

Budget Package 2009/2010



Mildura Rural City Council



Mayor's Introduction

The 2009/10 Budget sets Council's financial commitments to the community for the provision of services, facilities and infrastructure.

The current economic climate is tough for many people. That's why Council believes it is important to maintain the current services provided and has set a budget to make sure that members of our community who need assistance and support, receive it. This budget ensures that there will be no drop in the provision of services to the aged, families, young people or the disabled.

An investment has been made to build and repair infrastructure and provide facilities that enhance the quality of life for residents. This will see our municipality grow and prosper.

A number of new and exciting initiatives are also included in this budget that will improve existing services to the community and provide greater value.

This budget, produced in line with Council's Strategic Financial Plan, makes responsible use of the funds available to meet the community's expectations and to be relevant across the municipality.

Council has given careful consideration to the 2009/10 Budget to ensure responsible expenditure and value for our residents whilst maintaining a secure and viable financial position.

On behalf of Councillors and staff, I'm pleased to endorse the 2009/10 Budget as a blueprint for providing our community with services, facilities and infrastructure into the coming year and beyond.

Cr Glenn Milne
Mayor

STRATEGIC RESOURCE PLAN

2009 – 2013

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Executive Summary

The Strategic Resource Plan (SRP) is:

A plan of resources, both financial and non financial, required over the four year period 2009/10 to 2012/2013 to achieve the strategic objectives adopted in the Council Plan.

The Strategic Objectives outlined in the Council Plan are to:

- Provide a community that is a safe and supportive place to live, and encourages diversity, well-being and lifestyle opportunities;
- Create and maintain healthy and sustainable natural and built environmental systems;
- Encourage the sustainable growth and prosperity of the community;
- Develop a regional centre for sport and recreation, arts and culture; and
- Manage resources effectively and efficiently to provide services that are relevant, of a high standard and that address identified community needs.

Challenges facing the Council in achieving these strategic objectives are:

- Addressing the gap between the revenue increases linked to the Consumer Price Index and the cost escalation in the cost of providing Council services.
- The consumption of community assets faster than they can be replaced and thus creating an Asset Renewal Gap which needs to be funded.
- Maintaining an adequate level of funding for new capital projects.
- Diminishing real contributions by the State and Federal Governments with the cost of service delivery continuing to increase at a higher level than the increases in the level of grants provided.

The targets adopted to address the challenges are:

- Increase asset renewal spending by at least \$500,000 per annum for each year of the SRP;
- Maintain the debt level to 45% of rate revenue;
- Maintain service levels at the current level and review levels during the term of the Plan;
- Achieve a strong liquidity position (working capital ratio of at least 2 : 1)
- Achieve a recurrent operating surplus each year of the SRP; and
- Contain the level of rate increases to CPI + 1% over the term of the Plan.

These initiatives will:

- meet the strategic objectives proposed in the Council Plan;
- address required service levels; and
- maintain financial sustainability.

1. Plan Preparation

The Strategic Resource Plan and its Purpose

The Strategic Resource Plan is a component of the Mildura Rural City Council Plan 2009-2013 and has been prepared in accordance with Section 126 of the Local Government Act. It identifies and assesses the resources required over four years, both financial and non-financial, to accomplish the objectives and strategies adopted in the Council Plan which are to:

- Provide a community that is a safe and supportive place to live, and encourages diversity, well-being and lifestyle opportunities;
- Create and maintain healthy and sustainable natural and built environmental systems;
- Encourage the sustainable growth and prosperity of the community;
- Develop a regional centre for sport and recreation, arts and culture; and
- Manage resources effectively and efficiently to provide services that are relevant, of a high standard and that address identified community needs.

The Plan is a high level planning document which gives direction to the community and government about Mildura's future from a strategic resource perspective as well as general direction to staff on future budget parameters.

The SRP is derived from Council's 10-Year Financial Model, a dynamic tool developed in November 2003. This tool allows Council to analyse financial trends over a 10-year future period, based on a range of assumptions. Because of the model's dynamic nature, Council can test a limitless range of 'what if' scenarios to measure the financial impact over future periods on cash flow and financial results.

Method of Preparation

Councillors, senior staff and managers were involved in researching and evaluating:

- the Council's current service and resource levels to determine the changes needed to address the strategic objectives proposed in the Council Plan;
- the impact that assumptions about economic and other factors may have on future projections;
- the targets to be met in addressing the Council Plan resource needs; and
- the likely effectiveness of the SRP in achieving the Council's strategic objectives.

Five standard statements are used as the basis for providing and assessing the relevant information. These are:

- Income Statement
- Balance Sheet
- Cash Flow Statement
- Capital Works Statement
- Statement of Investment Reserves

Relationship to Corporate Framework

The SRP is:

- an integral part of the Council Plan and ;
- linked to other Council strategic documents including the Asset Management Plan, Rating Strategy and Debt Management Strategy.

Consistency with Local Government Act Principles

- It is important to ensure that the Council adheres to the principles of sound financial management required by Section 136 of the Local Government Act 1989, in particular:
 - management of risk relating to debt, assets, liabilities and entrepreneurial activities; and
 - ensuring that decisions made and actions taken, including rating and expenditure policies, have due regard for the financial effects on future generations.

2. Appraisal of Current Financial Position

The overall goal of the SRP is to ensure that Mildura Rural City Council remains financially sustainable in the long-term.

Mildura Rural City Council's Strategic Resource Plan has been developed using the 10 year Financial Modelling which was introduced in 2003 as a means of ensuring Council's future financial sustainability. The financial model is a dynamic tool which analyses financial trends over a ten year future period based on a range of assumptions and produces a means by which Council can assess its financial requirements balanced with its strategic objectives.

Key factors which highlight Council's strong current financial position include:

- **Rates**

Over the last three years Council has contained its rate increases to 5%. It is therefore able to apply a reasonable rate increase in line with the forecasted economic times in the next four years.

- **Working Capital**

Council's working capital ratio (current assets to current liabilities) as at the end of 2007/08 was 2.43:1. During the term of this SRP the current ratio is expected to increase to 2.42:1 and maintain a similar level to 2012/13.

This result is more than adequate and shows that Council's short term liquidity is very positive.

- **Operating Position**

Council has maintained a continued positive operating result of \$6.101M for the 2008/09 financial year. This result also includes the full funding of depreciation.

- **Debt Level**

Council's long term borrowing strategy does not recommend the pursuit of debt free status but rather focuses on reaching a debt position that provides future flexibility to use loan funds, without unduly exposing Council to a high debt burden. A key assumption of this SRP is that Council endeavours to reach a target debt level of 45% of total rate revenue.

- **Infrastructure Renewal**

Council currently has a rolling five-year Capital Works Program for new and renewal capital expenditure. In recognition of the significance that the renewal gap will have on future financial plans, Council has implemented a strategy to limit the amount of new capital expenditure it undertakes and to provide funding in its Capital Works Programs over the next 10 years to bring about equalisation of these costs. In line with this Strategy, Council has allocated at least a further \$500,000 for renewal works over the life of the Plan.

- **Financial Sustainability**

Each year Council receives an analysis on its long term financial sustainability and this indicator is based on its underlying operating result, cash position, indebtedness and asset renewal capabilities and compares us to other regional cities. In 2007/08 Council

achieved the highest financial sustainability score of all regional cities. This result confirms that the direction Council is heading financially is one which will provide a sound foundation for future councils and the community.

3. Assumptions Made in Preparing the SRP

The assumptions detailed below have been used in the preparation of this SRP.

- Existing service levels will be maintained
- Any increase in output or services will come as a result of efficiency gains from Council's continuous improvement programs.
- CPI will run at 3% per annum for the life of the plan.
- Staff costs will increase by 5% per annum (current Enterprise Bargaining Agreement is 4% per annum)
- Rates are forecast to increase by CPI + 1% over the term of the plan
- As well as the increase in rating levels, general rate revenue will also increase by the number of rateable properties, estimated to increase by 1% per annum.
- All revenue sources other than rates to rise by CPI.
- Interest rate for any new borrowings will be 6.0%.
- Interest rate for any deposit funds will be 4.0%.
- The replacement / refurbishment of existing assets will be maintained (i.e. no asset rationalisation)
- Council's debt level will be targeted at 45% of total rate revenue
- All new borrowings will be on a principal and interest basis

These assumptions are taken into account in providing the detailed analysis in Part 6 of the SRP.

4. Key Targets of the Plan

The Plan has been developed with the following targets:

- **Operating Service Levels**
 - Will be maintained at the current level and will be reviewed during the term of the Plan;
 - Any increase in output or services will come as a result of efficiency gains from Council's continuous improvement programs; and
 - Services will meet the requirements generated by population growth of at least 1% per annum.
- **Capital Works Program**
 - An increase in the annual expenditure level on infrastructure asset renewal by at least \$500,000 per annum for the next ten years; and
 - A further increase in the funding for capital works will continue over the life of the Plan.
- **Operating Performance**
 - Maintain a surplus result throughout the life of the Plan; and
 - Annual depreciation will be fully funded each year and applied to renewal works.
- **Debt Level / Borrowing**
 - Borrow \$5.5M in 2009/10, \$3.0M in 2010/11, \$2.5M in 2011/12, and \$3M in 2012/13 for asset renewal; and
 - Maintain debt levels to 45% of rate revenue throughout the life of the Plan.
- **Rating Levels**
 - Rates levels to remain at CPI + 1% during the life of the Plan.
- **Cash / Liquidity**
 - Maintain Council's working capital ratio at a level in excess of 2:1 in each year.

5. Sustainability

An emerging issue for all councils is long term sustainability. In 2006, Pricewaterhouse Coopers (PwC) undertook a nationwide study into the sustainability of local government, entitled: *Working for a Sustainable Future – National Financial Sustainability of Local Government*. This work complemented work previously undertaken by the Municipal Association of Australia and raised a number of issues and recommendations. Council acknowledges the findings of the report and when comparing its ratios with those noted in the report, it is considered to be in a sustainable position.

Indicators

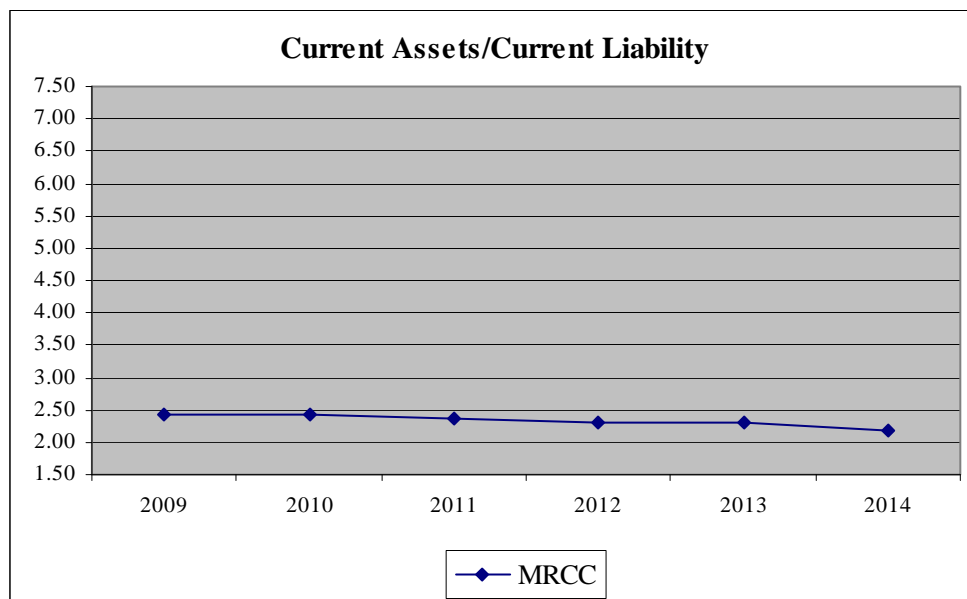
The indicators of Councils with financial sustainability issues include:

- Minimal (or negative) revenue growth
- Cost growth which has exceeded revenue growth
- Increasing involvement in non-core service provision
- Councils that run operating deficits, creating a need to defer or under spend on renewal of infrastructure

Council's SRP addresses these issues by ensuring that revenue grows at a rate exceeding costs and that Council does not have operating deficits in consecutive years.

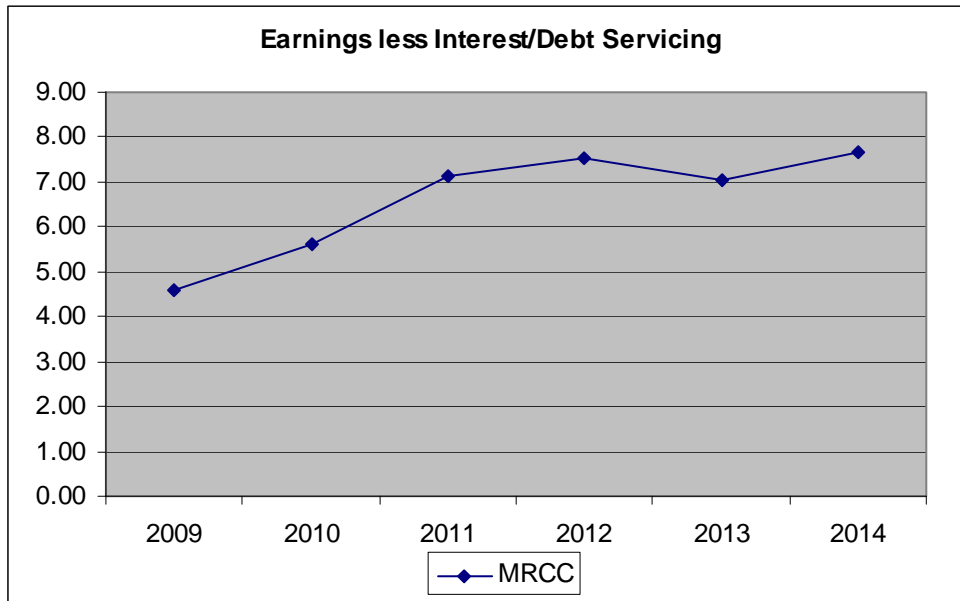
Financial Ratio Analysis of Mildura Rural City Council

Current Ratio



A ratio of 2 is a key threshold for testing liquidity issues. Council's current ratio during the life of the Plan is adequate and displays Council's short-term liquidity in a positive light.

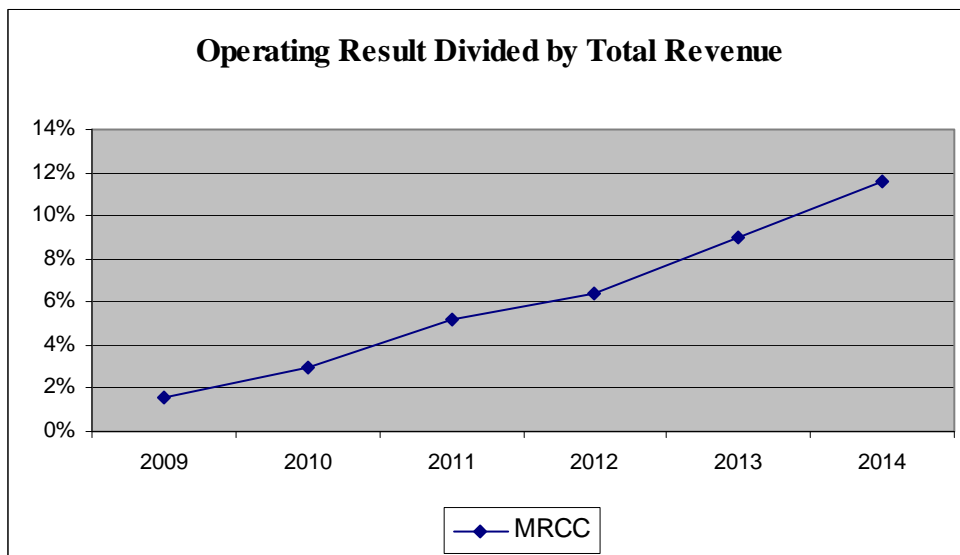
Interest Coverage Ratio



An interest coverage level of 3 generally represents a threshold where credit risk begins to be more significant, as a large unexpected event with adverse cash flow implications can place pressure on the ability to meet interest payments.

Council's interest coverage ratio remains above 3 in all years, which is seen as a very low risk.

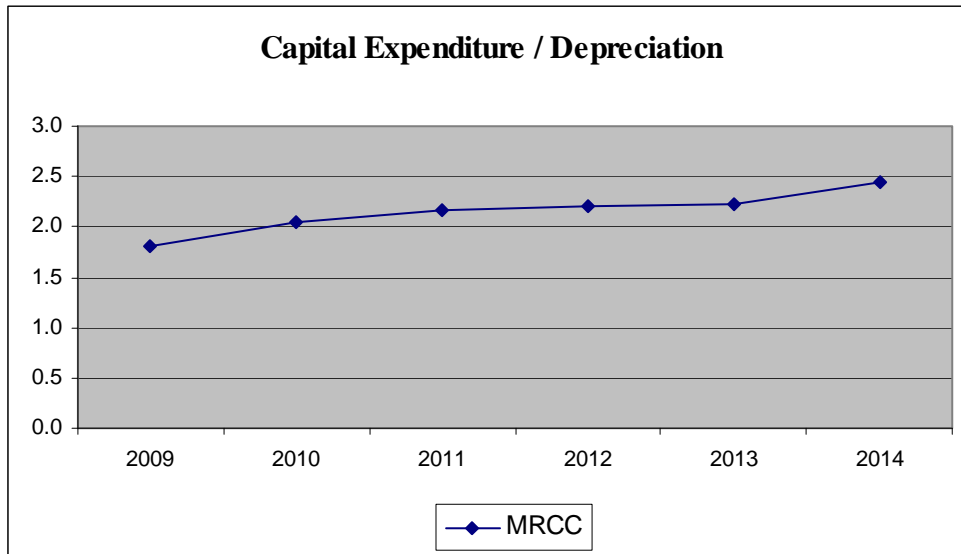
Operating Surplus/(Deficit) Ratio



The operating surplus/(deficit) ratio measures the operating result as a proportion of total revenue. Deficits that continue over more than 2 years are of a concern, particularly if over 10% of revenue. This may result in a tendency to defer renewals expenditure which creates a risk of developing maintenance backlogs.

Council's operating result is in surplus for the term of the Plan.

Sustainability Ratio



The sustainability ratio compares capital expenditure to depreciation. The threshold for this ratio is 1. A ratio of less than 1 indicates that the capital being consumed in an accounting sense exceeds the capital being replaced into the asset base.

Council's ratio exceeds 1.5 for the term of the plan, which indicates Council's commitment to not only renew assets at the rate they are being consumed but also to address future asset management and infrastructure renewal gap issues.

6. Analysis and Explanations of Standard Statements

The following explanations should be read in conjunction with the Standard Statements. These can be found in the Appendices as follows;

Appendix A – Income Statement
Appendix B – Balance Sheet
Appendix C – Cash Flow Statement
Appendix D – Capital Works Statement
Appendix E – Statement of Investment Reserves

Income Statement

Income

General Rates

The approach of this SRP is to set rate levels at CPI + 1% in 2009/10 and all subsequent years.

Fees, Fines & User Charges

Fees and charges have been increased by 3%, however a large number of fees are set by legislation and are not under Council's control e.g. Planning Permits.

Developer Contributions

The nature and levels of this revenue stream render it extremely difficult to predict. Whilst values have been entered (\$500k per annum), actual contributions received may vary considerably to the estimate and in turn will have a direct effect on the levels of capital works expenditure allocation.

Expenditure

Employee Benefits

Increases in labour and oncosts are composed of two elements. The elements are Enterprise Agreement increments and movements within bandings as part of the annual review process. Council's Enterprise Agreement increase has been 4% per annum, so given this, and movements within banding levels, a 5% increase in total employee benefits has been factored into the plan.

Materials, Contracts & Services

The broad assumption in materials and contracts is for an increase by 3% per annum based on our CPI assumption. Council has already made significant efficiency gains in reducing operating expenditures, particularly in the past 3 years.

Depreciation and Amortisation

Depreciation estimates have been based on the projected capital works outlays contained within this SRP document. Future asset revaluations, levels of developer contributed infrastructure and unanticipated externally funded capital upgrade and expansion expenditure may further influence depreciation estimates.

Borrowing Cost Expenses

Interest costs have been assessed on the basis of Council borrowing \$5.5 million in 2009/10, \$3 million in 2010/11, \$2.5m in 2011/12 and \$3M in 2012/13 and 2013/14.

Balance Sheet

Current Assets

Cash Assets including Deposits

Following the 2008/09 financial year, cash funds remain strong and throughout the four year period, all statutory and discretionary reserves are backed by cash assets. No overdraft requirements are planned.

Receivables

A conservative approach has been taken on this item as a review of previous years' activity reveals fluctuations in the balances.

Non Current Assets

The fixed asset balance is the outcome of projected levels of capital expenditure, depreciation, gifted assets and asset disposals shown in the Income Statement.

Current Liabilities

Accounts Payable

The accounts payable figure has been formulated based on past experience and adjusted for CPI.

Provisions

It has been assumed in the model that the trend for employee provisions (Annual leave and Long Service Leave) will increase as staff wages increase with time and consequently, an inflation factor of 5% has been used.

Non Current Liabilities

Interest Bearing Liabilities

The level of indebtedness reflects loan borrowings undertaken over the life of the Plan.

Equity

Accumulated Surplus & Reserves

The accumulated equity of Council (including Reserve funds) continues to increase during the life of the SRP in line with projected stable reserves and operating surpluses.

Cash Flow Statement

Net Cash Provided by Operating Activities

The cash provided by the operating activities is maintained at an acceptable level over the life of the Plan.

Net Cash Used in Investing Activities

Council's capital works program is maintained throughout the life of the Plan.

Net Cash Used in/Provided by Financing Activities

Cash provided by financing activities reflects the loans that Council intends to raise over the next 4 years.

Overall, the information in the Statement of Cash Flows shows that council will maintain a solid cash balance that sufficiently funds its Reserve funds and Restricted Assets and at the same time provides strong uncommitted cash growth.

Capital Works Statement

The Capital Works Program is based on what is considered to be known and required expenditures. The program is based upon the fundamental elements of asset renewal, asset upgrade and asset expansion.

The level of work is consistent with priorities and is maintained throughout the life of the Plan. In line with Council's asset management strategy, renewal funding has been increased in each of the four years in order to reduce Council's renewal gap.

7. Rating Strategy

Rates Setting Principles

Council's reliance on rates is influenced by policy and legislative factors that preclude or limit Council's ability to charge. Council does not have discretion to set user fees and charges for a range of services where this is set out in state legislation or regulation, such as prescribed fees for planning permits.

The amount of rates collected by a council depends on conscious and considered choices as to the quantity and quality of services that it decides to provide and how much of the cost is to be recovered from other revenue sources. The amount collected in rates represents the difference between the total expenses required by Council to fund programs, maintain assets and to service and redeem debt, and the total revenue from all other sources. Other revenue sources include grants from other levels of government, prescribed and discretionary fees, fines and charges, income from the sale of assets and interest earned.

Rate revenue is the major source of Council's revenue, accounting for more than 50% of its annual income.

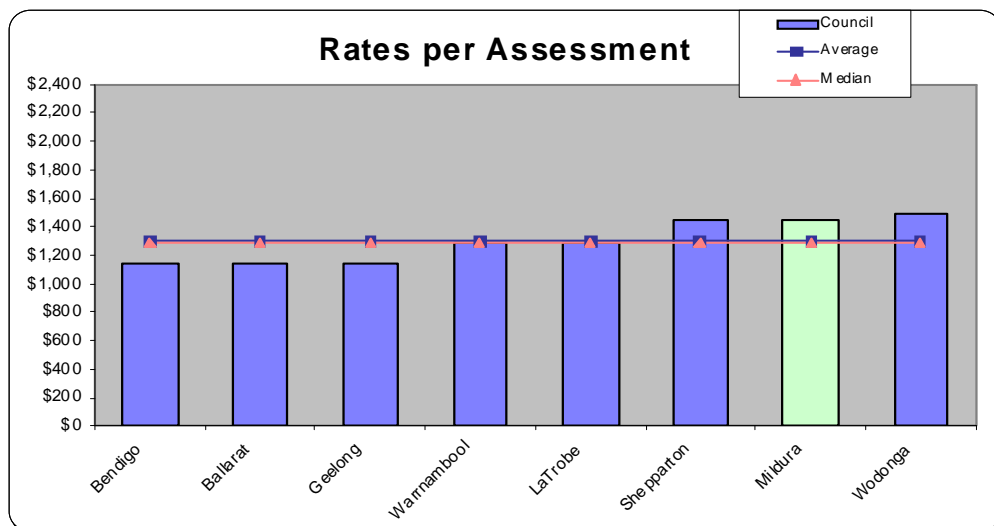
Current Rating System

The 2009/10 rating system is characterised by four differential rates applying to general (residential and vacant land), farm and commercial/ industrial properties and a rate declared under the Cultural and Recreational Lands Act.

Other than those few properties to which the recreation rate applies, all rateable properties pay the general rate. Additionally, properties may be subject to one or more of the following differential rates: -

- Drainage rate
- Economic Development / Tourism Rate
- Inner Mall Rate
- Outer Mall Rate

Rates per assessment indicate that Council is in the higher level of rates per assessment when compared to other councils in the large Regional Cities group. However, no other Council in this group has the same vast area and this has a significant effect on operating and capital costs of Council. In addition, Mildura Rural City Council applies a Drainage Differential Rate that inflates the level of rates when compared to other regional cities.



Drainage Rate

The differential rate for drainage was introduced in 2002/03. The rate was developed to cover the costs of operation and maintenance, renewal of existing stormwater infrastructure, the need for drainage infrastructure in line with property development and the creation of a drainage reserve fund

It is applied to approximately 21,000 (out of approx 25,000) properties covering the urban areas of Mildura, Merbein and Red Cliffs, as well as the irrigated areas of the First Mildura Irrigation Trust and Lower Murray Water.

General Rate

General land is the balance of land defined by exception to the general rate. The only exception to the general rate included currently in the Council's rating system is land defined under the Cultural and Recreational Land Act. General land therefore consists of residential, commercial and agricultural properties and vacant land.

Service Rates and Charges

Council has the power to levy a service rate or service charge or combination service rate and charge to fund the provision of water supply, sewerage or waste services.

The most commonly used service rate or charge is that used to defray waste collection and recycling costs. The waste management charge is in fact the one and only service rate used by Council at present. A unit charge is levied on each property that receives or can access the service.

Rebates and Concessions

Under the Local Government Act, Council has the power to grant a rebate or concession in relation to any rate or charge to assist "proper" development and the preservation of buildings or places of historical, environmental, architectural or scientific importance within the municipality. While the original intent of the term "proper" development had a land use perspective, councils may use the provision to assist economic development and environmental objectives.

Deferred Payments & Waivers

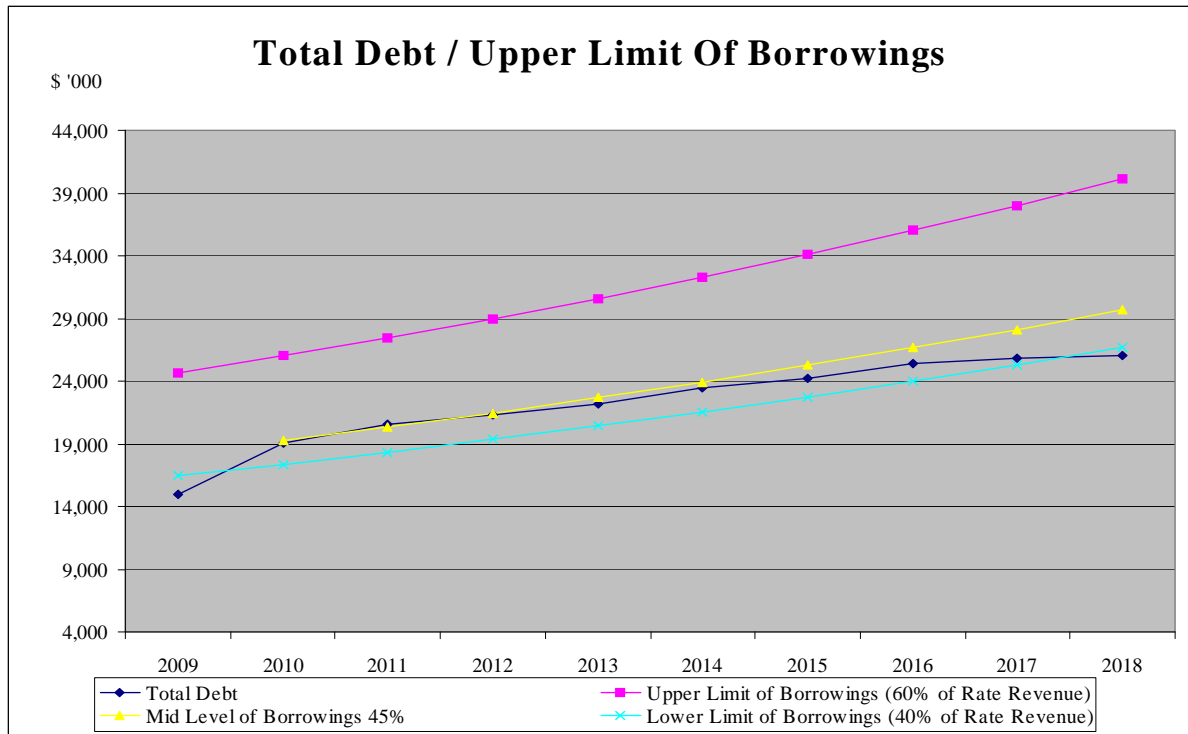
Councils have the power to defer payment or waive part or all of any rate or charge. These provisions are currently restricted to concession card holders, although the Council will consider any legitimate submissions for rate relief in cases of severe hardship.

8. Debt Management Strategy

Council's long term borrowing strategy focuses on reaching a debt position that provides future flexibility to use loan funds, without unduly exposing Council to a high debt burden.

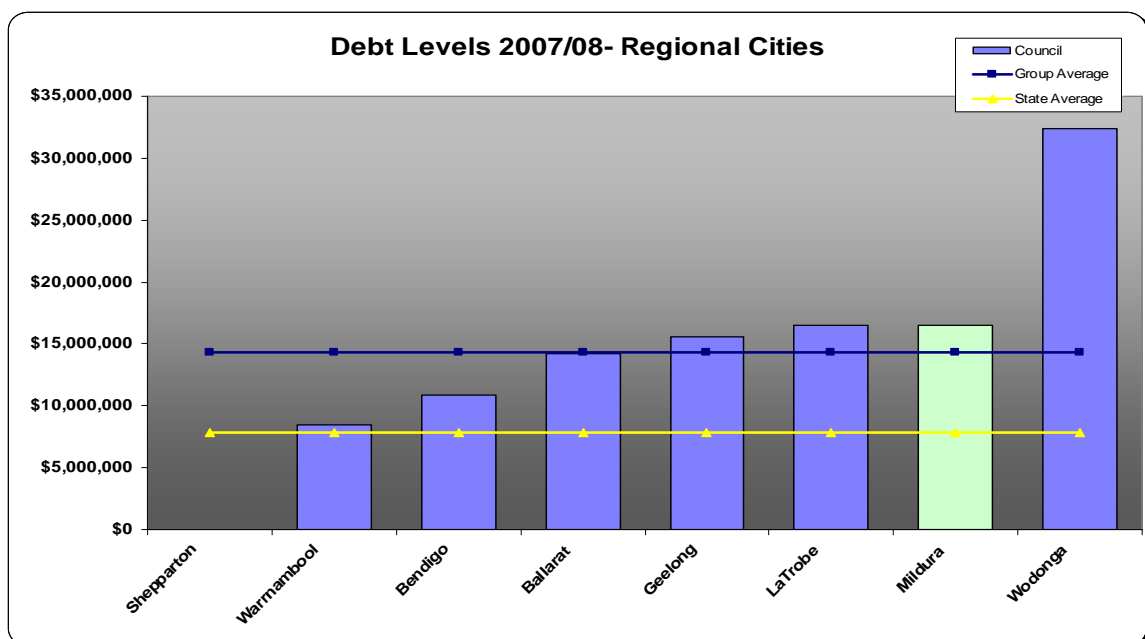
A key assumption of this SRP is that Council endeavours to reach a target debt level of 45% of total rate revenue.

The table below highlights Mildura Rural City Council's forecast debt levels.



Comparison with Regional Cities

The graph below highlights the relative indebtedness of councils within the Regional Cities grouping.



9. Reserves

Councils in Victorian Local Government have traditionally operated with reserve funds that are amounts of money set aside for specific purposes. These reserves form part of Council's accumulated cash surplus and by definition are fully backed by cash assets.

Reserves are categorised as either statutory or discretionary depending on legal obligation. A statutory reserve contains funds which are virtually held in trust and are to be applied to a certain purpose. Due to the legal status of these funds, they are also classified as restricted cash assets. A discretionary reserve is a fund that can in reality be utilised for any purpose Council desires, irrespective of the reserve title.

Below is a table which depicts the status and forecast value of each of Council's reserve funds.

Mildura Rural City Council							
Projected Reserve Balance							
As At 30 June							
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	
	Forecast						
	'000s	'000s	'000s	'000s	'000s	'000s	'000s
Restricted Reserves:							
Apex Park	\$ 302	\$ 311	\$ 320	\$ 330	\$ 340	\$ 350	350
Car Parking	\$ 28	\$ 29	\$ 30	\$ 30	\$ 31	\$ 32	32
Main Drains	\$ 546	\$ 562	\$ 579	\$ 597	\$ 615	\$ 633	633
Resort & Recreation	\$ 44	\$ 45	\$ 47	\$ 48	\$ 50	\$ 51	51
Nature Strips & Trees	\$ 67	\$ 69	\$ 71	\$ 73	\$ 75	\$ 78	78
Developer Contributions	\$ 743	\$ 765	\$ 788	\$ 812	\$ 836	\$ 861	861
Total Restricted Reserves:	\$ 1,730	\$ 1,782	\$ 1,835	\$ 1,890	\$ 1,947	\$ 2,005	
Discretionary Reserves:							
Plant Replacement	\$ 129	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	350
Landfill Redevelopment	\$ 1,807	\$ 136	\$ 253	\$ 236	\$ 290	\$ 521	521
Landfill Rehabilitation	\$ 424	\$ 470	\$ 635	\$ 800	\$ 965	\$ 1,130	1,130
Asset Renewal	\$ 310	\$ 319	\$ 329	\$ 339	\$ 349	\$ 359	359
Drainage Maintenance	\$ 1,386	\$ 1,428	\$ 1,470	\$ 1,515	\$ 1,560	\$ 1,607	1,607
Street Light Pole	\$ 5	\$ 5	\$ 5	\$ 5	\$ 6	\$ 6	6
Primary Care Partnership	\$ 332	\$ 335	\$ 335	\$ 335	\$ 335	\$ 335	335
Risk management Reserve	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	200
Small Towns Development	\$ 436	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	450
Total Discretionary Reserves:	\$ 5,029	\$ 3,693	\$ 4,028	\$ 4,230	\$ 4,504	\$ 4,958	
Total Reserves:	\$ 6,759	\$ 5,475	\$ 5,863	\$ 6,120	\$ 6,451	\$ 6,963	

10. Asset Management Strategy

Over the past 4 years Council has developed and implemented a policy and procedural framework for the management of its physical assets. This framework has evolved out of the increasing identification of the assets it manages and the need to deliver its wide range of services to the community. It has also emanated from an increasing recognition that insufficient or poorly targeted capital renewal and maintenance expenditure can drastically reduce the life of those assets.

To put the importance of this framework into financial context, the total asset base of Mildura Rural City Council as at 30 June 2008 was \$495 million with physical assets including infrastructure, property, plant and equipment making up 93% or \$461 million.

Council's strategic approach to asset management is based on the Total Life Cycle of the asset. Council believes that such an approach combined with the development of asset management plans will maximise its asset management outcomes. Of particular importance in this process is the requirement to recognise the difference between the rate at which an asset deteriorates and the cost required to renew or preserve the asset. This difference, known as the renewal gap, is one which places increasing pressure on the sustainability of councils. If sufficient funds are not allocated for the preservation (or renewal) of assets then the conditions of those assets will diminish and the value of Council's investment in those assets will also diminish.

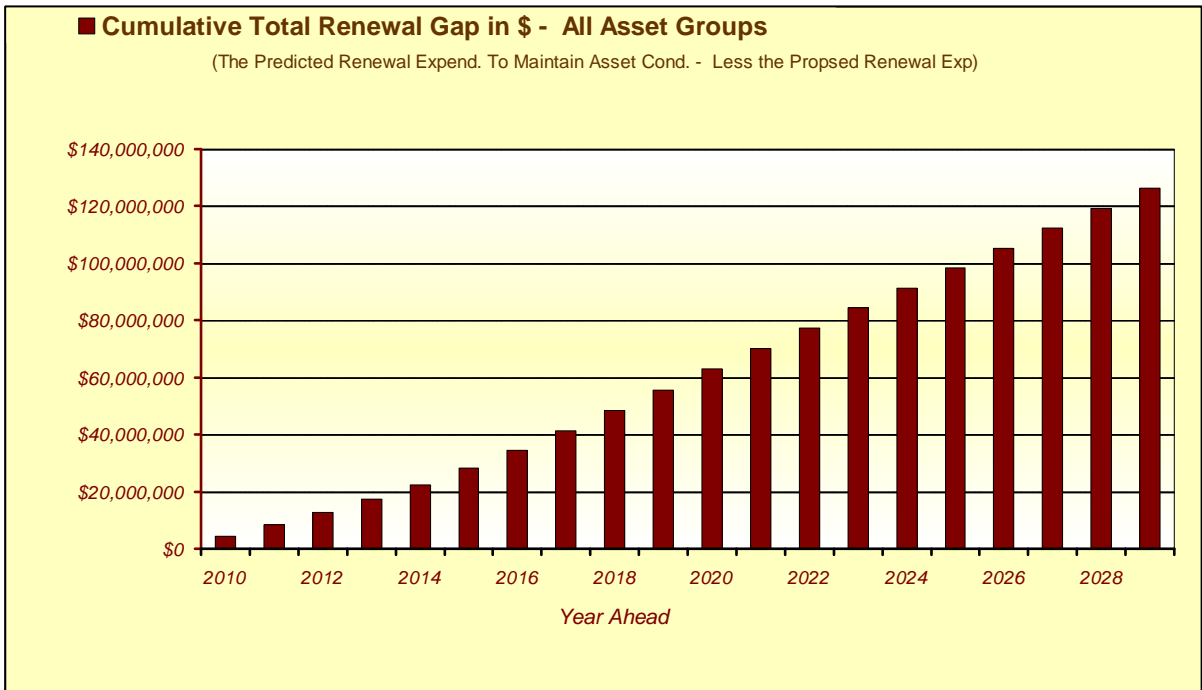
Council currently has a rolling five year Capital Works Program for new and renewal capital expenditure. In recognition of the significance that the renewal gap will have on future financial plans, Council has implemented a strategy to limit the amount of new capital expenditure it undertakes and to provide funding of in its Capital Works Programs over the next 10 years to bring about equalisation of the costs.

The following table shows the projected property, plant and equipment balances over the life of the Plan.

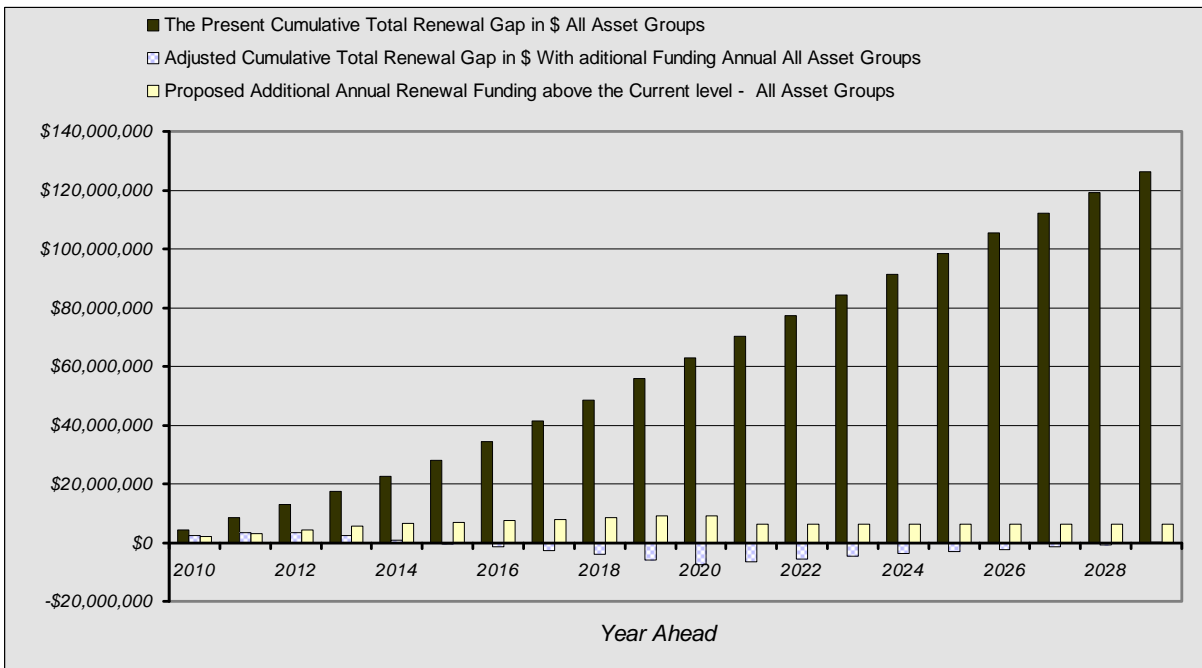
Mildura Rural City Council Projected Income Statement Year Ending 30 June						
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	Forecast					
Renewal/Upgrade Existing Assets	\$ 12,634	\$ 11,401	\$ 13,119	\$ 14,892	\$ 16,695	\$ 18,533
Asset Expansion To Increase Capacity	\$ 11,295	\$ 13,211	\$ 12,910	\$ 12,721	\$ 10,744	\$ 11,032
Total Capital Expenditure	\$ 23,929	\$ 24,613	\$ 26,029	\$ 27,613	\$ 27,440	\$ 29,565

Funding towards an asset renewal program is an output of a condition analysis of the asset, confirmation of service levels, prioritisation of works and reconciliation of available funding. If Council does not allocate the necessary funds towards asset renewal, the asset will deteriorate to a condition where it is unserviceable.

The current level of funding allocated for asset renewal does not fully compensate for the level of assets being consumed. The following chart shows that Council would need to find a further \$127 million over the next 20 years in order to sustain its assets.



The allocation of an additional \$21 million for renewal will reduce the renewal gap to zero by 2015, as indicated in the following graph.



11. Human Resources

Mildura Rural City Council recognises the important role that employees play in achieving our goals. Projected employee numbers for 2009/10 are 471 with a total cost of \$29.7M and this is not expected to vary significantly over the remaining 3 years.

Council has adopted a Human Resources Strategy which provides a strategic framework for managing its investment in its employees. This Strategy supports achievement of the Council Plan 2009-2013 and the Council's Strategic Objectives through the development and implementation of relevant policies, programs and action plans.

The Strategy is based on the premise that in order to maintain a high level of performance, Council must provide an appropriate organisational environment, a means of ensuring that it is capable of meeting its goals and the motivation to do so.

The Human Resources Strategy reinforces and supports our commitment to being *an employer of choice* – that is to recruit, develop and retain the highest calibre staff required to achieve our strategic vision. The Strategy outlines the following key principles:

Organisational Structure

- Strong leadership and management will provide direction and align employees with our vision and inspire them to make it a reality
- Council's business structure will allow information to flow throughout the organisation and will support effective decision making at each level.

Recruitment, Selection and Induction

- A planned approach will enable us to place the right people in the right place at the right time and at the right cost.
- New staff are integrated quickly into the organisation so that they can contribute to the corporate vision and direction.

Work Design

- Key processes and tasks of all roles are documented and reviewed to best deliver organisational effectiveness and flexibility to adapt to a changing environment.

Workforce Planning

- A formal workforce plan is in place to assist with the availability of appropriately trained staff to meet the needs of the organisation now and into the future.

Learning, Development and Education

- Council is committed to a workplace environment that encourages individual learning, sharing of knowledge and the transfer of knowledge throughout the workplace.
- Leaders are formally identified in the organisation and provided with relevant training, mentoring and experience to develop as leaders.

Performance Management

- Continuous improvement of individual, group and organisational performance will be achieved through effective performance management.

Industrial Relations

- The development and maintenance of a harmonious industrial climate which supports the delivery of efficient services to achieve Council's objectives.

HR Systems and Processes

- Utilise technology to support best practice HR processes and procedures.

Remuneration Practices

- Development of a remuneration strategy that attracts and retains high performing staff and is fair and equitable to all employees.

Work/Life Balance

- Creation of a workplace environment that supports a healthy work/life balance.

Evaluating and Improving Human Resource Management

- Human resource management is carried out in a financially, social and innovative manner and achieves the broad organisational goals.

Council has implemented a number of programs to support the Human Resource Strategy. These include:

- Induction Training
- Personal Development Planning
- Corporate Training
- Employee Assistance Program
- Employee Surveys and Action plans
- High Performing Team Awards
- Leadership Training
- Performance Systems

12. Information Technology

A significant factor of Council's ability to achieve its objectives is related to the effective utilisation of information technology (IT).

In order to ensure that Council takes full advantage of the ongoing developments in IT, Council has adopted the Information Technology Strategic Plan 2008-2010. This Plan provides a strategic focus to Council's use of information and information technology in delivering services to its customers.

The Plan establishes the framework for Council to achieve the following outcomes:

- Delivery of a broad range of services to the community
- Better management of physical and financial assets
- Provision of data to enhance decision making
- Savings in time, effort and resources in servicing our customers
- Development of more reliable systems
- Improved data management

Information Technology Assets

Council's IT equipment replacement program has been developed to provide a systematic and periodical upgrade of older equipment based on a standard expected life for the various categories of equipment. These are:

Asset Type	Replacement Schedule
Desktop Computers	4 years
Notebooks	3 years
Servers	4 years
Printers	5 years
Network Equipment	5 years

Integrated Enterprise System

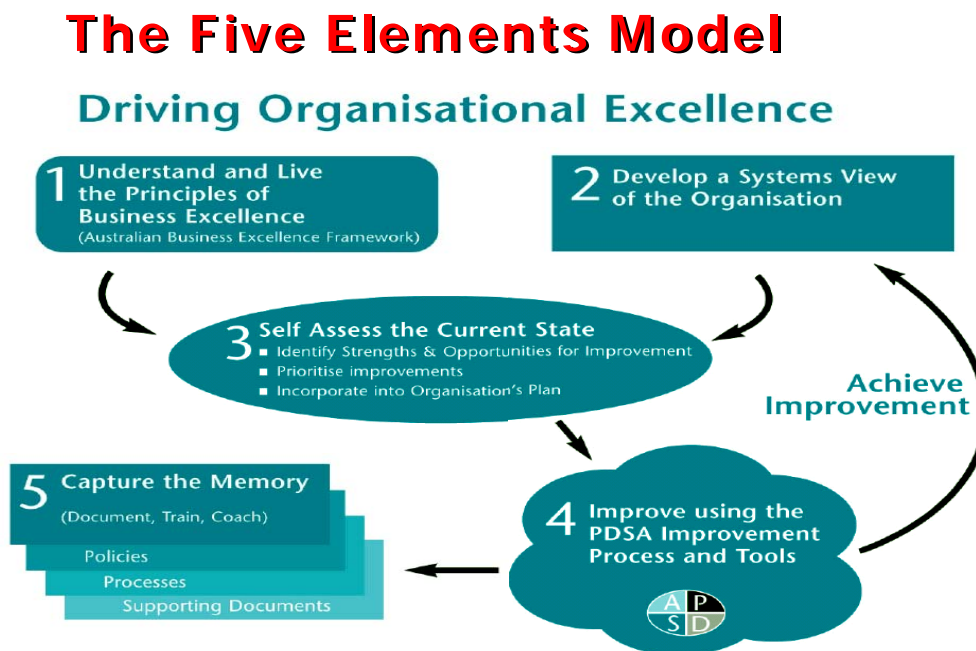
In June 2009 Council will be replacing its software to provide a fully integrated system for all users. This replacement is a major undertaking and is expected to cost in the vicinity of \$1.359 million. The resultant system will improve efficiencies in the way Council operates and will further enhance its decision making capabilities in providing services to the community.

13. Business Excellence

Mildura Rural City Council introduced the Australian Business Excellence Framework in April 2003. Since that time, Council has continued to develop a culture that understands and lives the 8 principles of the Framework and the five values of Council. Council's philosophy is that principles and values drive behaviours and, when embraced, allow people and the organisation to reach its full potential.

The 8 Principles of Business Excellence are Leadership; Customers; System Thinking; People; Continuous Improvement; Information and Knowledge; Corporate and Social Responsibility; and Sustainable Results.

Council's strategy for sustained business improvement is based on the five-element model illustrated below:



The introduction of Business Excellence has produced many benefits to the Council and the way it operates. These include:

- Improved understanding of how the organisation operates as a whole
- Thorough examination of and improvement to systems and processes
- Implementation of a continuous improvement regime
- Improved collection and use of data to support decision making
- Recognition of the contribution that all employees make towards achieving Council's objectives
- Improved linkages between Council documents and the Council Plan
- Structured training and development plans for employees
- Improved community satisfaction with Council services.

Council will continue to embrace the Business Excellence Framework over the next five years in order to improve its operations and deliver high quality and cost effective services to the community.

Appendix A – Income Statement

MILDURA RURAL CITY COUNCIL BUDGETED STANDARD INCOME STATEMENT For the Year Ending 30 June 2014						
	Forecast	Budget	Strategic Resource Plan			
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	'000s	'000s	'000s	'000s	'000s	'000s
Revenue From Operating Activities						
Rates	\$ 40,954	\$ 42,628	\$ 45,771	\$ 48,315	\$ 51,000	\$ 53,835
Grants	\$ 21,992	\$ 22,312	\$ 24,113	\$ 25,519	\$ 23,644	\$ 22,547
Contributions	\$ 375	\$ 350	\$ 398	\$ 410	\$ 422	\$ 435
Reimbursements & Subsidies	\$ 1,951	\$ 1,592	\$ 1,520	\$ 1,741	\$ 733	\$ 755
Charges, Fees & Fines	\$ 5,218	\$ 4,692	\$ 5,526	\$ 5,358	\$ 5,853	\$ 5,684
Revenue From Non Operating Activities						
Interest	\$ 957	\$ 981	\$ 943	\$ 920	\$ 921	\$ 861
Developer Contributions	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Other Revenue	\$ 2,974	\$ 3,646	\$ 3,155	\$ 3,250	\$ 3,347	\$ 3,448
Total Revenues	\$ 74,922	\$ 76,702	\$ 81,926	\$ 86,013	\$ 86,420	\$ 88,064
Expenses From Operating Activities						
Employee Benefits	\$ 26,514	\$ 29,725	\$ 29,124	\$ 30,580	\$ 32,109	\$ 33,715
Materials, Contractors & Services	\$ 24,164	\$ 25,439	\$ 24,641	\$ 24,641	\$ 24,395	\$ 23,907
Depreciation & Amortisation	\$ 13,115	\$ 12,703	\$ 12,484	\$ 12,508	\$ 12,292	\$ 12,079
Office Operations	\$ 2,634	\$ 2,697	\$ 2,672	\$ 2,672	\$ 2,646	\$ 2,593
Auditors Remuneration	\$ 130	\$ 155	\$ 134	\$ 134	\$ 133	\$ 130
Other	\$ 1,162	\$ 773	\$ 1,196	\$ 1,196	\$ 1,184	\$ 1,160
Borrowing Costs Expense	\$ 1,120	\$ 1,359	\$ 1,356	\$ 1,444	\$ 1,611	\$ 1,607
Total Expenses	\$ 68,839	\$ 72,850	\$ 71,608	\$ 73,176	\$ 74,369	\$ 75,191
Contributed Infrastructure	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Net gain(loss) on disposal of property, plant, equipment and infrastructure	\$ 295	\$ 294	\$ 309	\$ 324	\$ 340	\$ 357
Surplus(Deficit) for the year	\$ 6,378	\$ 4,146	\$ 10,627	\$ 13,161	\$ 12,391	\$ 13,230
Net Increase/(decrease) in asset revaluation reserve	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Net Increase/(decrease) in accumulated surplus as a result of change in accounting policy	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Movements Directly Recognised as Equity	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Changes in Equity for the Year	\$ 6,378	\$ 4,146	\$ 10,627	\$ 13,161	\$ 12,391	\$ 13,230

Appendix B – Balance Sheet

MILDURA RURAL CITY COUNCIL BUDGETED STANDARD BALANCE SHEET For the Five Years Ending 30 June 2014						
	Forecast		Budget	Strategic Resource Plan Projections		
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	'000s	'000s	'000s	'000s	'000s	'000s
Current assets						
Cash assets	\$ 23,537	\$ 22,894	\$ 23,871	\$ 23,860	\$ 24,161	\$ 23,194
Receivables	\$ 9,978	\$ 8,516	\$ 8,516	\$ 8,478	\$ 8,401	\$ 8,467
Other financial assets	\$ 1,991	\$ 1,567	\$ 1,369	\$ 1,143	\$ 1,292	\$ 1,336
Total current assets	\$ 35,506	\$ 32,977	\$ 33,756	\$ 33,480	\$ 33,854	\$ 32,997
Non-current assets						
Receivables	\$ 87	\$ 87	\$ 87	\$ 87	\$ 87	\$ 87
Property, infrastructure, plant and equipment	\$ 462,451	\$ 475,590	\$ 488,562	\$ 503,065	\$ 517,581	\$ 534,402
Total non-current assets	\$ 462,538	\$ 475,677	\$ 488,649	\$ 503,152	\$ 517,668	\$ 534,489
Total assets	\$ 498,044	\$ 508,654	\$ 522,405	\$ 536,632	\$ 551,522	\$ 567,486
Current liabilities						
Payables	\$ 5,170	\$ 6,444	\$ 6,445	\$ 6,680	\$ 6,953	\$ 7,361
Interest bearing liabilities	\$ 1,215	\$ 1,362	\$ 1,431	\$ 1,477	\$ 1,235	\$ 1,320
Provisions	\$ 6,280	\$ 6,594	\$ 6,924	\$ 7,420	\$ 7,933	\$ 8,515
Total current liabilities	\$ 12,665	\$ 14,400	\$ 14,799	\$ 15,577	\$ 16,121	\$ 17,196
Non-current liabilities						
Interest bearing liabilities	\$ 13,794	\$ 17,667	\$ 19,094	\$ 19,833	\$ 20,921	\$ 22,109
Provisions	\$ 5,567	\$ 6,423	\$ 6,744	\$ 7,270	\$ 8,137	\$ 8,607
Total non-current liabilities	\$ 19,362	\$ 24,090	\$ 25,838	\$ 27,103	\$ 29,058	\$ 30,716
Total liabilities	\$ 32,026	\$ 38,490	\$ 40,638	\$ 42,680	\$ 45,179	\$ 47,912
Net assets	\$ 466,018	\$ 470,164	\$ 481,768	\$ 493,952	\$ 506,343	\$ 519,574
Equity						
Reserves	\$ 257,684	\$ 252,215	\$ 252,934	\$ 253,688	\$ 254,033	\$ 255,128
Accumulated Surplus	\$ 208,334	\$ 217,949	\$ 228,835	\$ 240,264	\$ 252,310	\$ 264,445
Total equity	\$ 466,018	\$ 470,164	\$ 481,768	\$ 493,952	\$ 506,343	\$ 519,574

Appendix C – Cash Flow Statement

MILDURA RURAL CITY COUNCIL BUDGETED STANDARD CASH FLOW STATEMENT For the Five Years Ending 30 June 2014						
	Forecast		Budget	Strategic Resource Plan Projections		
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	'000s	'000s	'000s	'000s	'000s	'000s
Cash inflows / (outflows) from operating activities						
<i>Receipts</i>						
Receipts from ratepayers	\$ 41,077	\$ 42,628	\$ 45,771	\$ 48,315	\$ 51,000	\$ 53,835
Grants for operations	\$ 21,555	\$ 22,393	\$ 23,113	\$ 23,659	\$ 22,251	\$ 21,170
Interest received	\$ 957	\$ 981	\$ 943	\$ 920	\$ 921	\$ 861
Net GST Collected	\$ 2,427	\$ 2,499	\$ 2,574	\$ 2,652	\$ 2,731	\$ 2,813
User charges and reimbursements	\$ 11,018	\$ 11,733	\$ 10,920	\$ 10,559	\$ 10,855	\$ 10,821
	\$ 77,034	\$ 80,234	\$ 83,322	\$ 86,105	\$ 87,758	\$ 89,500
<i>Payments</i>						
Payments to suppliers	\$ (26,590)	\$ (25,782)	\$ (28,144)	\$ (28,144)	\$ (28,357)	\$ (27,790)
Payments to employees	\$ (26,352)	\$ (30,083)	\$ (29,124)	\$ (30,580)	\$ (32,109)	\$ (33,715)
Interest paid	\$ (1,120)	\$ (1,359)	\$ (1,356)	\$ (1,444)	\$ (1,611)	\$ (1,607)
	\$ (54,062)	\$ (57,224)	\$ (58,624)	\$ (60,168)	\$ (62,077)	\$ (63,112)
Net cash provided by operating activities	\$ 22,972	\$ 23,010	\$ 24,697	\$ 25,936	\$ 25,681	\$ 26,389
Cash inflows / (outflows) from investing activities						
Payments for non-current assets	\$ (22,929)	\$ (28,367)	\$ (26,029)	\$ (27,613)	\$ (27,440)	\$ (29,565)
Proceeds from sale of non-current assets	\$ 1,295	\$ 840	\$ 882	\$ 926	\$ 972	\$ 1,021
Net cash used in investing activities	\$ (21,634)	\$ (27,527)	\$ (25,147)	\$ (26,687)	\$ (26,467)	\$ (28,544)
Cash inflows / (outflows) from financing activities						
Loans drawn down	\$ 0	\$ 5,500	\$ 3,000	\$ 2,500	\$ 3,000	\$ 3,000
Loans repaid by community organisations	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Movement in trust funds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Loan borrowing repayments	\$ (1,942)	\$ (1,627)	\$ (1,573)	\$ (1,761)	\$ (1,912)	\$ (1,812)
Net cash used in / (provided by) financing activities	\$ (1,942)	\$ 3,873	\$ 1,427	\$ 739	\$ 1,088	\$ 1,188
Net increase / (decrease) in cash held for year	\$ (604)	\$ (643)	\$ 977	\$ (12)	\$ 302	\$ (967)
Cash at beginning of financial year	\$ 24,141	\$ 23,537	\$ 22,894	\$ 23,871	\$ 23,860	\$ 24,161
Cash at end of financial year	\$ 23,537	\$ 22,894	\$ 23,871	\$ 23,860	\$ 24,161	\$ 23,194

Appendix D - Statement of Capital Works

MILDURA RURAL CITY COUNCIL BUDGETED STANDARD STATEMENT OF CAPITAL WORKS For the Five Years Ending 30 June 2014						
Capital Works Area	Forecast	Budget	Strategic Resource Plan Projections			
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	'000s	'000s	'000s	'000s	'000s	'000s
Roads	\$ 4,703	\$ 6,535	\$ 6,292	\$ 7,724	\$ 9,169	\$ 10,630
Drainage	\$ 4,201	\$ 2,422	\$ 2,543	\$ 2,670	\$ 2,804	\$ 2,944
Parks & Recreational Facilities	\$ 3,431	\$ 444	\$ 466	\$ 490	\$ 514	\$ 540
Waste Management	\$ 298	\$ 618	\$ 649	\$ 681	\$ 715	\$ 751
Other Outdoor Infrastructure	\$ 1,519	\$ 2,027	\$ 2,128	\$ 2,235	\$ 2,347	\$ 2,464
Community Facilities	\$ 2,846	\$ 4,516	\$ 4,470	\$ 4,318	\$ 2,172	\$ 2,280
Plant & Office Equipment	\$ 3,199	\$ 3,174	\$ 3,271	\$ 3,225	\$ 3,386	\$ 3,555
Other	\$ 3,732	\$ 6,652	\$ 6,210	\$ 6,270	\$ 6,334	\$ 6,400
Total Capital Works	\$ 23,929	\$ 26,388	\$ 26,029	\$ 27,613	\$ 27,440	\$ 29,565
Represented by:						
Asset Renewal	\$ 12,634	\$ 13,170	\$ 13,119	\$ 14,892	\$ 16,695	\$ 17,988
New Assets	\$ 5,362	\$ 8,249	\$ 5,210	\$ 5,471	\$ 5,744	\$ 6,189
Asset Expansion Upgrade	\$ 5,933	\$ 4,969	\$ 7,700	\$ 7,250	\$ 5,000	\$ 5,387
Total Capital Works	\$ 23,929	\$ 26,388	\$ 26,029	\$ 27,613	\$ 27,440	\$ 29,565

Reconciliation of net movement in property, plant and equipment	Forecast	Budget	Strategic Resource Plan Projections			
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	'000s	'000s	'000s	'000s	'000s	'000s
Total Capital Works	\$ 23,929	\$ 26,388	\$ 26,029	\$ 27,613	\$ 27,440	\$ 29,565
New asset recognition	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Asset revaluation movement	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Depreciation and amortisation	\$ (13,115)	\$ (12,703)	\$ (12,484)	\$ (12,508)	\$ (12,292)	\$ (12,079)
Gross W.D.V. of assets sold	\$ (1,000)	\$ (546)	\$ (573)	\$ (602)	\$ (632)	\$ (664)
Net movement in property, plant & equipment	\$ 9,814	\$ 13,139	\$ 12,972	\$ 14,503	\$ 14,516	\$ 16,821

Appendix E - Statement of Investment Reserves

MILDURA RURAL CITY COUNCIL BUDGETED STATEMENT OF INVESTMENT RESERVES For the Five Years Ending 30 June 2014						
Reserve Category	Forecast	Budget	Projections			
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	'000s	'000s	'000s	'000s	'000s	'000s
<u>Statutory or Conditional Reserves</u>						
Long Service Leave Provision	\$ 6,280	\$ 6,594	\$ 6,924	\$ 7,420	\$ 7,933	\$ 8,515
Car Parking	\$ 28	\$ 29	\$ 30	\$ 30	\$ 31	\$ 32
Resort & Recreation	\$ 44	\$ 45	\$ 47	\$ 48	\$ 50	\$ 51
Main Drains	\$ 546	\$ 562	\$ 579	\$ 597	\$ 615	\$ 633
Nature Strips & Trees	\$ 67	\$ 69	\$ 71	\$ 73	\$ 75	\$ 78
Apex Park Reserve	\$ 302	\$ 311	\$ 320	\$ 330	\$ 340	\$ 350
Drainage Developer Contributions	\$ 743	\$ 765	\$ 788	\$ 812	\$ 836	\$ 861
Total Statutory or Conditional Reserves	\$ 8,010	\$ 8,376	\$ 8,759	\$ 9,310	\$ 9,880	\$ 10,520
<u>Discretionary Reserves</u>						
Asset Development	\$ 310	\$ 319	\$ 329	\$ 339	\$ 349	\$ 359
Landfill Redevelopment	\$ 1,807	\$ 136	\$ 253	\$ 236	\$ 290	\$ 521
Landfill Rehabilitation	\$ 424	\$ 470	\$ 635	\$ 800	\$ 965	\$ 1,130
Drainage Maint & Infrastructure	\$ 1,386	\$ 1,428	\$ 1,470	\$ 1,515	\$ 1,560	\$ 1,607
Plant Replacement	\$ 129	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350
Street Light Pole Reserve	\$ 5	\$ 5	\$ 5	\$ 5	\$ 6	\$ 6
DGR Donations Reserve	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
MAC Artworks Acquisition Reserve	\$ 21	\$ 22	\$ 23	\$ 24	\$ 25	\$ 26
Primary Care Partnership Reserve	\$ 332	\$ 335	\$ 335	\$ 335	\$ 335	\$ 335
Small Towns Development Reserve	\$ 436	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450
Risk Management Reserve	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
Grants Carried Forward	\$ 7,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 2,500	\$ 2,500
Total Discretionary Reserves	\$ 12,550	\$ 6,715	\$ 7,051	\$ 7,254	\$ 7,029	\$ 7,484
Total Reserves	\$ 20,560	\$ 15,091	\$ 15,809	\$ 16,564	\$ 16,910	\$ 18,004

2. Chief Executive Officer's Summary

This budget package reflects Council's Budget for 2009/10. The package is divided into sections to allow it to be read easily and includes Council's Capital and Operating Budgets and its Annual Plan for this financial year.

The budget has been produced in line with Council's long-term five and ten-year financial plans including the Strategic Financial Plan of 2009-14, adopted by Council this year.

The budget continues Council's journey towards long-term financial sustainability and provides the resources and measurements to bring Council's strategies and plans to fruition.

In this budget Council continues to implement its Masterplan Initiatives and has allocated a further \$5 million as indicated in its Strategic Financial Plan. This will allow Council to continue to deliver major projects that are important for the future of this growing community.

In other highlights:

- This budget delivers a significant operating surplus of \$5.146 million, which continues Council's policy of delivering surpluses in order to provide the capacity to deliver projects and services into the future.
- Borrowings of \$5.5 million are foreshadowed in the budget to fund capital works including renewal and the Mildura Arts Precinct. This is in line with Council's long term financial planning which sets Council a target of keeping debt at 45% of rate revenue.
- Council's debt level for 2008/09 is forecasted to be 36% of rate revenue, which will increase to 45% with the projected borrowings in 2009/10.
- In recognition of challenges facing the community, the budget includes conservative predictions for revenue. Council has set rate rises for 2009/10 at 4%. This is the forecasted CPI plus 1%. Council's long term financial plan has foreshadowed this level of increase for the coming years.
- The budget continues Council's policy of replacing and refurbishing all existing assets to ensure there is no asset rationalisation.

It is important in this time of economic downturn that Council does not decrease its service delivery to the community. This budget increases services in community development, libraries, maternal and child health, and youth.

Overall, this budget further entrenches Council's strong financial position while providing the necessary resources to deliver significant projects for our community.

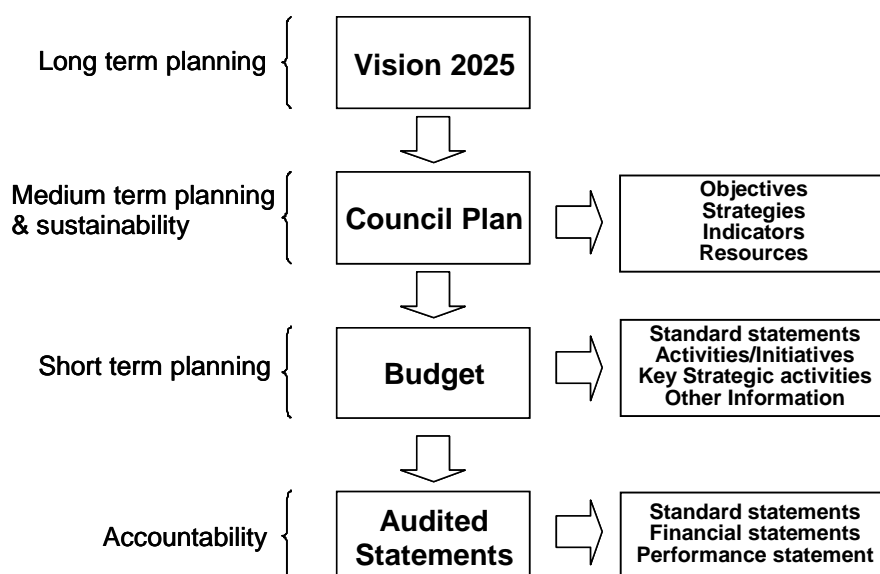
Phil Pearce
Chief Executive Officer

3. Budget Overview

3.1 Strategic Planning Framework

The Annual Budget has been developed within an overall planning framework, which guides the Council in identifying community needs and aspirations over the long term (Vision 2025), converting these into medium (Council Plan) and short term (Annual Budget) objectives, strategies, initiatives, activities and resource requirements and then holding itself accountable (Audited Statements).

The Strategic Resource Plan summarises the financial and non-financial impacts of the objectives and strategies and determines the long-term sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the activities and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Financial Plan, are completed by April each year to ensure that there is sufficient time for officers to develop their annual activities and initiatives in draft form prior to the commencement of the Annual Budget process in April/May. It also allows time for targets to be established during the Long Term Financial Planning process to guide the preparation of the Annual Budget.

3.2 Council Plan Outcomes

The Annual Budget together with the Annual Plan includes the activities and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The Annual Budget converts these activities and initiatives into financial terms to ensure that there are sufficient resources for their achievement. The strategic objectives as set out in the Council Plan and the key strategies for achieving these objectives for the 2007-2011 years are set out in the table below with reconciliation to the budgeted operating result.

Key Result Areas	Key Strategies	Net Cost		
		(Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Liveable City	• Community Safety	52	115	63
	• Community Development	1,454	1,872	418
	• Community Health and Well Being	808	2,068	1,260
	• Community Services	2,040	9,088	7,048
	• Planning and Development	1,051	1,925	874
Management of the Environment	• Environmental Management	109	109	0
	• Natural Resource Management	115	115	0
	• Environmental Services	6,908	7,458	550
Growth of the Economy	• Economic Development	538	538	0
	• Tourism and Events	756	766	10
Cultural and Recreational Centre	• Arts and Cultural Heritage	1,476	2,297	821
	• Recreation and Sport	2,559	3,535	976
Management of Resources	• Leadership and Representation	1,996	1,996	0
	• Communication and Consultation	518	518	0
	• Customer Service	1,418	1,436	18
	• Financial Sustainability	(85)	789	874
	• Infrastructure, Assets and facilities	25,326	29,604	4,278
	• Organisational Management	4,453	4,939	486
Total activities and initiatives		51,492	69,168	17,676
Other non-attributable		(7,960)		
Deficit before funding sources		43,532		
Rates & Charges		(42,628)		
Capital Grants		(6,051)		
Total funding sources		(48,679)		
Surplus for the year		(5,147)		

Section 1 of this 2009/2010 Budget Pack contains the 2009/2010 Annual Plan, which includes activities and initiatives to be funded in the Budget for the 2009/2010 year and how these will contribute to achieving the strategic objectives specified in the Council Plan.

3.3 Budget Preparation

Under the Local Government Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations that support the Act.

Budget Package 2009/2010



The 2009/2010 budget, which is included in this report, is for the year 1 July 2009 to 30 June 2010 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2010 in accordance with the Australian equivalents to International Financial Reporting Standards (AIFRS) including AAS27, "Financial Reporting by Local Governments", and other mandatory professional reporting requirements and in accordance with the Act and Regulations. It includes a description of the activities and initiatives to be funded and how they will contribute to achieving the strategic objectives specified in the Council Plan, as well as separately identified Key Strategic Activities and performance targets and measures in relation to each of these. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

The key dates for the 2009/2010 Budget Package are as follows:

Monday 13 May	Budget Workshop with Councillors
Thursday 21 May	Special Council meeting to adopt draft 2009/2010 Budget, including fees and charges, Annual Plan
Friday 22 May	Public notice on prepared 2009/2010 Draft Budget including Fees and Charges, and Council Plan 2007-2011 calling for S223 submissions
Saturday 20 June	Close of public submissions
Monday 22 June	Special Council meeting to hear any 223 Submissions to 2009/2010 Budget including fees and charges and 2009/2010 Annual Plan
Friday 26 June	Special Council Meeting to adopt 2009/2010 Budget including 2009/2010 Annual Plan and declare the rates and charges
Saturday 28 June	Public notice of adoption of 2009/2010 Budget
July	Issue of rates notices

As a requirement of the Local Government (Democratic Reform) Act, we have included Council's Annual Plan within the Budget package (refer Section 1).

The Annual Plan is a detailed document from Council's 4 Year Plan (2007 – 2011) outlining those key result areas for year 3 (2009/2010) of the Plan. This outlines the strategies, objectives and measurement methods we will adopt to achieve Council's vision. The budget supports this plan by providing the financial resources and measurements to bring our strategies to fruition.

3.4 Budget Influences

In preparing the 2009/2010 budget, a number of influences have been taken into consideration, because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Council's current Enterprise Bargaining Agreement incorporates 4% increase for the next year;
- Consumer Price Index (CPI) increases on goods and services of approximately 3.0% per annum as per councils Strategic Financial Plan;
- Prevailing economic conditions that are expected to remain difficult during the budget period impacting investment interest rates.

3.5 Budget principles

In response to these significant influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing service levels will be maintained;
- Rates will increase by 4% in 2009/2010;
- All revenue sources other than rates to rise by 3.0% p.a;
- Interest rate for any new borrowings will be 6.4% and 4.0% for any deposit funds;
- The replacement / refurbishment of existing assets will be maintained (ie. no asset rationalisation);
- All new borrowing will be on a principal and interest basis for a 20-25 year term;
- Debt level will be targeted at 45% of total rate revenue.

4. Budget Highlights

This section of the report provides a summary of the key initiatives for the year with linkage to the Annual Plan and relevant performance indicators.

4.1 Budget Initiatives

Key Result area of Council Annual Plan	Key Strategy	Description	Expenditure (Revenue) \$'000
Liveable City	Community Development	CBD Development	1,468
	Community Development	Township CBD Upgrade	40
	Community Development	Community Facilities Upgrade Program	2,516
	Community Development	Community Planning	230
	Community Services	Early Years Plan	45
	Community Services	Implement Youth Agenda	163
	Community Health & Well Being	Maternal & Child Health Service Nangiloc	18
Management of the Environment	Environmental Management	Environmental Management Initiatives	500
	Environmental Management	Environmental Eco Centre	100
	Environmental Management	Vegetation Strategy	25
Growth of the Economy	Environmental Management	Waste Management Program	618
	Economic Development	Global Learning Centre	500
	Tourism & Events	Visitor Information Kiosk	10
Cultural and Recreational Centre	Tourism & Events	Attraction of Sports Events	100
	Tourism & Events	Mildura Riverfront Development	1,000
	Arts & Cultural Heritage	Arts Precinct Redevelopment	5,470
	Arts & Cultural Heritage	Integrated Heritage Study	15
	Recreation & Sports	Library Book & Audiovisual Upgrade	200
	Recreation & Sports	Mildura South Sporting Complex	1,725
	Recreation & Sports	Merbein Multipurpose Centre	525
	Recreation & Sports	Recreation Master Plans	1,525
Management of Resources	Recreation & Sports	Funding for Recreational Organisations	100
	Recreation & Sports	Parks & Recreational Facilities Upgrades	477
Management of Resources	Recreation & Sports	Aquatic Facility Upgrades	398
	Infrastructure, Assets and Facilities	Roads and Drainage Improvements	8,956
	Communication & Consultation	Communications Initiatives	165

This year's budget includes a number of activities and initiatives that will contribute to the achievement of the strategic objectives specified in the Council Plan.

4.2 Budget Performance Indicators

		Forecast Actual 2007/08	Budget 2008/09	Variance (Unfav)
Underlying result	(\$'000)	6,820	8,863	2,043
Rate revenue/Total operating revenue		51.5%	52.2%	0.8%
Debt servicing/Total operating revenue		1.7%	1.7%	(0.0%)
Indebtedness/Rate revenue		42.8%	47.4%	4.6%
Underlying result/Total assets		1.6%	2.0%	0.4%
Current Assets/Current Liabilities		201.0%	169.6%	(31.4%)
Capital outlays/Total cash outflows		27.3%	34.5%	7.2%

Generally, Councils' budget performance is strong. Items to note from the above table are:

- A healthy underlying result of \$8.863 million
- The decrease in Indebtedness/Rate revenue recognises the outcome of Council's debt redemption strategy
- Current Assets/Current Liabilities remains strong (the recommended level for this ratio is generally 200%).

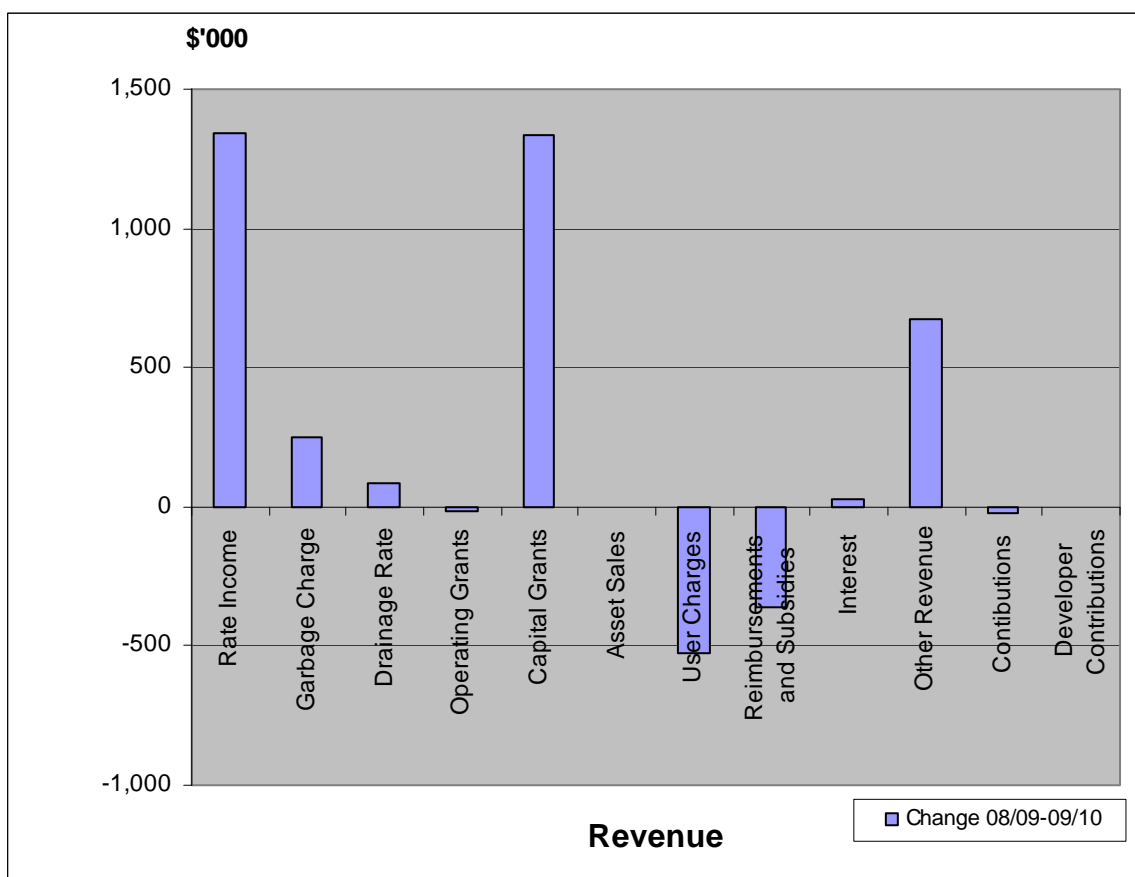
5. Analysis of Operating Budget

5.1 Operating Revenue

This section of the annual budget report analyses the expected revenues and expenses of the Council for the 2009/2010 year. It also includes analysis of service unit financial performance in a format that aligns with Council's organisational structure.

Operating Revenue

Revenue Types	Notes	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Rate Income	5.1.1	33,202	34,543	1,340
Garbage Charge	5.1.2	5,418	5,665	247
Drainage Rate	5.1.3	2,334	2,420	86
Operating Grants	5.1.4	17,273	17,260	(13)
Capital Grants	5.1.5	4,719	6,052	1,333
Fees, Fines & User Charges	5.1.6	5,218	4,692	(527)
Reimbursements and Subsidies	5.1.7	1,951	1,592	(359)
Interest	5.1.8	957	981	24
Other Revenue	5.1.9	2,974	3,646	672
Contributions & Donations	5.1.10	375	350	(25)
Developer Contributions	5.1.11	500	500	-
Total operating revenue		74,922	77,702	2,780
Net Gain/(Loss) on sale of assets	5.1.12	295	294	(1)



5.1.1 Rate Income (\$1.340 million increase)

It is proposed that the general rate income be increased by 4% that equates an increase of \$1.340 million over 2009/2010 to \$34.543 million in the general rate. Section 12 "Rates" includes a more detailed analysis of the rates and charges to be levied for 2009/2010.

5.1.2 Garbage Charge (\$247,000 increase)

The Garbage Charge has been increased in line with the recommendations of the Strategic Financial Plan.

5.1.3 Drainage Maintenance & Infrastructure (\$86,000 increase)

The Drainage Maintenance & Infrastructure Rate has increased in line with the general rate.

5.1.4 Operating Grants (\$13,000 decrease)

Recurrent Government grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of grants has decreased by 0.08% or \$13,000 compared to 2008/2009. Grant funding is summarised below:

Grant Funding Types	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Arts & Culture	178	230	52
Asset Development	15	17	1
Community Development	468	368	(100)
Corporate Governance	1	1	-
Development Services	76	6	(70)
Early Years Co-ordination	2,504	2,544	40
Economic Development	33	-	(33)
Environmental Services	42	-	(42)
Funding	10,452	10,452	0
Health Traffic & Local Laws	101	95	(6)
Home Care Co-ordination	2,092	2,373	282
Infrastructure Services	78	-	(78)
Leisure Services	822	728	(94)
Operations Management	405	446	41
Organisational Strategy & Development	5	-	(5)
Total operating grants	17,273	17,260	(13)

5.1.5 Capital Grants (\$1.33m increase)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of grants and contributions has increased by \$333,000 compared to 2008/2009 due to the anticipated government additional funding to be received for Roads to Recovery. Also council has been successful in it's application for grant funding to redevelop the Arts Precinct. It is expected that \$1.0m for this will be received in the 2009/2010 year. Section 7 "Analysis of Capital Budget" includes a more detailed analysis of grants and contributions expected to be received during the 2009/2010 year.

5.1.6 Fees, Fines & User Charges (\$527,000 decrease)

Fees fines and user charges relate mainly to the recovery of service delivery costs through charging of fees to the users of Council's services. These include separate fee schemes, use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the key principles for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels.

Fees & User Charges	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Assets & Environment			
Asset Development	320	280	(41)
Building Maintenance	43	51	8
Development Services	337	368	31
Health Traffic & Local Laws	1,153	1,105	(47)
Infrastructure Services	533	330	(203)
	2,386	2,134	(251)
Community Services			
Arts & Culture	378	377	(1)
Community Development	2	0	(1)
Early Years Co-ordination	264	269	5
Environmental Services	507	460	(47)
Home Care Co-ordination	1,101	1,116	15
Leisure Services	158	175	17
	2,409	2,398	(12)
Corporate Services			
Corporate Governance	29	17	(12)
Financial Management	27	28	1
Property Services	354	76	(278)
	410	121	(289)
Executive Services			
Organisational Strategy & Development	14	40	26
	14	40	26
Total	5,219	4,692	(527)

5.1.7 Reimbursements and Subsidies (\$359,000 decrease)

Reimbursements and subsidies relate to cost recoups and other miscellaneous income items. Reimbursement and subsidies income is forecast to decrease by 18.38% or \$359,000 compared to 2008/2009.

5.1.8 Interest (\$24,000 increase)

Interest revenue includes interest on investments and rate arrears. Interest on investment is forecast to increase by 2.49% or \$24,000 compared to 2008/2009. This is a conservative estimate based on Council's Strategic Financial Plan, and is highly dependent on the progress of Council's capital works program.

5.1.9 Other Revenue (\$672,000 increase)

Other revenue comprises revenue of a generally incidental nature. The increase is mainly due to a projected increase in the level of external contracts in the area of Infrastructure Services.

5.1.10 Contributions and Donations (\$25,000 increase)

Contributions and donations are income contributed to Council apart from developer contributions, primarily in the area of Home and Child Care in this instance.

5.1.11 Developer Contributions (NIL movement)

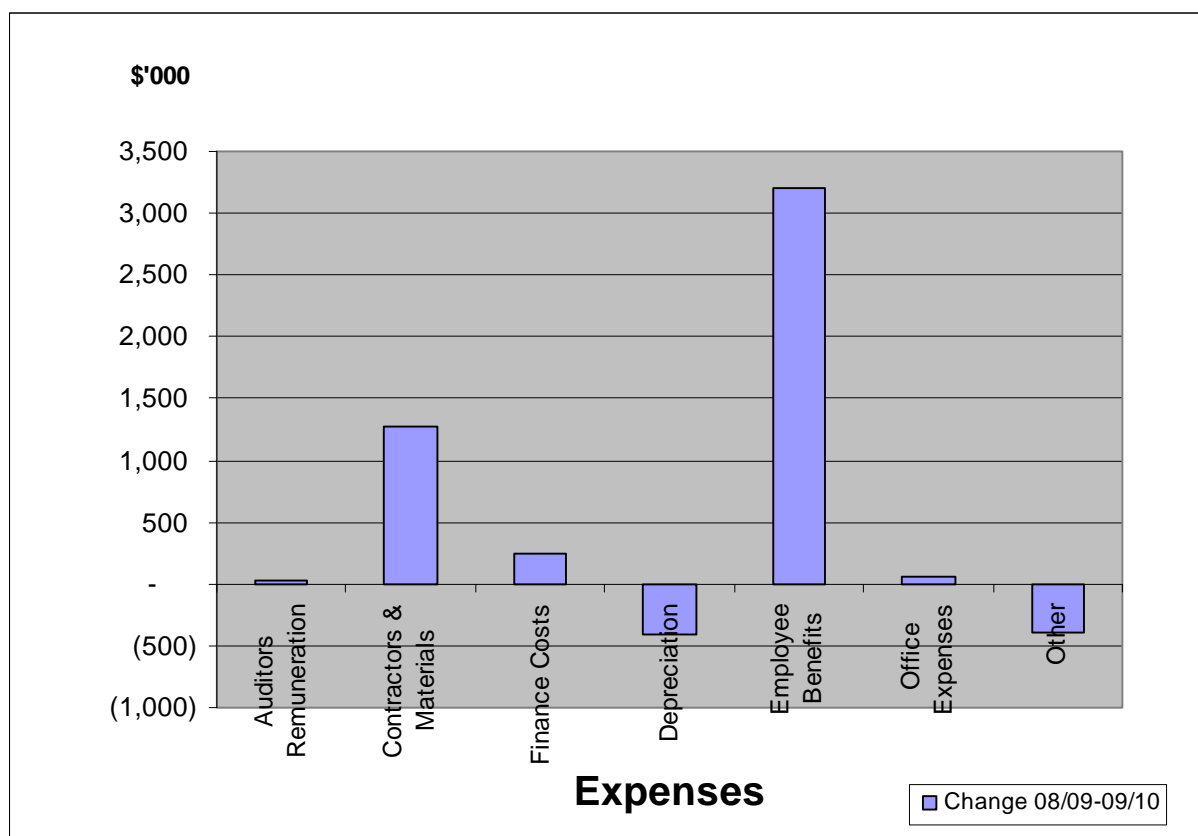
Developer contributions include all monies received and infrastructure contributed from developers for the purposes of funding capital works within the project being developed. Due to the current economic uncertainty, no increase or decrease on the previous years conservative forecast has been budgeted for.

5.1.12 Net Gain/(Loss) from Asset Sales (\$1,000 decrease)

The Net Gain/(Loss) from Sale of Council Assets of \$1,000 for 2008/2009 relates primarily to the planned cyclical replacement of the plant and vehicle fleet.

5.2 Operating Expenditure

Expenditure Types	Notes	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Auditors Remuneration	5.2.1	130	155	(25)
Contractors & Materials	5.2.2	24,164	25,439	(1,275)
Finance Costs	5.2.3	1,120	1,359	(239)
Employee Benefits	5.2.4	26,514	29,725	(3,211)
Depreciation	5.2.5	13,115	12,703	412
Office Expenses	5.2.6	2,634	2,697	(63)
Other	5.2.7	1,162	773	389
		68,839	72,850	(4,011)



5.2.1 Auditors' Remuneration (\$25,000 increase)

Auditors' remuneration relates to all costs raised by the Auditor Generals Department, and all internal audit activities undertaken by Council. The increase is due to an increase in the level of Internal Audit activity to align with Council's Internal Audit program.

5.2.2 Contractors & Materials (\$1.275 million increase)

Contributing to the increase in Contractors & Materials is the anticipated movement in the Consumer Price Index and the increased activity expected in Infrastructure Services for the 2009/10 year.

5.2.3 Finance Costs (\$239,000 increase)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The increase in borrowing costs is attributable to new loans of \$5.5 million as per Council's Strategic Financial Plan.

5.2.4 Employee Benefits (\$3.211 million increase)

Employee Costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlement, superannuation and Workcover.

Employee costs are forecast to increase by 12.11% when compared to the current year's forecasted expenditure. This increase does not take into account that during the year a number of positions remain vacant. To ensure that all positions are funded through the budget, it is appropriate to base any analysis of the budget for salaries and wages on a comparison between the proposed budget for 2009/10 and the previous year's budget. This is set out in the table below:

Budget Package

2009/2010



Service Unit	Budget 2008/09 \$'000	Budget 2009/10 \$'000	Increase (Decrease) %
Assets & Development			
Asset Development	1,402	1,455	3.77
Building Maintenance	283	287	1.40
Development Services	1,106	1,199	8.38
Drainage Maintenance & Infrastructure	166	184	10.84
Fleet Management	465	507	9.06
Health Traffic & Local Laws	1,555	1,693	8.88
Infrastructure Services	2,762	2,866	3.78
P & A D Administration	231	268	16.02
Total	7,970	8,459	6.14
Community & Culture			
Arts & Culture	1,427	1,465	2.64
Community Development	921	1,246	35.22
Early Years Co-ordination	1,744	2,013	15.47
Environmental Services	3,554	3,552	(0.06)
Home Care Co-ordination	4,271	4,371	2.33
Leisure Services	2,105	2,433	15.57
Operations Management	370	433	16.97
Stormwater Management	80	78	(2.50)
Total	14,472	15,590	7.72
Corporate Services			
Corporate Governance	1,060	1,127	6.33
Corporate Services Management	202	223	10.10
Financial Management	554	540	(2.53)
Information Services	827	959	16.03
Property Services	576	594	3.06
Total	3,220	3,443	6.95
Executive Services			
Council Administration	686	919	33.84
Economic Development	340	-	-
Government	65	67	3.05
Organisational Strategy & Development	983	1,247	26.93
Total	2,074	2,232	7.66
	27,736	29,725	7.17

This table indicates that Council is able to fund new positions as per its budget initiatives, and all existing positions.

The budgeted number of employees for the year ending 2010.

Type Of Employment	Number Of Employees	
	2008/09	2009/10
Permanent	341	351
Casual	117	120
Total	458	471

5.2.5 Depreciation and Amortisation (\$412,000 decrease)

Depreciation is the systematic allocation of the reduction in value of non-current assets over their useful lives, and is included as an expense in Council's profit and loss statement each year. In most cases, non-current assets have finite life and their value reduces over this life as they are used by Council to provide services to ratepayers.

To ensure that the right amount of depreciation is charged each year Council must accurately estimate the useful lives of their assets and the residual value of the asset at the end of its life. The reliability of these estimates directly affects the amount of depreciation to be charged each year.

Depreciation does not, in itself, provide funds for asset renewal. However if Council has a balanced operating budget, which means that sufficient operating revenue is generated to cover all operating expense, including depreciation, the amount of revenue equivalent to the depreciation expense (as depreciation is a non-cash item) represents an increase in cash which can be used as a funding source for asset renewal.

Depreciation	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Buildings	2,203	2,164	39
Roads	6,615	6,499	116
Drains	477	469	8
Plant	2,048	2,072	(24)
Furn & Equipment	167	163	4
Outdoor Infrastructure	936	920	16
Airport	125	0	125
Books	247	243	4
Landfill	235	110	125
Recycling	63	63	-
Total Depreciation	13,115	12,703	412

Where the full cost of depreciation is not met from current revenue sources, the resulting shortfall will need to be met by future generations. If Council chooses not to fund depreciation, the accumulation of these losses will erode the capital base of Council and will impact upon its financial sustainability over time.

Council is fully funding its depreciation in the 2009/2010 budget.

5.2.6 Office Expenses (\$63,000 increase)

Office expenses include such things as Software Maintenance and Licensing agreements, Insurance, Printing, Stationery and Postage. This item is forecast to increase in line with CPI.

5.2.7 Other (\$389,000 decrease)

Other expenditure is traditionally expenditure on Lease and Rental payments, Brokerage purchases and items of an Incidental nature. The decrease in 2009/2010 is attributable to an decrease in brokerage purchases for Home Care and Disability Access services.

Consultancy Costs

The 2009/2010 Budget for consultancy costs shows a year end expenditure of \$1.010 million. This is a decrease of \$643,000 when compared to the forecast for 2008/09.

The following table shows our full list of planned consultancy costs:

Department	Service Unit	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Assets & Development	Asset Development	11	11	-
	Development Services	387	440	(53)
	Fleet Management	0	6	(6)
	Health Traffic & Local Laws	3	3	-
	Special Projects	68	65	3
Community & Culture	Arts & Culture	42	57	(15)
	Community Development	108	65	43
	Environmental Services	90	60	30
	Home Care Co-ordination	5	5	-
	Leisure Services	81	16	65
	Operations Management	25	0	25
	Stormwater Management	27	18	9
Corporate Services	Corporate Governance	0	13	(13)
	Corporate Services Management	52	10	42
	Financial Management	11	35	(24)
Executive Services	Council Administration	141	60	81
	Economic Development	371	0	371
	Government	10	10	-
	Organisational Strategy & Development	221	137	84
		1,653	1,010	643

6. Analysis of Budgeted Cash Position

This section of the budget report analyses the expected cash flows for the 2009/2010 year. The analysis is based on those main categories of cash flow. In summary these are:

Operating Activities - these are activities refer to the cash generated or used in the normal service delivery functions of Council.

Investing Activities - these functions refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc.

Financing activities - these activities refer to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of borrowings.

Budgeted Cash Flow Statement

	Notes	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfavour) \$'000
Operating Activities	6.1			
Receipts		77,034	81,234	4,200
Payments		(54,062)	(57,224)	(3,162)
Net Cash Inflow (Outflow)		22,972	24,010	1,038
Investing Activities	6.2			
Receipts		1,295	840	(455)
Payments		(22,929)	(30,367)	(7,438)
Net Cash Inflow (Outflow)		(21,634)	(29,527)	(7,893)
Financing Activities	6.3			
Receipts		-	5,500	5,500
Payments		(1,942)	(1,627)	315
Net Cash Inflow (Outflow)		(1,942)	3,873	5,815
Net Increase / (Decrease) in Cash Held	6.4	(604)	(1,643)	(1,040)
Cash at Beginning of Year		24,141	23,537	(604)
Cash at End of Year		23,537	21,894	(1,643)
Reserve cash and investments	6.5			
- Statutory		(1,505)	(1,730)	(225)
- Discetionary		(5,029)	(2,693)	2,336
- Employee Provisions		(6,280)	(6,594)	(314)
Working Capital		(3,000)	(3,000)	-
Unrestricted cash and investments		7,723	7,877	154

6.1 Operating Activities (\$1.038m Inflow)

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The \$1.038m inflow reflects a conservative approach to the 2009/2010 Budget.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
Surplus (Deficit) for the year	6,378	5,146	(1,232)
Depreciation	13,115	12,703	(412)
Loss (Gain) on sale of assets	295	294	(1)
Net movement in current assets and liabilities	3,185	5,868	2,683
Cash flows available from operating activities	22,972	24,010	1,038

6.2 Investing Activities (\$7.893 Million Outflow)

The increase in cash outflows from investing activities is due to increased capital works expenditure in 2009/2010. Particularly in the area of renewal.

6.3 Financing Activities (\$5.815 Million Inflow)

The increase in cash inflows is primarily as a result of new loan borrowings of \$5.5 million. This is in line with Council's Strategic Financial Plan.

6.4 Cash at End of the Year (\$1.643m Decrease)

Although total cash and investments are expected to decrease by \$1.643 million to \$21.894 million by the end of the 2009/2010 financial year, Council remains in a very strong financial position.

6.5 Reserve Cash and Investments and Working Capital

The cash flow statement above indicates that Council is estimating that at 30 June 2010 it will have cash and investments of \$21.894 million. Of this \$16.017 million has been reserved as follows:

Statutory purposes (\$1.730 million) - These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. Whilst these funds earn interest revenues for Council, they are not available for other purposes.

Discretionary purposes (\$4.693 million) - These funds are available for whatever purpose Council decides is their best use. There are no restrictions on the use of these funds other than as Council may itself impose. In this case Council has made decisions regarding the future use of these funds and unless there is a Council resolution to change those decisions these funds should be used for those purposes.

Employee Provisions (\$6.594 million) – For conservative financial management Council reserves all its employee provisions and includes in these reserves, a separately invested amount to meet its long service leave obligations as set out in the local Government (Long Service Leave) Regulations 2002.

Working capital (\$3.000 million) - These funds are free from all specific Council commitments and represent funds available to meet daily cash flow requirements and unexpected short term needs. A high level of working capital is required, as approximately 60% of Councils rate revenue is not received until February each year.

7. Analysis of Capital Budget

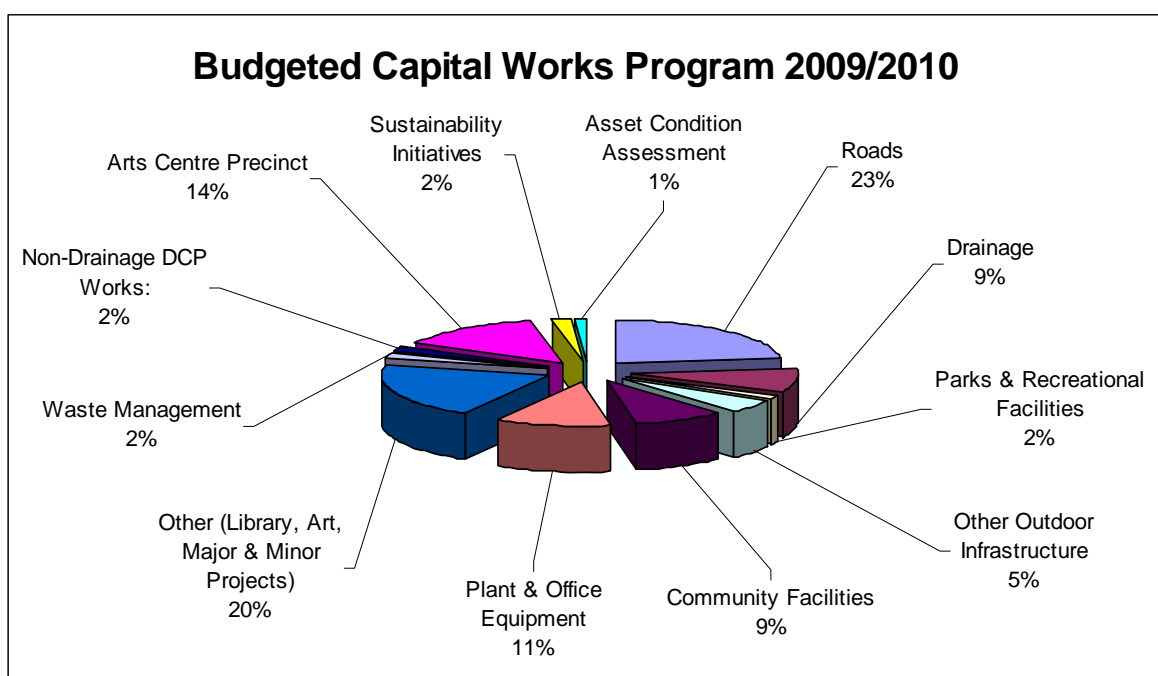
This section of the budget report analyses the planned capital expenditure budget for the 2009/2010 year and the sources of funding for the budget.

7.1 Funding Sources

Sources of Funding	Notes	Forecast Actual 2007/08 \$'000	Annual Budget 2009/10 \$'000	Variance (Unfavour) \$'000
External				
Capital Grants	7.1.1	4,719	6,285	1,566
Developer Contributions	7.1.2	500	1,419	919
Borrowings	7.1.3	-	5,500	5,500
Subtotal		5,219	13,204	7,985
Internal				
Reserve Funds	7.1.4	3,200	5,143	1,943
Operating/Accum Surplus	7.1.5	15,510	10,041	(5,469)
Subtotal		18,710	15,184	(3,526)
Total		23,929	28,388	4,459

7.2 Capital Works

Capital Works Areas	Notes	Forecast Actual 2008/09 \$'000	Annual Budget 2009/10 \$'000	Variance (Unfavour) \$'000
New Works For 2009/2010				
Roads	7.2.1	3,958	6,535	2,577
Drainage	7.2.2	2,287	2,422	135
Parks & Recreational Facilities	7.2.3	478	444	(34)
Other Outdoor Infrastructure	7.2.5	1,440	1,508	68
Community Facilities	7.2.6	2,951	2,516	(435)
Plant & Office Equipment	7.2.7	2,672	3,174	502
Other (Library, Art, Major & Minor Projects)	7.2.8	5,767	5,781	14
Waste Management	7.2.9	600	618	18
Non-Drainage DCP Works:	7.2.10	504	519	15
Arts Centre Precinct	7.2.11	5,000	4,000	(1,000)
Sustainability Initiatives	7.2.12	550	551	1
Asset Condition Assessment	7.2.13	250	320	70
Total Capital Works		26,457	28,388	1,931



7.2.1 Roads (\$6, 535,118)

The \$6,535,118 allocated to roads includes \$1,769,540 in Roads to Recovery (R2R) Grants. The total amount has been broken up follows:

Program	R2R	Council
1. Resealing Program	\$769,540	\$1,500,000
2. Road Rehabilitation & Reconstruction Program	\$500,000	\$801,370
3. Road Widening & Upgrade Program		\$307,313
4. Footpath, Kerb & Channel Upgrade Program	0	\$108,845
5. Footpath Construction Program	0	\$30,699
6. Kerb & Channel Construction Program	0	\$20,600
7. Disabled Access Improvements Program	0	\$117,800
9. Street Lighting Upgrade Program	0	\$50,000
11. School Crossing Upgrade Program	0	\$20,000
12. Road Safety Works Program	0	\$220,000
13. Bus Stop Upgrade Program	0	\$12,000
14. Intersection Improvement Program	0	\$336,000
15. Gravel Re Sheeting Program	500,000	\$1,220,951
22. Pedestrian Bridge Program	0	\$20,000
Total Road Program	\$1,769,540	4,765,578

1.1 Resealing Program

Condition assessments of Council's sealed road network were carried out in 2002 and 2007. Information from the assessments and maintenance defect reports have been used to compile the works program. Currently as the road condition has past the accepted intervention resulting in an increase in the amount of patching required. It is recommended \$2,269,540 be allocated to this program. The \$2,269,000 would include \$769,540 of Roads to Recovery funding and \$500,000 of Asset Renewal Funding.

1.2 Road Rehabilitation & Construction Program

The second part of sealed road condition inspection program identified remedial works that need to be carried out prior to a road being suitable for sealing. In some cases a total reconstruction was recommended. In all, 179 road segments with a combined length of 71 km were identified as having either failed or being in a dangerous condition. The Infrastructure Maintenance Branch has provided estimates for the road segments in the poorest condition in the most highly trafficked areas, and then in conjunction with the Asset Development Unit prioritised these projects. It is recommended **\$801,370** be allocated to this program. An additional \$500,000 would be sourced from Roads to Recovery funding.

1.3 Road Widening & Upgrade Program

When considering roads for widening and upgrade the road condition, traffic count and Council priorities are considered. The projects listed have been selected solely on the basis of traffic counts and available funding. The priority of these projects may change following inspections prior to the development of next year's program. It is recommended **\$307,313** be allocated to this program.

1.4 Footpath, Kerb & Channel Upgrade Program

The entire sealed footpath network was "defect" inspected using GPS technology in 2004. The data collected has enabled us to identify which areas within Mildura and other townships are most in need of footpath maintenance. Maintenance will be carried out on an area by area basis with the worst areas being targeted first, in accordance with risk management principals.

The Upgrade Program has been developed in conjunction with the maintenance program, and any sections of footpath longer than 20m requiring reconstruction identified during maintenance works are referred to the Footpath, Kerb & Channel Upgrade Program.

A Risk Audit has also identified the need to focus on maintenance of Council's network of "Crusher Dust" footpaths. These are low capital cost / high maintenance cost assets and a program is to be developed to prioritise the upgrade of these footpaths to a sealed surface.

It is recommended **\$108,845** be allocated to this program.

1.5 Footpath Construction Program (Shared Cost Scheme)

The footpath inspection program carried out in 2004 identified in addition to a large number of defects, over 80 gaps in the footpath network. This program is designed to gradually eliminate gaps in the footpath network. Whilst it is arguably more beneficial in a risk management sense to concentrate on repairing existing footpaths, instead of extending the network, Council has in previous years indicated it wished to allocate funding to new footpath projects on a cost sharing basis.

Due to the difficulty of implementing shared cost schemes it is recommended \$30,699 be allocated to this program. Any funds not committed by December 2009 will be transferred to the 1.4 Council funded Footpath Kerb and Channel Upgrade Program.

1.6 Kerb & Channel Construction Program (Shared Cost Scheme)

Due to the difficulty of implementing shared cost schemes it is recommended \$20,600 be allocated to this program. Any funds not committed by December 2009 will be transferred to the 1.4 Council funded Footpath Kerb and Channel Upgrade Program.

1.7 Disabled Access Improvements Program

The projects in this program are identified from community consultations, requests and complaints, and also as a result of Road Safety Audits and Councillor Requests for Service. The Disabled Access Advisory Committee then prioritises the program.

It is recommended **\$117,800** be allocated to this program.

1.7.1 Disabled Access Improvements Program (Vic Roads)

The projects in this program are Disabled Access Improvements that are within Vic Roads controlled roads and are managed by Council and are funded 100% by Vic Roads grant. Funding for these Vic Roads projects is not included in the SFP.

1.9 Street Light Upgrade Program

This program is used to upgrade streetlights in locations identified through lighting audits and ratepayer requests.

It is recommended **\$50,000** be allocated to this program.

1.10 Channel Crossing Upgrade Program

This program has been discontinued.

1.11 School Crossing Upgrade Program

This program is generated from road safety audits.

It is recommended **\$20,000** be allocated to this program.

1.12 Road Safety Strategy Program

The Road Safety Strategy Program consists of items identified in road safety audits, and not listed in other programs such as new line marking and new road related safety signage. The program has also included various road safety awareness programs that were part of the Road Safety Strategy, which have been substantially completed.

It is recommended **\$220,000** be allocated to this program.

1.13 Bus Stop Upgrade Program

This program has been developed after extensive consultation with the Bus lines. Ratepayer requests are also included in the program.

It is recommended **\$12,000** of the funding be allocated to this program.

1.14 Intersection Improvement Program

There are numerous Delta or Y-Intersections scattered throughout the municipality. That is intersections where the minor road splits into two parts to cater for right and left turning movements into the major road. This type of intersection is not safe, and this program was initially created to allow for these intersections to be upgraded.

It is recommended **\$336,000** be allocated to this program.

1.15 Gravel Re-Sheeting Program

The Road Management Plan (RMP) has identified annual expenditure on unsealed roads is currently nearly \$1,000,000 below the level required to deliver the levels of services committed in the plan.

The exact figure is subject to argument as it is very dependent on assumed pavement life, but the RMP also deals with how to improve the accuracy of this figure.

There are three ways of eliminating the funding gap for unsealed roads.

- By increasing annual expenditure on re-sheeting significantly.
- By reducing the length of roads defined as "Unsealed Collector Roads".
- By reducing the level of service promised in the RMP however the levels of service specified in the RMP cannot be lowered without compromising the liability provided by the Plan.

It may be that a combination of the three strategies mentioned above is necessary.

It is suggested that **\$1,220,951** be allocated to this program. An additional \$500,000 would be sourced from Roads to Recovery funding.

1.22 Pedestrian Bridge Program

This program is consistent plans contained within the Asset Management Plan - Pedestrian Bridges adopted by Council at the April 2009 Ordinary Meeting.

It is recommended **\$20,000** of the funding be allocated to this program.

2 Drainage (\$2.421 million)

It is suggested the following amounts be allocated to the nominated programs:

Program	Funding Level
Drainage Investigation Program	\$55,866
Drainage basin Risk Mitigation Program	\$57,680
Stormwater Extension Program	\$1,655,033
Stormwater Replacement & Modification Program	\$102,654
Stormwater Quality Management Program	\$550,000
Total Proposed Capital Expenditure Budget	\$2,421,233

2.1 Drainage Investigation Program

The Drainage Investigation Program involves the collection of drainage data within specific catchments to enable the analysis of the overall drainage network. Data collected includes aerial photography, which is processed to create contour information over the whole of the catchment being studied. This information is then used for detailed drainage analysis.

It is recommended **\$55,866** be allocated to this program.

2.2 Drainage Basin Risk Mitigation Program

Drainage basins are a major area of risk to Council. Works identified, include modifications to basins and the erection of fences. Work has been progressing annually with the priority based on risk ranking.

It is recommended **\$57,680** be allocated to this program.

2.3 Stormwater Extension Program

The storm water extension program consists of those drainage projects predominantly designed to expand existing urban areas. A number of projects within this program are subject to Developer Contribution. The actual amount of money that can be obtained from developers will be heavily dependent on exactly how Mildura expands, and therefore can only be estimated.

It is recommended **\$1,655,033** be allocated to this program.

2.4 Stormwater Replacement & Modification Program

There is some overlap between this program and the proceeding one, but the main emphasis of this program are works in established areas where the existing drainage system has been identified as being inadequate. It is recommended **\$102,654** be allocated to this program.

2.5 Stormwater Quality Management Program

This program is based on items identifies within the Stormwater Management Plan.

It is recommended **\$550,000** be allocated to this program.

3 Parks and Recreational Facilities (\$443,608)

It is suggested the following amounts be allocated to the nominated programs

Program	Funding Level
Parks Irrigation Program	\$158,699
Parks and Natural Area Development Program	\$37,709
Recreational Facilities Program	\$219,000
Sporting Reserves Master Plan Upgrade Program	\$30,000
Total Proposed Capital Expenditure Budget	\$443,608

3.1 Parks Irrigation Program

Works include replacement of old sprinkler systems, linking of various irrigation systems, automation of existing manual systems and installation of controllers. These works will improve water management practices in the Municipality.

It is suggested that **\$158,699** be allocated to this program.

3.2 Parks and Natural Area Development Program

Works include upgrading, replacement of perimeter fencing and other works to enhance the amenity and to improve safety in Public Parks and Reserves.

It is suggested that **\$37,709** be allocated to this program.

3.4 Recreational Facilities Program

This program is based on submissions received from Recreation Services unit.

It is suggested that **\$219,000** be allocated to this program.

3.5 Sporting Reserves Master Plan Upgrade

This program is based on submissions received from Recreation Services unit and are based on the recommendations of the Sporting Reserves Master Plan for Mildura's three main recreation reserves; the Mildura Recreation Reserve, the Old Aerodrome Sporting Complex and Mansell Reserve.

It is suggested that **\$30,000** be allocated to this program.

5 Other Outdoor Infrastructure (\$1.508 million)

It is suggested the following amounts be allocated to the nominated programs:

Program	Funding Level
Mildura CBD Development Works Program	\$1,468,200
Townships CBD Upgrade Program	\$40,000
Total Proposed Capital Expenditure Budget	\$1,508,200

5.1 Mildura CBD Development Works Program

The program addresses projects from the CBD Urban Design Framework and Precinct Plan such as Langtree Mall upgrade and Parking concerns.

It is suggested that **\$1,468,200** be allocated to this program.

5.2 Townships CBD Upgrade Program

Urban Design Advice Studies have been completed for the Ouyen and Red Cliffs. Both of these Studies have prioritised capital works listed and will be progressed as the budget permits.

Additional Dollar for Dollar funds may be available through Government Grants, effectively doubling the allocated budget. These grants have a greater chance of success, with the strategic studies in place.

It is suggested that **\$40,000** be allocated to this program.

6 Community Facilities (\$2.561 million)

It is suggested the following amounts be allocated to the nominated programs:

Program	Funding Level
Council Accommodation	\$500,000
Specific Buildings Upgrade Program	\$1,197,733
Swimming Pool Upgrade Program	\$399,772
Caravan Park Upgrade Program	\$104,648
Car Parking Development Program	\$200,850
Arts Centre Upgrade Program	\$113,300
Total Proposed Capital Expenditure Budget	\$2,516,303

6.1 Council Accommodation

It is suggested that **\$500,000** allocated for the renovation of the Ouyen Service Centre, Deakin Ave Service Centre Facade and a fire Alarm in Deakin Ave.

6.2 Specific Buildings Upgrade Program

The Specific Buildings Upgrade Program has been developed from internal and external submissions from various Council departments including Assets, Leisure Services, Environmental Services and Community Services. Projects include routine upgrades; safety related works and replacements.

It is suggested that **\$1,197,733** be allocated to this program.

6.3 Swimming Pool Upgrade Program

In 2006 SGL Consulting Pty Ltd provided Council with an Aquatic Facilities Redevelopment Strategy Swimming Pools Report. The aim of this report was to develop a five year strategy for Councils eight swimming pools which considers the Council's corporate goals, asset plans, recreation study, risk management, technical advice, considers the lifecycle of Council's swimming pools and provides costings for future upgrading.

The Swimming Pool Upgrade Program has been developed from this report .

It is suggested that **\$399,772** be allocated to this program.

6.5 Caravan Park Upgrade Program

Council's Policy for Apex Park requires the rental income from the Riverbend Caravan Park to be re-invested in the Park. This policy is based on the Department of Sustainability and Environment's (DSE) requirement that any lease monies paid to Council be used to fund works in the vicinity of Apex Park. The same logic has been extended to the Merbein Caravan Park which is also on DSE land.

It is suggested that **\$104,648** be allocated to this program.

6.6 Car Parking Development Program

It is suggested that **\$200,000** be allocated to allow for the construction of indented parking in Seventh Street.

6.8 Arts Centre Upgrade Program

The Arts Centre Upgrade Program consists of projects nominated by the Arts Centre Manager.

It is suggested that **\$113,300** allocated to this program.

7 Plant and Office Equipment (\$3.175 million)

It is suggested the following amounts be allocated to the nominated programs:

Program	Funding Level
Fleet Replacement Program	\$2,400,000
Furniture & Equipment Acquisition Program	\$43,260
IT Hardware & Software Purchases	\$731,831
Total Proposed Capital Expenditure Budget	\$3,175,091

7.1 Fleet Replacement Program

It is suggested that **\$2,400,000** be allocated to the Fleet Replacement Program from the Fleet Replacement Reserve.

7.4 Furniture & Equipment Acquisition Program

It is suggested that **\$43,260** be allocated to this program.

7.5 Hardware & Software Purchases

The projects included in this program have been nominated by the Information Services Manager. It is suggested that **\$731,831** be allocated to this program.

8 Other Programs (\$5.781 million)

It is suggested the following amounts be allocated to the nominated programs:

Program	Funding Level
Library Book Acquisition Program	\$200,850
Art Work Acquisition and Conservation Program	\$60,000
Major Projects	\$5,500,000
Minor Projects	\$19,998
Total Proposed Capital Expenditure Budget	\$5,780,848

8.1 Library Book Acquisition Program

The Library currently has a collection consisting of about 90,000 items. An allocation of \$195,000 will maintain the current collection, but not expand it. The collection includes audio-visual media as well as traditional paper books.

It is suggested that **\$200,850** be allocated to this program.

8.2 Art Work Acquisition and Conservation Program

The Arts Centre Manager has identified several measures to conserve existing artworks as well as the need for ongoing Artwork Acquisitions. It is suggested that \$60,000 be allocated to this program.

8.3 Major Projects

This program group has been established to consider Masterplans and major development / redevelopment projects such as the Mildura South Sporting Complex and the Merbein Multi Purpose Centre.

It is suggested that **\$5,500,000** be allocated to this program.

8.5 Minor Projects

A small number of nominated projects don't fit into any of the preceding programs and these are listed here.

It is suggested that **\$19,998** be allocated to this program.

9 Waste Management Plan (\$618,000)

9.1 Waste Management Program

The Waste Management Program consists of projects nominated by the manager Environmental Services.

It is suggested that **\$618,000** from the Waste Management Reserve be allocated to this program.

10 Non Drainage Developer Contribution Schemes (\$519,000)

The amount of money that can be obtained from developers will be heavily dependent on the rate of expansion therefore can only be estimated. The latest figures supplied by "SGS Economics and Planning" for cash inflow for road, bike path and community facility projects from developers estimate that up to **\$1,082,000** will be available.

A list of projects have been identified in DCP 001 and DCP 002 however specific projects will depend upon the drought for landscaping in Mildura South alignment with industry developments.

It is suggested that **\$519,000** be allocated to this program. If unused this funding will be held in the Developer Contribution Plan reserve.

11 Arts Centre Precinct (\$4.000 million)

A three year project is proposed to develop the Arts Centre in line with the Mildura Arts Centre Precinct Feasibility Study. This project, which has a total value of \$18,000,000, is conditional on external funding.

It is suggested that **\$4,000,000** be allocated to this program, conditional on external funding.

12 Sustainability Initiatives (\$551,000)

In June 2006 Council adopted the Sustainable Water Use Plan. This plan is a positive action plan to reduce water consumption and use water wisely to demonstrate to the community our commitment and leadership in water conservation. The plan deals only with water consumption on properties and assets owned and leased by Council that include parks and gardens, sport and recreation areas, and other open space. Planned activities for 2009/2010 include, automated irrigation systems, promotion within the community, soil moisture monitoring equipment, upgrade of inefficient irrigation systems and installation of water saving devices in Council buildings. For the 2009/2010 year, \$51,000 will be expended on this project.

Further to this, **\$500,000** has been identified to address Environmental Management Initiatives.

13 Asset Condition Assessment (\$320,000)

The Asset Condition Assessment Program is an ongoing requirement to determine the location, size and condition of Council's fixed assets. Captured data provides necessary information for the development of prioritised works programs.

It is suggested that **\$320,000** be allocated to this program.

8. Analysis of Budgeted Financial Position

This section of the budget report analyses the movements in assets, liabilities and equity between 2008/2009 and 2009/2010.

Budgeted Statement of Financial Position

	Notes	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfavour) \$'000
Current				
Assets	8.1.1	35,506	32,977	(2,529)
Liabilities	8.1.2	12,665	14,400	(1,735)
Net Current Assets		22,841	18,577	(4,264)
Non Current				
Assets	8.1.3	462,538	475,677	13,139
Liabilities	8.1.4	19,361	24,090	(4,729)
Net Non Current Assets		443,177	451,587	8,410
NET ASSETS		466,018	470,164	4,146
EQUITY	8.1.5			
Accumulated Surplus		208,334	217,949	9,615
Reserves		257,684	253,215	(4,469)
TOTAL EQUITY		466,018	471,164	5,146

8.1.1 Current Assets (\$2.529 million decrease)

The decrease in current assets is mainly due to a decrease in cash and investments used to fund the capital works program. Due to current adverse economic conditions, rate and other debtor balances are expected to increase but will remain at acceptable levels. A more detailed analysis of this change is included in Section 6 "Analysis of Budgeted Cash Position".

8.1.2 Current Liabilities (\$1.735 million increase)

The increase in current liabilities is primarily due to servicing commitments for the new loan borrowings in 2009/2010 as Councils Strategic Financial Plan.

8.1.3 Non Current Assets (\$13.139 million increase)

The increase in Non Current Assets is a result of Council's capital works program, the depreciation of non-current assets and disposal of non-current assets through sale.

8.1.4 Non Current Liabilities (\$4.729 million increase)

The increase in non current liabilities is due to commitments for the new loan borrowings in 2009/2010 as per Council's Strategic Financial Plan.

8.1.5 Equity (\$5.146 million increase)

The increase in equity (or net assets) of \$5.146 million results directly from the operating surplus.

In addition to this change a net amount of \$5.469 million will be transferred to accumulated surplus from reserves. This reflects the quarantining of funds to be set-aside for specific purposes, including funding future capital works programs. As this transfer is a movement between balances within equity, it has no impact on the total balance of equity.

8.1.6 Key Assumptions

In preparing the Budgeted Statement of Financial Position for the year ended 30 June 2010 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- Due to the effect of adverse economic and climactic conditions, a total of 97% of total rates and charges raised will be collected in the 2009/2010 year.
- Debtors and creditors to remain relatively consistent with 2008/2009 levels.
- No increase in the average rate of leave taken is expected.
- Repayment of loan and lease principal to be \$1.627 million.
- Completion of new and outstanding capital works programs.

9. Debt

Over the preceding years Council has borrowed to predominantly fund capital works. The table below is Council's current loan portfolio as at 30 June 2009:

Loan No.	Lender	Original Amount	Purpose of Loan	Term	Maturity Date	Repayment	Rate	Balance June 09
204A	National Bank	\$ 1,000,000	TADC	12 Yrs	30-Jun-12	P & I	7.4840%	\$ 325,404
206	National Bank	\$ 2,000,000	TADC	18 Yrs	30-Jun-16	P & I	6.4100%	\$ 1,167,176
207	National Bank	\$ 2,000,000	TADC	15 Yrs	30-Jun-14	P & I	7.0115%	\$ 941,969
209	National Bank	\$ 500,000	Restructure Loan Portfolio	15 Yrs	30-Jun-14	P & I	7.0115%	\$ 235,492
212	Comm Bank	\$ 2,500,000	Mda Sth Drainage	30 Yrs	01-Dec-33	Int. then P & I	6.3900%	\$ 2,479,247
213	Comm Bank	\$ 4,000,000	Mda Sth Drainage/Wetland	30 Yrs	26-Jun-34	Int. then P & I	6.5300%	\$ 4,000,000
214	Bendigo Bank	\$ 3,800,000	Civic Accommodation	10 Yrs	13-Oct-16	P & I	6.5000%	\$ 3,064,417
215	Bendigo Bank	\$ 2,828,000	Restructure Loan 205	10 Yrs	26-Feb-17	P & I	6.6700%	\$ 2,400,359
		\$ 21,416,000						\$14,614,064

Borrowing Strategy

9.1 Strategy Development

In developing the Strategic Resource Plan, borrowing was identified as an important funding source for capital works programs.

The Strategic Resource Plan includes the results of an analysis of Council's debt position against both State averages and Regional Cities averages over a number of different indicators. It also shows the results of prudential ratios used by the Victorian State Government to assess the capacity of local governments to service their debt. Council has set a target debt level of 45% as a percentage of total rate revenue, this will be reached from the 2009/2010 year onwards. The following table shows Council borrowings for the last five years and the prudential ratios applicable.

Year	Total Borrowings 30 June \$'000	Liquidity Curr Assets / Curr Liabilities Ratio	Debt Mgt Total Debt / Rates %	Debt Mgt Serv Costs / Revenue %	Debt Exp Liabilities/Relis Assets %
2004	18,823	2.1	69%	1.40%	18.90%
2005	15,601	2.9	51%	2.00%	18.90%
2006	14,739	1.9	44%	1.50%	19.50%
2007	17,517	2.6	48%	1.80%	19.68%
2008	16,538	2.4	43%	1.33%	15.90%
2009	15,009	2.3	35%	1.77%	16.18%
	Threshold	<1.1	>80%	>5%	>150%

The table shows that Council's borrowing level at 30 June 2009 will be \$15.009 million. It also shows that Council has at all times been within the Victorian State Government's prudential ratio limits.

9.2 Current Year Borrowings (Loans)

For the 2009/2010 year, Council will be taking out borrowings totaling \$5.5 Million to partially fund capital works. The following table sets out future proposed borrowing, based on the forecast financial position of Council as at 30 June 2009.

Year	New Borrowings \$'000	Loan Principal Paid \$'000	Loan Interest Paid \$'000	Balance 30 June \$'000
2008/09	0	1,924	1,120	14,614
2009/10	5,500	1,627	1,359	18,487
2010/11	3,000	1,573	1,356	19,914
2011/12	2,500	1,761	1,444	20,653
2012/13	3,000	1,912	1,611	21,740
2013/14	3,000	1,812	1,607	22,929

9.3 Current Year Borrowings (Finance Leases)

For the 2009/2010 year, Council will not take out any new lease borrowings. The following table sets out future proposed borrowing, based on the forecast financial position of Council as at 30 June 2009.

Year	New Borrowings \$'000	Lease Principal Paid \$'000	Lease Interest Paid \$'000	Balance 30 June \$'000
2007	0	187	74	638
2008	573	263	94	948
2009	0	240	83	709
2010	0	234	61	474
2011	0	231	39	244
2012	0	198	17	45

10. Rates

10.1 Strategy Development

In developing the Strategic Resource Plan, rates and charges were identified as important sources of revenue, accounting for a large proportion of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Long Term Financial Planning process.

However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly given the change to bi-annual general revaluations and recent significant increases in valuations and subsequently rates for some properties in the municipality.

10.1 Current Year Rate Increase

The 2009/2010 operating position is predicted to be significantly impacted by reductions in government funding. It will therefore be necessary to achieve future revenue growth whilst containing costs in order to achieve an acceptable level of working capital.

In order to achieve these objectives whilst maintaining service levels and a robust capital expenditure program, general rates will increase by 4% in 2009/2010, in line with Council's Strategic Financial Plan.

10.3 Rating Structure

Council has established a rating structure which is comprised of two key elements. These are:

- Property values, which reflect capacity to pay; and
- User pays component to reflect usage of services provided by Council.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used, that is, whether the property is used for residential or business purposes. This distinction is based on the concept that business should pay a fair and equitable contribution to rates taking into account the benefits those businesses derive from the local community.

Having reviewed the various valuation bases for determining the property value component of rates, Council made a decision to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis.

The existing rating structure comprises eight differential rates (residential and business) and a rate concession for recreational land. These rates are structured in accordance with the requirements of Section 161 "Differential Rates" of the Local Government Act. Under the Cultural and Recreational Lands Act 1963, provision is made for

a Council to grant a rating concession to any "recreational lands" which meet the test of being "rateable land" under the Act. Council also has a kerbside collection charge and a recycling charge as allowed under the Act.

The following table summarises the rates to be raised for the 2009/2010 year.

Revenue from Rates	Forecast Actual 2008/09 \$'000	Budget 2009/10 \$'000	Variance (Unfav) \$'000
General Rates	31,726	33,012	1,286
Garbage Charge	5,418	5,665	247
Drainage rates	2,333	2,420	87
Cultural Land	14	14	0
City Heart	428	441	13
Economic Development	518	538	20
Tourism	518	538	20
Total Rates	40,955	42,628	1,673

Further detail on Rates and Charges can be found in Appendix B "Statutory Disclosures".



Fees and Charges Report 2009 / 2010

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Department							
Branch Arts & Culture							
Work Unit							
Activity Description Arts & Heritage Administration							
Whole Room - Community Group Social Function	<input type="checkbox"/>	\$272.73	\$27.27	\$300.00	\$285.00	per 4 hrs	Rate for Not for Profit Organisations and/or Incorporated Group. \$500 Bond to be paid 2 weeks prior to actual day of Booking. Public Liability Insurance compulsory
Whole Room - Private Function by Community (Wedding/Parties/ Wakes)	<input type="checkbox"/>	\$500.00	\$50.00	\$550.00	\$515.00	per use	\$500 Bond required 2 weeks prior to function. Public Liability Insurance compulsory. Accredited Security Guard required if alcohol is served. Does not include set up/dismantle of room and or catering supplies
Activity Description Mildura Arts Centre							
Marquee / Tents - Mildura Arts Centre Lawns	<input type="checkbox"/>	\$104.55	\$10.45	\$115.00	\$110.00	per day	Refundable bond \$500
Additional Performance: more than 1 performance on the same day. (Technical Charge)	<input type="checkbox"/>	\$51.82	\$5.18	\$57.00	\$56.00	per hour	For a single show performance, the technician is charged at \$35 per hour, additional performances on the same day, technical charges are \$58.00 per hour.
Cleaning between performances (2 hours)	<input type="checkbox"/>	\$59.09	\$5.91	\$65.00	\$64.00		Minimum 2 hours, after that a per hour rate.

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Commission: Merchandise and Gallery Sales.	<input type="checkbox"/>	\$0.10	\$0.00	\$0.10	\$0.10	10%	10% commission or as negotiated with Mildura Arts Centre.
Front of House Manager (FOHM)	<input type="checkbox"/>	\$40.91	\$4.09	\$45.00	\$44.00	per hour	Note: Public Holiday Staffing: standard rate plus 50% loading.
Front of House Staffing	<input type="checkbox"/>	\$31.82	\$3.18	\$35.00	\$34.00	per perso	Staffing: Box Office, Ushers, Doorperson, Merchandise Seller Note: Public Holiday Staffing: standard rate plus 50% loading.
Functions and Meetings	<input type="checkbox"/>	\$77.27	\$7.73	\$85.00	\$83.00	per hour	Includes a Front of House Manager/Supervisor (1). Public Liability Insurance required.
Functions Set Up/Pack Down Fee	<input type="checkbox"/>	\$31.82	\$3.18	\$35.00	\$34.00	per hour	
Mail out (printing and posting)	<input type="checkbox"/>	\$1.09	\$0.11	\$1.20	\$1.05	per env/da	As agreed by Mildura Arts Centre.
Mildura Arts Centre Permanent Collection: Image request.	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00			Fee determined by the cost of a suitable image being supplied. To be negotiated directly with Mildura Arts Centre.
Occupancy 'full lights' with technician (Local & Community Groups)	<input type="checkbox"/>	\$57.00	\$0.00	\$57.00	\$56.00	per hour	Standard Occupancy Rate for Full Lights with Technician i.e. rehearsals.
Occupancy 'working lights' with Supervisor - Theatre	<input type="checkbox"/>	\$27.27	\$2.73	\$30.00	\$28.00	per hour	Occupancy time in Theatre from entry to exit, bump in/out, rehearsals with 'working' lights.
Occupancy full lights with technician (Professional)	<input type="checkbox"/>	\$51.82	\$5.18	\$57.00	\$56.00	per hour	Standard Occupancy Rate for Full Lights with Technician.
Other Charges - Folding Seats	<input type="checkbox"/>	\$1.00	\$0.10	\$1.10	\$1.10	each	
Poster Distribution Fee	<input type="checkbox"/>	\$1.09	\$0.11	\$1.20	\$1.00	per poster	
Rio Vista Front Lawns	<input type="checkbox"/>	\$52.73	\$5.27	\$58.00	\$57.00	2- hours	Minimum 2 hours, after that, per hour charge.
Rio Vista: Wedding Photographs Inside Building.	<input type="checkbox"/>	\$140.91	\$14.09	\$155.00	\$150.00	2-hour.	Including staff member for supervision. Min. 2 hours, after that, per hour charge.

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Security (after hours) / Supervision	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00		per hour	Fee subject to the rate at which the service is supplied. To be negotiated directly with Mildura Arts Centre.
Steinway & Sons Model D Concert Grand	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00			Fee subject to the rate at which the service is supplied regarding tuning and transport. To be negotiated directly with Mildura Arts Centre.
Supervisor (Staffing)	<input type="checkbox"/>	\$27.27	\$2.73	\$30.00	\$28.00	per hour	Fee related to Occupancy Time in Theatre when using 'working' lights i.e.. Rehearsals.Note: Public Holiday Staffing: standard rate plus 50% loading.
Tea & Coffee	<input type="checkbox"/>	\$1.82	\$0.18	\$2.00	\$2.00	per perso	
Technical Services (Technician)	<input type="checkbox"/>	\$33.64	\$3.36	\$37.00	\$36.00	per hour	Technical Charges For a single show performance, the technician is charged at \$35 per hour, additional performances on the same day, technical charges are \$57.00 per hour.
Technical Services Staffing	<input type="checkbox"/>	\$31.82	\$3.18	\$35.00	\$34.00	per hour	Staffing: Mechanist, Fire Warden, Follow Spot Operator.Note: Public Holiday Staffing: standard rate plus 50% loading.
Ticketing: Box Office Commission for Local and Community Groups.	<input type="checkbox"/>	\$1.09	\$0.11	\$1.20	\$1.20	per ticket	A 3% handling charge on the gross total of credit card and EFTPOS sales applies.
Ticketing: Box Office Commission for Professional Companies/Hirers.	<input type="checkbox"/>	\$2.36	\$0.24	\$2.60	\$2.50	per ticket	A 3% handling charge on the gross total of credit card and EFTPOS sales applies.
Ticketing: Bulk Tickets only (for sale by the hirer) per ticket	<input type="checkbox"/>	\$0.14	\$0.01	\$0.15	\$0.15	per ticket	
Ticketing: EXTERNAL EVENTS - Box office Commission for Local & Community Groups.	<input type="checkbox"/>	\$1.09	\$0.11	\$1.20	\$1.20	per ticket	Plus handling charge: 3% on gross of Credit Card and EFTPOS sales
Ticketing: EXTERNAL EVENTS - Site building on ProVenue Max / Administration Charge	<input type="checkbox"/>	\$52.73	\$5.27	\$58.00	\$56.00		Minimum fee. Additional charges may apply.

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Ticketing: EXTERNAL EVENTS: Box Office Commission	<input type="checkbox"/>	\$2.36	\$0.24	\$2.60	\$2.50	per ticket	
Venue Hire: Conferences / Conventions / Meetings / Standing charges - Theatre	<input type="checkbox"/>	\$468.18	\$46.82	\$515.00	\$515.00	per day	Venue Rental (Theatre) Full day or evening performance includes FOH manager for the first 4 hours, thereafter charged at \$44 per hour. Access from 10am - midnight. Further time to be negotiated with Mildura Arts Centre.
Venue Hire: Dead Days (Theatre)	<input type="checkbox"/>	\$50.00	\$0.00	\$50.00	\$50.00	per day.	
Venue Hire: Local Groups / Community Groups / Mildura Rural City Council	<input type="checkbox"/>	\$359.09	\$35.91	\$395.00	\$385.00	per day	Venue Rental (Theatre) Full day or evening performance includes FOH manager for the first 4 hours, thereafter charged at \$45 per hour. Access from 10am - midnight. Further time to be negotiated with Mildura Arts Centre.
Venue Hire: Professional Companies	<input type="checkbox"/>	\$777.27	\$77.73	\$855.00	\$830.00	per day	Venue Rental (Theatre) Full day or evening performance includes FOH manager for the first 4 hours, thereafter charged at \$45 per hour. Access from 10am - midnight. Further time to be negotiated with Mildura Arts Centre.
Yamaha Grand Piano (untuned)	<input type="checkbox"/>	\$58.18	\$5.82	\$64.00	\$60.00	per day	Piano Tuning Fee will be on charged to the hirer.
<i>Activity Description</i>	Old Mildura Homestead						
Cottage - Meetings only	<input type="checkbox"/>	\$25.45	\$2.55	\$28.00	\$27.00	per hour	Minimum of two hours.
Cottage Daily Rate	<input type="checkbox"/>	\$168.18	\$16.82	\$185.00	\$180.00	Per Day	Includes Public Liability. Plus Refundable Bond \$500
Hire of Rose Garden/Grounds - Ceremony or Wedding Photographs	<input type="checkbox"/>	\$52.73	\$5.27	\$58.00	\$57.00	per two ho	Minimum of two hours. Includes Public Liability Insurance. Thereafter \$25 per hour.
Marquee / Tents - Old Mildura Homestead grounds	<input type="checkbox"/>	\$318.18	\$31.82	\$350.00	\$340.00	per day	Includes Public Liability. Plus Refundable Bond \$500

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
	<input type="checkbox"/>	\$28.18	\$2.82	\$31.00	\$30.00	per hour	
Penalty charge for late vacation from Woolshed (by 10.30am)							
	<input type="checkbox"/>	\$59.09	\$5.91	\$65.00	\$64.00		Minimum 2 hours, after that a per hour rate.
Penalty charge for unsatisfactory clean up of Woolshed							
	<input type="checkbox"/>	\$45.45	\$4.55	\$50.00	\$48.00		
Security Alarm Call Out							
	<input type="checkbox"/>	\$190.91	\$19.09	\$210.00	\$205.00	per day	Includes Public Liability. Plus Refundable Bond \$500
Weekday Rate: Woolshed Sunday - Thursday							
	<input type="checkbox"/>	\$318.18	\$31.82	\$350.00	\$340.00	weekend r	Includes Public Liability. Plus Refundable Bond \$500
Weekend Rate - Woolshed Friday - Saturday							
	<input type="checkbox"/>	\$618.18	\$61.82	\$680.00	\$660.00		Plus Refundable Bond \$500
Whole of site / events							
	<input type="checkbox"/>	\$822.73	\$82.27	\$905.00	\$880.00	per day	Plus Refundable Bond \$500
Whole of site event / festival							

Activity Description

TADC Benetook Room

Caretakers Set-up & Dismantle - 51 to 75 People	<input type="checkbox"/>	\$45.45	\$4.55	\$50.00	\$41.50	per hire	51 to 75 People
Caretakers Set-up & Dismantle - 76 to 100+ People	<input type="checkbox"/>	\$59.09	\$5.91	\$65.00	\$53.00	per hire	76 to 100 People
Caretakers Set-up & Dismantle - Dinner Up to 120 people	<input type="checkbox"/>	\$77.27	\$7.73	\$85.00	\$71.00	per hire	Dinner up to 90 people
Caretakers Set-up & Dismantle - Up to 50 people	<input type="checkbox"/>	\$31.82	\$3.18	\$35.00	\$29.50	per hire	Up to 50 people Does not include any catering food supplies
Equipment - Overhead Projector & Screen	<input type="checkbox"/>	\$54.55	\$5.45	\$60.00	\$58.00	per day	\$60 1st Day and then \$20 per additional day
Equipment - P.A. System	<input type="checkbox"/>	\$72.73	\$7.27	\$80.00	\$75.00	per day	P.A. suitable for Meetings only. PA must be booked at time of booking the room
Equipment - Screen	<input type="checkbox"/>	\$18.18	\$1.82	\$20.00	\$18.50	per day	Standard Screen
Equipment - Whiteboard	<input type="checkbox"/>	\$45.45	\$4.55	\$50.00	\$48.00	per day	\$50 1st Day followed by \$20 per additional day

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Room A (with kitchenette) - Business Function	<input type="checkbox"/>	\$54.55	\$5.45	\$60.00	\$50.00	per hour	Minimum booking 2 hours=\$120 Refundable Bond of \$500 required 2 weeks prior to function. Compulsory Public Liability Insurance. Does not include set up/dismantle of room and or catering supplies
Room A (with kitchenette) - Business Meeting	<input type="checkbox"/>	\$54.55	\$5.45	\$60.00	\$50.00	per hour	Minimum booking 2 hours= \$120. Compulsory Public Liability Insurance. Does not include set up/dismantle of room
Room A (with kitchenette) - Community Function	<input type="checkbox"/>	\$36.36	\$3.64	\$40.00	\$30.00	per 4 hour	Rate for Non profit Organisations and or Incorporated Group.Min charge \$40 for 4 hours. Then \$10 per hour or part thereof. Refundable Bond\$500 to be paid 2 weeks prior to actual day of booking. Compulsory Public Liability Insurance.
Room A (with kitchenette) - Community Meetings	<input type="checkbox"/>	\$31.82	\$3.18	\$35.00	\$30.00	per 4 hrs	Rate for Non Profit Organisations and or Incorporated Group. Proof of status must be shown at time of booking. Minimum charge \$35 for 4 hours. Then \$10 per hour and or part thereof. Public Liability compulsory.
Room B (No kitchen facilities) Business Meeting only	<input type="checkbox"/>	\$40.91	\$4.09	\$45.00	\$43.50	per hour	Minimum charge 2 hours=\$90. Compulsory Public Liability Insurance. Does not include set up and dismantle and or catering supplies
Room B (No kitchen facilities) Community Meeting	<input type="checkbox"/>	\$31.82	\$3.18	\$35.00	\$30.00	per 4 hour	Rate for Non profit Organisations and or Incorporated Group. Proof of status must be shown at time of booking. Min.charge \$35 for 4 hours. Then \$10 per hour or part thereof. Compulsory Public Liability Insurance. Does not include set up/Dismantle of room.
Whole Room - Business Function	<input type="checkbox"/>	\$68.18	\$6.82	\$75.00	\$67.00	per hour	Minimum charge 2 hours=\$150.Refundable \$500 Bond to be paid 2 weeks prior to actual time of booking. Public Liability compulsory Does not include set up/dismantle of room and or catering supplies.

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Whole Room - Business Meeting	<input type="checkbox"/>	\$59.09	\$5.91	\$65.00	\$60.00	per hour	Minimum booking 2 hours= \$130. Compulsory Public Liability Insurance. Does not include set up/dismantle of room
Whole Room - Community Group/Incorporated Group	<input type="checkbox"/>	\$50.00	\$5.00	\$55.00	\$50.00	per 4 hrs	Rate for Non Profit Organisations and or Incorporated Group.Min charge \$55 for 4 hours for meetings. Then \$15 per hour or part thereof. for meetings. Refundable Bond \$500 to be paid 2 weeks prior to actual day of booking if room is used forfunction.
Whole Room - Fundraisers	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00	\$285.00	per sessio	

Activity Description

Visitors Information Centre

Accommodation & Tour Operators who DO NOT pay the differential rate	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00	\$0.00		15% Commission Charge
Accommodation & Tour Operators who pay the differential rate	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00			10% Commission
Accommodation & Tour Operators who pay the differential rate	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00	\$0.00		10% Commission charge
Mildura Country Music Festival - Car Parking Sticker Sales	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00	\$0.00		10% Commission Charge
Mildura Country Music Festival - Program Sales	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00	\$0.00		10% Commission Charge

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Department							
Branch Asset Development							
Work Unit							
Activity Description Assets							
Colour Printing - Laser Printer (A3)	<input type="checkbox"/>	\$3.64	\$0.36	\$4.00	\$3.50	each	
Copying - Plan Copier (A2) 1-99 copies	<input type="checkbox"/>	\$5.00	\$0.50	\$5.50	\$5.25	each	Limit to 15 copies
Engineering Assessment Fees (Engineers)	<input type="checkbox"/>	\$109.09	\$10.91	\$120.00	\$107.95	hour	
Engineering Assessment Fees (Manager)	<input type="checkbox"/>	\$181.82	\$18.18	\$200.00	\$190.25	hour	
Engineering Assessment Fees (Team Leader Design)	<input type="checkbox"/>	\$154.55	\$15.45	\$170.00	\$165.00	hour	
Engineering Assessment Fees (Team Leaders / Co-ordinator)	<input type="checkbox"/>	\$154.55	\$15.45	\$170.00	\$123.40	hour	
Engineering Assessment Fees (Technical Officer)	<input type="checkbox"/>	\$89.55	\$8.95	\$98.50	\$95.60	hour	
Hoarding Permit - (Application Fee)	<input type="checkbox"/>	\$117.00	\$0.00	\$117.00	\$112.00	each	
Hoarding Permit - (Weekly Fee)	<input type="checkbox"/>	\$50.00	\$0.00	\$50.00	\$45.65	per week	
Over Dimension & High Mas Permit	<input type="checkbox"/>	\$116.00	\$0.00	\$116.00	\$112.00	each	
Permits - Road Surface Reinstatement - Bituminous Concrete (Asphalt)	<input type="checkbox"/>	\$350.00	\$0.00	\$350.00	\$300.00		
Plan Copying - A0 (1-99 copies)	<input type="checkbox"/>	\$19.55	\$1.95	\$21.50	\$13.25	each	Limit to 15 copies

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Plan Copying - A1 (1-99 copies)	<input type="checkbox"/>	\$10.45	\$1.05	\$11.50	\$7.30	each	Limit to 15 copies
Printing - Inkjet Plotter (A0 - Line/Plan not full colour)	<input type="checkbox"/>	\$25.00	\$2.50	\$27.50	\$25.85	each	
Printing - Inkjet Plotter (A1 - line/Plan not full colour)	<input type="checkbox"/>	\$20.00	\$2.00	\$22.00	\$19.75	each	
Printing - Inkjet Plotter (A2 - Line/Plan not full colour)	<input type="checkbox"/>	\$14.55	\$1.45	\$16.00	\$15.00	each	
Printing - Laser Printer A4 - (Line-Full colours)	<input type="checkbox"/>	\$1.82	\$0.18	\$2.00	\$1.80	each	
Road Opening Permit - Footpaths Reinstat. - Reinforced Concrete Vehicle crossing	<input type="checkbox"/>	\$350.00	\$0.00	\$350.00	\$300.00		
Road Opening Permit - Footpaths Reinstatement - Concrete	<input type="checkbox"/>	\$350.00	\$0.00	\$350.00	\$300.00		
Road Opening Permit - Miscell. Charge - Driveway Inspection Fee (per driveway)	<input type="checkbox"/>	\$71.36	\$7.14	\$78.50	\$75.85		
Road Opening Permit - Miscellaneous Charges - Thrust boring Inspection Fee	<input type="checkbox"/>	\$71.36	\$7.14	\$78.50	\$73.00		
Road Opening Permit - Unsealed Area Inspection - Earth	<input type="checkbox"/>	\$30.00	\$3.00	\$33.00	\$32.00		
Road Opening Permit - Unsealed Area Inspection - Grass/Sprinkler System	<input type="checkbox"/>	\$37.45	\$3.75	\$41.20	\$40.00		
Road Opening Permit - Unsealed Area Inspection - Gravel	<input type="checkbox"/>	\$71.36	\$7.14	\$78.50	\$71.30		
Road Opening Permit - (Application Fee)	<input type="checkbox"/>	\$57.00	\$0.00	\$57.00	\$54.25	each	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Road Opening Permits - Footpaths Reinstatement - Asphalt	<input type="checkbox"/>	\$350.00	\$0.00	\$350.00	\$300.00		
Street Directory & Number Book (on CD)	<input type="checkbox"/>	\$35.45	\$3.55	\$39.00	\$37.23	each	
Street Directory - Street Number Book (A3)	<input type="checkbox"/>	\$63.18	\$6.32	\$69.50	\$64.70	each	
Street Directory - Street Number Plans (A1 Sheet) each	<input type="checkbox"/>	\$27.27	\$2.73	\$30.00	\$27.50	each	
Street Directory - Street Number Plans Set (Mda, Iry, RC & Merb)	<input type="checkbox"/>	\$45.37	\$4.54	\$49.90	\$48.45	each	
Street Directory Books (A4)	<input type="checkbox"/>	\$23.18	\$2.32	\$25.50	\$21.65	each	
<i>Activity Description</i>	Traffic						
External Traffic Count - (per count)	<input type="checkbox"/>	\$418.18	\$41.82	\$460.00	\$442.30	per count	Extra charges applied at the Technical Officer Rate depending on the location

Department

Branch Building Maintenance

Work Unit

Activity Description Lake Cullulleraine Caravan Park

Bunkhouse - Adult per night	<input type="checkbox"/>	\$10.00	\$1.00	\$11.00	\$11.00	per night
Bunkhouse - Child per night	<input type="checkbox"/>	\$6.82	\$0.68	\$7.50	\$7.50	per night

Activity Description Murrayville Caravan Park

Daily Rate (1-7 days), each Additional Child Age 3-12)	<input type="checkbox"/>	\$4.55	\$0.45	\$5.00	\$5.00	per night
Daily Rate (1-7 Days), each Additional Person Age 12+	<input type="checkbox"/>	\$5.45	\$0.55	\$6.00	\$6.00	per night
Daily Rate (1-7 days), powered sites 2 persons	<input type="checkbox"/>	\$9.09	\$0.91	\$10.00	\$10.00	per night
Daily Rate (1-7 days), Unpowered sites 2 person	<input type="checkbox"/>	\$8.18	\$0.82	\$9.00	\$9.00	per night
Weekly rate (1-27 Days) , each Additional Child Age 3-12	<input type="checkbox"/>	\$18.18	\$1.82	\$20.00	\$20.00	weekly
Weekly Rate (1-27 Days) , each Additional Person Age 12+	<input type="checkbox"/>	\$27.27	\$2.73	\$30.00	\$30.00	weekly
Weekly Rate (1-27 days), Powered sites 2 persons	<input type="checkbox"/>	\$54.55	\$5.45	\$60.00	\$60.00	weekly
Weekly Rate (1-27 Days), Unpowered sites 2 people	<input type="checkbox"/>	\$45.45	\$4.55	\$50.00	\$50.00	weekly
Weekly Rate 28+ days, each Additional Child Age 3-12	<input type="checkbox"/>	\$18.18	\$1.82	\$20.00	\$20.00	weekly

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Weekly Rate 28+ Days, each Additional Person Age 12+	<input type="checkbox"/>	\$27.27	\$2.73	\$30.00	\$30.00	weekly	
Weekly Rate 28+ Days, Powered sites 2 persons	<input type="checkbox"/>	\$54.55	\$5.45	\$60.00	\$60.00	weekly	
Weekly Rate 28+ Days, Unpowered sites 2 people	<input type="checkbox"/>	\$45.45	\$4.55	\$50.00	\$50.00	weekly	

Activity Description

Murrayville Saleyards

Agent Charges	<input type="checkbox"/>	\$40.91	\$4.09	\$45.00	\$45.00	per sale p	
Vendor Yard Dues	<input type="checkbox"/>	\$0.27	\$0.03	\$0.30	\$0.30	per head	

Activity Description

Walpeup Wayside Stop

Daily Rate (1-7 Days), each Additional Child Age 3-12	<input type="checkbox"/>	\$4.55	\$0.45	\$5.00	\$5.00	per night	
Daily Rate (1-7 Days), each Additional Person Age 12+	<input type="checkbox"/>	\$5.45	\$0.55	\$6.00	\$6.00	per night	
Daily Rate (1-7 Days), Powered sites 2 persons	<input type="checkbox"/>	\$9.09	\$0.91	\$10.00	\$10.00	per night	
Daily Rate (1-7 Days), Unpowered sites 2 persons	<input type="checkbox"/>	\$8.18	\$0.82	\$9.00	\$9.00	per night	
Weekly Rate (1-27 days), each Additional Child Age 3-12	<input type="checkbox"/>	\$18.18	\$1.82	\$20.00	\$20.00	weekly	
Weekly Rate (1-27 days), each Additional Person Age 12+	<input type="checkbox"/>	\$27.27	\$2.73	\$30.00	\$30.00	weekly	
Weekly Rate (1-27 Days), Powered sites 2 persons	<input type="checkbox"/>	\$54.55	\$5.45	\$60.00	\$60.00	weekly	
Weekly Rate (1-27 Days), Unpowered sites 2 persons	<input type="checkbox"/>	\$45.45	\$4.55	\$50.00	\$50.00	weekly	
Weekly Rate 28+ Days, each Additional Child Age 3-12	<input type="checkbox"/>	\$18.18	\$1.82	\$20.00	\$20.00	weekly	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Weekly Rate 28+ Days, each Additional Person, Age 12+	<input type="checkbox"/>	\$27.27	\$2.73	\$30.00	\$30.00	weekly	
Weekly Rate 28+ days, Powered sites 2 persons	<input type="checkbox"/>	\$54.55	\$5.45	\$60.00	\$60.00	weekly	
Weekly Rate 28+ Days, Unpowered sites 2 persons	<input type="checkbox"/>	\$45.45	\$4.55	\$50.00	\$50.00	weekly	

Department

Branch

Corporate Governance

Work Unit

Activity Description

Customer Services

Copy Of Local Law	<input type="checkbox"/>	\$5.27	\$0.53	\$5.80	\$0.00	each	
Council Minutes	<input type="checkbox"/>	\$18.18	\$1.82	\$20.00	\$18.00	each	
Freedom of Information Request	<input checked="" type="checkbox"/>	\$23.40	\$0.00	\$23.40	\$21.00	each	
Freedom of Information request - Search fee	<input type="checkbox"/>	\$25.45	\$2.55	\$28.00	\$28.00	per hour	
Hire of Committee Room, Deakin Ave (external users) - Full Day	<input type="checkbox"/>	\$100.00	\$10.00	\$110.00	\$100.00	Full Day	
Hire of Committee Room, Deakin Ave (external users) - Half Day	<input type="checkbox"/>	\$50.00	\$5.00	\$55.00	\$0.00	1/2 Day	
Voters Roll Inspection Fee	<input type="checkbox"/>	\$29.09	\$2.91	\$32.00	\$31.00	each	

Department

Branch Development Services

Work Unit

Activity Description Planning Certificates

Fast track planning certificates	<input type="checkbox"/>	\$55.45	\$5.55	\$61.00	\$59.00	each
Normal	<input checked="" type="checkbox"/>	\$16.40	\$0.00	\$16.40	\$16.40	each

Activity Description Planning Permits

Advertising - Planning Applications - Administration	<input type="checkbox"/>	\$131.82	\$13.18	\$145.00	\$140.00	each
Advertising - Planning Applications - Administration	<input type="checkbox"/>	\$181.82	\$18.18	\$200.00	\$85.00	each \$90 for 1 - 10 properties; \$140 for 10-99 properties; & \$200 for 100
Advertising - Planning Applications - Certified Mail	<input type="checkbox"/>	\$4.36	\$0.44	\$4.80	\$4.65	each
Advertising - Planning Applications - Sign on Site	<input type="checkbox"/>	\$60.91	\$6.09	\$67.00	\$65.00	per sign
Amendments - Stage 1	<input checked="" type="checkbox"/>	\$717.00	\$0.00	\$717.00	\$717.00	
Amendments - Stage 2	<input checked="" type="checkbox"/>	\$717.00	\$0.00	\$717.00	\$717.00	
Amendments - Stage 3	<input checked="" type="checkbox"/>	\$471.00	\$0.00	\$471.00	\$471.00	
Amendments - Stage 4	<input checked="" type="checkbox"/>	\$717.00	\$0.00	\$717.00	\$717.00	
Building Certificate Form 10	<input checked="" type="checkbox"/>	\$30.75	\$0.00	\$30.75	\$30.75	each
Certificates of Compliance	<input checked="" type="checkbox"/>	\$133.00	\$0.00	\$133.00	\$133.00	
Class 1 use only	<input checked="" type="checkbox"/>	\$451.00	\$0.00	\$451.00	\$451.00	
Class 10 - \$10,000,000 - \$50,000,000	<input checked="" type="checkbox"/>	\$7,236.00	\$0.00	\$7,236.00	\$7,236.00	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year Unit Rate</i>	<i>Supplementary Info</i>
Class 11 - Under \$50,000,000	<input checked="" type="checkbox"/>	\$14,473.00	\$0.00	\$14,473.00	\$14,473.00	
Class 12 - Subdivide an existing building	<input checked="" type="checkbox"/>	\$348.00	\$0.00	\$348.00	\$348.00	
Class 13 - Subdivide land into two lots	<input checked="" type="checkbox"/>	\$348.00	\$0.00	\$348.00	\$348.00	
Class 14 - Effect a realignment of a common boundary between lots or to consolidate two or more lots	<input checked="" type="checkbox"/>	\$348.00	\$0.00	\$348.00	\$348.00	
Class 15 - Subdivide Land	<input checked="" type="checkbox"/>	\$702.00	\$0.00	\$702.00	\$702.00	
Class 16	<input checked="" type="checkbox"/>	\$225.00	\$0.00	\$225.00	\$225.00	
Class 17	<input checked="" type="checkbox"/>	\$486.00	\$0.00	\$486.00	\$486.00	
Class 18	<input checked="" type="checkbox"/>	\$363.00	\$0.00	\$363.00	\$363.00	
Class 2 - \$10,000 - \$100,000	<input checked="" type="checkbox"/>	\$215.00	\$0.00	\$215.00	\$215.00	
Class 3 - Under \$10,001	<input checked="" type="checkbox"/>	\$440.00	\$0.00	\$440.00	\$440.00	
Class 4 - Under \$10,000	<input checked="" type="checkbox"/>	\$92.00	\$0.00	\$92.00	\$92.00	
Class 5 - \$10,000 - \$250,000	<input checked="" type="checkbox"/>	\$543.00	\$0.00	\$543.00	\$543.00	
Class 6 - \$250,000 - \$ 500,000	<input checked="" type="checkbox"/>	\$635.00	\$0.00	\$635.00	\$635.00	
Class 7 - \$500,000 - \$1,000,000	<input checked="" type="checkbox"/>	\$732.00	\$0.00	\$732.00	\$732.00	
Class 8 - \$1,000,000 - \$7,000,000	<input checked="" type="checkbox"/>	\$1,035.00	\$0.00	\$1,035.00	\$1,035.00	
Class 9 - \$7,000,000 - \$10,000,000	<input checked="" type="checkbox"/>	\$4,340.00	\$0.00	\$4,340.00	\$4,340.00	
Driveway Deposit	<input type="checkbox"/>	\$1,250.00	\$0.00	\$1,250.00	\$1,170.00	
Extension of time to permits	<input type="checkbox"/>	\$159.09	\$15.91	\$175.00	\$123.00	each

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
	<input type="checkbox"/>	\$122.73	\$12.27	\$135.00	\$123.00	each	
Fee for search and/or copy of planning permit/endorsed plan.							
	<input type="checkbox"/>				\$61.00		Fee depends on age of property.
Fee for search and/or copy of planning permit/endorsed plan.							
	<input checked="" type="checkbox"/>	\$165.00	\$0.00	\$165.00	\$165.00		
Minor Amendment to permits and endorsed plans							
	<input type="checkbox"/>	\$42.73	\$4.27	\$47.00	\$45.00		
Miscellaneous Charges - Liquor Licence Applicant Information Requests							
	<input type="checkbox"/>	\$97.27	\$9.73	\$107.00	\$61.00		
Planning Advice Response to Standard Request							
	<input checked="" type="checkbox"/>	\$92.00	\$0.00	\$92.00	\$92.00		
Satisfaction Matters							
	<input checked="" type="checkbox"/>	\$100.00	\$0.00	\$100.00	\$100.00		
Subdivision - Certification							
	<input type="checkbox"/>	\$59.09	\$5.91	\$65.00	\$63.00		
Tree planting in subdivisions							

Department

Branch

Early Years Co-ordination

Work Unit

Activity Description

FDC Admin Levy

	<input type="checkbox"/>	\$0.14	\$0.01	\$0.15	\$0.15	per hour o
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Activity Description

Playalong Centre

	<input type="checkbox"/>	\$8.30	\$0.00	\$8.30	\$8.00	per hour
Hourly fee for care						
	<input type="checkbox"/>	\$226.60	\$0.00	\$226.60	\$220.00	per week
Long Day Care						
	<input type="checkbox"/>	\$53.60	\$0.00	\$53.60	\$52.00	per day
Long Day Care						

Ledger No Stat Fee Excl GST GST Incl GST Previous year Unit Rate Supplementary Info

Department

Branch

Environmental Services

Work Unit

Activity Description

Waste Management Admin

11 - Waste Management Service Fee - Domestic (Recycling Area) 240L	<input type="checkbox"/>	\$243.11	\$0.00	\$243.11		each
11A - Waste Management Service Fee - Domestic (Recycling Area) 120 Litre	<input type="checkbox"/>	\$243.11	\$0.00	\$243.11	\$231.53	each
11B - Waste Management Service Fee - Domestic Mallee - 240 Litre	<input type="checkbox"/>	\$180.38	\$0.00	\$180.38	\$171.79	each
11C - Waste Management Service Fee - Domestic Rural Area (Non Collection Area)	<input type="checkbox"/>	\$141.73	\$0.00	\$141.73	\$134.98	each
11D - Waste Management Service Fee - Non Residential Land - 2nd 240L	<input type="checkbox"/>	\$77.61	\$7.76	\$85.37		each
11E - Waste Management Service Fee - Commercial Industrial - 240 Litre	<input type="checkbox"/>	\$257.73	\$25.77	\$283.50	\$270.00	each
11G - Waste Management Service Fee - Commercial Industrial - 120 Litre	<input type="checkbox"/>	\$180.10	\$18.01	\$198.11	\$188.69	each
11H - Waste Management Service Fee - Domestic Mallee -2nd 240 Litre	<input type="checkbox"/>	\$180.32	\$18.03	\$198.35	\$188.90	each
11J - Waste Management Service Fee -Commercial Industrial Mallee - 240 Litre	<input type="checkbox"/>	\$180.36	\$18.04	\$198.40	\$188.95	each

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
11K - Waste Management Service Fee - Commercial Industrial Rural Area (Non Collection Area)	<input type="checkbox"/>	\$141.73	\$14.17	\$155.90	\$148.48	each	
Concrete - Trailer Load	<input type="checkbox"/>	\$10.73	\$1.07	\$11.80	\$11.20	cubic met	
Concrete - Truck loads	<input type="checkbox"/>	\$21.25	\$2.12	\$23.37	\$22.26	tonne	
Domestic Waste - Bag	<input type="checkbox"/>	\$2.27	\$0.23	\$2.50	\$2.00	bag	
Garbage Collection - Change of bin size	<input type="checkbox"/>					each	
Garbage Collection - Replacement of Garbage Bin	<input type="checkbox"/>	\$40.55	\$4.05	\$44.60	\$42.50	each	
Garbage Collection - Replacement Recycling Bin	<input type="checkbox"/>	\$66.75	\$6.68	\$73.43	\$70.00	each	
Garbage Collection - Special Event Bins 240 Litre - (Includes delivery and one (1) emptying	<input type="checkbox"/>	\$9.22	\$0.92	\$10.14	\$9.65	each	
Garbage Collection - Special Event Waste Bins 240 Litre - Extra Emptying	<input type="checkbox"/>	\$2.64	\$0.26	\$2.90	\$2.80	each	
Garbage Collection - Street Sweeping (Apart from Council sweeping)	<input type="checkbox"/>	\$101.23	\$10.12	\$111.35	\$106.50	hour	
Loader Use Fee	<input type="checkbox"/>	\$101.82	\$10.18	\$112.00	\$106.50	hour	
Low Level Contaminated Soil	<input type="checkbox"/>	\$102.02	\$10.20	\$112.22	\$110.55	Tonnes	
Mattress	<input type="checkbox"/>	\$10.00	\$1.00	\$11.00	\$10.00		
Mildura Landfill - Charge by volume - Car / Utility / Trailer Fee	<input type="checkbox"/>	\$18.18	\$1.82	\$20.00	\$18.00	m3	
Mildura Landfill - Charge by volume - Clean Steel / Wire	<input type="checkbox"/>	\$5.82	\$0.58	\$6.40	\$6.00	cubic met	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Mildura Landfill - Charge by volume - Commercial Plastic / Wire / Styrene	<input type="checkbox"/>	\$28.23	\$2.82	\$31.05	\$30.02	m3	
Mildura Landfill - Charge by volume - minimum fee	<input type="checkbox"/>	\$9.09	\$0.91	\$10.00	\$9.00	half cubic	
Mildura Landfill - Charge by weight - Separated, Clean Steel / Wire	<input type="checkbox"/>	\$10.64	\$1.06	\$11.70	\$11.15	tonne	
Mildura Landfill - Charge by weight - Asbestos	<input type="checkbox"/>	\$81.27	\$8.13	\$89.40	\$86.70	tonne	
Mildura Landfill - Charge by weight - Commercial / Industrial Waste	<input type="checkbox"/>	\$47.14	\$4.71	\$51.85	\$50.05	tonne	
Mildura Landfill - Charge by Weight - GPT Commercial (first 12 months of lease)	<input type="checkbox"/>	\$51.82	\$0.00	\$51.82	\$50.03	tonne	
Mildura Landfill - Charge per unit - Bicycle Tyres	<input type="checkbox"/>	\$0.45	\$0.00	\$0.45	\$0.40	per tyre or	
Mildura Landfill - Charge per unit - Car and motorbike tyres	<input type="checkbox"/>	\$4.09	\$0.41	\$4.50	\$4.00	per tyre	
Mildura Landfill - Charge per unit - Earthmoving or Tractor Tyre	<input type="checkbox"/>	\$63.64	\$6.36	\$70.00	\$66.00	per tyre	
Mildura Landfill - Charge per unit - Large truck tyre	<input type="checkbox"/>	\$13.64	\$1.36	\$15.00	\$14.00	per tyre	
Mildura Landfill - Charge per unit - Small truck tyre	<input type="checkbox"/>	\$7.27	\$0.73	\$8.00	\$7.00	per tyre	
Mildura Landfill - Charge per unit - Super Single Tyre	<input type="checkbox"/>	\$30.91	\$3.09	\$34.00	\$32.00	per tyre	
Recyclables - Commercial	<input type="checkbox"/>	\$9.80	\$0.98	\$10.78	\$10.23	cubic met	
Recycling Collection - Special Event Recycling Bins 240lt - Extra Emptying	<input type="checkbox"/>	\$2.64	\$0.26	\$2.90	\$2.80	each	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Tandem Trailer Approx 1.5m3	<input type="checkbox"/>	\$27.27	\$2.73	\$30.00	\$27.00	m3	
Tandem Trailer Approx 2m3	<input type="checkbox"/>	\$36.36	\$3.64	\$40.00	\$36.00	m3	

Department

Branch

Financial Services

Work Unit

Activity Description

Financial Management

Dishonoured Cheque Administration Fee	<input type="checkbox"/>	\$25.45	\$2.55	\$28.00	\$28.00	each	
Dishonoured Direct Debit Administration Fee	<input type="checkbox"/>	\$25.45	\$2.55	\$28.00	\$28.00	each	

Department

Branch Health Traffic & Local Laws

Work Unit

Activity Description Building Enquiries

Asset Protection (Security Deposit)	<input type="checkbox"/>	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	
Building Certificate (Fast Track 24 hours)	<input type="checkbox"/>	\$87.27	\$8.73	\$96.00	\$93.00	
Building Search for Plans	<input type="checkbox"/>	\$60.00	\$6.00	\$66.00	\$64.00	each
Building Search for Plans (Commercial)	<input type="checkbox"/>	\$120.00	\$12.00	\$132.00	\$128.00	each

Activity Description Building Inspections

Certificate of Compliance	<input checked="" type="checkbox"/>	\$161.00	\$0.00	\$161.00	\$156.00	Each
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Activity Description Building Permits

Alterations / Extensions / Restumping/ Shed / Garage (Class 1 & 10 only)	<input type="checkbox"/>	\$361.00	\$0.00	\$361.00	\$361.00	each
Alterations / Extensions / Restumping/ Shed / Garage (Class 1 & 10)	<input type="checkbox"/>	\$297.00	\$0.00	\$297.00	\$297.00	each
Asset Protection (Security Deposit)	<input type="checkbox"/>	\$300.00	\$0.00	\$300.00	\$300.00	
Asset Protection Permit Application Fee	<input type="checkbox"/>	\$132.00	\$0.00	\$132.00	\$128.00	
Building Permit Lodgement Fee Class 1 & 10	<input checked="" type="checkbox"/>	\$31.65	\$0.00	\$31.65	\$30.00	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Building Permit Lodgement Fee Class 2-9	<input checked="" type="checkbox"/>	\$31.65	\$0.00	\$31.65		\$30.00	
Commercial Building Works	<input type="checkbox"/>		\$0.00				
Commercial Building Works	<input type="checkbox"/>	\$1,105.00	\$0.00	\$1,105.00		\$1,067.00	
Commercial Building Works	<input type="checkbox"/>	\$1,886.00	\$0.00	\$1,886.00		\$1,822.00	
Commercial Building Works	<input type="checkbox"/>	\$2,324.00	\$0.00	\$2,324.00		\$2,245.00	
Commercial Building Works	<input type="checkbox"/>	\$412.00	\$0.00	\$412.00		\$412.00	
Commercial Building Works	<input type="checkbox"/>	\$805.00	\$0.00	\$805.00		\$777.00	
Commercial Building works \$2,000,000+	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00		\$0.00	each
Commercial Building works \$200,001 -\$500,000	<input type="checkbox"/>	\$3,500.00	\$0.00	\$3,500.00		\$0.00	each
Commercial Building works \$500,001 -\$2,000,000	<input type="checkbox"/>	\$4,750.00	\$0.00	\$4,750.00		\$0.00	each
Domestic Building works	<input type="checkbox"/>	\$42.20	\$0.00	\$42.20		\$0.00	each
Domestic Building Works	<input type="checkbox"/>	\$1,094.00	\$0.00	\$1,094.00		\$1,037.00	
Domestic Building Works	<input type="checkbox"/>	\$443.00	\$0.00	\$443.00		\$443.00	
Domestic Building Works	<input type="checkbox"/>	\$611.00	\$0.00	\$611.00		\$579.00	
Domestic Building Works	<input type="checkbox"/>	\$862.00	\$0.00	\$862.00		\$773.00	
Domestic Building works \$150,000 -\$500,000	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00		\$0.00	each value of work divided by 125
Domestic Building works \$500,001 +	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00		\$0.00	each
Domestic Building works consent for stormwater drainage	<input type="checkbox"/>	\$57.75	\$0.00	\$57.75		\$0.00	each
Extension of time to permits	<input type="checkbox"/>	\$120.00	\$12.00	\$132.00		\$128.00	each

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
fences not brick	<input type="checkbox"/>	\$100.00	\$0.00	\$100.00	\$100.00	each	
Inspection for after permit lapse (To finalise permit)	<input type="checkbox"/>	\$120.00	\$12.00	\$132.00	\$128.00	per inspec	
Minor amendment to permit	<input type="checkbox"/>	\$181.00	\$0.00	\$181.00	\$176.00	each	
Place of Public Entertainment (POPE)	<input type="checkbox"/>	\$566.00	\$0.00	\$566.00	\$551.00		Population up to 5000 people
Place of public entertainment (POPE)	<input type="checkbox"/>	\$745.00	\$0.00	\$745.00	\$723.00		
Places of Public Entertainment (POPE)	<input type="checkbox"/>	\$412.73	\$41.27	\$454.00	\$441.00	each	
Report & Consent	<input checked="" type="checkbox"/>	\$191.95	\$19.20	\$211.15	\$205.00	each	

Activity Description

Building Services

Asset Protection additional inspection Fee	<input type="checkbox"/>	\$61.00	\$0.00	\$61.00	\$0.00		
Asset Protection Fee (Security Deposit)	<input type="checkbox"/>	\$670.00	\$0.00	\$670.00	\$670.00		

Activity Description

Environmental Health Administration

Boostrix	<input type="checkbox"/>	\$28.09	\$2.81	\$30.90	\$30.90		
Cancellation Certificates of Title - Director of Housing Declarations Affect Title	<input checked="" type="checkbox"/>	\$135.00	\$0.00	\$135.00	\$130.00	each	
Caravan Park - Urgent Transfer of Registration	<input checked="" type="checkbox"/>	\$95.00	\$0.00	\$95.00	\$90.00	each	Urgent transfer less than 5 days
Caravan Parks Registration of new premises	<input checked="" type="checkbox"/>	\$2.50	\$0.00	\$2.50	\$2.50	per site	
Caravan Parks Short and Long Term Sites	<input checked="" type="checkbox"/>	\$2.50	\$0.00	\$2.50	\$2.50	per site	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Caravan Parks, Annual Renewal of Registration	<input checked="" type="checkbox"/>	\$2.50	\$0.00	\$2.50	\$2.50	each	Variation:Late fee of 50% of the renewal cost.
Caravan Parks, Transfer of Registration	<input checked="" type="checkbox"/>	\$50.00	\$0.00	\$50.00	\$50.00		Long and Short term sites
Desktop Audits - Submission of Third, Fourth & Fifth Documents	<input checked="" type="checkbox"/>	\$235.00	\$0.00	\$235.00	\$235.00	each	
Extracts - Certified Registration Extracts	<input checked="" type="checkbox"/>	\$40.00	\$0.00	\$40.00	\$35.00	each	
Extracts - Copy of Certificate of Analysis	<input checked="" type="checkbox"/>	\$36.36	\$3.64	\$40.00	\$35.00	each	
Food Premises - Annual Renewal of registration	<input checked="" type="checkbox"/>	\$230.00	\$0.00	\$230.00	\$225.00	each	Plus \$17 per extra person when more than five employed (Max \$2265).Variation:Grant temporary registration for a period of less than 12 months.
Food Premises - Less than five persons employed	<input checked="" type="checkbox"/>	\$230.00	\$0.00	\$230.00	\$225.00	each	Variation:Grant temporary registration for a period of less than 12 months.
Food Premises - More than 5 persons employed	<input checked="" type="checkbox"/>	\$230.00	\$0.00	\$230.00	\$225.00	each	Plus \$17 per extra person (Max \$2265)Variation:Grant temporary registration for a period of less than 12 months
Food Premises - Registration of new premises	<input checked="" type="checkbox"/>	\$270.00	\$0.00	\$270.00	\$265.00	each	Plus \$17 per extra person when more than five employed (Max \$2265).Variation:Grant temporary registration for a period of less than 12 months.
Food Premises - Transfer of Registration	<input checked="" type="checkbox"/>	\$200.00	\$20.00	\$220.00	\$215.00	each	Variation:Urgent transfer inspection /reports less than 5 days an increase of 50% on transfer fee and or if premises transfers without notification
Food Premises- Urgent Transfer of Registration	<input checked="" type="checkbox"/>	\$320.00	\$0.00	\$320.00	\$315.00	each	Urgent transfer less than 5 days
Food Vehicles - Annual Renewal of Registration	<input checked="" type="checkbox"/>	\$230.00	\$0.00	\$230.00	\$225.00	each	Plus \$16 per extra person when more than five employed (Max \$2265)Variation:Late fee of 50% of the renewal cost.

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Food Vehicles - Registration of new vehicle	<input checked="" type="checkbox"/>	\$270.00	\$0.00	\$270.00	\$265.00	each	
Food Vehicles - Transfer of Registration	<input checked="" type="checkbox"/>	\$220.00	\$0.00	\$220.00	\$215.00	each	Variation:Urgent transfer inspection /reports less than 5 days an increase of 50% on transfer fee and or if premises transfers without notification
Food Vehicles- Urgent Transfer of Registration	<input checked="" type="checkbox"/>	\$320.00	\$0.00	\$320.00	\$315.00	each	Urgent transfer less than 5 days
Hairdressers & Beauty Parlours - Mobile Operators	<input checked="" type="checkbox"/>	\$145.00	\$0.00	\$145.00	\$140.00	each	
Hairdressers & Beauty Parlours Annual renewal of registration	<input checked="" type="checkbox"/>	\$145.00	\$0.00	\$145.00	\$140.00		Variation:Late fee of 50% of the renewal cost.
Hairdressers & Beauty Parlours Registration of new premises	<input checked="" type="checkbox"/>	\$165.00	\$0.00	\$165.00	\$160.00	each	
Hairdressers & Beauty Parlours Transfer of Registration	<input checked="" type="checkbox"/>	\$135.00	\$0.00	\$135.00	\$130.00	each	Variation:Urgent transfer inspection /reports less than 5 days an increase of 50% on transfer fee and or if premises transfers without notification
Hairdressers and Beauty Parlours - Urgent Transfer of Registration	<input checked="" type="checkbox"/>	\$195.00	\$0.00	\$195.00	\$190.00	each	Urgent transfer less than 5 days
Immunisation - Junior Hepatitis A Travel dose	<input type="checkbox"/>	\$72.09	\$7.21	\$79.30	\$79.30	each	under 15 years two injections
Immunisation - Adult Hepatitis A	<input type="checkbox"/>	\$143.64	\$14.36	\$158.00	\$158.00	each	Course 2 injections
Immunisation - Adult Hepatitis A & B (Twinrix)	<input type="checkbox"/>	\$176.55	\$17.65	\$194.20	\$194.20	each	Course 3 injections
Immunisation - Adult Hepatitis A Travel dose	<input type="checkbox"/>	\$72.73	\$7.27	\$80.00	\$79.00	each	over 15 years two injections
Immunisation - Adult Hepatitis B vaccine	<input type="checkbox"/>	\$54.55	\$5.45	\$60.00	\$42.00	each	Over 21 years old. Complete course.

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Immunisation - Chicken Pox (Varilrix)	<input type="checkbox"/>	\$50.91	\$5.09	\$56.00	\$55.50	each	18 months to 12 years one injection
Immunisation - Chicken Pox (Varilrix)	<input type="checkbox"/>	\$101.82	\$10.18	\$112.00	\$111.00	each	12 years to adult 2 injections
Immunisation - Fluvax	<input type="checkbox"/>	\$14.55	\$1.45	\$16.00	\$16.00	each	
Immunisation - Hepatitis B single dose	<input type="checkbox"/>	\$18.18	\$1.82	\$20.00	\$14.00	each	Over 21 years old.
Immunisation - Hepatitis B Single Dose	<input type="checkbox"/>	\$11.82	\$1.18	\$13.00	\$10.00	each	10-21 years of age
Immunisation - Junior Hepatitis A	<input type="checkbox"/>	\$36.05	\$3.60	\$39.65	\$39.65	each	under 15 years one injection
Immunisation - Meningococcal C	<input type="checkbox"/>	\$60.41	\$6.04	\$66.45	\$66.45	each	now on free list
Immunisation- Hepatitis B Vaccine Complete Course	<input type="checkbox"/>	\$35.45	\$3.55	\$39.00	\$30.40	each	10-21 years of age
Pediculosis - 100ml bottle of lotion	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00	\$16.50	each	
Pediculosis - Metal Comb	<input type="checkbox"/>	\$0.00	\$0.00	\$0.00	\$8.00	each	
Prescribed Accommodation - Annual Renewal of Registration	<input checked="" type="checkbox"/>	\$145.00	\$0.00	\$145.00	\$140.00	each	A. Residential AccommodationB. Hotels & MotelsC. HostelsVariation:Late fee of 50% of the renewal cost.
Prescribed Accommodation - Registration of new premises	<input checked="" type="checkbox"/>	\$165.00	\$0.00	\$165.00	\$160.00	each	A. Residential AccommodationB. Hotels & MotelsC. HostelsVariation:Late fee of 50% of the renewal cost.
Prescribed Accommodation - Transfer of Registration	<input checked="" type="checkbox"/>	\$135.00	\$0.00	\$135.00	\$130.00	each	A. Residential Accommodation B. Hotels & Mote C. Hostelsiation:Late fee of 50% of the renewal cost.
Prescribed Accommodation - Urgent Transfer of Registration	<input checked="" type="checkbox"/>	\$195.00	\$0.00	\$195.00	\$190.00	each	Urgent transfer less than 5 days
Registration Extracts - Statutory Set	<input checked="" type="checkbox"/>	\$40.00	\$0.00	\$40.00	\$35.00	each	
Septic Tanks - Alterations	<input type="checkbox"/>	\$109.09	\$10.91	\$120.00	\$115.00	each	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Septic Tanks - Installation	<input type="checkbox"/>	\$177.27	\$17.73	\$195.00	\$190.00	each	
Septic Tanks - Package Treatment	<input type="checkbox"/>	\$250.00	\$25.00	\$275.00	\$270.00	each	
Septic Tanks or Package Treatment extra inspections	<input type="checkbox"/>	\$27.27	\$2.73	\$30.00	\$25.00	each	Extra inspection when works not complete or not ready
Skin Penetration - Annual Renewal of Registration	<input checked="" type="checkbox"/>	\$145.00	\$0.00	\$145.00	\$140.00	each	Variation:Late fee of 50% of the renewal cost.
Skin Penetration - Registration of new premises	<input type="checkbox"/>	\$165.00	\$0.00	\$165.00	\$160.00	each	
Skin Penetration - Transfer of Registration	<input checked="" type="checkbox"/>	\$135.00	\$0.00	\$135.00	\$130.00	each	Variation:Urgent transfer inspection /reports less than 5 days an increase of 50% on transfer fee and or if premises transfers without notification
Skin Penetration - Urgent Transfer of Registration	<input checked="" type="checkbox"/>	\$195.00	\$0.00	\$195.00	\$190.00	each	Urgent transfer less than 5 days

Activity Description

Local Laws Administration

Access to Langtree Mall	<input type="checkbox"/>	\$136.00	\$0.00	\$136.00	\$133.00	each	
Advertising Signs ("A Frame)	<input type="checkbox"/>	\$125.00	\$0.00	\$125.00	\$122.00	each	Conditions set under Local Law. 10% of budgeted fee for all areas other than postcode area 3500
Camping on Controlled Land / Camping on Private Land	<input type="checkbox"/>	\$64.00	\$0.00	\$64.00	\$62.00	each	
Copies of Local Law	<input type="checkbox"/>	\$36.00	\$0.00	\$36.00	\$35.00	each	
Recreational Vehicles	<input type="checkbox"/>	\$136.00	\$0.00	\$136.00	\$133.00	each	
Road Closure Applications	<input type="checkbox"/>	\$125.00	\$0.00	\$125.00	\$122.00	each	Plus Labour hire rates under risk management strategies
T.S.A Signs per day hire	<input type="checkbox"/>	\$136.00	\$0.00	\$136.00	\$133.00	each	Long term requirements are costed depending location and length of time required

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Animal Control - Animal Registration (Dog & Cat) - Entire	<input type="checkbox"/>	\$90.00	\$0.00	\$90.00	\$90.00	each	Animal (dog) which is kept to assist a visually impaired person or a dog kept by a Government Authority is exempt from the above fees.Variation:Late fee of 20% of the renewal cost payable after 30 April.
Animal Control - Animal Registrations (Dog & Cat) - Desexed	<input type="checkbox"/>	\$30.00	\$0.00	\$30.00	\$30.00	each	Animal (dog) which is kept to assist a visually impaired person or a dog kept by a Government Authority is exempt from the above fees.Variation:Late fee of 20% of the renewal cost payable after 30 April.
Animal Control - Animal Registrations (Dog & Cat) - Pensioner Desexed	<input type="checkbox"/>	\$15.00	\$0.00	\$15.00	\$15.00	each	Animal (dog) which is kept to assist a visually impaired person or a dog kept by a Government Authority is exempt from the above fees.Variation:Late fee of 20% of the renewal cost payable after 30 April.
Animal Control - Animal Registrations (Dog & Cat) - Pensioner Entire	<input type="checkbox"/>	\$45.00	\$0.00	\$45.00	\$45.00	each	Animal (dog) which is kept to assist a visually impaired person or a dog kept by a Government Authority is exempt from the above fees.Variation:Late fee of 20% of the renewal cost payable after 30 April.
Animal Control - Animal Registrations (Dog & Cat) - Reduced Fee	<input type="checkbox"/>	\$30.00	\$0.00	\$30.00	\$30.00	each	Animal (dog) which is kept to assist a visually impaired person or a dog kept by a Government Authority is exempt from the above fees.Variation:Late fee of 20% of the renewal cost payable after 30 April.
Animal Control - Animal Registrations (Dog & Cat) - Replacement Tags	<input type="checkbox"/>	\$7.00	\$0.00	\$7.00	\$7.00	each	Animal (dog) which is kept to assist a visually impaired person or a dog kept by a Government Authority is exempt from the above fees.Variation:Late fee of 20% of the renewal cost payable after 30 April.

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Animal Control - Animal Registrations (Dog & Cat) Animal over 10 years	<input type="checkbox"/>	\$30.00	\$0.00	\$30.00	\$30.00	each	Animal (dog) which is kept to assist a visually impaired person or a dog kept by a Government Authority is exempt from the above fees.Variation:Late fee of 20% of the renewal cost payable after 30 April.
Animal Control Regulation - Dog unregistered	<input checked="" type="checkbox"/>	\$227.00	\$0.00	\$227.00	\$220.00		
Animal Control Regulation - Dog wandering at large (day time)	<input checked="" type="checkbox"/>	\$170.00	\$0.00	\$170.00	\$165.00		
Animal Control Regulation - Dog wandering at large (night time)	<input checked="" type="checkbox"/>	\$227.00	\$0.00	\$227.00	\$220.00		
Animal Control Regulation - Stock wandering at large (Local Laws)	<input type="checkbox"/>	\$100.00	\$0.00	\$100.00	\$100.00		
Animal Release - (Dog, Cat)	<input type="checkbox"/>	\$95.00	\$0.00	\$95.00	\$92.00	each	plus \$11 per day
Animal Release - Other (Horse, Cattle)	<input type="checkbox"/>	\$95.00	\$0.00	\$95.00	\$92.00	each	plus \$11 per day
Animal Release - Other (Sheep, Goats & Rams)	<input type="checkbox"/>	\$95.00	\$0.00	\$95.00	\$92.00	each	plus \$11 per day
Bulk rubbish containers on a carriageway	<input type="checkbox"/>	\$64.00	\$0.00	\$64.00	\$62.00	each	Blanket permit available to contractors operating this business
Collection on Roads	<input type="checkbox"/>	\$64.00	\$0.00	\$64.00	\$62.00	each	intersection collections only
Consumption of Liquor	<input type="checkbox"/>	\$64.00	\$0.00	\$64.00	\$62.00	each	Local Law fee for Council controlled land only
Fire Control - Non compliance	<input type="checkbox"/>	\$236.00	\$0.00	\$236.00	\$230.00	fine	Contract Fee on top of the Contractors account to carry out the required works plus fine 2 penalty units
Fire Control - Open air burning - CFA controlled period	<input type="checkbox"/>	\$54.00	\$0.00	\$54.00	\$54.00	each	Administration fee to cover the issuing of a Fire Permit to Dry Land Farming only and only during the CFA declared season.

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Fire Control - Open air burning all other times	<input type="checkbox"/>	\$26.00	\$0.00	\$26.00	\$25.00	each	Issued under Local Law for Irrigated properties only during the non declared season
Goods on Display 1.5m2	<input type="checkbox"/>	\$125.00	\$0.00	\$125.00	\$122.00	each	Conditions set under Local Law
Impounded Items - Impounded signs / trolleys	<input type="checkbox"/>	\$125.00	\$0.00	\$125.00	\$122.00	each	
Impounded Items - Impounded Toy Vehicles (skateboards / rollerblades / bicycles)	<input type="checkbox"/>	\$64.00	\$0.00	\$64.00	\$62.00	each	
Impounded Items - Impounded vehicles	<input type="checkbox"/>	\$175.00	\$0.00	\$175.00	\$170.00	each	Plus towing costs
Keeping of Bees / Bee Hives	<input type="checkbox"/>	\$125.00	\$0.00	\$125.00	\$122.00	each	
Other Fees - Animal Business Registration	<input type="checkbox"/>	\$134.00	\$0.00	\$134.00	\$130.00	each	
Other Fees - Animal Certificate of Registration (Dog/Cat)	<input type="checkbox"/>	\$22.00	\$0.00	\$22.00	\$22.00	each	
Other Fees - Animal Control Cage Hire	<input type="checkbox"/>	\$55.00	\$0.00	\$55.00	\$55.00	per week	Private enterprise offering service dog cages for wild and uncontrollable dogs 55.00
Other Fees - Animal Control Cage Hire (Dogs or Cats) refundable deposit	<input type="checkbox"/>	\$55.00	\$0.00	\$55.00	\$55.00	each	Private contractor offering this service at \$55
Other Fees - Animal Control dangerous dog collars	<input type="checkbox"/>	\$35.91	\$3.59	\$39.50	\$38.00	0	
Other Fees - Animal Control dangerous dog signs	<input type="checkbox"/>	\$26.14	\$2.61	\$28.75	\$24.00	0	
Other Fees - Animal Permits to keep more dogs/cats/other	<input type="checkbox"/>	\$125.00	\$0.00	\$125.00	\$122.00	each	one off application fee
Outdoor Dining Facility (per table and chairs)	<input type="checkbox"/>	\$125.00	\$0.00	\$125.00	\$122.00	each	Conditions set under Local Law. 10% of budgeted fee for all areas other than postcode area 3500

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Permit to Burn	<input type="checkbox"/>	\$26.00	\$0.00	\$26.00	\$25.00	each	
Road Side Trading - Mildura	<input type="checkbox"/>	\$2,850.00	\$0.00	\$2,850.00	\$2,600.00	each	max \$2250 to be increased as per valuation assessment
Road Side Trading - other	<input type="checkbox"/>	\$410.00	\$0.00	\$410.00	\$400.00	each	Minimum
Street parties	<input type="checkbox"/>	\$64.00	\$0.00	\$64.00	\$62.00	each	
temporary work zones	<input type="checkbox"/>	\$136.00	\$0.00	\$136.00	\$133.00	each	\$136 per 3 spaces per week
Trade / Media Permits	<input type="checkbox"/>	\$136.00	\$0.00	\$136.00	\$133.00	each	
Traffic Control & Local Laws - Parking Infringement Notices	<input checked="" type="checkbox"/>	\$57.00	\$0.00	\$57.00	\$55.00	each	Maximum fees allowed under Local Law as of 1/07 \$55 is controlled by LGA

Department

Branch Home Care Co-ordination

Work Unit

Activity Description Business Services

Business Home Care	<input type="checkbox"/>	\$31.50	\$3.15	\$34.65	\$34.10	hourly rate
Business Personal care	<input type="checkbox"/>	\$31.50	\$3.15	\$34.65	\$34.10	hourly rate
Business Property Maintenance	<input type="checkbox"/>	\$36.00	\$3.60	\$39.60	\$39.60	hourly rate
Business Respite	<input type="checkbox"/>	\$31.50	\$3.15	\$34.65	\$34.10	hourly rate
Business Respite	<input type="checkbox"/>	\$31.50	\$3.15	\$34.65	\$34.10	hourly rate
Business Social Support	<input type="checkbox"/>	\$31.50	\$3.15	\$34.65	\$34.10	hourly rate

Activity Description Group Social Support

Gentle Exercises	<input checked="" type="checkbox"/>	\$4.20	\$0.00	\$4.20	\$4.00	per sessio
Bus	<input checked="" type="checkbox"/>	\$4.20	\$0.00	\$4.20	\$4.00	per sessio
Swimming	<input checked="" type="checkbox"/>	\$4.20	\$0.00	\$4.20	\$4.00	per sessio

Activity Description Home and Community Care - General Home Care

High Category	<input checked="" type="checkbox"/>	\$27.00	\$0.00	\$27.00	\$26.90	hourly rate
Low Category	<input checked="" type="checkbox"/>	\$5.20	\$0.00	\$5.20	\$5.10	hourly rate
Medium Category	<input checked="" type="checkbox"/>	\$12.70	\$0.00	\$12.70	\$12.40	hourly rate

Activity Description Home and Community Care - Personal Care

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
High Category	<input checked="" type="checkbox"/>	\$31.10	\$0.00	\$31.10	\$31.00	hourly rate	
Low Category	<input checked="" type="checkbox"/>	\$3.30	\$0.00	\$3.30	\$3.20	hourly rate	
Medium Category	<input checked="" type="checkbox"/>	\$7.70	\$0.00	\$7.70	\$7.50	hourly rate	

Activity Description **Home and Community Care - Property Maintenance**

High Category	<input checked="" type="checkbox"/>	\$39.50	\$0.00	\$39.50	\$39.30	hourly rate	Tip fee charge additional
Low Category	<input checked="" type="checkbox"/>	\$8.60	\$0.00	\$8.60	\$8.50	hourly rate	Tip fee charge additional
Medium Category	<input checked="" type="checkbox"/>	\$15.30	\$0.00	\$15.30	\$14.90	hourly rate	Tip fee charge additional

Activity Description **Home and Community Care - Respite**

High Category	<input checked="" type="checkbox"/>	\$28.30	\$0.00	\$28.30	\$28.00	hourly rate	
Low Category	<input checked="" type="checkbox"/>	\$2.70	\$0.00	\$2.70	\$2.60	hourly rate	
Medium Category	<input checked="" type="checkbox"/>	\$3.90	\$0.00	\$3.90	\$3.80	hourly rate	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Department							
Branch Infrastructure Services							
Work Unit							
Activity Description Road Openings							
Footpath (Reinstatement) - Concrete	<input type="checkbox"/>	\$120.00	\$12.00	\$132.00	\$113.00	m2	General Public Road Opening Fees - GST APPLIES
Footpath (Reinstatement) - Concrete	<input type="checkbox"/>	\$120.00	\$0.00	\$120.00	\$113.00	m2	Government Authority's
Footpath (Reinstatement) - Asphalt	<input type="checkbox"/>	\$120.00	\$0.00	\$120.00	\$113.00	m2	Government Authority's
Footpath (Reinstatement) - Asphalt	<input type="checkbox"/>	\$318.18	\$31.82	\$350.00	\$300.00	Min Charg	General Public Road Opening Fees - GST APPLIES
Footpath (Reinstatement) - Asphalt	<input type="checkbox"/>	\$120.00	\$12.00	\$132.00	\$113.00	m2	General Public Road Opening Fees - GST APPLIES
Footpath (Reinstatement) - Asphalt	<input type="checkbox"/>	\$318.00	\$0.00	\$318.00	\$300.00		Government Authority's
Footpath (Reinstatement) - Concrete	<input type="checkbox"/>	\$318.18	\$31.82	\$350.00	\$300.00	Min Charg	General Public Road Opening Fees - GST APPLIES
Footpath (Reinstatement) - Concrete	<input type="checkbox"/>	\$318.00	\$0.00	\$318.00	\$300.00	Min Charg	Government Authority's
Footpath (Reinstatement) - Kerb and Channel	<input type="checkbox"/>	\$198.18	\$19.82	\$218.00	\$187.00	m2	General Public Road Opening Fees - GST APPLIES
Footpath (Reinstatement) - Kerb and Channel	<input type="checkbox"/>	\$318.00	\$0.00	\$318.00	\$300.00	Min Charg	Government Authority's
Footpath (Reinstatement) - Kerb and Channel	<input type="checkbox"/>	\$318.18	\$31.82	\$350.00	\$300.00	Min Charg	General Public Road Opening Fees - GST APPLIES
Footpath (Reinstatement) - Kerb and Channel	<input type="checkbox"/>	\$198.00	\$0.00	\$198.00	\$187.00	m2	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Footpath (Reinstatement) - Vehicle Crossing Reinforced Concrete	<input type="checkbox"/>	\$145.45	\$14.55	\$160.00	\$138.00	m2	General Public Road Opening Fees - GST APPLIES
Footpath (Reinstatement) - Vehicle Crossing Reinforced Concrete	<input type="checkbox"/>	\$146.00	\$0.00	\$146.00	\$138.00	m2	Government Authority's
Footpath (Reinstatement) - Vehicle Crossings Reinforced Concrete	<input type="checkbox"/>	\$318.18	\$31.82	\$350.00	\$300.00	Min Charg	General Public Road Opening Fees - GST APPLIES
Footpath (Reinstatement) - Vehicle Crossings Reinforced Concrete	<input type="checkbox"/>	\$318.00	\$0.00	\$318.00	\$300.00	Min Charg	Government Authority's
Road Surface (Reinstatement) - Bituminous Concrete (Asphalt)	<input type="checkbox"/>	\$120.00	\$0.00	\$120.00	\$113.00	m2	Government Authority's
Road Surface (Reinstatement) - Bituminous Concrete (Asphalt)	<input type="checkbox"/>	\$120.00	\$12.00	\$132.00	\$113.00	m2	General Public Road Opening Fees - GST APPLIES
Road Surface (Reinstatement) - Bituminous Concrete (Asphalt)	<input type="checkbox"/>	\$289.09	\$28.91	\$318.00	\$300.00	Min Charg	Government Authority's
Thrust Boring - Inspection Fee	<input type="checkbox"/>	\$70.91	\$7.09	\$78.00	\$73.00	each	Government Authority's
Unsealed Areas (Inspection) - Earth	<input type="checkbox"/>	\$30.91	\$3.09	\$34.00	\$32.00	each	Government Authority's
Unsealed Areas (Inspection) - Grass / Sprinkler System	<input type="checkbox"/>	\$38.18	\$3.82	\$42.00	\$40.00	each	Government Authority's
Unsealed Areas (Inspection) - Gravel	<input type="checkbox"/>	\$67.27	\$6.73	\$74.00	\$70.00	each	Government Authority's

Department

Branch

Leisure Services

Work Unit

Activity Description

Library Book Club

Co-ordinator fee	<input type="checkbox"/>	\$22.73	\$2.27	\$25.00	\$25.00	each
Member fee	<input type="checkbox"/>	\$45.45	\$4.55	\$50.00	\$50.00	each

Activity Description

Library Information System

CD rewritable	<input type="checkbox"/>	\$2.00	\$0.00	\$2.00	\$2.00	
Earbuds/Headphones	<input type="checkbox"/>	\$1.82	\$0.18	\$2.00		each
Internet Fees	<input type="checkbox"/>	\$1.82	\$0.18	\$2.00	\$2.00	per half ho
Internet Fees	<input type="checkbox"/>	\$3.64	\$0.36	\$4.00	\$4.00	per hour
Lanyards	<input type="checkbox"/>	\$0.91	\$0.09	\$1.00		each
Photocopying - A3	<input type="checkbox"/>	\$0.36	\$0.04	\$0.40	\$0.40	per A3 pa
Photocopying - A4	<input type="checkbox"/>	\$0.18	\$0.02	\$0.20	\$0.20	
Print outs - Black & White	<input type="checkbox"/>	\$0.18	\$0.02	\$0.20	\$0.20	per A4 pa
Print Outs - Colour	<input type="checkbox"/>	\$0.91	\$0.09	\$1.00	\$1.00	per A4 pa
Research performed by staff	<input type="checkbox"/>	\$5.45	\$0.55	\$6.00	\$6.00	

Activity Description

Library Management

Lost Membership Card (replacement)	<input type="checkbox"/>	\$2.27	\$0.23	\$2.50	\$2.50	each
Meeting Room Hire	<input type="checkbox"/>	\$22.73	\$2.27	\$25.00	\$25.00	per half da

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Meeting Room Hire	<input type="checkbox"/>	\$12.73	\$1.27	\$14.00	\$14.00	per hour	
Over due items	<input type="checkbox"/>	\$0.20	\$0.00	\$0.20	\$0.20	per item,	
Visitors' Security Deposits	<input type="checkbox"/>	\$60.00	\$0.00	\$60.00	\$60.00	per family	
Visitors' Security Deposits	<input type="checkbox"/>	\$30.00	\$0.00	\$30.00	\$30.00	per individ	

Activity Description

Library Materials

Audio Cassette Case Replacement	<input type="checkbox"/>	\$16.36	\$1.64	\$18.00	\$18.00		
Audio Cassette Replacement	<input type="checkbox"/>	\$12.00	\$0.00	\$12.00	\$12.00		
Audio CD Pocket Replacement	<input type="checkbox"/>	\$1.82	\$0.18	\$2.00	\$2.00		
Audio CD Replacement	<input type="checkbox"/>	\$18.00	\$0.00	\$18.00	\$18.00		
Batteries Rechargeable - Replacements	<input type="checkbox"/>	\$4.55	\$0.45	\$5.00	\$5.00	each	
Book sales - CD/DVD cases	<input type="checkbox"/>	\$0.50	\$0.00	\$0.50	\$0.50		
Book sales - Hardcover	<input type="checkbox"/>	\$2.00	\$0.00	\$2.00	\$2.00		
Book Sales - Magazines	<input type="checkbox"/>	\$0.50	\$0.00	\$0.50	\$0.50		
Book Sales - Paperbacks	<input type="checkbox"/>	\$1.00	\$0.00	\$1.00	\$1.00		
Case Replacement - Audio CD	<input type="checkbox"/>	\$18.00	\$0.00	\$18.00	\$18.00		
Case Replacement - CD/DVD/Video	<input type="checkbox"/>	\$5.00	\$0.00	\$5.00	\$5.00		Single
Case replacement - CD/DVD/Video	<input type="checkbox"/>	\$10.00	\$0.00	\$10.00	\$10.00		Double
Cover Reproduction - Audio/CD/Video/DVD	<input type="checkbox"/>	\$10.00	\$0.00	\$10.00	\$10.00		
ILL/Magazine slashes	<input type="checkbox"/>	\$9.09	\$0.91	\$10.00	\$10.00		

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Inter - Library Loans	<input type="checkbox"/>	\$9.09	\$0.91	\$10.00	\$10.00		
Kit Bag Replacements	<input type="checkbox"/>	\$15.00	\$0.00	\$15.00	\$15.00		
Lost / damaged items	<input type="checkbox"/>	\$8.00	\$0.00	\$8.00	\$8.00		
Mending/Recovering/Covering	<input type="checkbox"/>	\$10.00	\$0.00	\$10.00	\$10.00		
Playaway Battery Cover	<input type="checkbox"/>	\$0.91	\$0.09	\$1.00		each	

Activity Description

Programs & Special Activities

Children's school holiday program	<input type="checkbox"/>	\$1.18	\$0.12	\$1.30	\$1.30	per child,	
Library Bags	<input type="checkbox"/>	\$2.73	\$0.27	\$3.00	\$1.30	each	New Calico bags.

Activity Description

Recreation Co-ordination

Athletics Track Line Marking (Schools)	<input type="checkbox"/>	\$34.82	\$3.48	\$38.30	\$37.20		
Change rooms Commercial Hire Fee - Full day hire	<input type="checkbox"/>	\$27.64	\$2.76	\$30.40	\$29.50		
Community Hire Fee - Changerooms/Kiosk	<input type="checkbox"/>	\$8.09	\$0.81	\$8.90	\$8.60	per day	
Grandstand Hire - Commercial	<input type="checkbox"/>	\$63.82	\$6.38	\$70.20	\$68.00	per grand	
Irymple Community Leisure Centre - Function Rooms - Martial Arts	<input type="checkbox"/>	\$16.45	\$1.65	\$18.10	\$17.60	per use	
Irymple Community Leisure Centre - Fundraisers	<input type="checkbox"/>	\$80.00	\$8.00	\$88.00	\$85.00	per use	
Irymple Community Leisure Centre - Meetings / AGM's and user groups	<input type="checkbox"/>	\$22.73	\$2.27	\$25.00	\$24.00	per use	
Irymple Community Leisure Centre - Private Functions	<input type="checkbox"/>	\$261.82	\$26.18	\$288.00	\$280.00	per use	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Irymple Community Leisure Centre - Stadium (Sports and Training)	<input type="checkbox"/>	\$16.45	\$1.65	\$18.10	\$17.60	per hour	
Irymple Community Leisure Centre - Stadium (Sports and Training)	<input type="checkbox"/>	\$22.55	\$2.25	\$24.80	\$24.10	per hour	
Irymple Community Leisure Centre - Stadium (Sports and Training)	<input type="checkbox"/>	\$19.82	\$1.98	\$21.80	\$21.20	per hour	
Irymple Community Leisure Centre - Stadium (Sports and Training)	<input type="checkbox"/>	\$27.82	\$2.78	\$30.60	\$29.70	per hour	
Kiosks - Community Hire Fee - Full day hire	<input type="checkbox"/>	\$27.82	\$2.78	\$30.60	\$29.70		
Kiosks -Commercial Hire Fee - Full day hire	<input type="checkbox"/>	\$104.91	\$10.49	\$115.40	\$112.00		
Mildura Recreations Reserve and Old Aerodrome Sporting Complex Change-rooms	<input type="checkbox"/>	\$8.09	\$0.81	\$8.90	\$8.60	per use - f	
Mobile Toilet - Servicing Fee	<input type="checkbox"/>	\$54.55	\$5.45	\$60.00	\$50.00		
Parks & Open Space Provisions & Special Events - Commercial Hire Fee - Half Day Hire Circus	<input type="checkbox"/>	\$130.91	\$13.09	\$144.00	\$140.00	Circus no	
Parks and open space provision & special events - Commercial Hire Fee - Full day hire	<input type="checkbox"/>	\$261.82	\$26.18	\$288.00	\$280.00	More than	
Parks and open space provision & special events - Commercial Hire Fee - Half day hire	<input type="checkbox"/>	\$130.91	\$13.09	\$144.00	\$140.00	Up to 4 ho	
Parks and open space provision & special events - Commercial Hire Fee - Performance days	<input type="checkbox"/>	\$261.82	\$26.18	\$288.00	\$280.00	Circus per	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Parks and open space provision & special events - Half day hire	<input type="checkbox"/>	\$32.73	\$3.27	\$36.00	\$35.00	Up to 4 ho	
Parks and open space provision and special events - Community Hire Fee - Full day hire	<input type="checkbox"/>	\$63.64	\$6.36	\$70.00	\$68.00	More than	
Parks, open space provision & special events - Commercial Hire Fee	<input type="checkbox"/>	\$261.82	\$26.18	\$288.00	\$280.00	per day	
Pavilions and Red Cliffs Civic Centre & RSL Hall - Fundraisers	<input type="checkbox"/>	\$80.00	\$8.00	\$88.00	\$85.00	per use	
Pavilions and Red Cliffs Civic Centre and RSL Hall - Meetings, AGM's and user groups	<input type="checkbox"/>	\$22.73	\$2.27	\$25.00	\$24.00	(up to 4 h	
Pavilions and Red Cliffs Civic Centre and RSL Hall - Private Function - Weddings, birthdays etc	<input type="checkbox"/>	\$261.82	\$26.18	\$288.00	\$280.00	per use	
Playgroups	<input type="checkbox"/>	\$8.73	\$0.87	\$9.60	\$9.30	per use	
Recreation Reserves - Commercial Hire Fee - Full Day Hire	<input type="checkbox"/>	\$261.82	\$26.18	\$288.00	\$280.00	More than	
Recreation Reserves - Commercial Hire Fee - Half day hire	<input type="checkbox"/>	\$130.91	\$13.09	\$144.00	\$140.00	Up to 4 ho	
Recreation Reserves - Community Hire Fee - Full day hire	<input type="checkbox"/>	\$63.64	\$6.36	\$70.00	\$68.00	(More tha	
Recreation Reserves - Community Hire Fee - Half Day Hire	<input type="checkbox"/>	\$32.73	\$3.27	\$36.00	\$35.00	(Up to 4 h	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Riverbend Caravan Park and Riverfront Reserve - Commercial Recreation Activities	<input type="checkbox"/>	\$49.91	\$4.99	\$54.90	\$53.30	per 4 hour	
Seasonal and Annual Service Agreements Base Fee	<input type="checkbox"/>	\$14.55	\$1.45	\$16.00	\$15.50	Per Hour	
Senior Citizens Centre - Fundraiser, presentation nights, social functions, entry fee	<input type="checkbox"/>	\$80.00	\$8.00	\$88.00	\$85.00	per use	
Senior Citizens Centre - Meetings, AGMS and user groups	<input type="checkbox"/>	\$22.73	\$2.27	\$25.00	\$24.00	per use -	
Stage Hire	<input type="checkbox"/>	\$65.45	\$6.55	\$72.00	\$70.00	per day	
Yearly Commercial Hire Fee for Reserves/Parks	<input type="checkbox"/>	\$532.73	\$53.27	\$586.00		Per year	For Multiple Reserves/Parks
Yearly Commercial Hire Fee for Reserves/Parks	<input type="checkbox"/>	\$290.91	\$29.09	\$320.00		Per year	For 1 Nominated Reserve/Park

Activity Description

Swimming Pools Admin

Colignan - Casual Entry - Adult	<input type="checkbox"/>	\$1.91	\$0.19	\$2.10	\$2.00	per perso	
Colignan - Casual Entry - Student / Pensioner	<input type="checkbox"/>	\$1.91	\$0.19	\$2.10	\$2.00	per perso	
Colignan - Memberships - Family	<input type="checkbox"/>	\$49.09	\$4.91	\$54.00	\$52.00	per family	
Irymple, Merbein & Red Cliffs - Carnivals - Up to 4 hours	<input type="checkbox"/>	\$62.73	\$6.27	\$69.00	\$67.00	per carniv	
Irymple, Merbein & Red Cliffs - Carnivals additional hours	<input type="checkbox"/>	\$21.09	\$2.11	\$23.20	\$22.50	per hour	
Irymple, Merbein & Red Cliffs - Casual Entry	<input type="checkbox"/>	\$2.36	\$0.24	\$2.60	\$2.50	per adult	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Irymple, Merbein & Red Cliffs - Casual Entry - Children / Student	<input type="checkbox"/>	\$1.36	\$0.14	\$1.50	\$1.45	per perso	
Irymple, Merbein & Red Cliffs - Casual Entry - Pensioner	<input type="checkbox"/>	\$1.36	\$0.14	\$1.50	\$1.45	per perso	
Irymple, Merbein & Red Cliffs - Four Day Pass - Adult	<input type="checkbox"/>	\$6.82	\$0.68	\$7.50	\$7.25	per perso	
Irymple, Merbein & Red Cliffs - Four Day Pass - Children / Student	<input type="checkbox"/>	\$4.00	\$0.40	\$4.40	\$4.25	per perso	
Irymple, Merbein & Red Cliffs - Four Day Pass - Pensioner	<input type="checkbox"/>	\$4.00	\$0.40	\$4.40	\$4.25	per perso	
Irymple, Merbein & Red Cliffs - Season Tickets - Adult	<input type="checkbox"/>	\$49.09	\$4.91	\$54.00	\$52.00	per perso	
Irymple, Merbein & Red Cliffs - Season Tickets - Children / Student	<input type="checkbox"/>	\$33.73	\$3.37	\$37.10	\$36.00	per perso	
Irymple, Merbein & Red Cliffs - Season Tickets - Family	<input type="checkbox"/>	\$101.14	\$10.11	\$111.25	\$108.00	per ticket	
Irymple, Merbein & Red Cliffs - Season Tickets - Pensioner	<input type="checkbox"/>	\$31.82	\$3.18	\$35.00	\$34.00	per perso	
Mildura Waves, Mildura Olympic - Aquatic Education - Adult Lessons	<input type="checkbox"/>	\$9.09	\$0.91	\$10.00	\$9.65	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Children's Lessons	<input type="checkbox"/>	\$9.09	\$0.91	\$10.00	\$9.65	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Casual	<input type="checkbox"/>	\$13.64	\$1.36	\$15.00	\$14.50		

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Level 1	<input type="checkbox"/>	\$9.09	\$0.91	\$10.00	\$9.65	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Level 4	<input type="checkbox"/>	\$58.05	\$5.80	\$63.85	\$62.00	per month	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Levels 2 & 3	<input type="checkbox"/>	\$54.32	\$5.43	\$59.75	\$58.00	per month	
Mildura Waves, Mildura Olympic - Aquatic Education - Development Squad - Pre Squad	<input type="checkbox"/>	\$9.09	\$0.91	\$10.00	\$9.65	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Learn to dive classes	<input type="checkbox"/>	\$9.09	\$0.91	\$10.00	\$9.65	each	
Mildura Waves, Mildura Olympic - Aquatic Education - Shrimp (babies)	<input type="checkbox"/>	\$6.55	\$0.65	\$7.20	\$7.00	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Aqua Mildura	<input type="checkbox"/>	\$5.82	\$0.58	\$6.40	\$6.20	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult 10 visit swim pass	<input type="checkbox"/>	\$44.00	\$4.40	\$48.40	\$47.00	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Sauna Only	<input type="checkbox"/>	\$5.14	\$0.51	\$5.65	\$5.50	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Spa Only	<input type="checkbox"/>	\$5.14	\$0.51	\$5.65	\$5.50	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Swim	<input type="checkbox"/>	\$4.73	\$0.47	\$5.20	\$5.05	per perso	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Mildura Waves, Mildura Olympic - Aquatic Entry - Adult Swim / Spa / Sauna	<input type="checkbox"/>	\$7.27	\$0.73	\$8.00	\$7.75	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Aqua Aerobics	<input type="checkbox"/>	\$8.73	\$0.87	\$9.60	\$9.30	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Birthday Party	<input type="checkbox"/>	\$5.36	\$0.54	\$5.90	\$5.70	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Catered Birthday Party	<input type="checkbox"/>	\$10.73	\$1.07	\$11.80	\$11.40	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Child 10- visit swim pass	<input type="checkbox"/>	\$22.00	\$2.20	\$24.20	\$23.50	each	
Mildura Waves, Mildura Olympic - Aquatic Entry - Child Swim	<input type="checkbox"/>	\$2.64	\$0.26	\$2.90	\$2.80	per perso	
Mildura Waves, Mildura Olympic - Aquatic Entry - Concession swim	<input type="checkbox"/>	\$3.77	\$0.38	\$4.15	\$4.00	per perso	
Mildura Waves, Mildura Olympic - Aquatic Entry - Family Swim	<input type="checkbox"/>	\$12.18	\$1.22	\$13.40	\$13.00	per family	
Mildura Waves, Mildura Olympic - Aquatic Entry - Locker	<input type="checkbox"/>	\$2.18	\$0.22	\$2.40	\$2.30	each	
Mildura Waves, Mildura Olympic - Creche	<input type="checkbox"/>	\$3.77	\$0.38	\$4.15	\$4.00	1.5 hour	
Mildura Waves, Mildura Olympic - Creche	<input type="checkbox"/>	\$6.95	\$0.70	\$7.65	\$7.40	1.5 hour n	
Mildura Waves, Mildura Olympic - Creche	<input type="checkbox"/>	\$6.36	\$0.64	\$7.00	\$6.80	1 hour fa	
Mildura Waves, Mildura Olympic - Creche	<input type="checkbox"/>	\$4.68	\$0.47	\$5.15	\$5.00	1 hour no	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Mildura Waves, Mildura Olympic - Creche	<input type="checkbox"/>	\$2.64	\$0.26	\$2.90	\$2.80	1 hour me	
Mildura Waves, Mildura Olympic - Creche	<input type="checkbox"/>	\$11.14	\$1.11	\$12.25	\$11.90	1 hour fa	
Mildura Waves, Mildura Olympic - Family Membership Option A	<input type="checkbox"/>	\$122.18	\$12.22	\$134.40	\$130.50		
Mildura Waves, Mildura Olympic - Family Membership Option B	<input type="checkbox"/>	\$132.50	\$13.25	\$145.75	\$141.50		
Mildura Waves, Mildura Olympic - Memberships Swim Child	<input type="checkbox"/>	\$19.86	\$1.99	\$21.85	\$21.20	each	
Mildura Waves, Mildura Olympic - Memberships - 1 month gold	<input type="checkbox"/>	\$92.00	\$9.20	\$101.20	\$98.25	each	
Mildura Waves, Mildura Olympic - Memberships - 1 Month Gold Teen	<input type="checkbox"/>	\$55.73	\$5.57	\$61.30	\$59.50		
Mildura Waves, Mildura Olympic - Memberships - 12 month gold	<input type="checkbox"/>	\$683.09	\$68.31	\$751.40	\$729.50	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month Gold Student / Pensioner	<input type="checkbox"/>	\$571.18	\$57.12	\$628.30	\$610.50	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month Student / Pensioner	<input type="checkbox"/>	\$382.50	\$38.25	\$420.75	\$408.50	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month Swim Child	<input type="checkbox"/>	\$270.14	\$27.01	\$297.15	\$288.50	each	
Mildura Waves, Mildura Olympic - Memberships - 12 month swim family	<input type="checkbox"/>	\$823.77	\$82.38	\$906.15	\$879.75		

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Mildura Waves, Mildura Olympic - Memberships - 6 Months Child Swim	<input type="checkbox"/>	\$148.09	\$14.81	\$162.90	\$158.25		
Mildura Waves, Mildura Olympic - Memberships - 6 Months Family	<input type="checkbox"/>	\$436.14	\$43.61	\$479.75	\$465.75		
Mildura Waves, Mildura Olympic - Memberships - 6 months Gold	<input type="checkbox"/>	\$412.45	\$41.25	\$453.70	\$440.50		
Mildura Waves, Mildura Olympic - Memberships - 6 months Gold Student/Pensioner	<input type="checkbox"/>	\$349.73	\$34.97	\$384.70	\$373.50		
Mildura Waves, Mildura Olympic - Memberships - 6 months Swim	<input type="checkbox"/>	\$250.91	\$25.09	\$276.00	\$268.00		
Mildura Waves, Mildura Olympic - Memberships - 6 months Swim Student/Pensioner	<input type="checkbox"/>	\$208.36	\$20.84	\$229.20	\$222.50		
Mildura Waves, Mildura Olympic - Memberships - 6 months Teen Gold	<input type="checkbox"/>	\$279.50	\$27.95	\$307.45	\$298.50		
Mildura Waves, Mildura Olympic - Memberships - Administration Fee	<input type="checkbox"/>	\$47.27	\$4.73	\$52.00	\$50.50	each	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee /Concession	<input type="checkbox"/>	\$40.73	\$4.07	\$44.80	\$43.50	each	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee Child Swim	<input type="checkbox"/>	\$26.68	\$2.67	\$29.35	\$28.50	each	
Mildura Waves, Mildura Olympic - Memberships - Administration Fee Teen Gym	<input type="checkbox"/>	\$26.68	\$2.67	\$29.35	\$28.50	each	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Mildura Waves, Mildura Olympic - Memberships - Aerobic Plus - Group Fitness plus	<input type="checkbox"/>	\$47.95	\$4.80	\$52.75	\$51.20	each	
Mildura Waves, Mildura Olympic - Memberships - Aerobics Plus - Group fitness plus / concession	<input type="checkbox"/>	\$41.18	\$4.12	\$45.30	\$44.00	each	
Mildura Waves, Mildura Olympic - Memberships - Dry Programs - Gold Casual Gym	<input type="checkbox"/>	\$13.09	\$1.31	\$14.40	\$14.00	per visit	
Mildura Waves, Mildura Olympic - Memberships - Dry Programs - Group Fitness Class	<input type="checkbox"/>	\$8.73	\$0.87	\$9.60	\$9.30	per sessio	
Mildura Waves, Mildura Olympic - Memberships - Gold	<input type="checkbox"/>	\$52.00	\$5.20	\$57.20	\$55.50	each	
Mildura Waves, Mildura Olympic - Memberships - Gold 6 Months	<input type="checkbox"/>	\$61.18	\$6.12	\$67.30	\$65.00		
Mildura Waves, Mildura Olympic - Memberships - Gold Student / Pensioner 6 Months	<input type="checkbox"/>	\$51.50	\$5.15	\$56.65	\$55.00		
Mildura Waves, Mildura Olympic - Memberships - Gold Student/Pensioner	<input type="checkbox"/>	\$43.55	\$4.35	\$47.90	\$46.50	each	
Mildura Waves, Mildura Olympic - Memberships - Gym Plus	<input type="checkbox"/>	\$49.00	\$4.90	\$53.90	\$52.30	each	
Mildura Waves, Mildura Olympic - Memberships - Gym Plus / Concession	<input type="checkbox"/>	\$40.73	\$4.07	\$44.80	\$43.50	each	
Mildura Waves, Mildura Olympic - Memberships - Swim Adult	<input type="checkbox"/>	\$33.45	\$3.35	\$36.80	\$35.70	each	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Mildura Waves, Mildura Olympic - Memberships - Swim Family	<input type="checkbox"/>	\$64.55	\$6.45	\$71.00	\$69.00	each	
Mildura Waves, Mildura Olympic - Memberships - Swim Plus / Pensioner	<input type="checkbox"/>	\$28.09	\$2.81	\$30.90	\$30.00	each	
Mildura Waves, Mildura Olympic - Memberships - Teen Gold	<input type="checkbox"/>	\$33.45	\$3.35	\$36.80	\$35.70	each	
Mildura Waves, Mildura Olympic - Memberships - Teen Gold Six Months	<input type="checkbox"/>	\$42.14	\$4.21	\$46.35	\$45.00		
Mildura Waves, Mildura Olympic - Memberships --12 month Swim Adult	<input type="checkbox"/>	\$454.55	\$45.45	\$500.00	\$485.50	each	
Mildura Waves, Mildura Olympic - Memberships- 12 month Teen Gold	<input type="checkbox"/>	\$434.95	\$43.50	\$478.45	\$464.50	each	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 25 meter pool	<input type="checkbox"/>	\$101.59	\$10.16	\$111.75	\$108.50	per hour	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 25 meter pool	<input type="checkbox"/>	\$518.18	\$51.82	\$570.00	\$553.50	per day	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 50 meter pool	<input type="checkbox"/>	\$518.18	\$51.82	\$570.00	\$553.50	per day	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - 50m pool	<input type="checkbox"/>	\$101.59	\$10.16	\$111.75	\$108.50	per hour	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - Dive Pool	<input type="checkbox"/>	\$47.27	\$4.73	\$52.00	\$50.50	per hour	
Mildura Waves, Mildura Olympic - Pool Hire - Carnivals - Dive pool	<input type="checkbox"/>	\$256.55	\$25.65	\$282.20	\$274.00	per day	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Mildura Waves, Mildura Olympic - Schools - Aquatic - Recreational Swim - over 20	<input type="checkbox"/>	\$2.18	\$0.22	\$2.40	\$2.30	per perso	
Mildura Waves, Mildura Olympic - Schools Aquatic - Recreational Swim - Less than 20 children	<input type="checkbox"/>	\$2.45	\$0.25	\$2.70	\$2.60	per perso	
Mildura Waves, Mildura Olympic - Schools Aquatic - School Run Lessons	<input type="checkbox"/>	\$2.45	\$0.25	\$2.70	\$2.60	per perso	
Mildura Waves, Mildura Olympic - Schools Aquatic - School Run Lessons - Lane Hire	<input type="checkbox"/>	\$13.14	\$1.31	\$14.45	\$14.00	per hour	
Mildura Waves, Mildura Olympic - Schools Aquatic Lesson - Term 1 & 4 - Ratio 1:8	<input type="checkbox"/>	\$4.73	\$0.47	\$5.20	\$5.05	per 45 mi	
Mildura Waves, Mildura Olympic - Schools Aquatic Lesson - Term 2 & 3 ratio 1:10	<input type="checkbox"/>	\$3.09	\$0.31	\$3.40	\$3.30	per half ho	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 2 & 3 - ration 1:8	<input type="checkbox"/>	\$4.45	\$0.45	\$4.90	\$4.75	per 45 mi	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Instructor/Lifeguard	<input type="checkbox"/>	\$27.64	\$2.76	\$30.40	\$29.50	per visit	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 1 & 4 - Ratio 1:10	<input type="checkbox"/>	\$4.14	\$0.41	\$4.55	\$4.40	per 45 mi	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 1 & 4 - Ratio 1:8	<input type="checkbox"/>	\$3.86	\$0.39	\$4.25	\$4.10	per half ho	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 2 & 3 - Ration 1:10	<input type="checkbox"/>	\$3.86	\$0.39	\$4.25	\$4.10	per 45 mi	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons - Term 2 & 3 ratio 1:8	<input type="checkbox"/>	\$3.50	\$0.35	\$3.85	\$3.75	per half ho	
Mildura Waves, Mildura Olympic - Schools Aquatic Lessons Term 1 & 4 - Ratio 1:10	<input type="checkbox"/>	\$3.55	\$0.35	\$3.90	\$3.75	per half ho	
Mildura Waves, Mildura Olympic - Schools Dry - Group fitness class	<input type="checkbox"/>	\$4.86	\$0.49	\$5.35	\$5.20	per perso	
Mildura Waves, Mildura Olympic - Schools Dry - Gym	<input type="checkbox"/>	\$4.86	\$0.49	\$5.35	\$5.20	per perso	
Mildura Waves, Mildura Olympic - Schools Dry - Gym and Swim	<input type="checkbox"/>	\$5.82	\$0.58	\$6.40	\$6.20	per perso	
Mildura Waves, Mildura Olympics - SSI Friday Night 50m Carnival with LG	<input type="checkbox"/>	\$323.05	\$32.30	\$355.35	\$345.00	per carniv	
Murrayville - Casual Entry - Adult	<input type="checkbox"/>	\$2.36	\$0.24	\$2.60	\$2.50	per perso	
Murrayville - Memberships - Adult	<input type="checkbox"/>	\$34.55	\$3.45	\$38.00	\$37.00	each	
Murrayville - Memberships - Family	<input type="checkbox"/>	\$53.64	\$5.36	\$59.00	\$57.00	each	
Murrayville - Memberships - Student	<input type="checkbox"/>	\$20.91	\$2.09	\$23.00	\$22.00	each	
Ouyen - Casual Entry - Adult	<input type="checkbox"/>	\$2.09	\$0.21	\$2.30	\$2.20	per perso	
Ouyen - Casual Entry - Children / Student	<input type="checkbox"/>	\$1.36	\$0.14	\$1.50	\$1.45	per perso	

<i>Ledger No</i>	<i>Stat Fee</i>	<i>Excl GST</i>	<i>GST</i>	<i>Incl GST</i>	<i>Previous year</i>	<i>Unit Rate</i>	<i>Supplementary Info</i>
Ouyen - Casual Entry - Pensioner	<input type="checkbox"/>	\$1.36	\$0.14	\$1.50	\$1.45	per perso	
Ouyen - Four Day Pass - Adult	<input type="checkbox"/>	\$6.82	\$0.68	\$7.50	\$7.25	per perso	
Ouyen - Four Day Pass - Children / Student	<input type="checkbox"/>	\$4.00	\$0.40	\$4.40	\$4.25	per perso	
Ouyen - Four Day Pass - Pensioner	<input type="checkbox"/>	\$4.00	\$0.40	\$4.40	\$4.25	per perso	
Ouyen - Season Tickets - Adult	<input type="checkbox"/>	\$26.18	\$2.62	\$28.80	\$27.95	per perso	
Ouyen - Season Tickets - Children / Student	<input type="checkbox"/>	\$26.18	\$2.62	\$28.80	\$27.95	per perso	
Ouyen - Season Tickets - Family	<input type="checkbox"/>	\$52.45	\$5.25	\$57.70	\$56.00	per family	
Ouyen - Season Tickets - Pensioner	<input type="checkbox"/>	\$26.18	\$2.62	\$28.80	\$27.95	per perso	
Underbool - Casual Entry - Adult	<input type="checkbox"/>	\$2.27	\$0.23	\$2.50	\$2.50	per perso	
Underbool - Casual Entry - Child	<input type="checkbox"/>	\$1.36	\$0.14	\$1.50	\$1.50	per perso	
Underbool - Casual Entry - Non members School and Vic Swim Class	<input type="checkbox"/>	\$1.36	\$0.14	\$1.50	\$1.50	per perso	
Underbool - Memberships - Casual Family	<input type="checkbox"/>	\$24.55	\$2.45	\$27.00	\$26.00		
Underbool - Memberships - Family	<input type="checkbox"/>	\$48.68	\$4.87	\$53.55	\$52.00	per family	
Underbool - Memberships - Non Swimmer	<input type="checkbox"/>	\$8.18	\$0.82	\$9.00	\$8.50	per perso	
Underbool - Memberships - Single	<input type="checkbox"/>	\$24.55	\$2.45	\$27.00	\$26.00	per perso	

Ledger No Stat Fee Excl GST GST Incl GST Previous year Unit Rate Supplementary Info

Department

Branch

Property Services

Work Unit

Activity Description

Rates - General

Copy of rate notice	<input type="checkbox"/>	\$13.64	\$1.36	\$15.00	\$14.00	each	
General Data Request	<input type="checkbox"/>	\$51.82	\$5.18	\$57.00	\$55.00		Per hour
Land Information Certificate - Urgent	<input type="checkbox"/>	\$40.91	\$4.09	\$45.00	\$43.00	each	
Land Information Certificates	<input checked="" type="checkbox"/>	\$21.00	\$0.00	\$21.00	\$20.00	each	
Listing of Property Sales	<input type="checkbox"/>	\$32.73	\$3.27	\$36.00	\$35.00	each	
Street Number Change	<input type="checkbox"/>	\$49.09	\$4.91	\$54.00	\$52.00	each	

MILDURA RURAL CITY COUNCIL
BUDGETED STANDARD INCOME STATEMENT
For the Year Ending 30 June 2014

	Strategic Resource Plan					
	Forecast	Budget	Projections			
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	'000s	'000s	'000s	'000s	'000s	'000s
Revenue From Operating Activities						
Rates	\$ 40,954	\$ 42,628	\$ 45,771	\$ 48,315	\$ 51,000	\$ 53,835
Grants	\$ 21,992	\$ 23,312	\$ 24,113	\$ 25,519	\$ 23,644	\$ 22,547
Contributions	\$ 375	\$ 350	\$ 398	\$ 410	\$ 422	\$ 435
Reimbursements & Subsidies	\$ 1,951	\$ 1,592	\$ 1,520	\$ 1,741	\$ 733	\$ 755
Charges, Fees & Fines	\$ 5,218	\$ 4,692	\$ 5,526	\$ 5,358	\$ 5,853	\$ 5,684
Revenue From Non Operating Activities						
Interest	\$ 957	\$ 981	\$ 943	\$ 920	\$ 921	\$ 861
Developer Contributions	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Other Revenue	\$ 2,974	\$ 3,646	\$ 3,155	\$ 3,250	\$ 3,347	\$ 3,448
Total Revenues	\$ 74,922	\$ 77,702	\$ 81,926	\$ 86,013	\$ 86,420	\$ 88,064
Expenses From Operating Activities						
Employee Benefits	\$ 26,514	\$ 29,725	\$ 29,124	\$ 30,580	\$ 32,109	\$ 33,715
Materials, Contractors & Services	\$ 24,164	\$ 25,439	\$ 24,641	\$ 24,641	\$ 24,395	\$ 23,907
Depreciation & Amortisation	\$ 13,115	\$ 12,703	\$ 12,484	\$ 12,508	\$ 12,292	\$ 12,079
Office Operations	\$ 2,634	\$ 2,697	\$ 2,672	\$ 2,672	\$ 2,646	\$ 2,593
Auditors Remuneration	\$ 130	\$ 155	\$ 134	\$ 134	\$ 133	\$ 130
Other	\$ 1,162	\$ 773	\$ 1,196	\$ 1,196	\$ 1,184	\$ 1,160
Borrowing Costs Expense	\$ 1,120	\$ 1,359	\$ 1,356	\$ 1,444	\$ 1,611	\$ 1,607
Total Expenses	\$ 68,839	\$ 72,850	\$ 71,608	\$ 73,176	\$ 74,369	\$ 75,191
Contributed Infrastructure	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Net gain(loss) on disposal of property, plant, equipment and infrastructure	\$ 295	\$ 294	\$ 309	\$ 324	\$ 340	\$ 357
Surplus(Deficit) for the year	\$ 6,378	\$ 5,146	\$ 10,627	\$ 13,161	\$ 12,391	\$ 13,230

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Net Increase/(decrease) in asset revaluation reserve	\$	0	\$	0	\$	0	\$	0	\$	0	0	
Net Increase/(decrease) in accumulated surplus as a result of change in accounting policy	\$	0	\$	0	\$	0	\$	0	\$	0	0	
Total Movements Directly Recognised as Equity	\$	0	\$	0	\$	0	\$	0	\$	0	0	
Total Changes in Equity for the Year	\$	6,378	\$	5,146	\$	10,627	\$	13,161	\$	12,391	\$	13,230

MILDURA RURAL CITY COUNCIL
BUDGETED STANDARD BALANCE SHEET
For the Five Years Ending 30 June 2014

	Strategic Resource Plan					
	Forecast	Budget	Projections			
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	'000s	'000s	'000s	'000s	'000s	'000s
Current assets						
Cash assets	\$ 23,537	\$ 21,894	\$ 21,871	\$ 21,860	\$ 22,161	\$ 21,194
Receivables	\$ 9,978	\$ 8,516	\$ 8,516	\$ 8,478	\$ 8,401	\$ 8,467
Other financial assets	\$ 1,991	\$ 1,567	\$ 1,369	\$ 1,143	\$ 1,292	\$ 1,336
Total current assets	\$ 35,506	\$ 31,977	\$ 31,756	\$ 31,480	\$ 31,854	\$ 30,997
Non-current assets						
Receivables	\$ 87	\$ 87	\$ 87	\$ 87	\$ 87	\$ 87
Property, infrastructure, plant and equipment	\$ 462,451	\$ 477,590	\$ 490,562	\$ 505,065	\$ 519,581	\$ 536,402
Total non-current assets	\$ 462,538	\$ 477,677	\$ 490,649	\$ 505,152	\$ 519,668	\$ 536,489
Total assets	\$ 498,044	\$ 509,654	\$ 522,405	\$ 536,632	\$ 551,522	\$ 567,486
Current liabilities						
Payables	\$ 5,170	\$ 6,444	\$ 6,445	\$ 6,680	\$ 6,953	\$ 7,361
Interest bearing liabilities	\$ 1,215	\$ 1,362	\$ 1,431	\$ 1,477	\$ 1,235	\$ 1,320
Provisions	\$ 6,280	\$ 6,594	\$ 6,924	\$ 7,420	\$ 7,933	\$ 8,515
Total current liabilities	\$ 12,665	\$ 14,400	\$ 14,799	\$ 15,577	\$ 16,121	\$ 17,196
Non-current liabilities						
Interest bearing liabilities	\$ 13,794	\$ 17,667	\$ 19,094	\$ 19,833	\$ 20,921	\$ 22,109
Provisions	\$ 5,567	\$ 6,423	\$ 6,744	\$ 7,270	\$ 8,137	\$ 8,607
Total non-current liabilities	\$ 19,362	\$ 24,090	\$ 25,838	\$ 27,103	\$ 29,058	\$ 30,716
Total liabilities	\$ 32,026	\$ 38,490	\$ 40,638	\$ 42,680	\$ 45,179	\$ 47,912
Net assets	\$ 466,018	\$ 471,164	\$ 481,768	\$ 493,952	\$ 506,343	\$ 519,574

Equity						
Reserves	\$ 257,684	\$ 253,215	\$ 252,934	\$ 253,688	\$ 254,033	\$ 255,128
Accumulated Surplus	\$ 208,334	\$ 217,949	\$ 228,835	\$ 240,264	\$ 252,310	\$ 264,445
Total equity	\$ 466,018	\$ 471,164	\$ 481,768	\$ 493,952	\$ 506,343	\$ 519,574
	\$	0	\$ (1)	\$ (0)	\$ (1)	1
	\$ (0)	\$ (5,146)	\$ (10,604)	\$ (12,184)	\$ (12,391)	\$ (13,230)
Movement Property Etc	\$	(15,139)	\$ (12,972)	\$ (14,503)	\$ (14,516)	\$ (16,821)
	9,814	13,139	12,972	14,503	14,516	16,821
	\$	(2,000)	\$ (0)	0	0	0
Reverses movement	\$	4,469	\$ 281	\$ (754)	\$ (345)	\$ (1,095)
	\$	5,469	\$ (719)	\$ (754)	\$ (346)	\$ (1,095)
	\$	(1,000)	\$ 1,000	0	0	\$ (0)

MILDURA RURAL CITY COUNCIL
BUDGETED STANDARD CASH FLOW STATEMENT
For the Five Years Ending 30 June 2014

	Strategic Resource Plan					
	Forecast 2008/09	Budget 2009/10	2010/11	Projections		
	'000s	'000s	'000s	2011/12	2012/13	2013/14
Cash inflows / (outflows) from operating activities						
<i>Receipts</i>						
Receipts from ratepayers	\$ 41,077	\$ 42,628	\$ 45,771	\$ 48,315	\$ 51,000	\$ 53,835
Grants for operations	\$ 21,555	\$ 22,393	\$ 23,113	\$ 23,659	\$ 22,251	\$ 21,170
Interest received	\$ 957	\$ 981	\$ 943	\$ 920	\$ 921	\$ 861
Net GST Collected	\$ 2,427	\$ 2,499	\$ 2,574	\$ 2,652	\$ 2,731	\$ 2,813
User charges and reimbursements	\$ 11,018	\$ 11,733	\$ 10,920	\$ 10,559	\$ 10,855	\$ 10,821
	\$ 77,034	\$ 80,234	\$ 83,322	\$ 86,105	\$ 87,758	\$ 89,500
<i>Payments</i>						
Payments to suppliers	\$ (26,590)	\$ (25,782)	\$ (28,144)	\$ (28,144)	\$ (28,357)	\$ (27,790)
Payments to employees	\$ (26,352)	\$ (30,083)	\$ (29,124)	\$ (30,580)	\$ (32,109)	\$ (33,715)
Interest paid	\$ (1,120)	\$ (1,359)	\$ (1,356)	\$ (1,444)	\$ (1,611)	\$ (1,607)
	\$ (54,062)	\$ (57,224)	\$ (58,624)	\$ (60,168)	\$ (62,077)	\$ (63,112)
Net cash provided by operating activities	\$ 22,972	\$ 23,010	\$ 24,697	\$ 25,936	\$ 25,681	\$ 26,389
Cash inflows / (outflows) from investing activities						
Payments for non-current assets	\$ (22,929)	\$ (30,367)	\$ (26,029)	\$ (27,613)	\$ (27,440)	\$ (29,565)
Proceeds from sale of non-current assets	\$ 1,295	\$ 840	\$ 882	\$ 926	\$ 972	\$ 1,021
Net cash used in investing activities	\$ (21,634)	\$ (29,527)	\$ (25,147)	\$ (26,687)	\$ (26,467)	\$ (28,544)
Cash inflows / (outflows) from financing activities						
Loans drawn down	\$ 0	\$ 5,500	\$ 3,000	\$ 2,500	\$ 3,000	\$ 3,000
Loans repaid by community organisations	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Movement in trust funds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Loan borrowing repayments	\$ (1,942)	\$ (1,627)	\$ (1,573)	\$ (1,761)	\$ (1,912)	\$ (1,812)

Net cash used in / (provided by) financing activities	\$ (1,942)	\$ 3,873	\$ 1,427	\$ 739	\$ 1,088	\$ 1,188
Net increase / (decrease) in cash held for year	\$ (604)	\$ (2,643)	\$ 977	\$ (12)	\$ 302	\$ (967)
Cash at beginning of financial year	\$ 24,141	\$ 23,537	\$ 20,894	\$ 21,871	\$ 21,860	\$ 22,161
Cash at end of financial year	\$ 23,537	\$ 20,894	\$ 21,871	\$ 21,860	\$ 22,161	\$ 21,194

MILDURA RURAL CITY COUNCIL
BUDGETED STANDARD STATEMENT OF CAPITAL WORKS
For the Five Years Ending 30 June 2014

Capital Works Area	Forecast		Strategic Resource Plan Projections			
	2008/09	Budget 2009/10	2010/11	2011/12	2012/13	2013/14
	'000s	'000s	'000s	'000s	'000s	'000s
Roads	\$ 4,703	\$ 6,535	\$ 6,292	\$ 7,724	\$ 9,169	\$ 10,630
Drainage	\$ 4,201	\$ 2,422	\$ 2,543	\$ 2,670	\$ 2,804	\$ 2,944
Parks & Recreational Facilities	\$ 3,431	\$ 444	\$ 466	\$ 490	\$ 514	\$ 540
Waste Management	\$ 298	\$ 618	\$ 649	\$ 681	\$ 715	\$ 751
Other Outdoor Infrastructure	\$ 1,519	\$ 2,027	\$ 2,128	\$ 2,235	\$ 2,347	\$ 2,464
Community Facilities	\$ 2,846	\$ 6,516	\$ 4,470	\$ 4,318	\$ 2,172	\$ 2,280
Plant & Office Equipment	\$ 3,199	\$ 3,174	\$ 3,271	\$ 3,225	\$ 3,386	\$ 3,555
Other	\$ 3,732	\$ 6,652	\$ 6,210	\$ 6,270	\$ 6,334	\$ 6,400
Total Capital Works	\$ 23,929	\$ 28,388	\$ 26,029	\$ 27,613	\$ 27,440	\$ 29,565
Represented by:						
Asset Renewal	\$ 12,634	\$ 13,170	\$ 13,119	\$ 14,892	\$ 16,695	\$ 17,988
New Assets	\$ 5,362	\$ 8,249	\$ 5,210	\$ 5,471	\$ 5,744	\$ 6,189
Asset Expansion Upgrade	\$ 5,933	\$ 6,969	\$ 7,700	\$ 7,250	\$ 5,000	\$ 5,387
Total Capital Works	\$ 23,929	\$ 28,388	\$ 26,029	\$ 27,613	\$ 27,440	\$ 29,565

Reconciliation of net movement in property, plant and equipment	Forecast		Strategic Resource Plan Projections			
	2008/09	Budget 2009/10	2010/11	2011/12	2012/13	2013/14
	'000s	'000s	'000s	'000s	'000s	'000s
Total Capital Works	\$ 23,929	\$ 28,388	\$ 26,029	\$ 27,613	\$ 27,440	\$ 29,565

New asset recognition	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Asset revaluation movement	\$	0	\$	0	\$	0	\$	0	\$	0	\$	0
Depreciation and amortisation	\$	(13,115)	\$	(12,703)	\$	(12,484)	\$	(12,508)	\$	(12,292)	\$	(12,079)
Gross W.D.V. of assets sold	\$	(1,000)	\$	(546)	\$	(573)	\$	(602)	\$	(632)	\$	(664)
Net movement in property, plant & equipment	\$	9,814	\$	15,139	\$	12,972	\$	14,503	\$	14,516	\$	16,821

MILDURA RURAL CITY COUNCIL
BUDGETED STATEMENT OF INVESTMENT RESERVES
For the Five Years Ending 30 June 2014

Reserve Category	Forecast		Budget		Projections		
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	
	'000s	'000s	'000s	'000s	'000s	'000s	
Statutory or Conditional Reserves							
Long Service Leave Provision	\$ 6,280	\$ 6,594	\$ 6,924	\$ 7,420	\$ 7,933	\$ 8,515	
Car Parking	\$ 28	\$ 29	\$ 30	\$ 30	\$ 31	\$ 32	
Resort & Recreation	\$ 44	\$ 45	\$ 47	\$ 48	\$ 50	\$ 51	
Main Drains	\$ 546	\$ 562	\$ 579	\$ 597	\$ 615	\$ 633	
Nature Strips & Trees	\$ 67	\$ 69	\$ 71	\$ 73	\$ 75	\$ 78	
Apex Park Reserve	\$ 302	\$ 311	\$ 320	\$ 330	\$ 340	\$ 350	
Drainage Developer Contributions	\$ 743	\$ 765	\$ 788	\$ 812	\$ 836	\$ 861	
Total Statutory or Conditional Reserves	\$ 8,010	\$ 8,376	\$ 8,759	\$ 9,310	\$ 9,880	\$ 10,520	
Discretionary Reserves							
Asset Development	\$ 310	\$ 319	\$ 329	\$ 339	\$ 349	\$ 359	
Landfill Redevelopment	\$ 1,807	\$ 136	\$ 253	\$ 236	\$ 290	\$ 521	
Landfill Rehabilitation	\$ 424	\$ 470	\$ 635	\$ 800	\$ 965	\$ 1,130	
Drainage Maint & Infrastructure	\$ 1,386	\$ 1,428	\$ 1,470	\$ 1,515	\$ 1,560	\$ 1,607	
Plant Replacement	\$ 129	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	
Street Light Pole Reserve	\$ 5	\$ 5	\$ 5	\$ 5	\$ 6	\$ 6	
DGR Donations Reserve	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
MAC Artworks Acquisition Reserve	\$ 21	\$ 22	\$ 23	\$ 24	\$ 25	\$ 26	
Primary Care Partnership Reserve	\$ 332	\$ 335	\$ 335	\$ 335	\$ 335	\$ 335	
Small Towns Development Reserve	\$ 436	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	
Risk Management Reserve	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	
Grants Carried Forward	\$ 7,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 2,500	\$ 2,500	
Total Discretionary Reserves	\$ 12,550	\$ 6,715	\$ 7,051	\$ 7,254	\$ 7,029	\$ 7,484	
Total Reserves	\$ 20,560	\$ 15,091	\$ 15,809	\$ 16,564	\$ 16,910	\$ 18,004	

Movement

\$ 5,469 \$ (719) \$ (754) \$ (346) \$ (1,095)

Budget Package
2009/2010



Appendix B
Statutory Disclosures

This appendix presents information required pursuant to the Act and the Regulations to be disclosed in the Council's annual budget.

The appendix includes the following budgeted information:

- Borrowings
- Rates and charges
- Differential rates.

Budget Package

2009/2010



1. Borrowings

	2008/09	2009/10
	\$	\$
New borrowings (other than refinancing)	400	5,500
Debt redemption	1,660	1,627

2. Rates and charges

2.1 The proposed rate in the dollar for each type of rate to be levied

Type of Property	2008/09 cents/\$CIV	2009/10 cents/\$CIV
General rate for rateable residential properties	0.5678	0.5905
General rate for rateable farmland properties	0.5145	0.5351
General rate for rateable business properties	0.6568	0.6831
Rate concession for rateable recreational properties	0.05678	0.05905

2.2 The estimated amount to be raised by each type of rate to be levied

Type of Property	2008/09 \$	2009/10 \$
Residential	20,074,831	21,338,197
Farmland	7,197,290	7,520,928
Business	8,008,836	8,386,687
Recreational	12,695	13,372

2.3 The estimated total amount to be raised by rates

	2008/09 \$	2009/10 \$
Total rates to be raised	35,293,652	37,259,185

2.4 The proposed percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year

Type of Property	2008/09 Change %	2009/10 Change %
Residential	5.0	4.0
Farmland	9.0	4.0
Business	4.0	4.0
Recreational	5.0	4.0

Budget Package

2009/2010



Mildura Rural City Council

2.5 The number of assessments for each type of rate to be levied compared to the previous year

Type of Property	2008/09	2009/10
Residential	18,682	18,985
Farmland	5,735	5,726
Business	2,342	2,343
Cultural and Recreational	80	86
Total number of assessments	26,839	27,140

2.6 The basis of valuation to be used is the Capital Improved Value (CIV)

2.7 The estimated total value of land in respect of which each type of rate is to be levied compared with the previous year

Type of Property	2008/09 \$	2009/10 \$
Residential	3,535,546,150	3,613,573,250
Farmland	1,398,887,800	1,405,517,900
Business	1,165,321,050	1,173,260,850
Cultural and Recreational	22,358,400	22,646,150
Total	6,122,113,400	6,214,998,150

2.8 The proposed unit amount to be levied for each type of charge under section 162 of the Act

Type of Charge	Per Rateable Property 2008/09 \$	Per Rateable Property 2009/10 \$
Municipal	120	125
Kerbside collection	88	92
Recycling	23	24
Total	231	240

2.9 The estimated amounts to be raised for each type of charge to be levied compared to the previous year

Type of Charge	2008/09 \$	2009/10 \$
Municipal	3,077,285	3,200,376
Kerbside collection	1,796,005	1,867,845
Recycling	563,619	586,164
Total	5,436,909	5,697,751

2.10 The estimated total amount to be raised by rates and charges:

	2008/09 \$	2009/10 \$
Rates and charges	40,437,523	42,956,936
Supplementary rates	625,000	

Budget Package
2009/**2010**



Mildura Rural City Council

Total	41,062,523	42,956,936
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2.11 There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

3. Differential rates

3.1 Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.5351% (0.5351 cents in the dollar of CIV) for all rateable residential properties; and
- A general rate of 0.4469% (0.4469 cents in the dollar of CIV) for all rateable business properties.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

3.2 Business land

Business land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned commercial or industrial under the City of Victoria Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

Budget Package

2009/2010



The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning is applicable to the determination of vacant land which will be subject to the rate applicable to business land. The vacant land affected by this rate is that which is zoned commercial and/or industrial under the City of Victoria Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2008/2009 financial year.

3.3 Residential land

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied but zoned residential under the City of Victoria Planning Scheme and which is not business land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning is applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Victorian Local Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2008/2009 financial year.