to increase by 5.3% or $0.157 million compared to 2012/13 primarily due to increases in insurance premiums in the 2013/14 year.

4.3.7 Other expenses ($0.102 million decrease)

Other expenses relate to a range of unclassified items including Councillors' allowances, refunds and operating lease costs. Other expenses are forecast to decrease by 9.0% or $0.102 million compared to 2012/13.

5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2013/14 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the renewal, enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loans for the year and the movement of Council's short and long-term financial investments.

5.1 Budgeted cash flow statement

	Ref	Forecast Actual 2012/13 $'000	Budget 2013/14 $'000	Variance $'000
Cash flows from operating activities	5.1.1			
Receipts				
General rates		52,203	55,640	3,437
Grants for operations		44,670	29,952	(14,718)
Interest received		1,238	1,078	(160)
Other income		731	1,110	379
User charges and reimbursements		13,601	12,332	(1,269)
		112,443	**100,112**	(12,331)
Payments				
Payments to suppliers		(38,566)	(34,035)	4,531
Payments to employees		(44,575)	(38,710)	5,865
		(83,141)	**(72,745)**	10,396
Net cash provided by operating activities		**29,302**	**27,367**	(1,935)
Cash flows from investing activities	5.1.2			
Proceeds from sales of property, plant & equip		237	680	443
Payments for property, plant and equipment		(38,493)	(38,556)	(63)
Net cash used in investing activities		**(38,256)**	**(37,876)**	380
Cash flows from financing activities	5.1.3			
Finance costs		(1,558)	(1,564)	(6)
Proceeds from borrowings		5,000	2,000	(3,000)
Repayment of borrowings		(1,635)	(1,648)	(13)
Movement in financial assets		13,851	-	(13,851)
Net cash provided by / (used in) financing activities		**15,658**	**(1,212)**	(16,870)
Net increase / (decrease) in cash and cash equivalents		**6,704**	**(11,721)**	(18,425)
Cash and cash equivalents at the beg of the year		7,131	13,835	6,704
Cash and cash equivalents at end of the year	5.1.4	**13,835**	**2,114**	(11,721)

Source: Appendix A

5.1.1 Operating activities ($12.331 million decrease)

The decrease in cash inflows from operating activities is due to the bringing forward into June 2013 of half of the Victorian Grants Commission (VGC) allocation for 2013/14.

The net cash flows from operating activities does not equal the surplus (deficit) for the year, as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2012/13 $'000	Budget 2013/14 $'000	Variance $'000
Surplus (deficit) for the year	**19,067**	**10,655**	(8,412)
Depreciation	15,915	15,050	(865)
Loss (gain) on sale of assets	(237)	(238)	(1)
Net movement in current assets and liabilities	(5,443)	1,900	7,343
Cash flows available from operating activities	**29,302**	**27,367**	(1,935)

5.1.2 Investing activities ($0.380 million decrease)

Overall, there is a decrease in payments for investing activities. Investing activities are primarily represented by capital works expenditure disclosed in Section 6 (Analysis of Capital Budget).

5.1.3 Financing activities ($16.870 million decrease)

For 2013/14, the total of principal repayments is $1.648 million and finance charges are $1.564 million. In the 2012/13 year $13.851 million was withdrawn from financial assets to fund the Capital Works Program and pay the Defined Benefits Superannuation Call. This has resulted in a decrease in financing activities in the 2013/14 year of $16.870 million.

5.1.4 Cash and cash equivalents at end of the year ($11.721 million decrease)

Overall, total cash and cash equivalents is forecast to decrease by $11.721 million to $2.114 million as at 30 June 2014. This is in part due to the bringing forward into June 2013 of half of the Victorian Grants Commission (VGC) allocation for 2013/14. It is also reflecting Council's strategy of using excess cash and investments to enhance existing and create new infrastructure. This is consistent with Council's Strategic Resource Plan (see Section 8).

5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents and other financial assets held by Council are restricted in part, and not fully available for Council's operations. The Budgeted Cash Flow Statement above indicates that Council is estimating at 30 June 2014 that it will have cash and cash equivalents of $2.114 million and other financial assets of $14.322 million, which have been restricted as shown in the following table.

	Ref	Forecast Actual 2013 $'000	Budget 2014 $'000	Variance $'000
Total cash and investments		**28,157**	**16,436**	(11,721)
Restricted cash and investments				
- Statutory reserves	5.2.1	(1,737)	(1,737)	-
- Discretionary reserves	5.2.2	(9,495)	(10,295)	(800)
- Employee Entitlements	5.2.3	-	(1,283)	(1,283)
Unrestricted cash and investments	5.2.4	**16,925**	**3,121**	(13,804)

5.2.1 Statutory reserves

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes.

5.2.2 Discretionary reserves ($0.800 million increase)

These funds are available for whatever purpose Council decides is their best use. In this case, Council has made decisions regarding the future use of these funds and unless there is a Council resolution, these funds should be used for those earmarked purposes.

5.2.3 Employee entitlements ($1.283 million increase)

These funds have been quarantined by Council to part fund long term employee entitlements. In this case, Council has made a decision regarding the future use of these funds and unless there is a Council resolution, these funds should be used for those earmarked purposes.

5.2.4 Unrestricted cash and investments ($13.804 million decrease)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short-term needs and any budget commitments that will be expended in the following year, such as grants, contributions or capital works carried forward.

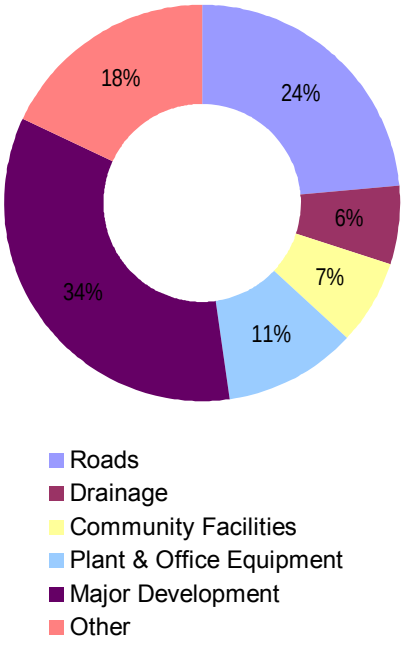
6. Analysis of capital budget

This section analyses the planned capital expenditure budget for the 2013/14 year and the sources of funding for the capital budget.

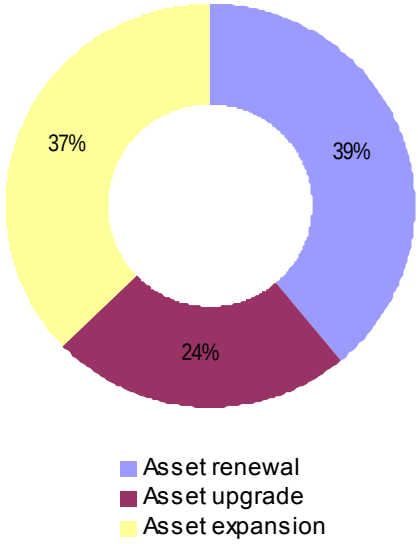
6.1 Capital works

Capital Works Areas	Ref	Forecast Actual 2012/13 $'000	Budget 2013/14 $'000	Variance $'000
Works carried forward				
Roads	6.1.1	244	120	(124)
Drainage	6.1.1	1,751	730	(1,021)
Parks & Recreational Facilities	6.1.1	1,684	231	(1,453)
Other Outdoor Infrastructure	6.1.1	7	-	(7)
Community Facilities	6.1.1	193	694	501
Plant & Office Equipment	6.1.1	-	193	193
Other Programs	6.1.1	15	23	8
Developer Contribution Schemes	6.1.1	431	-	(431)
Major Development	6.1.1	4,918	796	(4,122)
Sustainability Initiatives	6.1.1	46	810	764
Waste Management	6.1.1	-	385	385
Airport Development Works	6.1.1	525	-	(525)
Total works carried forward		**9,814**	**3,982**	(5,832)
New works				
Roads	6.1.2	14,360	8,208	(6,152)
Drainage	6.1.3	5,460	2,156	(3,304)
Parks & Recreational Facilities	6.1.4	699	4,227	3,528
Other Outdoor Infrastructure	6.1.5	19	383	364
Community Facilities	6.1.6	1,634	2,396	762
Plant & Office Equipment	6.1.7	3,398	3,711	313
Other Programs	6.1.8	350	341	(9)
Waste Management	6.1.9	720	562	(158)
Developer Contribution Schemes	6.1.10	300	-	(300)
Major Development	6.1.11	730	11,892	11,162
Sustainability Initiatives	6.1.12	759	498	(261)
Asset Assesment	6.1.13	250	200	(50)
Total new works		**28,679**	**34,574**	5,895
Total capital works		**38,493**	**38,556**	63
Represented by:				
Asset renewal	6.1.14	20,223	14,948	(5,275)
Asset upgrade	6.1.14	5,325	9,268	3,943
Asset expansion	6.1.14	12,945	14,340	1,395
Total capital works		**38,493**	**38,556**	63

Budgeted new capital works 2013/14



Budgeted total capital works 2013/14



A more detailed listing of the capital works program is included in Appendix C.

6.1.1 Carried forward works ($3.982 million)

At the end of each financial year there are projects that are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2012/13 year, it is forecast that $3.982 million of capital works will be incomplete and be carried forward into the 2013/14 year. The more significant projects are in Sustainability Initiatives ($0.810 million), Major Development ($0.796 million), Drainage Stormwater Extension Program ($0.730 million), Community Facilities ($0.694 million), Waste Management Program ($0.385 million) and Roads ($0.120 million).

6.1.2 Roads ($8.208 million)

Roads include renewal and upgrades to local sealed and unsealed roads, road safety initiatives, footpath, kerb and channel works, disabled access improvements, upgrades to school crossings, bus stop shelter works, Australian level crossing assessments, upgrades to pedestrian bridges and project design for capital works.

For the 2013/14 year, $8.208 million will be expended on Roads projects. The more significant projects include federally funded Roads to Recovery projects ($1.769 million), Resealing Program ($1.500 million), Black Spot Program ($1.815 million), Gravel Resheeting Program ($0.883 million), Road Rehabilitation and Reconstruction Program ($0.525 million), Road Safety Works Program ($0.105 million), Footpath & Kerb and Channel Program ($0.256 million) and Footpath Program (VicRoads) ($0.135 million).

6.1.3 Drainage ($2.156 million)

Drainage includes continuation of flood recovery drainage works. This project is a part of connecting the Irymple Drainage Strategy from the Teleki Basin through to the Casuarina Basin.

For the 2013/14 year, $2.156 million will be expended on Drainage projects. The more significant projects are included in the Stormwater Extension Program ($1.905 million).

6.1.4 Parks & Recreational Facilities ($4.227 million)

Parks & Recreational Facilities includes Parks and Natural Area Development Program, Parks Irrigation Program, Playground Equipment Replacement Program, Recreation Facilities Programs and Sporting Reserves Master Plan Upgrade Program.

For the 2013/14 year, $4.227 million will be expended on Parks and Recreational Projects. The more significant projects include the implementation of the Sporting Reserves Master Plan Upgrade Program ($3.613 million), Recreation Facilities Program ($0.320 million), Playground Equipment Replacement Program ($0.132 million), Parks and Natural Area Development Program ($0.107 million) and Parks Irrigation Program ($0.055 million).

6.1.5 Other Outdoor Infrastructure ($0.383 million)

Other Outdoor Infrastructure includes Mildura Central Business District (CBD) and rural township development.

For the 2013/14 year, $0.383 million will be expended on the Other Outdoor Infrastructure program. The more significant projects include upgrades to CCTV in the Mildura CBD and installation of CCTV in the Red Cliffs CBD.

6.1.6 Community Facilities ($2.396 million)

Community Facilities include civic and community buildings, swimming pools, cultural buildings, car parks and caravan parks.

For the 2013/14 year, $2.396 million will be expended on Community Facilities projects. The more significant projects include Specific Buildings Upgrade Program ($1.052 million), Swimming Pool Upgrade Program ($0.722 million), Caravan Park Upgrade Program ($0.266 million), Art Gallery Upgrade Program ($0.246 million) and Car Parking Development Program ($0.110 million).

6.1.7 Plant & Office Equipment ($3.711 million)

Plant & Office Equipment includes fleet replacement, furniture and equipment acquisition and IT hardware / software upgrades.

For the 2013/14 year, $3.711 million will be expended on Plant & Office Equipment and other projects. The more significant projects include Council's ongoing cyclical Fleet Replacement Program ($3.108 million) and upgrade and replacement of Information Technology equipment ($0.591 million).

6.1.8 Other Programs ($0.341 million)

Other Programs include art work acquisition and conservation, library materials and minor works.

For the 2013/14 year, $0.341 million will be expended on Other Programs. The more significant projects include Library Book and Audio Visual Materials Program ($0.250 million), Art Works Acquisition & Conservation Program ($0.060 million) and Minor Projects ($0.031 million).

6.1.9 Waste Management ($0.562 million)

Waste Management consists mainly of landfill redevelopment and rehabilitation works.

For the 2013/14 year, $0.562 million will be expended on Waste Management. The more significant projects include the development of Mildura Landfill Depot and the Stormwater Management System.

6.1.10 Major Development ($11.892 million)

In the 2013/14 year, $11.892 million will be expended on Major Development projects. The more significant projects include the Riverfront Park East Development, completion of the Langtree Avenue redevelopment and redesign of Langtree Avenue from Seventh Street to Eighth Street.

6.1.11 Sustainability Initiatives ($0.498 million)

Sustainability Initiatives include sustainable water use, environmental management initiatives and solar initiatives.

For the 2013/14 year, $0.498 million will be expended on solar initiatives, including a significant project at The Alfred Deakin Centre.

6.1.12 Asset Assessment ($0.200 million)

For the 2013/14 year condition surveys will be undertaken on selected Council assets ($0.200 million).

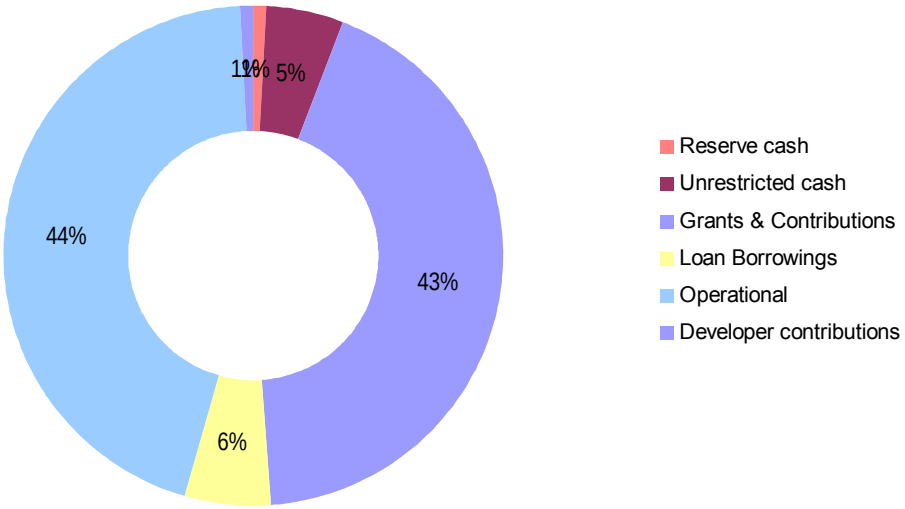
6.1.13 Asset Renewal ($14.948 million), Asset Upgrade ($9.268 million) and Asset Expansion ($14.340 million)

A distinction is made between expenditure on asset renewal, asset upgrade and asset expansion. Expenditure on asset renewal and upgrade is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on asset expansion does not have any element of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

6.2 Funding sources

Sources of funding	Ref	Forecast Actual 2012/13 $'000	Budget 2013/14 $'000	Variance $'000
Works carried forward				
Current year funding				
Grants - Capital	6.2.1	-	1,935	1,935
		-	**1,935**	1,935
Prior years funding				
Developer contributions	6.2.1	303	-	(303)
Reserve cash	6.2.1	688	325	(363)
Unrestricted cash	6.2.1	1,473	1,722	249
		2,464	**2,047**	(417)
Total works carried forward	6.2.1	**2,464**	**3,982**	1,518
New works				
Current year funding				
Developer contributions	6.2.2	-	250	250
Grants - Capital	6.2.3	19,070	15,266	(3,804)
Proceed of Sales of Assets	6.2.4	237	680	443
Operations	6.2.5	15,722	15,146	(576)
Loan Borrowings	6.2.6	1,000	2,000	1,000
Other Contribitions	6.2.7	-	623	623
Internal		**36,029**	**33,965**	
Reserve cash and investments		-	609	609
Total new works		**36,029**	**34,574**	(1,455)
Total funding sources		**38,493**	**38,556**	63

Budgeted total funding sources 2013/14



Source: Appendix A

6.2.1 Carried forward works ($3.982 million)

At the end of each financial year there are projects that are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2012/13 year, it is forecast that $3.982 million of capital works will be incomplete and be carried forward into the 2013/14 year. These works will be funded by cash and investment reserves and unspent grant funding.

6.2.2 Developers Contribution ($0.250 million)

Council expects to receive $0.250 million in contributions as a result of commercial and residential development activity and although no specific capital projects have been identified, these contributions will be used to part fund road, drainage and open space works to be completed within the Developer Contribution Plan Scheme.

6.2.3 Grants - Capital ($15,266 million)

Capital grants include all monies received from both state and federal governments sources for the purposes of funding the Capital Works Program. Significant grants are budgeted to be received for the Mildura Riverfront Redevelopment ($10.080 million), Roads to Recovery projects ($1.769 million), Traffic Black Spot projects ($1.032 million), Sporting Reserves Master Plan projects ($0.801 million), Solar Initiatives projects ($0.342 million), CBD & Township projects ($0.242 million), VicRoads projects ($0.189 million), Recreation Facilities projects ($0.155 million), Art Centre Upgrade Projects ($0.080 million) and Building projects ($0.060 million).

6.2.4 Proceeds on sale of assets ($0.680 million)

Proceeds on sale of assets include motor vehicle sales in accordance with Council's fleet renewal policy of $0.680 million.

6.2.5 Operations ($15.146 million)

Council generates cash from its operating activities, which is used as a funding source for the Capital Works Program. It is forecast that $15.146 million will be generated from operations to fund the 2013/14 capital works program.

6.2.6 Loan Borrowings ($2.000 million)

Council intends to borrow $2.000 million for Land Purchase.

6.2.7 Other Contributions ($0.623 million)

Other Contributions include all monies received from Community sources for the purposes of funding the Capital Works Program. Significant contributions are budgeted to be received for Recreation facilities projects and the Sporting Reserves Master Plan projects.

7. Analysis of budgeted financial position

7.1 Budgeted balance sheet

	Ref	Forecast Actual 2012 $'000	Budget 2013 $'000	Variance $'000
Current assets	7.1.1			
Cash and cash equivalents		13,835	2,114	(11,721)
Trade and other receivables		5,930	6,167	237
Financial assets		12,400	12,400	-
Other assets		888	923	35
Total current assets		**33,053**	**21,604**	(11,449)
Non-current assets	7.1.1			
Trade and other receivables		2,500	2,500	-
Investment in subsidiary		23,539	23,539	-
Financial assets		1,922	1,922	-
Property, infrastructure, plant and equipment		586,881	614,945	28,064
Intangible assets		3,384	3,384	-
Total non-current assets		**618,226**	**646,290**	28,064
Total assets		**651,279**	**667,894**	16,615
Current liabilities	7.1.2			
Trade and other payables		8,886	8,886	-
Interest-bearing loans and borrowings		1,635	1,648	(13)
Provisions		9,376	9,751	(375)
Total current liabilities		**19,897**	**20,285**	(388)
Non-current liabilities	7.1.2			
Interest-bearing loans and borrowings		21,346	21,685	(339)
Provisions		5,857	6,091	(234)
Total non-current liabilities		**27,203**	**27,776**	(573)
Total liabilities		**47,100**	**48,061**	(961)
Net assets		**604,179**	**619,833**	15,654
Equity	7.1.4			
Accumulated surplus		267,131	276,985	9,854
Asset revaluation reserve		319,549	324,549	5,000
Other reserves		17,499	18,299	800
Total equity		**604,179**	**619,833**	15,654

Source: Appendix A

7.1.1 Current Assets ($11.449 million decrease) and Non-current Assets ($28.064 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash, and the value of investments in deposits or other highly liquid investments with short-term maturities of three months or less. These balances are projected to decrease by $11.721 million during the year due to carried forward capital works and the bringing forward into June 2013 of half of the Victorian Grants Commission (VGC) allocation for 2013/14.

Trade and other receivables are monies owed to Council by ratepayers and others. Short-term debtors are not expected to change significantly in the budget. Long-term debtors (non-current) relating to loans to community organisations will remain the same in accordance with agreed repayment terms.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Financial assets, consisting of Council's short-term investments are not expected to change significantly in the 2013/14 year.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program ($38.556 million of new assets), depreciation of assets ($15.050 million), asset revaluations ($5.000 million) and the sale of property, plant and equipment ($0.442 million).

7.1.2 Current Liabilities ($0.388 million increase) and Non-Current Liabilities ($0.573 million increase)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2012/13 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to repay loan principal of $1.648 million over the year and will be drawing new loans of $2.000 million to fund the capital works program.

Working Capital ($11.837 million decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

	Ref	Forecast Actual 2012 $'000	Budget 2013 $'000	Variance $'000
Current assets		33,053	21,604	(11,449)
Current liabilities		19,897	20,285	(388)
Working capital		13,156	1,319	(11,837)

7.1.4 Equity ($15.654 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve, which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability.
- Accumulated surplus is the value of all net assets less reserves that have accumulated over time. The increase in accumulated surplus of $9.854 million results from the surplus for the year, adjusted for net transfers from other reserves for the 2013/14 year.

7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2014, it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- Trade creditors to remain consistent with 2012/13 levels
- Other debtors and creditors to remain consistent with 2012/13 levels
- Employee entitlements to be increased by the Collective Agreement outcome offset by the impact of more active management of leave entitlements of staff
- Repayment of loan principal to be $1.648 million
- Total capital expenditure to be $38.556 million

8. Strategic Resource Plan and key financial indicators

This section includes an extract of the Strategic Resource Plan to provide information on Council's long-term financial projections.

8.1 Plan development

The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

Council has prepared a Strategic Resource Plan (SRP) for the four years 2013/14 to 2016/17 as part of its ongoing financial planning to assist in adopting a budget within a longer-term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium- to long-term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Maintain existing service levels
- Maintain a capital expenditure program at an affordable level
- Continue to fund asset renewal expenditure
- Achieve a balanced budget on a cash basis.

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

8.2 Financial resources

The following table summarises the key financial results for the next four years, as set out in the SRP for years 2013/14 to 2016/17. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.

	Forecast Actual 2012/13 $'000	Budget 2013/14 $'000	Strategic Resource Plan Projections 2014/15 $'000	2015/16 $'000	2016/17 $'000	Trend +/o/-
Result for the year	19,067	10,655	3,367	2,933	3,172	o
Underlying result	(543)	(5,722)	(333)	65	448	o
Cash and investments	28,157	16,436	16,786	17,149	17,528	o
Cash flows from operations	29,302	27,367	20,571	20,458	21,089	o
Capital works	38,493	38,556	18,874	20,510	22,351	o

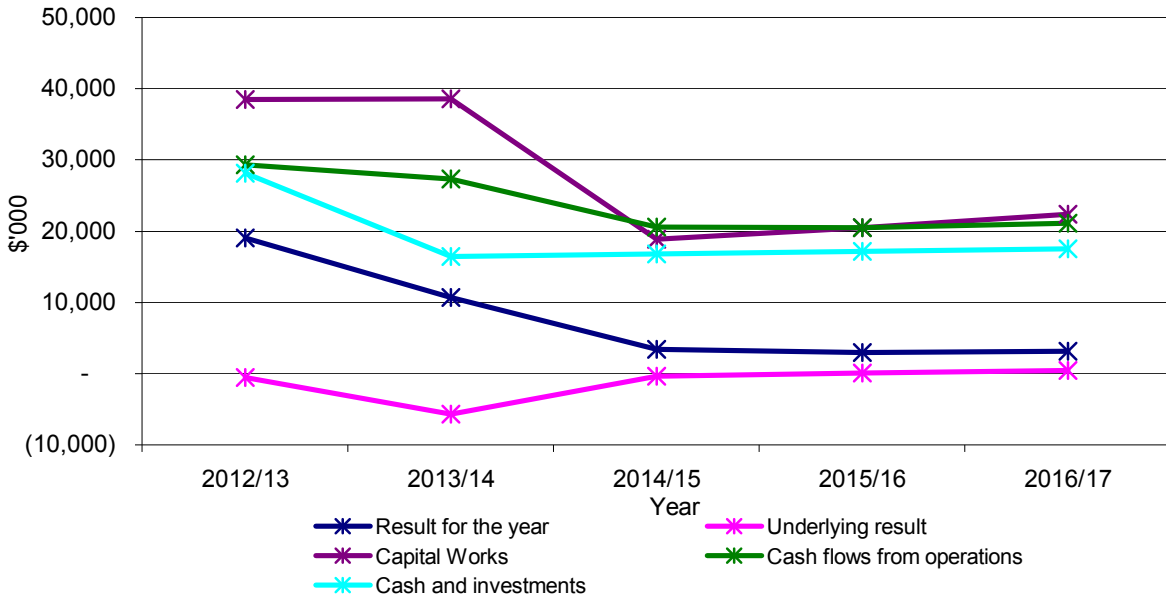
Key to Forecast Trend:

+ Forecasts improvement in Council's financial performance/financial position indicator

o Forecasts that Council's financial performance/financial position indicator will be steady

- Forecasts deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the SRP are as follows:

- **Financial sustainability (section 5)** - Cash and investments is forecast to increase over the four year period from $16.436 million to $17.528 million, which indicates a balanced budget on a cash basis in each year.
- **Rating levels (section 9)** – Modest rate increases are forecast over the four years at an average of 5.0%, which is well within the range expected of comparable councils.
- **Borrowing strategy (section 10)** – Borrowings are forecast to increase from $23.333 million to $26.304 million over the four year period. This includes new borrowings of $2.000 million in 2013/14, $1.000 million in 2014/15, $3.000 million in 2015/16 and $4.000 in 2016/17.

8.3 Key financial indicators

The following table highlights Council's current and projected performance across a range of Key Financial Indicators (KFIs). KFIs provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Notes	Forecast Actual 2011/12	Budget 2012/13	Strategic Resource Plan Projections 2013/14	2014/15	2015/16	Trend +/o/-
Financial performance							
Underlying result/Underlying revenue	1	-0.6%	-7.1%	-0.4%	0.1%	0.5%	+
Expenses/Assessment		$3,254	$3,125	$3,232	$3,337	$3,448	+
Rate revenue/Underlying revenue	2	58.3%	68.9%	64.7%	65.5%	66.2%	+
Rate revenue/Assessment		$1,885	$2,010	$2,084	$2,187	$2,294	+
Debt servicing/Total revenue		1.4%	1.6%	1.5%	1.5%	1.5%	o
Grants/Total revenue		39.0%	29.2%	24.4%	23.1%	22.4%	-
Fees & charges/Total revenue		5.0%	5.0%	5.3%	5.4%	5.3%	o
Financial position							
Indebtedness/Rate revenue	3	44.0%	41.8%	38.8%	38.5%	40.0%	o
Indebtedness/Realisable Assets		9.7%	9.5%	8.9%	9.0%	9.4%	o
Underlying result/Total assets		-0.1%	-0.9%	0.0%	0.0%	0.1%	o
Net realisable assets/Assessment		$8,514	$8,810	$9,093	$9,404	$9,746	+
Current assets/Current liabilities	4	166.1%	106.5%	107.8%	107.6%	110.0%	o
Total liabilities/Assessment		$1,701	$1,729	$1,713	$1,760	$1,851	+
Capital expenditure ($'000)							
Capital works		$38,493	$38,556	$18,874	$20,510	$22,351	-
- Asset renewal		$20,223	$14,948	$11,324	$12,306	$13,410	o
- Asset upgrade		$5,325	$9,268	$3,775	$4,102	$4,470	-
- Asset expansion		$12,945	$14,340	$3,775	$4,102	$4,470	-
Capital works/Rate revenue		73.7%	69.0%	32.3%	33.1%	34.0%	-
Asset renewal/Total depreciation	5	127.07%	99.32%	72.39%	77.15%	82.46%	-

Key to Forecast Trend:

+ Forecasts improvement in Council's financial performance/financial position indicator

o Forecasts that Council's financial performance/financial position indicator will be steady

- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 ***Underlying result*** - Improvement in financial performance expected over the period.

2 ***Rate revenue/Underlying revenue*** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

3 ***Indebtedness/Rate revenue*** - Trend indicates Council's reducing reliance on debt against its annual rate revenue through new borrowings to fund capital upgrade and expansion projects.

4 ***Current Assets/Current Liabilities*** - Working capital is forecast to increase in future years due to a projected increase in cash reserves. It is generally accepted that this measure should be in excess of 100% and this is achieved throughout the period.

5 ***Asset renewal/Total depreciation*** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

8.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. The following table summarises the non-financial resources for the next four years.

As at 7 May 2013, Council had a total of 645 staff equating to approximately 504.06 equivalent full-time (EFT) positions.

Full Time		Part Time		Casual	
Female	Male	Female	Male	Female	Male
176	226	179	11	49	4
175.63 EFT	224 EFT	98.77 EFT	3.71 EFT	1.73 EFT	0.22 EFT

Council's financial projections included within the Standard Financial Statements, allow for a consistent level of staff over the four-year outlook period (excluding grant-funded positions).

9. Rating strategy

This section considers the Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations.

The objective of a rating strategy is to ensure financial sustainability for Council while achieving the following tax design principles:

- Equity: including both horizontal and vertical equity in the basis of rating. Horizontal equity means that those in the same position (ie with the same property value) should be treated the same. Vertical equity demands that higher property values should attract a higher level of rates.
- Efficiency: ensuring that the rates should not unduly interfere with the efficient operation of the economy. The rates should be consistent with the major policy objectives of Council.
- Simplicity: of administrative ease (and therefore lower costs) as well as to ensure the rating system is understood by ratepayers. The latter ensures that the rating system is transparent and capable of being questioned and challenged by ratepayers.

Strategy Review

During 2012/13 Council engaged MacroPlanDimasi to undertake an independent review of Council's revenue sources, and in particular, the appropriateness of our existing rating strategy. This review was undertaken to ensure key tax design principles are met and to ensure compliance with recently introduced Ministerial Guidelines for Differential Rating in Victoria.

The findings of the review concluded that Council's existing rating approach in applying residential, business and farming differential rates is generally consistent when compared to similar councils. However, consideration should be given to the removal of Council's Drainage Contribution differential rate given that maintenance of drainage infrastructure is a core council function, and such a rate no longer meets the tax design principles. MacroPlanDimasi also suggested that consideration be given to the introduction of a Farmland Differential Rate, which is traditionally discounted in comparison to other property types.

Based on these findings Council has resolved to cease the use of the Drainage Contribution Differential Rate after 30 June 2013 in recognition that this rate type is no longer the best way to raise revenue for what is a core Council function. The merits of a Farmland Differential Rate were also assessed, however such a rate type was not deemed appropriate because it introduces inequity between property types. Like most Victorian councils, Mildura Rural City Council uses the Capital Improved Valuation (CIV) of property to determine the distribution of rate liability. It is widely regarded that the use of CIV provides the most equitable outcomes.

The following recommendations from MacroPlanDimasi are now subject to further analysis for future use:

- Municipal Charge - a fixed charge on a property, regardless of its Capital Improved Valuation, which may result in a lower rate in the dollar. A Municipal Charge can be a way of ensuring that all properties make a standard contribution towards Council's administration costs and services delivered to the community.

- Business Differential Rate - this rate type will be reviewed in an effort to ensure its appropriateness and sustainability and to identify other existing options for raising revenue to fund services to assist the business community.

9.1 Rating context

In developing the Strategic Resource Plan (referred to in Section 8), rates and charges were identified as an important source of revenue, accounting for 64.1% of the total revenue received by Council annually, excluding capital grant funding. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Mildura Rural City community.

However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly recent changes in property valuations and subsequently rates for some properties in the municipality. To ensure that deliberations about future rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other similar sized Councils.

9.2 Current year rate increase

It is predicted that the 2013/14 operating position will be impacted by external influences including increases in superannuation contribution benefits, employee Enterprise Bargaining and the impact of the state government Fire Services Levy. It will therefore be necessary to achieve future revenue growth whilst containing costs in order to achieve an acceptable level of working capital.

In order to achieve these objectives whilst maintaining service levels and a robust capital expenditure program, general rates will increase by 5% in 2013/14, in line with Council's Strategic Resource Plan.

Year	Rate Increase %	Total Rates Raised $'000
2012/13	6.0	52,203
2013/14	5.0	55,877
2014/15	5.0	58,524
2015/16	5.0	62,009
2016/17	5.0	65,703

9.3 Rating structure

Council has established a rating structure, which is comprised of two key elements. These are:

- Property values, which form the central basis of rating under the Local Government Act 1989
- A 'user pays' component to reflect usage of certain services provided by Council

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used; that is, whether the property is used for business or non-business purposes. This distinction is based on the concept that business should make a fair and equitable contribution to rates, taking into account the benefits those businesses derive from the local community.

Having reviewed the various valuation bases for determining the property value component of rates, Council made a decision to apply Capital Improved Value (CIV) on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis, but Council does review its rating structure every four years.

The existing rating structure comprises five differential rates. These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. Under the *Cultural and Recreational Lands Act 1963*, provision is made for a council to grant a rating concession to any "recreational lands" which meet the test of being "rateable land" under the Act. Council also has a Waste Management Charge, which encompasses a kerbside collection charge and a recycling charge as allowed under the Act.

10. Other strategies

This section sets out the strategies that have been developed and incorporated into the Strategic Resource Plan.

10.1 Borrowings

In developing the Strategic Resource Plan (SRP) (see Section 8), borrowings was identified as an important funding source for capital works programs. Council's long-term borrowing strategy focuses on reaching a debt position that provides future flexibility to use loan funds, without unduly exposing Council to a high debt burden.

For the 2013/14 year, Council will be taking out borrowings of $2.000 million to partially fund capital works. The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2013.

Year	New Borrowings $'000	Principal Paid $'000	Interest Paid $'000	Balance 30 June $'000
2012/13	5,000	1,635	1,558	22,981
2013/14	2,000	1,648	1,564	23,333
2014/15	1,000	1,598	1,452	22,735
2015/16	3,000	1,851	1,460	23,884
2016/17	4,000	1,580	1,529	26,304

Appendices

The following appendices include voluntary and statutory disclosures of information, which provide support for the analysis contained in sections 1 to 10 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that while the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
A	Budgeted Standard Statements
B	Statutory disclosures
C	Capital works program
D	Key strategic activities
E	Fees and charges schedule

Appendix A: Budgeted Standard Statements

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the years 2013/14 to 2016/17 has been extracted from the Strategic Resource Plan.

At the end of each financial year, Council is required to report back to the community a comparison of actual financial results against these Budgeted Standard Statements and provide an explanation of significant variances. The Standard Statements, together with the Performance Statement, provide a clear, concise and understandable report of Council's activities for the year from both a financial and non-financial perspective, particularly for those users who do not have a financial background.

The appendix includes the following budgeted information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Statement of Capital Works

MILDURA RURAL CITY COUNCIL
BUDGETED STANDARD INCOME STATEMENT
FOR THE FOUR YEARS ENDING 30 JUNE 2017

	Forecast Actual 2012/13	Budget 2013/14	Strategic Resource Plan Projections 2014/15	2015/16	2016/17
	'000s	'000s	'000s	'000s	'000s
Revenue From Operating Activities					
Rates & charges	$ 52,203	$ 55,877	$ 58,524	$ 62,009	$ 65,703
Fees, fines & user charges	$ 5,475	$ 4,834	$ 5,027	$ 5,228	$ 5,437
Contributions	$ 427	$ 304	$ 311	$ 318	$ 325
Grants - operating	$ 23,473	$ 13,260	$ 19,735	$ 20,169	$ 20,613
Reimbursements & subsidies	$ 4,434	$ 3,631	$ 3,711	$ 3,793	$ 3,876
Revenue From Non Operating Activities					
Interest	$ 1,238	$ 1,078	$ 898	$ 921	$ 944
Other Revenue	$ 2,314	$ 2,164	$ 2,213	$ 2,262	$ 2,312
Total Income	**$ 89,564**	**$ 81,148**	**$ 90,419**	**$ 94,700**	**$ 99,210**
Expenses From Operating Activities					
Auditors remuneration	$ 180	$ 183	$ 190	$ 198	$ 206
Employee benefits	$ 37,575	$ 39,319	$ 41,482	$ 43,764	$ 46,171
Contractors & materials	$ 30,799	$ 26,619	$ 27,684	$ 28,791	$ 29,943
Depreciation & amortisation	$ 15,915	$ 15,050	$ 15,644	$ 15,950	$ 16,262
Finance costs	$ 1,558	$ 1,564	$ 1,452	$ 1,460	$ 1,529
Office operations	$ 2,948	$ 3,105	$ 3,229	$ 3,358	$ 3,492
Other expenses	$ 1,132	$ 1,030	$ 1,071	$ 1,114	$ 1,159
Total Expenses	**$ 90,107**	**$ 86,870**	**$ 90,752**	**$ 94,635**	**$ 98,762**
Surplus / (Deficit) from Operations	**$ (543)**	**$ (5,722)**	**$ (333)**	**$ 65**	**$ 448**
Capital Funding					
Grants - Capital	$ 19,070	$ 15,266	$ 3,207	$ 2,370	$ 2,221
Net gain on disposal of assets	$ 237	$ 238	$ 243	$ 248	$ 253
Developer contributions	$ 303	$ 250	$ 250	$ 250	$ 250
Other Contributions	$ -	$ 623	$ -	$ -	$ -
Net Surplus / (Deficit) for the period	**$ 19,067**	**$ 10,655**	**$ 3,367**	**$ 2,933**	**$ 3,172**

MILDURA RURAL CITY COUNCIL
BUDGETED STANDARD BALANCE SHEET
FOR THE FOUR YEARS ENDING 30 JUNE 2017

	Forecast Actual 2012/13	Budget 2013/14	Strategic Resource Plan Projections 2014/15	2015/16	2016/17
	'000s	'000s	'000s	'000s	'000s
Current assets					
Cash and cash equivalents	$ 13,835	$ 2,114	$ 2,464	$ 2,827	$ 3,206
Trade and other receivables	$ 5,930	$ 6,167	$ 6,414	$ 6,671	$ 6,938
Financial assets	$ 12,400	$ 12,400	$ 12,400	$ 12,400	$ 12,400
Other assets	$ 888	$ 923	$ 960	$ 999	$ 1,039
Total current assets	**$ 33,053**	**$ 21,604**	**$ 22,238**	**$ 22,897**	**$ 23,583**
Non-current assets					
Receivables	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 2,500
Investment in subsidiary	$ 23,539	$ 23,539	$ 23,539	$ 23,539	$ 23,539
Other financial assets	$ 1,922	$ 1,922	$ 1,922	$ 1,922	$ 1,922
Property, infrastructure, plant and equipment	$ 586,881	$ 614,945	$ 622,715	$ 631,797	$ 642,389
Intangible assets	$ 3,384	$ 3,384	$ 3,384	$ 3,384	$ 3,384
Total non-current assets	**$ 618,226**	**$ 646,290**	**$ 654,060**	**$ 663,142**	**$ 673,734**
Total assets	**$ 651,279**	**$ 667,894**	**$ 676,298**	**$ 686,039**	**$ 697,317**
Current liabilities					
Trade and other payables	$ 8,886	$ 8,886	$ 8,886	$ 8,886	$ 8,886
Interest bearing liabilities	$ 1,635	$ 1,648	$ 1,598	$ 1,851	$ 1,580
Provisions	$ 9,376	$ 9,751	$ 10,141	$ 10,547	$ 10,969
Total current liabilities	**$ 19,897**	**$ 20,285**	**$ 20,625**	**$ 21,284**	**$ 21,435**
Non-current liabilities					
Interest bearing liabilities	$ 21,346	$ 21,685	$ 21,137	$ 22,033	$ 24,724
Provisions	$ 5,857	$ 6,091	$ 6,335	$ 6,588	$ 6,852
Total non-current liabilities	**$ 27,203**	**$ 27,776**	**$ 27,472**	**$ 28,621**	**$ 31,576**
Total liabilities	**$ 47,100**	**$ 48,061**	**$ 48,097**	**$ 49,905**	**$ 53,011**
Net assets	**$ 604,179**	**$ 619,833**	**$ 628,201**	**$ 636,134**	**$ 644,306**
Equity					
Accumulated surplus	$ 267,132	$ 276,985	$ 280,285	$ 282,617	$ 284,989
Reserves	$ 337,047	$ 342,848	$ 347,916	$ 353,517	$ 359,317
Total equity	**$ 604,179**	**$ 619,833**	**$ 628,201**	**$ 636,134**	**$ 644,306**

MILDURA RURAL CITY COUNCIL
BUDGETED STANDARD STATEMENT OF CASH FLOW
FOR THE FOUR YEARS ENDING 30 JUNE 2017

	Forecast Actual 2012/13	Budget 2013/14	Strategic Resource Plan Projections 2014/15	2015/16	2016/17
	'000s	'000s	'000s	'000s	'000s
Cash inflows / (outflows) from operating activities					
Receipts					
Receipts from ratepayers	$ 52,203	$ 55,640	$ 58,277	$ 61,752	$ 65,436
Grants for operations	$ 44,670	$ 29,952	$ 24,089	$ 23,666	$ 23,976
Interest received	$ 1,238	$ 1,078	$ 898	$ 921	$ 944
Other Income	$ 731	$ 1,110	$ 1,497	$ 1,629	$ 1,731
User charges and reimbursements	$ 13,601	$ 12,332	$ 12,053	$ 12,407	$ 12,772
	$ 112,443	$ 100,112	$ 96,814	$ 100,375	$ 104,859
Payments					
Payments to suppliers	$ (38,566)	$ (34,035)	$ (35,395)	$ (36,812)	$ (38,285)
Payments to employees	$ (44,575)	$ (38,710)	$ (40,848)	$ (43,105)	$ (45,485)
	$ (83,141)	$ (72,745)	$ (76,243)	$ (79,917)	$ (83,770)
Net cash provided by operating activities	**$ 29,302**	**$ 27,367**	**$ 20,571**	**$ 20,458**	**$ 21,089**
Cash inflows / (outflows) from investing activities					
Payments for non-current assets	$ (38,493)	$ (38,556)	$ (18,874)	$ (20,510)	$ (22,351)
Proceeds from sale of non-current assets	$ 237	$ 680	$ 703	$ 726	$ 750
Net cash used in investing activities	**$ (38,256)**	**$ (37,876)**	**$ (18,171)**	**$ (19,784)**	**$ (21,601)**
Cash inflows / (outflows) from financing activities					
Proceeds from borrowings	$ 5,000	$ 2,000	$ 1,000	$ 3,000	$ 4,000
Loan borrowing repayments	$ (1,635)	$ (1,648)	$ (1,598)	$ (1,851)	$ (1,580)
Finance costs	$ (1,558)	$ (1,564)	$ (1,452)	$ (1,460)	$ (1,529)
Movement in financial assets	$ 13,851	$ -	$ -	$ -	$ -
Net cash used in / (provided by) financing activities	**$ 15,658**	**$ (1,212)**	**$ (2,050)**	**$ (311)**	**$ 891**
Net increase / (decrease) in cash held for year	$ 6,704	$ (11,721)	$ 350	$ 363	$ 379
Cash at beginning of financial year	$ 7,131	$ 13,835	$ 2,114	$ 2,464	$ 2,827
Cash at end of financial year	**$ 13,835**	**$ 2,114**	**$ 2,464**	**$ 2,827**	**$ 3,206**

MILDURA RURAL CITY COUNCIL
BUDGETED STANDARD STATEMENT OF CAPITAL WORKS
FOR THE FOUR YEARS ENDING 30 JUNE 2017

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2012/13	2013/14	2014/15	2015/16	2016/17
Capital Works Area	**'000s**	**'000s**	**'000s**	**'000s**	**'000s**
Roads	$ 14,604	$ 8,328	$ 4,077	$ 4,430	$ 4,829
Drainage	$ 7,211	$ 2,886	$ 1,413	$ 1,535	$ 1,673
Parks & Recreational Facilities	$ 2,383	$ 4,458	$ 2,182	$ 2,371	$ 2,584
Airport Development Works	$ 525	$ 0	$ 0	$ 0	$ 0
Other Outdoor Infrastructure	$ 26	$ 383	$ 187	$ 204	$ 222
Community Facilities	$ 1,827	$ 3,090	$ 1,513	$ 1,644	$ 1,791
Plant & Office Equipment	$ 3,398	$ 3,904	$ 1,911	$ 2,077	$ 2,263
Other Programs	$ 365	$ 364	$ 178	$ 194	$ 211
Waste Management	$ 720	$ 947	$ 464	$ 504	$ 549
Developer Contribution Schemes	$ 731	$ 0	$ 0	$ 0	$ 0
Major Development	$ 5,648	$ 12,688	$ 6,211	$ 6,749	$ 7,355
Sustainability Initiatives	$ 805	$ 1,308	$ 640	$ 696	$ 758
Asset Assessment	$ 250	$ 200	$ 98	$ 106	$ 116
Total Capital Works	**$ 38,493**	**$ 38,556**	**$ 18,874**	**$ 20,510**	**$ 22,351**
Represented by:					
Capital Renewal	$ 20,223	$ 14,948	$ 11,324	$ 12,306	$ 13,411
Capital Upgrade	$ 5,325	$ 9,268	$ 3,775	$ 4,102	$ 4,470
Capital Expansion	$ 12,945	$ 14,340	$ 3,775	$ 4,102	$ 4,470
Total Capital Works	**$ 38,493**	**$ 38,556**	**$ 18,874**	**$ 20,510**	**$ 22,351**

Property, Infrastructure, Plant and Equipment movement Reconciliation Worksheet	Forecast Actual 2012/13	Budget 2013/14	Strategic Resource Plan Projections 2014/15	2015/16	2016/17
	'000s	**'000s**	**'000s**	**'000s**	**'000s**
Total capital works	$ 38,493	$ 38,556	$ 18,874	$ 20,510	$ 22,351
Asset revaluation increment	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
Depreciation and amortisation	$ (15,915)	$ (15,050)	$ (15,644)	$ (15,950)	$ (16,262)
Gross W.D.V. of assets sold	$ 0	$ (442)	$ (460)	$ (478)	$ (497)
Net movement in Property, Infrastructure, Plant and Equipment	**$ 27,578**	**$ 28,064**	**$ 7,770**	**$ 9,082**	**$ 10,592**

Appendix B: Statutory disclosures

This appendix presents information which the Act and the Regulations require to be disclosed in the Council's annual budget.

The appendix includes the following budgeted information:

- Borrowings
- Rates and charges
- Differential rates

Statutory disclosures

1. Borrowings

	2012/13 $	2013/14 $
New borrowings (other than refinancing)	5,000,000	**2,000,000**
Debt redemption	1,635,315	**1,648,466**

2. Rates and charges

2.1 The proposed rate in the dollar for each type of rate to be levied

Type of Property	2012/13 cents/$CIV	2013/14 cents/$CIV
Residential / Farmland Rate	0.6240	**0.7035**
Drainage Contribution Differential Rate	0.0631	**0.0000**
Business Differential Rate	0.1090	**0.8168**
Mildura City Heart Differential Rate	0.2073	**1.0320**
Langtree Mall Differential Rate	0.2693	**1.3148**
Cultural and Recreational	0.06871	**0.07035**

2.2 The estimated amount to be raised by each type of rate to be levied

Type of Property	2012/13 $	2013/14 $
Residential / Farmland Rate	39,893,190	**37,392,694**
Drainage Contribution Differential Rate	3,183,567	**0**
Business Differential Rate	1,336,579	**8,554,191**
Mildura City Heart Differential Rate	413,779	**1,711,892**
Langtree Mall Differential Rate	99,705	**469,173**
Cultural and Recreational	17,047	**17,454**

2.3 The estimated total amount to be raised by rates

	2012/13 $	2013/14 $
Total rates to be raised	44,943,867	**48,145,404**

2.4 The proposed percentage change for each type of rate to be levied, compared to that of the previous financial year

Type of Property	2012/13 % Change	2013/14 % Change
Residential / Farmland Rate	6.0	**5.0**
Drainage Contribution Differential Rate	6.0	
Business Differential Rate	6.0	**5.0**
Mildura City Heart Differential Rate	6.0	**5.0**
Langtree Mall Differential Rate	6.0	**5.0**
Cultural and Recreational	6.0	**5.0**

2.5 The number of assessments for each type of rate to be levied, compared to the previous year

Type of Property	2012/13	2013/14
Residential / Farmland Rate	27,690	**27,800**
Business Differential Rate	2,304	**2,324**
Mildura City Heart Differential Rate	385	**381**
Langtree Mall Differential Rate	61	**61**
Cultural and Recreational	83	**94**

2.6 The basis of valuation to be used is the Capital Improved Value (CIV)

2.7 The estimated total value of land in respect of which each type of rate is to be levied, compared with the previous year

Type of Property	2012/13 $	2013/14 $
Residential / Farmland Rate	6,414,775,850	**5,317,751,600**
Business Differential Rate	1,182,968,000	**1,047,281,000**
Mildura City Heart Differential Rate	195,556,000	**165,881,000**
Langtree Mall Differential Rate	37,099,000	**35,684,000**
Cultural and Recreational	19,425,325	**24,810,500**

2.8 The proposed unit amount to be levied for each type of charge under section 162 of the Act

Type of Charge	Per Rateable Property 2012/13 $	Per Rateable Property 2013/14 $
Municipal	144	**159**
Kerbside collection	105	**102**
Recycling	26	**25**
Total	275	**286**

2.9 The estimated amounts to be raised for each type of charge to be levied, compared to the previous year

Type of Charge	2012/13 $	2013/14 $
Municipal	3,543,883	**4,141,521**
Kerbside collection	2,584,082	**2,492,472**
Recycling	639,868	**598,400**
Total	6,767,833	**7,232,393**

2.10 The estimated total amount to be raised by rates and charges

	2012/13 $	2013/14 $
Rates and charges	51,711,700	**55,377,797**
Supplementary rates	500,000	**500,000**
Total	52,211,700	**55,877,797**

2.11 There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes business land and vice versa.

3. Differential rates

3.1 Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A General Differential rate of 0.7035% (0.7035 cents in the dollar of CIV) for all rateable residential and farming properties.
- A Business Differential rate of 0.8168% (0.8168 cents in the dollar of CIV) for all rateable business properties not located within the defined Mildura City Heart or Langtree Mall.
- A Mildura City Heart Differential rate of 1.032% (1.032 cents in the dollar of CIV) for all rateable business properties located within the defined Mildura City Heart.
- A Langtree Mall Differential rate of 1.3148% (1.3148 cents in the dollar of CIV) for all rateable business properties located with the Langtree Mall.
- A Cultural and Recreational Concessional rate of 0.07035% (0.0735 cents in the dollar of CIV) for all rateable cultural and recreational properties

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

3.2 Business land

Business land is any land which is:

- occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- unoccupied but zoned commercial or industrial under the Mildura Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health and community services
- provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning is applicable to the determination of vacant land, which will be subject to the rate applicable to business land. The vacant land affected by this rate is that which is zoned commercial and/or industrial under the Mildura Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2013/14 financial year.

3.3 Non-business land

Non-business land is any land, which is:

- occupied for the principal purpose of physically accommodating persons; or
- occupied for the principle purpose of carrying out activities of primary production on land defined as 'farm land' under the *Valuation of Land Act 1960*; or
- unoccupied but zoned residential or farming under the Mildura Planning Scheme and which is not business land; or
- any lands as defined under the *Cultural & Recreational Lands Act 1963.*

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health and community services
- provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land, which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential or farming under the Mildura Planning Scheme. The classification of land which is improved that is determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2013/14 financial year.

Appendix C: Capital Works Program

This appendix lists the capital works projects that will be undertaken for the 2013/14 year.

The capital works projects are grouped by class and include the following:

- New works for 2013/14
- Works carried forward from the 2012/13 year.

Capital Works Program
For the year ending 30 June 2014

1. New works

Capital Works Area	Current Year Funding $'000	Equity Funding Prior Years $'000	Project Cost $'000
ROADS			
Asset renewal			
Asphalt Program	250	-	**250**
Blackspot Program (Vicroads)	688	-	**688**
Footpath & Kerb and Channel Program	70	-	**70**
Footpath Program (Vicroads)	32	-	**32**
Gravel Resheeting Program	883	-	**883**
Pedestrian Bridge Program	12	-	**12**
Resealing Program	1,500	-	**1,500**
Road Safety Works Program	8	-	**8**
Road Rehab and Reconstruction Program	420	-	**420**
Road Upgrade and Widening Program	336	-	**336**
RTR - Reconstruction	288	-	**288**
RTR - Reseals	667	-	**667**
RTR - Re-sheets	519	-	**519**
Total asset renewal	5,673	-	**5,673**
Asset upgrade			
Asphalt Program	36	-	**36**
Blackspot Program (Vicroads)	1,062	-	**1,062**
Bus Stop Upgrade Program	40	-	**40**
Disabled Access Improvements Program	78	-	**78**
Disabled Access Improvements Program (Vicroads)	79	-	**79**
Footpath & Kerb and Channel Program	97	-	**97**
Footpath Program (Vicroads)	46	-	**46**
Road Safety Works Program	55	-	**55**
Road Rehab and Reconstruction Program	105	-	**105**
Road Upgrade and Widening Program	50	-	**50**
RTR - Reconstruction	190	-	**190**
School Crossing Upgrade Program	20	-	**20**
Street Lighting Upgrade Program	30	-	**30**
Total asset upgrade	1,888	-	**1,888**
Asset expansion			
Asphalt Program	71	-	**71**
Bicycle Facilities Program (Vicroads)	93	-	**93**
Blackspot Program (Vicroads)	65	-	**65**
Bus Stop Upgrade Program	12	-	**12**
Capital Works Design Program	52	-	**52**
Footpath & Kerb and Channel Program	89	-	**89**
Footpath Program (Vicroads)	57	-	**57**
Pedestrian Bridge Program	50	-	**50**
Road Safety Works Program	42	-	**42**
Road Upgrade and Widening Program	11	-	**11**
RTR - Reconstruction	105	-	**105**
Total asset expansion	647	-	**647**
TOTAL ROADS	8,208	-	**8,208**

Capital Works Area	Current Year Funding $'000	Equity Funding Prior Years $'000	Project Cost $'000
DRAINAGE			
Asset renewal			
Stormwater Extension Program	59	-	**59**
Stormwater Replacement and Modification Program	14	-	**14**
Total asset renewal	73	-	**73**
Asset upgrade			
Drainage Basin Risk Mitigation Program	107	-	**107**
Stormwater Extension Program	528	-	**528**
Stormwater Replacement and Modification Program	106	-	**106**
Total asset upgrade	741	-	**741**
Asset expansion			
Drainage Investigation Program	24		**24**
Stormwater Extension Program	1,318	-	**1,318**
Total asset expansion	1,342	-	**1,342**
TOTAL DRAINAGE	2,156	-	**2,156**
PARKS & RECREATIONAL FACILITIES			
Asset renewal			
Parks and Natural Area Development Program	65	-	**65**
Parks Irrigation Program	43	-	**43**
Playground Equipment Replacement Program	132	-	**132**
Recreation Facilities Program	6	-	**6**
Sporting Reserves Master Plan Upgrade Program	469	-	**469**
Total asset renewal	715	-	**715**
Asset upgrade			
Parks and Natural Area Development Program	15	-	**15**
Parks Irrigation Program	12	-	**12**
Recreation Facilities Program	314	-	**314**
Sporting Reserves Master Plan Upgrade Program	454	-	**454**
Total asset upgrade	795	-	**795**
Asset expansion			
Parks and Natural Area Development Program	27	-	**27**
Sporting Reserves Master Plan Upgrade Program	2,690	-	**2,690**
Total asset expansion	2,717	-	**2,717**
TOTAL PARKS & RECREATIONAL FACILITIES	4,227	-	**4,227**
OTHER OUTDOOR INFRASTRUCTURE			
Asset renewal			
Mildura CBD Development Works Program	78	-	**78**
Total asset renewal	78	-	**78**
Asset upgrade			
Mildura CBD Development Works Program	37	-	**37**
Total asset upgrade	37	-	**37**
Asset expansion			
Townships Upgrade Program	268	-	**268**
Total asset expansion	268	-	**268**
TOTAL OTHER OUTDOOR INFRASTRUCTURE	383	-	**383**

Capital Works Area	Current Year Funding $'000	Equity Funding Prior Years $'000	Project Cost $'000
COMMUNITY FACILITIES			
Asset renewal			
Art Centre Upgrade Program	153	-	**153**
Caravan Park Upgrade Program	7	-	**7**
Specific Buildings Upgrade Program	636	-	**636**
Swimming Pool Upgrade Program	662	-	**662**
Total asset renewal	1,458	-	**1,458**
Asset upgrade			
Art Centre Upgrade Program	93	-	**93**
Caravan Park Upgrade Program	259	-	**259**
Car Parking Development Program	55	-	**55**
Specific Buildings Upgrade Program	326	-	**326**
Swimming Pool Upgrade Program	30	-	**30**
Total asset upgrade	763	-	**763**
Asset expansion			
Car Parking Development Program	55	-	**55**
Specific Buildings Upgrade Program	90	-	**90**
Swimming Pool Upgrade Program	30	-	**30**
Total asset expansion	175	-	**175**
TOTAL COMMUNITY FACILITIES	2,396	-	**2,396**
PLANT & OFFICE EQUIPMENT			
Asset renewal			
Fleet Replacement Program	2,500	-	**2,500**
Furniture and Equipment Acquisition Program	11	-	**11**
IT Hardware / Software	345	-	**345**
Total asset renewal	2,856	-	**2,856**
Asset upgrade			
Fleet Replacement Program	200	-	**200**
IT Hardware / Software	124	-	**124**
Total asset upgrade	324	-	**324**
Asset expansion			
Fleet Replacement Program	408	-	**408**
IT Hardware / Software	123	-	**123**
Total asset expansion	531	-	**531**
TOTAL PLANT & OFFICE EQUIPMENT	3,711	-	**3,711**
OTHER PROGRAMS			
Asset renewal			
Art Works Acquisition & Conservation Program	30	-	**30**
Library Book Acquisition program	250	-	**250**
Minor Projects	7	-	**7**
Total asset renewal	287	-	**287**
Asset upgrade			
Minor Projects	18	-	**18**
Total asset upgrade	18	-	**18**

Capital Works Area	Current Year Funding $'000	Equity Funding Prior Years $'000	Project Cost $'000
Asset expansion			
Art Works Acquisition & Conservation Program	30	-	**30**
Minor Projects	6	-	**6**
Total asset expansion	36	-	**36**
TOTAL OTHER PROGRAMS	341	-	**341**
WASTE MANAGEMENT PROGRAM			**-**
Asset renewal			**-**
Waste Management Program	104	-	**104**
Total asset renewal	104	-	**104**
Asset upgrade			
Waste Management Program	279	-	**279**
Total asset upgrade	279	-	**279**
Asset expansion			
Waste Management Program	179	-	**179**
Total asset expansion	179	-	**179**
TOTAL WASTE MANAGEMENT PROGRAM	562	-	**562**
MAJOR DEVELOPMENT			
Asset renewal			
Major Projects	538	-	**538**
Riverfront Precinct	2,259	-	**2,259**
Total asset renewal	2,797	-	**2,797**
Asset upgrade			
Riverfront Precinct	3,388	-	**3,388**
Total asset upgrade	3,388	-	**3,388**
Asset expansion			
Major Projects	60	-	**60**
Riverfront Precinct	5,647	-	**5,647**
Total asset expansion	5,707	-	**5,707**
TOTAL MAJOR DEVELOPMENT	11,892	-	**11,892**
SUSTAINABILITY INITIATIVES			
Asset renewal			
Solar Initiatives	18	-	**18**
Total asset renewal	18	-	**18**
Asset upgrade			
Solar Initiatives	18	-	**18**
Total asset upgrade	18	-	**18**
Asset expansion			
Solar Initiatives	462	-	**462**
Total asset expansion	462	-	**462**
TOTAL SUSTAINABILITY INITIATIVES	498	-	**498**

Capital Works Area	Current Year Funding $'000	Equity Funding Prior Years $'000	Project Cost $'000
ASSET ASSESSMENT			
Asset expansion			
Asset Condition Inspection Program	200	-	**200**
Total asset expansion	200	-	**200**
TOTAL ASSET ASSESSMENT	200	-	**200**
TOTAL NEW CAPITAL WORKS 2013/14	34,574	-	**34,574**
Asset renewal	14,059	-	**14,059**
Asset upgrade	8,251	-	**8,251**
Asset expansion	12,264	-	**12,264**

2. Works carried forward from the 2012/13 year

Capital Works Area	Current Year Funding $'000	Equity Funding Prior Years $'000	Project Cost $'000
ROADS			
Asset renewal			
Footpath & Kerb and Channel Program	-	60	**60**
Total asset renewal	-	60	**60**
Asset upgrade			
Footpath & Kerb and Channel Program	-	60	**60**
Total asset upgrade	-	60	**60**
TOTAL ROADS	-	120	**120**
DRAINAGE			
Asset expansion			
Stormwater Extension Program		730	**730**
Total asset expansion	-	730	**730**
TOTAL DRAINAGE	-	730	**730**
PARKS & RECREATIONAL FACILITIES			
Asset renewal			
Playground Equipment Replacement Program	-	231	**231**
Sporting Reserves Master Plan Upgrade Program		-	**-**
Total asset renewal	-	231	**231**
TOTAL PARKS & RECREATIONAL FACILITIES	-	231	**231**
COMMUNITY FACILITIES			
Asset renewal			
Art Centre Upgrade Program	-	50	**50**
Specific Buildings Upgrade Program	-	121	**121**
Total asset renewal	-	171	**121**
Asset upgrade			
Specific Buildings Upgrade Program	-	190	**190**
Total asset upgrade	-	190	**190**

Capital Works Area	Current Year Funding $'000	Equity Funding Prior Years $'000	Project Cost $'000
Asset expansion			
Specific Buildings Upgrade Program	-	333	**333**
Total asset expansion	-	333	**333**
TOTAL COMMUNITY FACILITIES	-	694	**694**
PLANT & OFFICE EQUIPMENT			
Asset upgrade			
IT Hardware / Software	-	193	**193**
Total asset upgrade	-	193	**193**
TOTAL PLANT & OFFICE EQUIPMENT	-	193	**193**
OTHER PROGRAMS			
Asset renewal			
Art Works Acquisition & Conservation Program	-	20	**20**
Total asset renewal	-	20	**20**
Asset expansion			
Art Works Acquisition & Conservation Program	-	3	**3**
Total asset expansion	-	3	**3**
TOTAL OTHER PROGRAMS	-	23	**23**
WASTE MANAGEMENT PROGRAM			
Asset renewal			
Waste Management Program	-	76	**76**
Total asset renewal	-	76	**76**
Asset upgrade			
Waste Management Program	-	159	**159**
Total asset upgrade	-	159	**159**
Asset expansion			
Waste Management Program	-	150	**150**
Total asset expansion	-	150	**150**
TOTAL WASTE MANAGEMENT PROGRAM	-	385	**385**
MAJOR DEVELOPMENT			
Asset renewal			
Riverfront Precinct	-	159	**159**
Total asset renewal	-	159	**159**
Asset upgrade			
Riverfront Precinct	-	239	**239**
Total asset upgrade	-	239	**239**

Capital Works Area	Current Year Funding $'000	Equity Funding Prior Years $'000	Project Cost $'000
Asset expansion			
Riverfront Precinct	-	398	**398**
Total asset expansion	-	398	**398**
TOTAL MAJOR DEVELOPMENT	-	796	**796**
SUSTAINABILITY INITIATIVES			
Asset renewal			
Environmental Management Initiatives	-	160	**160**
Solar Initiatives	-	12	**12**
Total asset renewal	-	172	**172**
Asset upgrade			
Environmental Management Initiatives	-	165	**165**
Solar Initiatives	-	11	**11**
Total asset upgrade	-	176	**176**
Asset expansion			
Environmental Management Initiatives	-	175	**175**
Solar Initiatives	-	287	**287**
Total asset expansion	-	462	**462**
TOTAL SUSTAINABILITY INITIATIVES	-	810	**810**
TOTAL CARRIED FWD WORKS 2012/13	-	3,982	**3,982**
Asset renewal	-	889	**889**
Asset upgrade	-	1,017	**1,017**
Asset expansion	-	2,076	**2,076**

3. Summary

	Current Year Funding $'000	Equity Funding Prior Years $'000	Project Cost $'000
Asset renewal	14,059	889	**14,948**
Asset upgrade	8,251	1,017	**9,268**
Asset expansion	12,264	2,076	**14,340**
TOTAL CAPITAL WORKS	34,574	3,982	**38,556**

Appendix D: Key strategic activities

This appendix presents a number of key strategic activities to be undertaken during the 2013/14 year and performance targets and measures in relation to these.

Key strategic activities
For the year ending 30 June 2014

Key Strategic Activity	Performance Measure	Performance Target
Strategic Objective 1: Community		
Review Road Safety Strategic Plan	Strategy adopted by Council	30 June 2014
Develop Municipal Public Health and Well-being Plan	Strategy adopted by Council	30 September 2013
Implementation of Healthy Together Mildura initiative	Percentage of medium to large workplaces registered with Victorian Prevention and Health Promotion Achievement Program (VPHPAP)	50%
	Percentage of schools and early childhood settings registered with Victorian Prevention and Health Promotion Achievement Program (VPHPAP)	100%
Review Early Years Plan	Strategy adopted by Council	30 June 2014
Review Library Service Strategic Plan	Strategy adopted by Council	31 December 2013
Develop Business Case for Indoor Sports Stadium	Business Case presented to Council	31 December 2013
Review Public Open Space Strategy	Strategy adopted by Council	31 March 2014
Complete technical review of aquatic facilities	Technical assessment presented to Council	30 September 2013

Key Strategic Activity	Performance Measure	Performance Target
Strategic Objective 2: Environment		
Develop Litter Strategy	Strategy adopted by Council	30 September 2013
Develop Mildura Housing and Settlement Strategy	Strategy adopted by Council	30 June 2014
Strategic Objective 3: Economy		
Develop Events Strategic Plan	Strategy adopted by Council	31 March 2014
Develop Visitor Information Strategy	Strategy adopted by Council	30 September 2013
Strategic Objective 4: Council		
Develop Advocacy Plan	Advocacy Plan developed Community Satisfaction with Advocacy	31 December 2013 ≥ 55
Develop Community Engagement Strategy	Strategy adopted by Council	30 June 2014
Implement the external customer satisfaction survey program	External customer survey program commenced with benchmarks set for relevant services	30 June 2014
Review differential rates	Review presented to Council	30 November 2013
Complete annual internal audit program	100% of audits completed and reported to the Internal Audit Committee	30 June 2014

Appendix E: Fees and Charges Schedule

This appendix presents the fees and charges of a statutory and non-statutory nature, which will be charged in respect to various goods and services provided during the 2013/14 year.

Note: Fees will be amended in line with any increase or change in taxable status should one be determined by the state government over the course of the 2013/14 year.

Fees and charges schedule 2013/14

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Building & Environmental					
Caravan Parks Operations					
Operational					
Bunkhouse - Adult per night		$12.00	$12.00	per night	
Bunkhouse - Child per night		$8.00	$8.00	per night	
Weekly Rate (1-27 days), Powered sites 2 persons		$63.00	$63.00	weekly	
Daily Rate (1-7 days), Unpowered sites 2 person		$10.00	$10.00	per night	
Daily Rate (1-7 days), powered sites 2 persons		$11.00	$11.00	per night	
Daily Rate (1-7 days), each Additional Child Age 3-12)		$6.00	$6.00	per night	
Weekly rate (1-27 Days) , each Additional Child Age 3-12		$21.00	$21.00	weekly	
Weekly Rate 28+ Days, each Additional Person Age 12+		$32.00	$32.00	weekly	
Weekly Rate 28+ Days, Powered sites 2 persons		$63.00	$63.00	weekly	
Weekly Rate 28+ days, each Additional Child Age 3-12		$21.00	$21.00	weekly	
Weekly Rate 28+ Days, Unpowered sites 2 people		$52.00	$52.00	weekly	
Weekly Rate (1-27 Days) , each Additional Person Age 12+		$32.00	$32.00	weekly	
Weekly Rate (1-27 Days), Unpowered sites 2 people		$52.00	$52.00	weekly	
Daily Rate (1-7 Days), each Additional Person Age 12+		$7.00	$7.00	per night	
Vendor Yard Dues		$1.00	$1.00	per head	
Agent Charges		$47.00	$47.00	per sale per agent	
Daily Rate, Powered sites, per site		$11.00	$11.00	per night	
Use of showers only, per person		$4.00	$4.00	per head	
Weekly Rate (1-27 days), each Additional Child Age 3-12		$21.00	$21.00	weekly	
Weekly Rate 28+ Days, each Additional Child Age 3-12		$21.00	$21.00	weekly	
Weekly Rate 28+ days, Powered sites 2 persons		$63.00	$63.00	weekly	
Weekly Rate 28+ Days, Unpowered sites 2 persons		$52.00	$52.00	weekly	
Daily Rate (1-7 Days), Powered sites 2 persons		$11.00	$11.00	per night	
Daily Rate (1-7 Days), each Additional Person Age 12+		$3.00	$3.00	per night	
Weekly Rate (1-27 Days), Unpowered sites 2 persons		$52.00	$52.00	weekly	
Weekly Rate (1-27 Days), Powered sites 2 persons		$63.00	$63.00	weekly	
Weekly Rate 28+ Days, each Additional Person, Age 12+		$32.00	$32.00	weekly	
Daily Rate (1-7 Days), each Additional Child Age 3-12		$3.00	$3.00	per night	
Weekly Rate (1-27 days), each Additional Person Age 12+		$32.00	$32.00	weekly	
Daily Rate (1-7 Days), Unpowered sites 2 persons		$10.00	$10.00	per night	
Use of showers only, per person		$4.00	$4.00	per head	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Waste Management					
Private Works					
Garbage Collection - Special Event Bins 240 Litre - (Includes delivery and one (1) emptying)		$12.20	$11.73	each	
Garbage Collection - Special Event Waste Bins 240 Litre - Extra Emptying		$3.50	$3.36	each	
Garbage Collection - Street Sweeping (Apart from Council sweeping)		$134.05	$128.90	hourly rate	
Recycling Collection - Special Event Recycling Bins 240lt - Extra Emptying		$3.50	$3.30	each	
Litter					
Garbage Collection - Replacement Recycling Bin		$88.50	$85.02	each	
Garbage Collection - Replacement of Garbage Bin		$53.00	$50.90	each	
Mildura Landfill					
Mildura Landfill - Charge by volume - Car / Utility / Trailer Fee		$37.90	$35.40	m3	
Tandem Trailer Approx 2m3		$75.80	$70.75	m3	
Mattress		$19.50	$18.75	each	
Tandem Trailer Approx 1.5m3		$56.90	$53.00	m3	
Mildura Landfill - Charge by volume - Commercial Plastic / Wire / Styrene		$61.50	$56.60	m3	
Mildura Landfill - Charge by volume - minimum fee (0.5m3)		$18.95	$17.70	half cubic meter	
Mildura Landfill - Charge by weight - Commercial / Industrial Waste		$95.60	$89.27	tonne	
Mildura Landfill - Charge per unit - Large truck tyre		$17.70	$17.00	per tyre	
Mildura Landfill - Charge per unit - Car and motorbike tyres		$5.40	$5.20	per tyre	
Mildura Landfill - Charge by weight - Separated, Clean Steel / Wire		$13.80	$13.28	tonne	
Mildura Landfill - Charge by weight - Asbestos		$101.60	$98.95	tonne	
Mildura Landfill - Charge per unit - Small truck tyre		$9.50	$9.10	per tyre	
Mildura Landfill - Charge per unit - Super Single Tyre		$40.15	$38.60	per tyre	
Mildura Landfill - Charge per unit - Earthmoving or Tractor tyre		$82.70	$79.50	per tyre	
Concrete - Truck loads		$28.43	$27.33	tonne	
Low Level Contaminated Soil		$119.85	$118.20	Tonnes	
Concrete - Trailer Load		$14.00	$13.42	cubic meter	
Recyclables - Commercial		$12.90	$12.40	cubic meter	
Mildura Landfill - Charge by volume - Clean Steel / Wire		$13.85	$13.28	cubic meter	
Mildura Landfill - Charge per unit - Bicycle Tyres		$.90	$.85	per tyre or tyre & tube	
Mildura Landfill - Charge by Weight - GPT Commercial (first 12 months of lease)		$95.58	$89.25	tonne	
Televisions/Computer Screens		$.00	$25.50	each	New gate fee for 2012/13 due to EPA requirements to recycle electronic waste
Electronic (E-Waste) (Other than Televisions/Computer Screens)		$18.20	$17.50	each	New gate fee for 2012/13 due to EPA requirements to recycle electronic waste
Domestic Waste Bag		$5.35	$5.02	each	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Loader Use		$136.25	$131.00	per hour	
Parks & Gardens Management					
Operational					
Athletics Track Line Marking (Schools)		$42.10	$42.10	per use	
Community Care Services					
Family Day Care					
Operational					
FDC Admin Levy		$.30	$.25	per hour of care	
Play Along					
Operational					
Hourly fee for occasional care		$9.60	$9.20	per hour	
Long Day Care		$263.00	$252.00	per week	
Long Day Care		$65.00	$62.00	per day	
Maternal & Child Health					
Immunisations					
Immunisation - Chicken Pox (Varilrix) Adult 2 doses		$130.00	$125.00	each	
Immunisation - Request for Information		$18.00	$16.00	each	
Immunisation - Adult Hepatitis A Single Dose		$88.00	$83.00	each	
Immunisation - Adult Hepatitis A & B (Twinrix)		$217.00	$207.00	each	
Immunisation - Fluvax		$22.50	$17.50	each	
Immunisation - Paedriatric Hepatitis B Single Dose		$22.00	$21.00	each	
Immunisation - Chicken Pox (Varilrix)		$65.00	$63.00	each	
Immunisation - Adult Hepatitis A complete course		$177.00	$166.00	each	
Immunisation- Paedriatric Hepatitis B Vaccine Complete Course		$49.50	$47.00	each	
Immunisation - Hepatitis B single dose Adult		$23.00	$21.00	each	
Immunisation - Adult Hepatitis B vaccine complete course		$67.00	$63.00	each	
Immunisation - Adult Diphtheria. Tetanus & Pertussis (Boostrix)		$38.00	$34.00	each	
Immunisation Mantoux test		$52.50	$50.00	each	
Aged Care Business Services					
Business Home Care					
Business Home Care		$41.14	$39.60	hourly rate	
Business Personal Care					
Business Personal Care		$41.14	$39.60	per hour	
Business Personal Care (outside normal spread of hours and Public Holidays)		$55.00	$55.00	per hour	
Business Respite					
Business Respite		$41.14	$39.60	per hour	
Business Respite (outside normal spread of hours and Public Holidays)		$55.00	$55.00	per hour	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Business Property Maintenance					
Business Property Maintenance		$45.98	$44.66	per hour	
Business Social Support					
Business Social Support		$41.14	$39.60	per hour	
Home Care					
Home Care					
Low Category	Yes	$6.00	$5.80	per hour	
Medium Category	Yes	$14.70	$14.10	per hour	
High Category	Yes	$30.70	$29.50	per hour	
Personal Care					
Low Category	Yes	$4.20	$3.75	per hour	
Medium Category	Yes	$8.70	$8.30	per hour	
High Category	Yes	$32.80	$31.50	per hour	
Home Maintenance					
Low Category	Yes	$11.20	$9.90	per hour	
Medium Category	Yes	$17.20	$16.60	per hour	
High Category	Yes	$44.40	$42.95	per hour	
Respite Care					
Low Category	Yes	$3.20	$2.90	per hour	
Medium Category	Yes	$4.50	$4.10	per hour	
High Category	Yes	$31.50	$29.50	per hour	
Home Care Programs					
Planned Activity Group (Social Suport)					
Gentle Exercises	Yes	$5.20	$5.00	per session	
Bus	Yes	$5.20	$5.00	per session	
Swimming	Yes	$5.20	$5.00	per session	
HACC Response					
HACC Response - Call Out Day Service		$41.18	$39.60	per hour	
HACC Response - Set Up Visit		$78.00	$75.00	per hour	
HACC Response - Review by telephone		$41.18	$39.60	per hour	
HACC Response - Review in person		$78.00	$75.00	per hour	
HACC Response - Kilometer		$1.10	$1.10	each	
HACC Response - Training		$41.18	$39.60	per hour	
Environmental Health Services					
Food Surveillance					
Food Premises Class 1 - New Registration		$295.00	$285.00	each	
Food Premises Class 2 - New Registration		$315.00	$295.00	each	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Food Premises Class 1 - Annual Renewal of Registration		$255.00	$245.00	Per year	
Food Premises Class 2 - Community Group New Registration		$150.00	$145.00	each	
Food Premises Class 3 - New Registration		$260.00	$250.00	each	
Food Premises Class 3 - Community Group New Registration		$130.00	$125.00	each	
Food Premises Class 1 Transfer of Registration		$245.00	$235.00	each	
Food Premises Class 1, 2 & 3 - More than 5 persons employed		$21.00	$20.00	per person	
Food Premises Class 2 - Annual Renewal of Registration		$285.00	$250.00	Per year	
Food Premises Class 1 - Urgent Transfer of Registration		$360.00	$345.00	each	
Food Premises Class 2 - Transfer of Registration		$260.00	$240.00	each	
Food Premises Class 2 - Community Group Annual Renewal of Registration		$130.00	$125.00	Per year	
Food Premises Class 2 - Urgent Transfer of Registration		$370.00	$345.00	each	
Food Premises Class 2 - Community Group Transfer of Registration		$125.00	$120.00	each	
Food Premises Class 2 - Community Group Urgent Transfer of Registration		$170.00	$165.00	each	
Food Premises Class 3 - Transfer of Registration		$160.00	$150.00	each	
Food Premises Class 3 - Urgent Transfer of Registration		$195.00	$190.00	each	
Food Premises Class 3 - Community Group Transfer of Registration		$80.00	$75.00	each	
Food Premises Class 3 - Community Group Urgent Transfer of Registration		$100.00	$95.00	each	
Food Premises Class 1 Additional Inspections		$115.00	$105.00	each	
Food Premises Class 2 Additional Inspections		$120.00	$110.00	each	
Food Premises Class 2 Community Group Additional Inspections		$60.00	$55.00	each	
Food Premises Class 3 Annual Renewal of Registration		$210.00	$200.00	Per year	
Food Premises Class 3 Additional Inspections		$75.00	$65.00	each	
Food Premises Class 3 Community Group Additional Inspections		$40.00	$35.00	each	
Food Premises Temporary Events / Festivals 1 Day		$.00	$.00	each	
Food Premises Temporary Events / Festivals 2-3 Days		$120.00	$100.00	each	
Food Premises Class 3 Community Group Renewal Annual Registration		$105.00	$100.00	Per year	
Food Premises Temporary Events / Festivals >3 Days		$135.00	$100.00	per day	
Food Premises - Certificate of Registration Replacement		$60.00	$55.00	each	
Food Premises - Anaylsis Certificate Extract		$60.00	$55.00	each	
Food Premises - Food Sampling Cost of Retest		$165.00	$155.00	each	
Food Premises - Class 4 Annual Renewal Registration		$50.00	$50.00	Per year	
Food Premises - Administration Cost Cancellation of Registration		$50.00	$50.00	each	
Food Premises - Class 4 Administration Cost Registration Register		$50.00	$50.00	each	
Food Premises - Class 2 More than One Mobile Vehicle No Fixed Premises		$285.00	$285.00	each	
Food Premises		$.00	$50.00	each	
Food Premises		$.00	$50.00	each	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Waste Water Treatment					
Septic Tank Permit or Package Treatment extra inspections		$45.00	$40.00	each	
Septic Tank Permit - Package Treatment		$315.00	$295.00	each	
Septic Tank Permit - Alterations		$145.00	$135.00	each	
Septic Tank Permit - Installation		$230.00	$215.00	each	
Septic Tank - Septic Plan Search		$40.00	$35.00	each	
Septic Tank Permit - Package Treatment Alteration		$145.00	$135.00	each	
Septic Tanks - Building Report & Consent		$40.00	$35.00	each	
Accommodation Standards					
Caravan Park - Urgent Transfer of Registration	Yes	$120.00	$110.00	each	
Prescribed Accommodation - Urgent Transfer of Registration		$230.00	$215.00	each	
Prescribed Accommodation - Transfer of Registration		$165.00	$155.00	each	
Prescribed Accommodation - Registration of new premises		$195.00	$185.00	each	
Caravan Parks - Transfer of Registration	Yes	$62.75	$62.75	each	
Caravan Parks - Annual Renewal of Registration	Yes	$210.00	$210.00	each	
Caravan Parks - Short and Long Term Sites	Yes	$210.00	$210.00	per site	
Caravan Parks - Registration of new premises	Yes	$190.00	$190.00	per site	
Prescribed Accommodation - Small (0-20 rooms/guests) New		$195.00	$185.00	each	
Prescribed Accommodation - Small (0-20 rooms/guests) Transfer		$165.00	$155.00	each	
Prescribed Accommodation - Small (0-20 rooms/guests) Transfer Urgent		$230.00	$215.00	each	
Prescribed Accommodation - Small (0-20 rooms/guests) Renewal		$175.00	$165.00	each	
Prescribed Accommodation - Medium (21-40 rooms/guests) New		$195.00	$185.00	each	
Prescribed Accommodation - Medium (21-40 rooms/guests) Transfer		$165.00	$155.00	each	
Prescribed Accommodation - Medium (21-40 rooms/guests) Transfer Urgent		$230.00	$215.00	each	
Prescribed Accommodation - Medium (21-40 rooms/guests) Renewal		$175.00	$165.00	each	
Prescribed Accommodation - Large (> 41 rooms/guests) New		$195.00	$185.00	each	
Prescribed Accommodation - Large (> 41 rooms/guests) Transfer		$165.00	$165.00	each	
Prescribed Accommodation - Large (> 41 Rooms/guests) Transfer Urgent		$230.00	$215.00	each	
Prescribed Accommodation - Large (> 41 Rooms/guests) Renewal		$175.00	$165.00	each	
Prescribed Accommodation Renewal Late Fee		$90.00	$85.00	each	
Prescribed Accommodation - Renwal of Registration Late Fee		$90.00	$85.00	each	
Prescribed Accommodation - Additional Inspection		$115.00	$110.00	each	
Communicable Diseases					
PH&WA Hair,Beauty, Skin Pen & Tattooing - Single Procedure Urgent Transfer of Registration		$225.00	$215.00	each	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
PH&WA Hair,Beauty, Skin Pen & Tattooing - Multiple Procedure Urgent Transfer of Registration		$255.00	$245.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Single Procedure - Registration of new premises		$195.00	$185.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Single Procedure Renewal of Registration		$175.00	$165.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Single Procedure - Transfer of Registration		$165.00	$155.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Multiple Procedure - Transfer of Registration		$245.00	$235.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Multiple Procedure Renewal of Registration		$265.00	$250.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Multiple Procedure - Registration of new premises		$290.00	$280.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Certificate Replacement & Register Extracts		$60.00	$55.00	each	
Director of Housing Declarations - Cancellation on Title		$180.00	$155.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Single Procedure Additional Inspections		$115.00	$110.00	each	
PH&WA Hair,Beauty, Skin Pen & Tattooing - Multiple Procedure Additional Inspections		$160.00	$155.00	each	
PH&WA Hair & Beauty - Mobile Procedure Renewal of Registration		$175.00	$170.00	each	
Community Futures					
Strategic Planning					
Amendments					
Amendments - Stage 1	Yes	$798.00	$798.00	each	
Amendments - Stage 2	Yes	$798.00	$798.00	each	
Amendments - Stage 3	Yes	$524.00	$524.00	each	
Amendments - Stage 4	Yes	$798.00	$798.00	each	
Corporate Administration					
Governance					
Operational					
Freedom of Information request - Search fee	Yes	$20.00	$20.00	per hour or part of an hour	
Freedom of Information Request	Yes	$25.70	$25.10	each	
Freedom of Information request - Supervision charge	Yes	$5.00	$5.00	per quarter hour or part quarter hour	
Customer Relations					
Customer Service					
Hire of Committee Room, Deakin Ave (external users) - Full Day		$130.00	$125.00	Full Day	
Hire of Committee Room, Deakin Ave (external users) - Half Day		$66.00	$63.00	per half day	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Rates Administration					
General Rate					
11 - Waste Management Service Fee - Domestic (Recycling Area) 120 Litre		$285.76	$274.77	each	
12 - Waste Management Service Fee - Domestic Mallee - 240 Litre		$285.76	$274.77	each	
13 - Waste Management Service Fee - Domestic Rural Area (Non Collection Area)		$158.79	$152.68	each	
16 - Waste Management Service Fee - Commercial Industrial - 120 Litre		$209.56	$201.50	each	
18 - Waste Management Service Fee - Commercial Industrial Rural Area (Non Collection Area)		$174.67	$167.95	each	
17 - Waste Management Service Fee - Commercial Industrial Mallee - 240 Litre		$314.34	$302.25	each	
14 - Waste Management Service Fee - Commercial - 2nd 240L		$104.78	$100.75	each	
15 - Waste Management Service Fee - Commercial Industrial - 240 Litre		$314.34	$302.25	each	
Revenue					
Operational					
Land Information Certificates	Yes	$20.00	$20.00	each	
General Database Extraction Requests		$74.00	$71.00	per hour	
Land Information Certificate - Urgent		$49.00	$47.00	each	
Street Number Change		$60.00	$58.00	each	
Transaction History Document		$23.00	$22.00	each	New service fee to cover the time required to research and present historical data
Information Centre					
Operational					
Whole Room - Private Function by Community (Wedding/Parties/ Wakes)		$630.00	$605.00	per use	Refundable Bond $500 to be paid 2 weeks prior to actual day of booking. Compulsory Public Liability insurance. Does not include set up and dismantle and/or catering supplies. Accredited Security Guard is required if alcohol served.
Benetook Room					
Whole Room - Community Group/Incorporated Group Meetings/Functions		$65.00	$62.00	per 4 hours	Rate for Non Profit Organisations and/or Incorporated Group. Minimum Charge $62.00 for 4 hours, then $17.25 per hour or part thereof. Refundable Bond $500 to be paid 2 weeks prior to actual day of booking if room is used for function. Compulsory Public
Equipment - P.A. System		$92.00	$88.00	per day	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Room A (with kitchenette) - Community Function		$46.00	$44.00	per 4 hours	Minimum charge for four hours, then $12.00 per hour or part thereof. Refundable Bond $500 to be paid 2 weeks prior to actual day of booking. Compulsory Public Liability insurance.
Room B (No kitchen facilities) Business Meeting only		$52.00	$50.00	per hour	Minimum booking 2 hours. Compulsory Public Liability insurance. Does not include set up and dismantle and/or catering supplies.
Room B (No kitchen facilities) Community Meeting		$40.00	$38.00	per 4 hours	Minimum charge for 4 hours, then $12.00 per hour or part thereof. Does not include set up and dismantle and or catering supplies. Compulsory Public Liability insurance.
Caretakers Set-up & Dismantle - Up to 50 people		$40.00	$38.00	per hire	Up to 50 people
Caretakers Set-up & Dismantle - Dinner Up to 90 people		$100.00	$94.00	per hire	
Caretakers Set-up & Dismantle - 76 to 100 People		$75.00	$72.00	per hire	76 to 100 people
Caretakers Set-up & Dismantle - 51 to 75 People		$58.00	$55.00	per hire	51 to 75 people
Caretakers Set-up & Dismantle - 101 to 150 people		$94.00	$90.00	per hire	101 to 150 people
Caretakers Set-up & Dismantle - 151 to 195 people		$110.00	$105.00	per hire	151 to 195 people
Tea, Coffee, Milk and Sugar - Up to 50 people		$26.00	$25.00	per hire	Up to 50 people
Tea, Coffee, Milk and Sugar - 51 to 100 people		$52.00	$50.00	per hire	51 to 100 people
Tea, Coffee, Milk and Sugar - 101 to 150 people		$83.00	$80.00	per hire	101 to 150 people
Room A (with kitchenette) - Community Meetings		$46.00	$44.00	per 4 hours	Minimum charge for four hours, then $12.00 per hour or part thereof. Compulsory Public Liability insurance. Does not include set up and dismantle and/or catering supplies.
Room A (with kitchenette) - Business Function		$69.00	$66.00	per hour	Minimum charge for two hours. Refundable Bond $500 to be paid 2 weeks prior to actual day of booking. Compulsory Public Liability insurance. Does not include set up and dismantle and/or catering supplies.
Whole Room - Fundraisers		$344.00	$331.00	per session	Refundable Bond $500 to be paid 2 weeks prior to actual day of booking. Compulsory Public Liability insurance.
Room A (with kitchenette) - Business Meeting		$69.00	$66.00	per hour	Minimum booking 2 hours. Compulsory Public Liability insurance. Does not include set up and dismantle and/or catering supplies.

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Whole Room - Business Meeting		$75.00	$72.00	per hour	Minimum booking 2 hours. Compulsory Public Liability insurance. Does not include set up and dismantle and/or catering supplies.
Whole Room - Community Group Social Function		$344.00	$331.00	per 4 hours	Refundable Bond $500 to be paid 2 weeks prior to actual day of booking. Compulsory Public Liability insurance.
Equipment - Data Projector		$45.00	$.00	per day	
Equipment - Data Projector		$25.00	$.00	per half day	
Development Services					
Statutory Planning					
Operational					
Fast track planning certificates		$74.00	$71.00	each	
Planning Certificate Regular (Reg 11)	Yes	$18.20	$18.20	each	
Advertising 1-10 Prop - Planning Applications - Administration		$103.00	$99.00	each	
Advertising 11-100 Prop- Planning Applications - Administration		$166.00	$160.00	each	
Advertising 100+ Prop - Planning Applications - Administration		$228.00	$219.00	each	
Advertising - Planning Applications - Certified Mail		$5.00	$4.90	each	
Advertising - Planning Applications - Sign on Site		$78.00	$75.00	per sign	
Extension of time to permits		$200.00	$191.00	each	
Certificates of Compliance (Reg 10)	Yes	$147.00	$147.00	each	
Class 1 Application for permit under s47	Yes	$502.00	$502.00	each	
Class 10 Application for permit under s47	Yes	$8,064.00	$8,064.00	each	
Class 11 Application for permit under s47	Yes	$16,130.00	$16,130.00	each	
Class 12 Application for permit under s47	Yes	$386.00	$386.00	each	
Class 13 Application for permit under s47	Yes	$386.00	$386.00	each	
Class 14 Application for permit under s47	Yes	$386.00	$386.00	each	
Class 15 Application for permit under s47	Yes	$781.00	$781.00	each	
Class 16 Application for permit under s47	Yes	$249.00	$249.00	each	
Fee for search and/or copy of planning permit/endorsed plan < 10 yrs		$73.00	$70.00	each	
Class 17 Application for permit under s47	Yes	$541.00	$541.00	each	
Class 18 Application for permit under s47	Yes	$404.00	$404.00	each	
Class 2 Application for permit under s47	Yes	$239.00	$239.00	each	
Miscellaneous Charges - Liquor Licence Applicant Information Requests		$52.00	$52.00	each	
Class 3 Application for permit under s47	Yes	$490.00	$490.00	each	
Class 4 Application for permit under s47	Yes	$102.00	$102.00	each	
Tree planting in subdivisions		$70.00	$67.00	each	Parks Fee Subject to Change
Class 5 Application for permit under s47	Yes	$604.00	$604.00	each	
Class 6 Application for permit under s47	Yes	$707.00	$707.00	each	
Class 7 Application for permit under s47	Yes	$815.00	$815.00	each	
Class 8 Application for permit under s47	Yes	$1,153.00	$1,153.00	each	
Class 9 Application for permit under s47	Yes	$4,837.00	$4,837.00	each	
Section 8A(1)	Yes	$102.00	$102.00	each	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Section 8B(2)	Yes	$102.00	$102.00	each	
Satisfaction Matters (Reg 12)	Yes	$102.00	$102.00	each	
Class 1 Application for amendment s72	Yes	$502.00	$502.00	each	
Class 2 Application for amendment s72	Yes	$502.00	$502.00	each	
Class 3 Application for amendment s72	Yes	$239.00	$239.00	each	
Class 4 Application for amendment s72	Yes	$490.00	$490.00	each	
Class 5 Application for amendment s72	Yes	$102.00	$102.00	each	
Class 6 Application for amendment s72	Yes	$604.00	$604.00	each	
Class 7 Application for amendment s72	Yes	$707.00	$707.00	each	
Class 8 Application for amendment s72	Yes	$815.00	$815.00	each	
Class 9 Application for amendment s72	Yes	$386.00	$386.00	each	
Application for secondary consent		$110.00	$106.00	each	
Removal of S173 Agreement (Including titles office charges)	Yes	$340.00	$342.00	each	
Demolition report and consent 29a	Yes	$55.55	$55.55	each	
Fee for search and/or copy of planning permit/endorsed plan > 10yrs		$155.00	$149.00	each	
Planning Advice Response to Standard Request		$123.00	$117.00	each	
Subdivision - Certification	Yes	$100.00	$100.00	each	
Subdivision - Certification per lot	Yes	$20.00	$20.00	each	
Subdivision - Recertification	Yes	$100.00	$100.00	each	
Building Services					
Building Permits					
Certificate of Compliance reg 1507	Yes	$177.00	$177.00	each	
Report & Consent (State Gov)	Yes	$232.93	$222.30	each	
Domestic fences not brick, not a swimming pool barrier		$112.00	$107.00	each	
Extension of time to permits		$151.00	$145.00	each	
Inspection for after permit lapse (To finalise permit)		$151.00	$145.00	per inspection	
Building Permit Lodgement Fee all classes of buildings (State Gov)	Yes	$34.85	$33.30	each	
Domestic Building Works Value $0 - $2,500		$330.00	$317.00	each	
Domestic Building Works Value $2,501 - $5,000		$401.00	$385.00	each	
Domestic Building Works Value $5,001 - $20,000		$491.00	$472.00	each	
Domestic Building Works Value $20,001- $40,000		$718.00	$690.00	each	
Domestic Building Works Value $40,001 - $80,000		$1,012.00	$973.00	each	
Domestic Building Works Value $80,001 -$150,000		$1,287.00	$1,237.00	each	
Domestic Building Works Value $150,001 -$500,000		$.00	$.00	each	value/119
Domestic Building Works Value $500,001 +		$.00	$.00	each	POA
Commercial Building Works Value up to $10,000		$457.00	$439.00	each	
Commercial Building Works Value $10,001 - $20,000		$893.00	$858.00	each	
Commercial Building Works Value $20,001 - $50,000		$1,274.00	$1,225.00	each	
Commercial Building Works Value $50,001 - $100,000		$2,175.00	$2,091.00	each	
Commercial Building Works Value $100,001 - $200,000		$2,682.00	$2,578.00	each	
Commercial Building Works Value $200,001 -$500,000		$4,037.00	$3,881.00	each	
Commercial Building Works Value $500,001 -$2,000,000		$5,477.00	$5,266.00	each	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Commercial Building Works $2,000,001+ (fee = cost / 1000 / 3 + 7030)		$.00	$.00	each	cost/1000/3+7030
Asset Protection (Security Deposit Refundable)		$300.00	$300.00	each	Bond
Asset Protection (Security Deposit Refundable)		$670.00	$670.00	each	Bond
Hoarding Permit - (Weekly Fee)		$75.00	$55.00	per week	
Hoarding Permit - (Application Fee)		$150.00	$130.00	each	
Asset Protection					
Asset Protection Permit Application Fee		$151.00	$145.00	each	
Asset Protection additional inspection Fee		$71.00	$68.00	each	
POPE - Permit Fee					
Places of Public Entertainment (POPE) population 0 - 3000		$505.00	$485.00	each	
Place of public entertainment (POPE) population over 5001		$657.00	$631.00	each	
Place of Public Entertainment (POPE) population 3001 - 5000		$864.00	$830.00	each	
Building Enquiries					
Building Search for Plans (under 10 years)		$76.00	$73.00	each	
Building Certificate (Fast Track 24 hours)		$108.00	$103.00	each	
Asset Protection (Security Deposit Commercial Refundable)		$1,000.00	$1,000.00	each	
Building Search for Plans (10 to 25 years)		$153.00	$147.00	each	
Building Search for Plans (more than 25 years)		$311.00	$299.00	each	
Reg 327 fees for the provision of information (State Gov)	Yes	$46.45	$44.40	each	
Traffic & Local Laws					
Traffic Supervision					
Traffic Control & Local Laws - Parking Infringement Notices	Yes	$70.00	$70.00	each	
Parking Infringement Notice	Yes	$85.00	$85.00	each	
Parking Infringement Notice	Yes	$141.00	$141.00	each	
Parking Infringement Late Fee	Yes	$22.60	$22.60	each	
Local Laws Administration					
Temporary work zones		$155.00	$149.00	each	
Access to Langtree Mall		$155.00	$149.00	each	
T.S.A Signs per day hire		$155.00	$149.00	each	
Goods on Display 1.5m2		$142.00	$137.00	each	
Impounded Items - Impounded signs / trolleys		$155.00	$149.00	each	
Impounded Items - Impounded Toy Vehicles (skateboards / rollerblades / bicycles)		$73.00	$70.00	each	
Impounded Items - Impounded vehicles		$199.00	$191.00	each	
Trade / Media Permits		$155.00	$149.00	each	
Consumption of Liquor		$73.00	$70.00	each	
Camping on Controlled Land / Camping on Private Land		$73.00	$70.00	each	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Collection on Roads		$73.00	$70.00	each	
Recreational Vehicles		$155.00	$149.00	each	
Advertising Signs ("A Frame)		$142.00	$137.00	each	
Keeping of Bees / Bee Hives		$144.00	$138.00	each	
Outdoor Dining Facility (per table and chairs)		$142.00	$137.00	each	
Street parties		$73.00	$70.00	each	
Road Closure Applications		$142.00	$137.00	each	
Copies of Local Law		$42.00	$40.00	each	
Road Side Trading - Mildura		$3,249.00	$3,124.00	each	
Road Side Trading - other		$468.00	$450.00	each	
Bulk rubbish containers on a carriageway		$73.00	$70.00	each	
Animal Control					
Other Fees - Animal Control dangerous dog signs		$32.00	$31.00	each	
Other Fees - Animal Control dangerous dog collars		$45.00	$43.00	each	
Animal Release - Other (Sheep, Goats & Rams)		$109.00	$105.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Desexed		$34.00	$33.00	each	
Animal Control - Animal Registrations (Dog & Cat) Animal over 10 years		$34.00	$33.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Pensioner Entire (RENEWAL)		$52.00	$50.00	each	
Animal Control - Animal Registration (Dog & Cat) - Entire (Renewal)		$103.00	$99.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Reduced Fee		$34.00	$33.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Pensioner Desexed		$18.00	$17.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Replacement Tags		$.00	$.00	each	
Animal Control Regulation - Stock wandering at large (Local Laws)	Yes	$100.00	$100.00	each	
Animal Control Regulation - Dog unregistered	Yes	$244.00	$244.00	each	
Animal Control Regulation - Dog wandering at large (night time)	Yes	$244.00	$244.00	each	
Animal Control Regulation - Dog wandering at large (day time)	Yes	$183.00	$183.00	each	
Other Fees - Animal Business Registration		$148.00	$142.00	each	
Other Fees - Animal Certificate of Registration (Dog/Cat)		$25.00	$24.00	each	
Animal Release - Other (Horse, Cattle)		$109.00	$105.00	each	
Animal Control Minor Attack	Yes	$299.00	$299.00	each	
Animal Control Animal Nuisance (Barking)	Yes	$119.00	$119.00	each	
Animal Control Not Wearing a Tag	Yes	$59.00	$59.00	each	
Animal Control Non Muzzled Grey Hound	Yes	$179.00	$179.00	each	
Animal Control- Animal Registration (Dog & Cat) Entire (NEW)		$103.00	$.00	each	
Animal Control - Animal Registrations (Dog & Cat) - Pensioner Entire (NEW)		$52.00	$.00	each	
Animal Control - Animal Registrations (Dog & Cat) Animal over 10 years Pensioner		$18.00	$.00	each	
Animal Release - (Dog, Cat)		$109.00	$105.00	each	
Other Fees - Animal Permits to keep more dogs/cats/other		$144.00	$138.00	each	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Fire Prevention					
Fire Control - Administration Fee		$270.00	$259.00	each	
Permit to Burn		$30.00	$29.00	each	
Engineering Services					
Engineering Services					
Assets					
Road Opening Permit - (Application Fee)		$64.50	$64.00	each	
Road Opening Permit - Miscell. Charge - Driveway Inspection Fee (per driveway)		$89.00	$85.50	each	
Consent for stormwater drainage (State Gov)	Yes	$55.55	$55.55	each	
Copying - Plan Copier (A2) 1-99 copies		$6.40	$6.10	each	
Over Dimension & High Mas Permit		$127.00	$127.00	each	
Plan Copying - A0 (1-99 copies)		$25.00	$24.00	each	
Plan Copying - A1 (1-99 copies)		$12.90	$12.40	each	
Street Directory - Street Number Plans (A1 Sheet) each		$34.40	$33.00	each	
Colour Printing - Laser Printer (A3)		$4.90	$4.70	each	
Printing - Laser Printer A4 -(Line-Full colours)		$2.90	$2.70	each	
Street Directory Books (A4)		$29.00	$27.80	each	
Street Directory - Street Number Book (A3)		$79.10	$76.00	each	
Street Directory & Number Book (on CD)		$45.10	$43.30	each	
Street Directory - Street Number Plans Set (Mda, Iry, RC & Merb)		$56.80	$54.60	each	
Printing - Inkjet Plotter (A0 - Line/Plan not full colour)		$30.90	$29.70	each	
Printing - Inkjet Plotter (A2 - Line/Plan not full colour)		$19.80	$19.00	each	
Printing - Inkjet Plotter (A1 - line/Plan not full colour)		$29.70	$28.50	each	
Permit to Occupy Road reserve		$64.00	$.00	each	
Engineering Assessment Fees (Manager)		$331.00	$318.35	per hour	
Engineering Assessment Fees (Team Leader Design)		$199.00	$190.55	per hour	
Engineering Assessment Fees (Team Leaders/ Co-ordinator)		$263.00	$252.35	per hour	
Engineering Assessment Fees (Engineers)		$139.00	$132.90	per hour	
Engineering Assessment Fees (Technical Officer)		$114.00	$109.20	per hour	
Infrastructure Maintenance					
Road Openings					
Footpath (Reinstatement) - Concrete		$416.00	$400.00	Min Charge	
Footpath (Reinstatement) - Vehicle Crossings Reinforced Concrete		$416.00	$400.00	Min Charge	
Footpath (Reinstatement) - Asphalt		$416.00	$400.00	Min Charge	
Footpath (Reinstatement) - Kerb and Channel		$416.00	$400.00	Min Charge	
Footpath (Reinstatement) - Vehicle Crossings Reinforced Concrete		$386.00	$371.00	Min Charge	
Footpath (Reinstatement) - Concrete		$376.00	$361.00	Min Charge	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Footpath (Reinstatement) - Kerb and Channel		$376.00	$361.00	Min Charge	
Road Surface (Reinstatement) - Bituminous Concrete (Asphalt)		$416.00	$400.00	Min Charge	
Footpath (Reinstatement) - Kerb and Channel		$260.00	$250.00	m2	
Footpath (Reinstatement) - Asphalt		$156.00	$150.00	m2	
Road Surface (Reinstatement) - Bituminous Concrete (Asphalt)		$156.00	$150.00	m2	
Footpath (Reinstatement) - Vehicle Crossing Reinforced Concrete		$188.00	$180.00	m2	
Footpath (Reinstatement) - Kerb and Channel		$234.00	$225.00	m2	
Footpath (Reinstatement) - Asphalt		$146.00	$140.00	m2	
Footpath (Reinstatement) - Concrete		$156.00	$150.00	m2	
Footpath (Reinstatement) - Vehicle Crossing Reinforced Concrete		$175.00	$168.00	m2	
Footpath (Reinstatement) - Concrete		$146.00	$140.00	m2	
Road Surface (Reinstatement) - Bituminous Concrete (Asphalt)		$146.00	$140.00	m2	
Road Surface (Reinstatement) - Bituminous Concrete (Asphalt)		$380.00	$365.00	Min Charge	
Financial Management					
MRCC Financial Management					
Operational					
Dishonoured Direct Debit Administration Fee		$30.00	$29.00	each	
Dishonoured Cheque Administration Fee		$30.00	$29.00	each	
Leisure & Cultural Services					
Recreation Services					
Red Cliffs Civic Centre					
Commercial Hire Fee - Red Cliffs Civic Centre - Full Day (more than 4 hours)		$330.00	$316.25	per use	
Commercial Hire Fee - Red Cliffs RSL - Full Day (more than 4 hours)		$330.00	$316.25	per use	
Community Hire Fee (non-for-profit organisations) - Red Cliffs Civic Centre - Full Day (more than 4 hours)		$101.00	$96.70	per use	
Community Hire Fee (non-for-profit organisations) - Red Cliffs RSL - Full Day (more than 4 hours)		$101.00	$96.70	per use	
Facilities Red Cliffs Civic Centre - Commercial Hire		$330.00	$316.25	per use	
Facilities Red Cliffs RSL - Commercial Hire		$330.00	$316.25	per use	
Facilities (Red Cliffs Civic Centre - Meetings (up to 4 hours)		$29.00	$27.45	per use - up to 4 hours	
Facilities (Red Cliffs RSL - Meetings (up to 4 hours)		$29.00	$27.45	per use - up to 4 hours	
Property & Equipment Hire					
Mobile Toilet - Servicing Fee		$69.00	$65.90	per use	
Irymple CLC					
Irymple Community Leisure Centre - Stadium - Junior Competition		$25.00	$23.95	per hour	
Irymple Community Leisure Centre - Stadium - Junior Training		$21.00	$19.90	per hour	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Irymple Community Leisure Centre - Stadium - Senior Competition		$35.00	$33.60	per hour	
Irymple Community Leisure Centre - Stadium - Senior Training		$29.00	$27.25	per hour	
Irymple Community Leisure Centre - Upper & Lower Function Rooms - Martial Arts		$21.00	$19.90	per use	
Playgroups Irymple Community Leisure Centre		$11.00	$10.55	per use	
Commercial Hire Fee - Irymple Leisure Centre - Full Day (more than 4 hours)		$330.00	$316.25	per use	
Community Hire Fee (non-for-profit organisations) - Irymple Leisure Centre - Full Day (more than 4 hours)		$101.00	$96.70	per use	
Facilities Irymple Centre - Commercial Hire		$330.00	$316.25	per use	
Facilities (Irymple Leisure Centre - Meetings (up to 4 hours)		$29.00	$27.45	per use - up to 4 hours	
Old Aero Ovals Pavillion					
Community Hire Fee - Kiosk - Old Aerdrome Sporting Complex		$10.50	$9.75	per day	
Commercial Hire Fee - Old Aerodrome Sporting Complex - Full Day (more than 4 hours)		$330.00	$316.25	per use	
Community Hire Fee (non-for-profit organisations) - Old Aerodrome Sporting Complex - Full Day (more than 4 hours)		$101.00	$96.70	per use	
Facilities Old Aerodrome Sporting Complex - Commercial Hire		$330.00	$316.25	per use	
Facilities (Old Aerodrome Sporting Complex - Meetings (up to 4 hours)		$29.00	$27.45	per use - up to 4 hours	
Parks & Reserves - Commercial Hire Fee - (Full Day) Old Aerodrome Sporting Complex		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - (Half Day (up to 4 hours) Old Aerodrome Sporting Complex		$330.00	$316.25	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Old Aerodrome Sporting Complex		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - (Half Day (up to 4 hours) Old Aerodrome Sporting Complex		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Old Aerodrome Sporting Complex		$18.50	$17.60	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Old Aerodrome Sporting Complex		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Old Aerodrome Sporting Complex		$670.00	$643.50	Per year	
Unspecified Reserves					
Riverbend Caravan Park and Riverfront Reserve - Commercial Recreation Activities		$63.00	$60.30	per 4 hour session	
Parks & Reserves - Commercial Hire Fee - (Full Day) Unspecified Reserve		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Unspecified Reserve		$330.00	$316.25	per day	
Parks & Reserves – Community Hire Fee - (Full Day) Unspecified Reserve		$80.00	$76.85	More than 4 hours	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Unspecified Reserve		$41.00	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee - Unspecified Reserve		$18.50	$17.60	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) - Unspecified Reserve		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) - Unspecified Reserve		$670.00	$643.50	Per year	
Mildura Rec Reserve					
Mildura Recreation Reserve Kiosks - Community Hire Fee - Full day hire		$35.00	$33.60	per day	
Mildura Recreation Reserve Kiosks - Commercial Hire Fee - Full day hire		$132.00	$126.70	per day	
Change rooms Commercial Hire Fee - Full day hire Mildura Recreation Reserve		$35.00	$33.40	per day	
Community Hire Fee - Kiosk - Mildura Recreation Reserve		$10.50	$9.75	per day	
Parks & Reserves - Commercial Hire Fee - (Full Day) Mildura Recreation Reserve		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Mildura Recreation Reserve		$330.00	$316.25	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Mildura Recreation Reserve		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Mildura Recreation Reserve		$31.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Mildura Recreation Reserve		$18.50	$17.60	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Mildura Recreation Reserve		$366.00	$351.40	per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Mildura Recreation Reserve		$670.00	$643.50	per year	
Light Tokens		$6.05	$5.80	per 30 mins	
Aero Ovals					
Change rooms Commercial Hire Fee - Full day hire Old Aerdrome Sporting Complex		$35.00	$33.40	per day	
Mansell Reserve					
Parks & Reserves - Commercial Hire Fee - (Full Day) Mansell Reserve		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Mansell Reserve		$330.00	$316.25	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Mansell Reserve		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Mansell Reserve		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Mansell Reserve		$18.50	$17.60	per hour	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Mansell Reserve		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Mansell Reserve		$670.00	$643.50	Per year	
Henshilwood Park					
Parks & Reserves - Commercial Hire Fee - (Full Day) Henshilwood Reserve		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Henshilwood Reserve		$330.00	$316.25	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Henshilwood Reserve		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Henshilwood Reserve		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Henshilwood Reserve		$18.50	$17.60	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Henshilwood Reserve		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Henshilwood Reserve		$670.00	$643.50	Per year	
Lake Cullulleraine					
Parks & Reserves - Commercial Hire Fee - (Full Day) Lake Cullulleraine/ Johansen Reserve		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Lake Cullulleraine/ Johansen Reserve		$330.00	$316.25	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Lake Cullulleraine/ Johansen Reserve		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Lake Cullulleraine/ Johansen Reserve		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Lake Cullulleraine/ Johansen Reserve		$18.50	$17.60	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Lake Cullulleraine/ Johansen Reserve		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Lake Cullulleraine/ Johansen Reserve		$670.00	$643.50	Per year	
Nichols Point Reserve					
Parks & Reserves - Commercial Hire Fee - (Full Day) Nichols Point Reserve		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Nichols Point Reserve		$330.00	$316.25	per day	
Parks & Reserves - CommunityHire Fee - (Full Day) Nichols Point Reserve		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Nichols Point Reserve		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Nichols Point Reserve		$18.50	$17.60	per hour	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Nichols Point Reserve		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Nichols Point Reserve		$670.00	$643.50	Per year	
Chaffey Park					
Parks & Reserves - Commercial Hire Fee - (Full Day) Chaffey Park		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Chaffey Park		$330.00	$316.25	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Chaffey Park		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Chaffey Park		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Chaffey Park		$18.50	$17.60	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Chaffey Park		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Chaffey Park		$670.00	$643.50	Per year	
Cardross Recreation Reserve					
Parks & Reserves - Commercial Hire Fee - (Full Day) Cardross Recreation Reserve		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Cardross Recreation Reserve		$330.00	$316.25	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Cardross Recreation Reserve		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Cardross Recreation Reserve		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Cardross Recreation Reserve		$18.50	$17.60	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Cardross Recreation Reserve		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Cardross Recreation Reserve		$670.00	$643.50	Per year	
Quandong Park					
Parks & Reserves - Commercial Hire Fee - (Full Day) Quandong Park		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Quandong Park		$330.00	$316.25	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Quandong Park		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Quandong Park		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Quandong Park		$18.50	$17.60	per hour	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Quandong Park		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Quandong Park		$670.00	$643.50	Per year	
Kenny Park					
Parks & Reserves - Commercial Hire Fee - (Full Day) Kenny Park Reserve		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - (Full Day) Kenny Park Reserve		$330.00	$316.25	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Kenny Park Reserve		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - (Full Day) Kenny Park Reserve		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Kenny Park Reserve		$18.50	$17.60	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Kenny Park Reserve		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Kenny Park Reserve		$670.00	$643.50	Per year	
Nangiloc Reserve					
Parks & Reserves - Commercial Hire Fee - (Full Day) Nangiloc Reserve		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Nangiloc Reserve		$330.00	$316.25	per day	
Parks & Reserves - Community Hire Fee - (Full Day) Nangiloc Reserve		$80.00	$76.85	More than 4 hours	
Parks & Reserves - Community Hire Fee - Half Day (up to 4 hours) Nangiloc Reserve		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Nangiloc Reserve		$18.50	$17.60	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Nangiloc Reserve		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Nangiloc Reserve		$670.00	$643.50	Per year	
Ornamental Lakes					
Nowingi Place - Commercial Hire - Event Day		$1,370.00	$1,317.70	per day	
Nowingi Place - Commercial Hire - Bump In/Bump Out		$685.00	$658.85	per day	
Nowingi Place - Commercial Hire - Rehearsal		$1,371.00	$1,317.70	per day	
Nowingi Place - Community Hire (Not for profit) - Bump In/Bump Out		$172.00	$164.75	per day	
Nowingi Place - Community Hire (Not for profit) - Event Day		$344.00	$330.50	per day	
Nowingi Place - Community Hire (Not for profit) - Rehearsal		$344.00	$330.50	per day	
Parks & Reserves - Commercial Hire Fee - (Full Day) Ornamental Lakes Park		$330.00	$316.25	per day	
Parks & Reserves - Commercial Hire Fee - Half Day (up to 4 hours) Ornamental Lakes Park		$330.00	$316.25	per day	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Parks & Reserves - Community Hire Fee - (Full Day) Ornamental Lakes Park		$80.00	$76.85	More than 4 hours	
Parks & Reserves - CommunityHire Fee - Half Day (up to 4 hours) Ornamental Lakes Park		$41.50	$39.55	Up to 4 hours	
Seasonal and Annual Service Agreements Base Fee Ornamental Lakes Park		$18.50	$17.60	per hour	
Yearly Commercial Hire Fee for Reserves/Parks (1 Park used) Ornamental Lakes Park		$366.00	$351.40	Per year	
Yearly Commercial Hire Fee for Reserves/Parks (Multiple Parks/Reserves used) Ornamental Lakes Park		$670.00	$643.50	Per year	
Library Services					
Operational					
Photocopying - A3		$.40	$.40	per A3 page	
Print Outs - Colour		$1.00	$1.00	per A4 page	
Print outs - Black & White		$.20	$.20	per A4 page	
Ear buds/Headphones		$2.20	$2.10	each	
Lanyards		$1.10	$1.05	each	
CD rewritable		$2.30	$2.20	each	
Photocopying - A4		$.20	$.20	per A4 page	
Visitors' Security Deposits		$35.00	$35.00	per individual	A refundable fee for visitors to join the Library Service on a short term basis.
Meeting Room Hire		$28.50	$28.00	per half day	
Meeting Room Hire		$17.50	$17.00	per hour	
Lost Membership Card (replacement)		$2.90	$2.80	each	
Over due items		$.25	$.25	per item, per day	
Visitors' Security Deposits		$70.00	$70.00	per family (4 members)	A refundable fee for visitors to join the Library Service on a short term basis.
Inter - Library Loans		$13.05	$13.00	each	
Lost / damaged items		$8.50	$8.50	each	
Playaway Battery Cover		$1.30	$1.25	each	
ILL/Magazine slashes		$11.45	$11.40	each	
Book sales - Hardcover		$2.00	$2.00	each	Sale of discarded library items.
Book Sales - Magazines		$.50	$.50	each	Sale of discarded library items.
Book Sales - Paperbacks		$1.00	$1.00	each	Sale of discarded library items.
Book sales - CD/DVD cases		$.50	$.50	each	Sale of discarded library items.
Mending/Recovering/Covering		$12.45	$12.40	each	
Audio Cassette Case Replacement		$19.55	$19.50	each	
Audio Cassette Replacement		$13.55	$13.50	each	
Audio CD Replacement		$19.55	$19.50	each	
Cover Reproduction - Audio/CD/Video/DVD		$11.45	$11.40	each	
Case Replacement - CD/DVD/Video		$6.25	$6.20	each	
Kit Bag Replacements		$16.55	$16.50	each	
Case replacement - CD/DVD/Video		$11.45	$11.40	each	
Audio CD Pocket Replacement		$3.15	$3.10	each	
Case Replacement - Audio CD		$19.55	$19.50	each	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Library Bags		$3.20	$3.10	each	
Fax Sending - First page		$2.60	$.00	each	
Fax Sending - Each page after first page		$1.80	$.00	each	
Internet Fee		$1.00	$1.00	per quarter hour or part quarter hour	
Library Programs and Events					
Co-ordinator fee		$25.00	$25.00	each	
Member fee		$50.00	$50.00	each	
Children's school holiday program		$1.55	$1.50	per child, per session	
Swimming Pools					
Operational					
Colignan - Casual Entry - Adult		$2.30	$2.20	per person	
Colignan - Casual Entry - Student / Pensioner		$2.30	$2.20	per person	
Colignan - Memberships - Family		$58.15	$55.90	per family	
Colignan - Memberships - Single		$29.05	$27.95	each	
Irymple, Merbein & Red Cliffs - Carnivals - Up to 4 hours		$78.90	$75.85	per carnival	
Irymple, Merbein & Red Cliffs - Carnivals additional hours		$26.50	$25.50	per hour	
Irymple, Merbein & Red Cliffs - Casual Entry		$3.00	$2.90	per adult	
Irymple, Merbein & Red Cliffs - Casual Entry - Children / Student		$1.75	$1.70	per person	
Irymple, Merbein & Red Cliffs - Casual Entry - Pensioner		$1.75	$1.70	per person	
Irymple, Merbein & Red Cliffs - Casual Entry Family		$9.70	$9.35	per family	
Irymple, Merbein & Red Cliffs - Four Day Pass - Adult		$8.60	$8.25	per person	
Irymple, Merbein & Red Cliffs - Four Day Pass - Children / Student		$5.10	$4.90	per person	
Irymple, Merbein & Red Cliffs - Four Day Pass - Pensioner		$5.10	$4.90	per person	
Irymple, Merbein & Red Cliffs - Season Tickets - Adult		$61.60	$59.25	per person	
Irymple, Merbein & Red Cliffs - Season Tickets - Children / Student		$42.40	$40.75	per person	
Irymple, Merbein & Red Cliffs - Season Tickets - Family		$127.10	$122.20	per ticket	
Irymple, Merbein & Red Cliffs - Season Tickets - Pensioner		$40.00	$38.45	per person	
Mildura Waves, Mildura Olympic - Aquatic Education - Adult Lessons		$11.45	$11.40	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Children's Lessons		$11.45	$11.40	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Casual		$17.15	$16.50	per person	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Level 1		$11.45	$11.40	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Level 4		$72.90	$72.45	per month	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Levels 2 & 3		$68.20	$67.30	per month	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Pre Squad		$11.45	$11.40	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Learn to dive classes		$11.45	$11.40	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Shrimp (babies)		$8.30	$8.30	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Aqua Mildura		$7.35	$7.05	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult 10 visit swim pass		$55.30	$53.15	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Sauna Only		$6.50	$6.25	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Spa Only		$6.50	$6.25	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Swim		$6.00	$5.75	per person	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Swim / Spa / Sauna		$9.15	$8.80	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Aqua Aerobics		$11.00	$10.60	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Birthday Party		$6.80	$6.55	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Catered Birthday Party		$13.45	$12.95	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Child 10- visit swim pass		$28.75	$27.65	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Child Swim		$3.40	$3.25	per person	
Mildura Waves, Mildura Olympic - Aquatic Entry - Concession swim		$4.75	$4.55	per person	
Mildura Waves, Mildura Olympic - Aquatic Entry - Family Swim		$15.30	$14.70	per family	
Mildura Waves, Mildura Olympic - Aquatic Entry - Locker		$2.80	$2.70	each	
Mildura Waves, Mildura Olympic - Creche		$8.00	$7.70	1 hour family member	
Mildura Waves, Mildura Olympic - Creche		$8.80	$8.45	1.5 hour non member	
Mildura Waves, Mildura Olympic - Creche		$3.40	$3.25	1 hour member	
Mildura Waves, Mildura Olympic - Creche		$4.75	$4.55	1.5 hour member	
Mildura Waves, Mildura Olympic - Creche		$5.90	$5.65	1 hour non member	
Mildura Waves, Mildura Olympic - Creche		$14.05	$13.50	1 hour family non member	
Mildura Waves, Mildura Olympic - Family Membership Option A		$152.90	$147.00	per family	
Mildura Waves, Mildura Olympic - Family Membership Option B		$166.40	$160.45	per family	
Mildura Waves, Mildura Olympic - Memberships - 1 month gold		$115.65	$111.20	each	
Mildura Waves, Mildura Olympic - Memberships - 1 Month Gold Teen		$70.05	$67.35	per month	
Mildura Waves, Mildura Olympic - Memberships - 12 month gold		$858.05	$825.05	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month Gold Student / Pensioner		$717.50	$689.90	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month Student / Pensioner		$480.55	$462.05	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month Swim Child		$339.35	$326.30	each	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Mildura Waves, Mildura Olympic - Memberships - 12 month swim family		$1,034.80	$995.00	per family	
Mildura Waves, Mildura Olympic - Memberships- 12 month Teen Gold		$546.40	$525.40	each	
Mildura Waves, Mildura Olympic - Memberships - 6 Months Child Swim		$186.05	$178.90	per person	
Mildura Waves, Mildura Olympic - Memberships - 6 Months Family		$531.90	$511.45	per family	
Mildura Waves, Mildura Olympic - Memberships - 6 months Gold		$524.60	$504.40	per person	
Mildura Waves, Mildura Olympic - Memberships - 6 months Gold Student/Pensioner		$439.35	$422.45	per person	
Mildura Waves, Mildura Olympic - Memberships - 6 months Swim		$315.15	$303.05	per person	
Mildura Waves, Mildura Olympic - Memberships - 6 months Swim Student/Pensioner		$261.80	$251.75	per person	
Mildura Waves, Mildura Olympic - Memberships - 6 months Teen Gold		$351.15	$337.65	per person	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee		$59.40	$77.65	each	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee /Concession		$51.15	$77.65	each	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee Child Swim		$33.55	$36.25	each	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee Teen Gym		$33.55	$77.65	each	
Mildura Waves, Mildura Olympic - Memberships - Aerobic Plus - Group Fitness plus		$60.30	$58.00	each	
Mildura Waves, Mildura Olympic - Memberships - Aerobics Plus - Group fitness plus / concession		$51.70	$49.70	each	
Mildura Waves, Mildura Olympic - Memberships - Dry Programs - Gold Casual Gym		$16.50	$15.85	per visit	
Mildura Waves, Mildura Olympic - Memberships - Dry Programs - Group Fitness Class		$11.00	$10.60	per session	
Mildura Waves, Mildura Olympic - Memberships - Gold		$65.30	$66.25	each	
Mildura Waves, Mildura Olympic - Memberships - Gold 6 Months		$76.90	$73.95	per person	
Mildura Waves, Mildura Olympic - Memberships - Gold Student / Pensioner 6 Months		$64.70	$62.20	per person	
Mildura Waves, Mildura Olympic - Memberships - Gold Student/Pensioner		$54.70	$52.80	each	
Mildura Waves, Mildura Olympic - Memberships - Gym Plus		$61.55	$59.55	each	
Mildura Waves, Mildura Olympic - Memberships - Gym Plus / Concession		$51.15	$49.20	each	
Mildura Waves, Mildura Olympic - Memberships - Swim Adult		$42.00	$41.40	each	
Mildura Waves, Mildura Olympic - Memberships Swim Child		$24.80	$23.85	each	
Mildura Waves, Mildura Olympic - Memberships - Swim Family		$81.10	$77.65	each	
Mildura Waves, Mildura Olympic - Memberships - Swim Plus / Pensioner		$35.30	$34.20	each	
Mildura Waves, Mildura Olympic - Memberships - Teen Gold		$42.00	$41.40	each	
Mildura Waves, Mildura Olympic - Memberships - Teen Gold Six Months		$53.00	$50.95	per person	
Mildura Waves, Mildura Olympic - Memberships --12 month Swim Adult		$571.00	$549.05	each	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 25 meter pool		$650.90	$626.20	per day	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 25 meter pool		$127.60	$123.20	per hour	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 50 meter pool		$650.90	$626.20	per day	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 50m pool		$127.60	$123.20	per hour	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - Dive Pool		$59.20	$56.95	per hour	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - Dive pool		$322.30	$310.50	per day	
Mildura Waves, Mildura Olympic - Schools - Aquatic - Recreational Swim - over 20		$2.75	$2.65	per person	
Mildura Waves, Mildura Olympic - Schools Aquatic - Recreational Swim - Less than 20 children		$3.10	$3.00	per person	
Mildura Waves, Mildura Olympic - Schools Aquatic - School Run Lessons		$3.10	$3.00	per person	
Mildura Waves, Mildura Olympic - Schools Aquatic - School Run Lessons - Lane Hire		$16.55	$16.05	per hour	
Mildura Waves, Mildura Olympic - Schools Aquatic Lesson - Term 1 & 4 - Ratio 1:8		$5.90	$5.70	per 45 minute lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lesson - Term 2 & 3 ratio 1:10		$3.85	$3.75	per half hour lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Instructor/Lifeguard		$34.75	$33.40	per visit	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 2 & 3 - ration 1:8		$5.60	$5.40	per 45 minute lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 1 & 4 - Ratio 1:10		$5.20	$5.10	per 45 minute lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 1 & 4 - Ratio 1:8		$4.90	$4.70	per half hour lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 2 & 3 - Ration 1:10		$4.90	$4.70	per 45 minute lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 2 & 3 ratio 1:8		$4.40	$4.25	per half hour lesson	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons Term 1 & 4 - Ratio 1:10		$4.50	$4.30	per half hour lesson	
Mildura Waves, Mildura Olympic - Schools Dry - Group fitness class		$6.10	$5.90	per person	
Mildura Waves, Mildura Olympic - Schools Dry - Gym		$6.10	$5.90	per person	
Mildura Waves, Mildura Olympic - Schools Dry - Gym and Swim		$7.35	$7.05	per person	
Mildura Waves, Mildura Olympics - SSI Friday Night 50m Carnival with LG		$405.80	$393.30	per carnival	
Murrayville - Casual Entry - Adult		$3.00	$2.80	per person	
Murrayville - Casual Entry - Pensioner		$3.00	$2.80	each	
Murrayville - Casual Entry - Student		$2.00	$1.80	each	
Murrayville - Memberships - Adult		$42.50	$41.40	each	
Murrayville - Memberships - Family		$65.00	$63.15	each	
Murrayville - Memberships - Student		$25.50	$24.85	each	
Ouyen - Casual Entry - Adult		$2.65	$2.55	per person	
Ouyen - Casual Entry - Children / Student		$1.75	$1.70	per person	
Ouyen - Casual Entry - Pensioner		$1.75	$1.70	per person	
Ouyen - Four Day Pass - Adult		$8.65	$8.30	per person	

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Ouyen - Four Day Pass - Children / Student		$5.10	$4.90	per person	
Ouyen - Four Day Pass - Pensioner		$5.10	$4.90	per person	
Ouyen - Season Tickets - Adult		$32.95	$31.70	per person	
Ouyen - Season Tickets - Children / Student		$32.95	$31.65	per person	
Ouyen - Season Tickets - Family		$65.95	$63.40	per family	
Ouyen - Season Tickets - Pensioner		$32.90	$31.65	per person	
Underbool - Casual Entry - Adult		$2.50	$2.70	per person	
Underbool - Casual Entry - Child		$2.00	$1.70	per person	
Underbool - Casual Entry - Non members School and Vic Swim Class		$2.00	$1.60	per person	
Underbool - Casual Entry - Pensioner		$2.50	$2.70	per person	
Underbool - Memberships - Casual Family		$30.00	$28.80	per family	
Underbool - Memberships - Child/Student		$30.00	$29.00	per person	
Underbool - Memberships - Family		$60.00	$56.95	per family	
Underbool - Memberships - Pensioner		$30.00	$29.00	per person	
Underbool - Memberships - Single		$30.00	$29.00	per person	
Ouyen - Casual Entry - Family		$9.70	$.00	each	
Theatre					
Theatre Local					
Ticketing: Box Office Commission for Local and Community Groups.		$1.40	$1.35	per ticket	A 3% handling charge on the gross total of credit card and EFTPOS sales applies
Venue Hire: Local Groups / Community Groups / Mildura Rural City Council		$452.00	$434.00	per day	Venue Rental (Theatre): Full day or evening performance includes FOH Manager for the first 4 hours, thereafter charged at $52 per hour. Access from 10am - midnight. Futher time to be negotiated with Mildura Arts Centre.
Ticketing: EXTERNAL EVENTS: Box Office Commission		$3.20	$2.80	per ticket	
Ticketing: EXTERNAL EVENTS - Box office Commission for Local & Community Groups.		$1.40	$1.35	per ticket	A 3% handling charge on the gross total of credit card and EFTPOS sales applies
Theatre Commercial					
Ticketing: EXTERNAL EVENTS - Site building on ticketing system / Administration Charge		$110.00	$105.00	each	Minimum fee. Additional charges may apply.
Steinway & Sons Model D Concert Grand		$.00	$.00	each	ON SITE USE ONLY. Fee subject to the rate at which the service is supplied regarding tuning. To be negotiated directly with Mildura Arts Centre.
Occupancy full lights with technician (Professional)		$66.00	$63.00	per hour	Standard occupancy rate for 'full lights' with technician

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Technical Services (Technician)		$43.00	$41.00	per hour	For a single show performance, the technician is charged at $43 per hour. $66 per hour charge for additional performances on the same day.
Yamaha Grand Piano (untuned)		$74.00	$71.00	per day	Fee subject to the rate at which the service is supplied regarding tuning and transport. To be negotiated directly with Mildura Arts Centre.
Marquee / Tents - Mildura Arts Centre Lawns		$135.00	$129.00	per day	Refundable bond of $500. Public liability insurance required
Ticketing: Bulk Tickets (430 seats as per MAC venue)		$.25	$.21	per ticket	
Occupancy 'working lights' with Supervisor - Theatre		$35.00	$33.00	per hour	Occupancy time in Theatre from entry to exit, bump in/out, rehearsals with 'working' lights
Functions and Meetings		$98.00	$94.00	per hour	Includes a Front of House Manager/supervisor (1). Public Liability Insurance required.
Technical Services Staffing		$41.00	$39.00	per hour	Staffing: Mechanist, Fire Warden, Follow Spot Operator. Public holiday staffing: standard rate plus 50%
Front of House Manager (FOHM)		$52.00	$50.00	per hour	Public holiday staffing: standard rate plus 50%
Other Charges - Folding Seats		$1.30	$1.25	each	
Cleaning between performances (2 hours)		$75.00	$72.00	each	Minimum 2 hours, after that, per hour charge.
Security (after hours) / Supervision		$.00	$.00	per hour	Fee subject to the rate at which the service is supplied. To be negotiated directly with Mildura Arts Centre.
Venue Hire: Conferences / Conventions / Meetings / Standing charges - Theatre		$589.00	$566.00	per day	Venue Rental (Theatre): Full day or evening performance includes FOH Manager for the first 4 hours, thereafter charged at $52 per hour. Access from 10am - midnight. Futher time to be negotiated with Mildura Arts Centre.
Additional Performance: more than 1 performance on the same day. (Technical Charge)		$66.00	$63.00	per hour	For a single show performance, the technician is charged at $43 per hour. Additional performances on the same day, technical charges are $66 per hour.
Functions Set Up/Pack Down Fee		$41.00	$39.00	per hour	
Venue Hire: Dead Days (Theatre)		$58.00	$55.00	per day	
Ticketing: Box Office Commission for Professional Companies/Hirers.		$3.20	$2.80	per ticket	
Front of House Staffing		$41.00	$39.00	per person, per hour	Staffing: Box Office, Ushers, Doorperson, Merchandise seller. Public holiday staffing: standard rate plus 50%

Description	Statutory Fee	2013/14 Fee (incl. GST)	2012/13 Fee (incl. GST)	Unit Rate	Next Year Supplementary Info.
Venue Hire: Professional Companies		$978.00	$940.00	per day	Venue Rental (Theatre): Full day or evening performance includes FOH Manager for the first 4 hours, thereafter charged at $52 per hour. Access from 10am - midnight. Futher time to be negotiated with Mildura Arts Centre.
Poster Distribution Fee		$2.00	$1.35	per poster	
Occupancy 'full lights' with technician (Local & Community Groups)		$66.00	$63.00	per hour	Standard occupancy rate for 'full lights' with technician ie Rehearsals
Mail out (printing and posting)		$1.40	$1.35	per env/data	As agreed with Mildura Arts Centre.
Theatre Touring					
Ticketing: Box Office Commission for Touring shows		$1.80	$.00	per ticket	
Gallery					
Operational					
Mildura Arts Centre Permanent Collection: Image request.		$.00	$.00	each	Fee determined according to declaration of use. Subject to terms and conditions.
Commission: Merchandise and Gallery Sales.		10%	10%	10%	10% commission or as negotiated with Mildura Arts Centre
Heritage					
Old Mildura Homestead Administration					
Rio Vista Front Lawns		$68.00	$65.00	2 hours	Minimum of 2 hours
Rio Vista: Wedding Photographs Inside Building.		$204.00	$.00	per hour	Charge per hour includes hire and one MAC Staff Supervisor. Public Liability Insurance also required. Bond required.
Weekday Rate: Woolshed Sunday - Thursday		$240.00	$229.00	per day	Plus refundable bond of $500. Includes Public Liability Insurance.
Weekend Rate - Woolshed Friday - Saturday		$400.00	$384.00	weekend rate	Plus refundable bond of $500. Includes Public Liability Insurance.
Marquee / Tents - Old Mildura Homestead grounds		$400.00	$384.00	per day	Plus refundable bond of $500. Includes Public Liability Insurance.
Cottage Daily Rate		$212.00	$203.00	per day	Plus refundable bond of $500. Includes Public Liability Insurance.
Security Alarm Call out		$59.00	$56.00	each	
Penalty charge for late vacation of Woolshed (by 10:30am)		$36.00	$34.00	per hour	Minimum of 2 hours
Penalty charge for unsatisfactory clean up of Woolshed		$75.00	$72.00	per hour	Minimum of 2 hours
Cottage / Meetings only		$43.00	$32.00	per hour	Minimum of 2 hours
Hire of Rose Garden/Grounds - Ceremony or Wedding Photographs		$68.00	$65.00	per two hours	Minimum 2 hours, after that, $27 per hour charge. Includes Public Liability Insurance.
Whole of site event / festival		$1,032.00	$992.00	per day	Plus refundable bond of $500